
***Fédération Internationale des
Sociétés d'Avion (FISA)***

Lausanne

***Report of the auditor
to the Congress
on the financial statements
2016***





Report of the auditor ***to the Executive Congress Internationale des Sociétés d'Aviron*** ***(FISA)***

Lausanne

On your instructions, we have audited the financial statements of Fédération Internationale des Sociétés d'Aviron (FISA) ("the Company"), which comprise the balance sheet, income statement and notes, for the year ended 31 December 2016.

Executive Committee's responsibility

The Executive Committee is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Executive Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the existence and effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year ended 31 December 2016 comply with Swiss law.



PricewaterhouseCoopers SA

Marc Ausoni
Audit expert

Nicolas Daehler
Audit expert

Lausanne, 9 May 2017

Enclosure:

- Financial statements (balance sheet, income statement and notes)

BALANCE SHEET AS OF DECEMBER 31, 2016 AND 2015

ASSETS	2016 CHF	2015 CHF
Current assets		
Cash and cash equivalents and short-term investments	20'065'442	7'612'529
Cash and cash equivalents	15'268'824	424'049
Marketable securities	4'796'618	7'188'480
Trade receivables	359'767	463'777
Other current receivables	2'511	2'511
Rent deposit	2'511	2'511
Accrued income and prepaid expenses	150'529	240'009
Total current assets	20'578'249	8'318'826
Non-current assets		
Furniture and equipment	106'904	219'512
Total non-current assets	106'904	219'512
TOTAL ASSETS	20'685'153	8'538'338
 LIABILITIES AND FUNDS		
Short-term liabilities		
Accrued expenses and provisions	1'590'359	576'042
Provision for unrealised loss on marketable securities	51'013	405'769
Total short-term liabilities	1'641'372	981'811
Total liabilities	1'641'372	981'811
Funds		
Permanent Reserves	5'000'000	5'000'000
Reserves for future expenses	13'207'456	2'550'668
Total surplus brought forward	836'325	5'859
General surplus brought forward	5'859	10'719
Result of the year	830'466	-4'860
Total funds	19'043'781	7'556'527
TOTAL LIABILITIES AND FUNDS	20'685'153	8'538'338

STATEMENT OF INCOME AND EXPENSES FOR 2016 AND 2015

INCOME	2016 CHF	2015 CHF
Subscription fees	105'365	96'787
Olympics, Paralympics and Youth Olympics	248'183	0
Rowing Events	670'647	1'717'322
Merchandising	62'217	63'624
Advertising	83'831	99'376
Partnership	86'494	116'861
Development Programme	426'643	389'753
Income from marketable securities	182'867	290'923
Result on marketable securities sales	14'032	94'069
Transfer from Reserves for future expenses	4'556'990	4'158'000
Other	200'650	258'756
Total Income	6'637'920	7'285'471
 EXPENDITURE		
Olympics, Paralympics and Youth Olympics	529'717	9'676
World Championships & Congress	314'416	439'849
Coaches Conference, Forum	0	13'989
World Cup Series	288'420	357'175
Other Rowing Events	265'093	275'183
Development Programme	905'127	842'755
Anti-Doping Programme	222'866	203'869
Marketing & Communications	923'471	1'397'717
Executive Committee	51'768	68'714
Council & Commissions	420'725	502'008
Administration	1'568'431	1'687'276
Salaries and related expenses	1'143'491	1'228'777
Rent and office expenses	360'695	379'105
Legal, insurance	64'244	79'394
Consultancy fees and related expenses	716'074	796'691
Subscriptions	3'872	11'477
Bank fees & charges	163'637	235'307
Unrecoverable Swiss VAT	814	1'361
Total Expenditure	6'374'431	6'843'047

STATEMENT OF INCOME AND EXPENSES FOR 2016 AND 2015 (con't)

	2016 CHF	2015 CHF
Excess of surplus / charges for the year before allocation to provisions	263'489	442'424
Exchange rate gain/(loss)	212'221	-41'515
Use of provision for unrealised loss on marketable securities	354'756	-405'769
Excess of income / loss for the year	830'466	-4'860

**STATEMENT OF CHANGES IN GENERAL SURPLUS FOR THE YEARS ENDED
DECEMBER 31, 2016 AND 2015**

	2016 CHF	2015 CHF
General surplus at the beginning of the year	5'859	10'719
to add/less :		
Result for the year	830'466	-4'860
General surplus at the end of the year	836'325	5'859

**STATEMENT OF CHANGES IN THE "RESERVES FOR FUTURE EXPENSES" AND
"PERMANENT RESERVES" FOR THE YEAR ENDED DECEMBER 31, 2016 AND 2015**

	2016 CHF	2015 CHF
Total Reserves at the beginning of the year	7'550'668	11'708'668
to add :		
Capital allocated to General surplus	-	-
Income allocated to General surplus	15'213'778	-
less :		
Allocation against operating expenditure for the year 2016 / 2015	-4'556'990	-4'158'000
Total Reserves at the end of the year	18'207'456	7'550'668

NOTES TO THE FINANCIAL STATEMENT 2016

1. Accounting principles applied in the preparation of the financial statements

These financial statements have been prepared in accordance with the provisions of commercial accounting as set out in the Swiss Code of Obligations (Art. 957 to 963b CO, effective since 1 January 2013). Significant accounting policies are stated as follows:

Basis of Accounting

FISA uses the accruals basis of accounting, with the exception of subscriptions since 2001, which are booked on a cash basis.

Marketable Securities

Marketable securities are stated at the lower of cost and market value, determined on a individual basis. Fluctuations are recognised in income for the year.

Non-current assets

Furniture and equipment is carried at cost less depreciation. Depreciation is calculated on the basis of the following useful lives and in accordance with the following methods:

Fixed assets	Useful life	Method
Furniture and equipment	5 years	20% linear
Fixtures and fittings	5 years	20% linear
Toblerones	5 years	20% linear
Computer Hardware	3 years	33% linear
Computer Software	3 years	33% linear

Olympic Solidarity

Funds received from Olympic Solidarity (O.S.) in the form of grants for the purpose of the development of the sport are available for expenditure only on activities defined by O.S. Such funds are recognised as income only when expenditure in line with the defined purpose is incurred.

Taxation

FISA is exempt from Federal, Cantonal and Municipal taxation on its income and net assets.

Salaries and Social Charges

Salaries and social charges have not been allocated to the various activities of FISA and its departments.

IOC Contribution

FISA receives a contribution from the International Olympic Committee (IOC) following the Summer Olympic Games. These funds, which are only received every four years, represent core financing of FISA. They are therefore allocated against operating expenditure in instalments over the subsequent four year period with the balance being credited to reserve for future expenditures. The IOC contribution from the 2016 Olympic Games was mostly received during Q3 and Q4 2016.

Foreign currencies

Monetary and non-monetary items in foreign currency are translated into Swiss francs at the following exchange rates:

Foreign currency	2016 P&L	31.12.16 B/S
EUR	1.1020	1.0720
USD	0.9932	1.0164
GBP	1.3723	1.2559

The exchange rates used for balance sheet items are the rates prevailing on December 31; the exchange rates used for transactions conducted during the course of the year and for items in the profit and loss statement are average rates for the 2016 financial year.

2. Analyses and explanations to the financial statements

2.1 Declaration on the number of full-time equivalents averaged over the year

The number of full-time equivalents did not exceed 10 on an annual average basis.

2.2 Collateral for third-party liabilities

	2016	2015
Bank rent deposit	2'511	2'511

2.3 Lease liabilities

	2016	2015
Vehicles	32'156	0..

3. Detailed information on the structure of financial statements

3.1 Fixed assets

	2016	2015
Furniture and equipment	57'335	117'591
Computer hardware and software	49'569	101'921
	106'904	219'512