

FISA

International Rowing Federation

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1. OVERVIEW

1.1 EVENTS

Events at the London 2012 Olympic Games: 14

M	W
8	6

Number of FISA competition days during the 16-day London Olympic Games schedule: 8

Evolution in number of Olympic events since 1924:

	24	28	32	36	48	52	56	60	64	68	72	76	80	84	88	92	96	00	04	08	12
M	7	7	7	7	7	7	7	7	7	7	7	8	8	8	8	8	8	8	8	8	8
W	0	0	0	0	0	0	0	0	0	0	0	6	6	6	6	6	6	6	6	6	6
TOTAL	7	14																			

1.2 QUOTAS

Quotas at the London 2012 Olympic Games: 550

M	W
353	197

1.1 Events at the Olympic Games				
		Men	Women	Total
1	IAAF	24	23	47
2	FINA	22	24	46
3	FIG	9	9	18
4	FILA	14	4	18
5	UCI	9	9	18
6	ICF	11	5	16
7	ISSF	9	6	15
8	IWF	8	7	15
9	FISA	8	6	14
10	IJF	7	7	14
11	AIBA	10	3	13
12	FEI	6	6	12
13	FIE	5	5	10
14	ISAF	6	4	10
15	WTF	4	4	8
16	BWF	3	3	6
17	ITF	3	3	6
18	FIVB	2	2	4
19	ITTF	2	2	4
20	WA	2	2	4
21	FIBA	1	1	2
22	FIFA	1	1	2
23	FIH	1	1	2
24	IHF	1	1	2
25	ITU	1	1	2
26	UIPM	1	1	2

1.2 Quota Positions Male Female					
Rank		Male	Female	Total	
1	FIG	114	210	324	35%
2	FINA	699	803	1502	47%
3	BWF	86	86	172	50%
3	FIBA	144	144	288	50%
3	FIE	102	102	204	50%
3	FIH	192	192	384	50%
3	FIVB	192	192	384	50%
3	IHF	168	168	336	50%
3	ITF	86	86	172	50%
3	ITTF	86	86	172	50%
3	ITU	55	55	110	50%
3	UIPM	36	36	72	50%
3	WA	64	64	128	50%
3	WTF	64	64	128	50%
15	FIFA	288	216	504	57%
16	IAAF	1200	800	2000	60%
16	IWF	156	104	260	60%
16	IJF	221	145	366	60%
19	ISSF	218	139	357	61%
20	ISAF	237	143	380	62%
21	UCI	331	197	528	63%
21	FISA	353	197	550	64%
23	ICF	219	109	328	67%
24	FILA	266	72	338	79%
25	AIBA	250	36	286	87%
	FEI	(no values for men and women separately)			

Using John Coates' grouping among similar sports

Grouping	Sport	Men	Women	Total Athletes	% Men	Rank of Women part
Other Sports						
	Gymnastics	144	209	323	44,58%	1
	Swimming	705	726	1431	49,27%	2
	Table Tennis	86	88	174	49,43%	3
	Fencing	122	124	246	49,59%	4
	Archery	64	64	128	50,00%	5
	Modern Pentathlon	36	36	72	50,00%	5
	Triathlon	55	55	110	50,00%	5
	Athletics	1088	991	2079	52,33%	8
	Weightlifting	149	103	252	59,13%	9
	Shooting	231	159	390	59,23%	10
	Cycling	321	180	501	64,07%	11
	Rowing	353	196	549	64,30%	12
	Canoeing	221	111	332	66,57%	13

1.3 ADDED VALUE

FISA states that the added value brought by rowing to the Olympic Games is as follows:

The sport of rowing brings a longstanding tradition to the Olympic Games. It is a sport that has a very special and direct connection to nature, taking place as it does outdoors, in the fresh air and on water. It has been on the Olympic programme since the revival of the modern Olympic Games in 1896. Rowing is a sport that requires endurance, discipline, precision and team work. These values are transmitted to all who take part in the sport and transferred to those who view the sport.

During the London 2012 Olympic Games, nearly 200,000 spectators were offered an Olympic experience. Rowing also offers images of natural beauty to television viewers of the Olympic Games and for the host city or country. If well managed, the rowing venue can offer many sports a home for legacy use, including canoeing, kayaking, long distance running, triathlon, long distance swimming, in-line skating, cycling, as well as fishing and other sports and hobbies. Moreover, the facilities can be designed for multiple use, providing the host city or town with an excellent asset for their citizens.

FISA states that the added value brought by the Olympic Games to rowing is as follows:

The Olympic Games is the peak event of the four-year cycle of the sport of rowing. It is the ultimate dream of every rower to participate in the Olympic Games, while it offers a media focus point and a television presence that is unachievable elsewhere. Being part of the Olympic Games brings great attention to rowing athletes, as it allows them to be compared to the best athletes in many other sports and showcases their talents and achievements. Being a part of the Olympic Games also enables rowing athletes to receive the attention of sports ministries and governments, which they would not otherwise attain.

2.0 HISTORY AND TRADITION

2.1 ESTABLISHMENT

Year of establishment of FISA: 1892

2.2 OLYMPIC GAMES

Year of introduction to the Olympic Games programme:

M	W
1896	1976

Number of times on the programme of the Olympic Games:

M	W
27	10

2.1 Year of Establishment

1	FIG	1881
2	FISA	1892
3	UCI	1900
4	FIFA	1904
5	IWF	1905
6	ISAF	1907
7	ISSF	1907
8	FINA	1908
9	IAAF	1912
10	FIE	1913
11	ITF	1913
12	FEI	1921
13	FIH	1924
14	ICF	1924
15	ITTF	1926
16	IHF	1928
17	WA	1931
18	FIBA	1932
19	BWF	1934
20	AIBA	1946
21	FIVB	1947
22	UIPM	1948
23	IJF	1951
24	WTF	1973
25	ITU	1989
26	FILA	

2.2 No of Times in the Olympic programme

		Men			Women
1	FIE	27	1	ICF	26
2	FINA	27	2	ISSF	23
3	FISA	27	3	FIG	21
4	IAAF	27	4	AIBA	20
5	FIG	26	5	UCI	18
6	ISAF	26	6	UIPM	17
7	UCI	26	7	FISA	13
8	FIFA	25	8	IWF	13
9	FILA	25	9	ITU	13
10	ISSF	25	10	WA	12
11	FEI	24	11	ITF	12
12	IWF	24	12	IAAF	10
13	AIBA	23	13	FEI	10
14	UIPM	23	14	FIH	10
15	FIH	22	15	FIFA	9
16	FIBA	18	16	ITTF	8
17	ICF	18	17	FIVB	7
18	WA	15	18	FINA	6
19	ITF	14	19	FIBA	6
20	FIVB	13	20	ISAF	5
21	IHF	12	21	IHF	4
22	IJF	12	22	IJF	4
23	ITTF	7	23	BWF	4
24	BWF	6	24	WTF	4
25	ITU	4	25	FILA	3
26	WTF	4	26	FIE	1

2.3 WORLD CHAMPIONSHIPS

	SENIOR		JUNIOR	
	M	W	M	W
YEAR OF FIRST WORLD CHAMPIONSHIPS	1962	1974	1967	1978
NUMBER OF WORLD CHAMPIONSHIPS HELD TO DATE	39	36	47	36
FREQUENCY	Every year			

2,3 Year of 1st World Championship													
Men			Women			Jr Men			Jr Women				
1	ITF	1877	1	ITF	1884	1	ITF	1922	1	ITF	1930		
2	IWF	1891	2	FIE	1906	2	FIE	1953	2	FIE	1953		
3	UCI	1893	3	ITTF	1926	3	UIPM	1965	3	ISAF	1971		
4	ISSF	1897	4	WA	1931	4	FISA	1967	4	FINA	1977		
5	FIG	1903	5	FIG	1934	5	ISAF	1971	5	FIVB	1977		
6	FIE	1906	6	ICF	1938	6	IJF	1974	6	IHF	1977		
7	ITTF	1926	7	FIVB	1952	7	IWF	1975	7	FISA	1978		
8	FIFA	1930	8	FEI	1953	8	UCI	1975	8	FIBA	1985		
9	WA	1931	9	FIBA	1953	9	FIFA	1977	9	ICF	1985		
10	ICF	1938	10	IHF	1957	10	FINA	1977	10	IAAF	1986		
11	IHF	1938	11	ISSF	1958	11	FIVB	1977	11	UCI	1987		
12	FIVB	1949	12	UCI	1958	12	IHF	1977	12	FIH	1989		
13	UIPM	1949	13	FIH	1972	13	FIBA	1979	13	IJF	1989		
14	FIBA	1950	14	FINA	1973	14	FIH	1979	14	ISSF	1989		
15	FEI	1953	15	FISA	1974	15	ICF	1985	15	UIPM	1989		
16	IJF	1956	16	BWF	1977	16	IAAF	1986	16	ITU	1990		
17	FISA	1962	17	IJF	1980	17	ISSF	1989	17	WA	1991		
18	FIH	1971	18	UIPM	1981	18	ITU	1990	18	BWF	1992		
19	FINA	1973	19	IAAF	1983	19	WA	1991	19	IWF	1995		
20	WTF	1973	20	IWF	1987	20	BWF	1992	20	FEI	1996		
21	AIBA	1974	21	WTF	1987	21	FEI	1996	21	WTF	1996		
22	BWF	1977	22	ITU	1989	22	WTF	1996	22	FIFA	2002		
23	IAAF	1983	23	FIFA	1991	23	AIBA	2001	23	ITTF	2003		
24	ITU	1989	24	ISAF	1997	24	ITTF	2003	24	AIBA	2011		
25	ISAF	1997	25	AIBA	2001	25	FIG		25	FIG			
26	FILA		26	FILA		26	FILA		26	FILA			

2.4 OTHER MULTISPORT GAMES

	NUMBER OF TIMES ON THE PROGRAMME	YEAR OF MOST RECENT INCLUSION
WORLD GAMES	0	-
UNIVERSIADE	3	1993
COMMONWEALTH GAMES	4	1986
ALL-AFRICA GAMES	1	2007
ASIAN GAMES	8	2010
PAN AMERICAN GAMES	16	2011
MEDITERRANEAN GAMES	16	2009

3.0 UNIVERSALITY

3.1 MEMBER NATIONAL FEDERATIONS

FISA has 137 member national federations corresponding to NOCs:

	2005	2008	2012
AFRICA	19	24	27
AMERICA	23	25	27
ASIA	29	32	34
EUROPE	42	43	44
OCEANIA	3	5	5
TOTAL	116	129	137

3,1 Universality - No. of NFs							
		2012					
		Africa	America	Asia	Europe	Oceania	Total
1	FIBA	53	42	44	49	17	205
2	FIVB	53	41	44	49	17	204
3	IAAF	53	41	44	49	17	204
4	FINA	51	41	43	51	16	202
5	ITF	52	41	43	49	17	202
6	IJF	49	43	39	51	18	200
7	FIFA	53	42	44	48	11	198
8	ITTF	48	39	44	49	17	197
9	WTF	48	41	42	48	17	196
10	AIBA	48	40	43	50	13	194
11	IHF	50	35	40	50	6	181
12	UCI	44	40	41	48	4	177
13	IWF	34	35	44	45	17	175
14	BWF	36	31	40	45	10	162
15	ICF	33	31	37	45	12	158
16	WA	31	28	34	47	10	150
17	ISSF	15	34	42	49	8	148
18	FIE	27	32	38	45	3	145
19	ITU	19	39	29	44	9	140
20	ISAF	21	32	28	47	11	139
21	FISA	27	27	34	44	5	137
22	FIG	20	27	38	48	2	135
23	FEI	19	30	34	47	2	132
24	FIH	18	28	32	43	7	128
25	UIPM	16	23	30	36	3	108
26	FILA						0

3,1a No. Of NFs per Continent

Africa 2012			America 2012			Asia 2012			Europe 2012			Oceania 2012		
1	FIBA	53	1	IJF	43	1	FIBA	44	1	FINA	51	1	IJF	18
2	FIFA	53	2	FIBA	42	2	FIFA	44	2	IJF	51	2	FIBA	17
3	FIVB	53	3	FIFA	42	3	FIVB	44	3	AIBA	50	3	FIVB	17
4	IAAF	53	4	FINA	41	4	IAAF	44	4	IHF	50	4	IAAF	17
5	ITF	52	5	FIVB	41	5	ITTF	44	5	FIBA	49	5	ITF	17
6	FINA	51	6	IAAF	41	6	IWF	44	6	FIVB	49	6	ITTF	17
7	IHF	50	7	ITF	41	7	AIBA	43	7	IAAF	49	7	IWF	17
8	IJF	49	8	WTF	41	8	FINA	43	8	ISSF	49	8	WTF	17
9	AIBA	48	9	AIBA	40	9	ITF	43	9	ITF	49	9	FINA	16
10	ITTF	48	10	UCI	40	10	ISSF	42	10	ITTF	49	10	AIBA	13
11	WTF	48	11	ITTF	39	11	WTF	42	11	FIFA	48	11	ICF	12
12	UCI	44	12	ITU	39	12	UCI	41	12	FIG	48	12	FIFA	11
13	BWF	36	13	IHF	35	13	BWF	40	13	UCI	48	13	ISAF	11
14	IWF	34	14	IWF	35	14	IHF	40	14	WTF	48	14	BWF	10
15	ICF	33	15	ISSF	34	15	IJF	39	15	FEI	47	15	WA	10
16	WA	31	16	FIE	32	16	FIE	38	16	ISAF	47	16	ITU	9
17	FIE	27	17	ISAF	32	17	FIG	38	17	WA	47	17	ISSF	8
18	FISA	27	18	BWF	31	18	ICF	37	18	BWF	45	18	FIH	7
19	ISAF	21	19	ICF	31	19	FEI	34	19	FIE	45	19	IHF	6
20	FIG	20	20	FEI	30	20	FISA	34	20	ICF	45	20	FISA	5
21	FEI	19	21	FIH	28	21	WA	34	21	IWF	45	21	UCI	4
22	ITU	19	22	WA	28	22	FIH	32	22	FISA	44	22	FIE	3
23	FIH	18	23	FIG	27	23	UIPM	30	23	ITU	44	23	UIPM	3
24	UIPM	16	24	FISA	27	24	ITU	29	24	FIH	43	24	FEI	2
25	ISSF	15	25	UIPM	23	25	ISAF	28	25	UIPM	36	25	FIG	2
26	FILA		26	FILA		26	FILA		26	FILA		26	FILA	

3.2 ACTIVE MEMBER NATIONAL FEDERATIONS

Number of FISA-affiliated national federations that organised national championships in 2010 and 2011:

	M		W	
	2010	2011	2010	2011
AFRICA	10	10	9	9
AMERICA	12	12	11	11
ASIA	19	19	17	17
EUROPE	36	36	36	36
OCEANIA	2	2	2	2
TOTAL	79	79	75	75

3,2 No of NF's organising national championship (2011)

		Men & Women					
		Africa	America	Asia	Europe	Oceania	Total
1	FIBA	53	44	44	48	21	210
2	IAAF	47	43	44	50	20	204
3	ITTF	43	39	40	51	20	193
4	FIFA	50	10	30	44	52	186
5	FIVB	48	40	32	48	9	177
6	ITF	30	42	45	48	12	177
7	FINA	32	37	35	48	10	162
8	WTF	30	33	39	40	9	151
9	IJF	37	27	32	43	6	145
10	IWF	19	27	39	44	10	139
11	IHF	44	22	20	44	2	132
12	ISSF	12	28	37	49	4	130
13	WA	20	25	28	44	8	125
14	FIE	16	28	32	43	2	121
15	BWF	15	19	31	47	5	117
16	ICF	15	24	30	36	4	109
17	ITU	8	31	20	39	4	102
18	UCI	15	29	10	39	2	95
19	FIG	6	14	18	48	2	88
20	UIPM	10	17	20	36	3	86
21	FIH	13	6	22	37	5	83
22	FISA	10	12	19	36	2	79
23	FEI	7	16	16	28	2	69
24	ISAF	3	18	10	30	5	66
25	AIBA	6	10	10	33	2	61
26	FILA						0

3.3 Number of national federations that took part in qualifying events for the last two Olympic Games:

	AFRICA		AMERICA		ASIA		EUROPE		OCEANIA	
	M	W	M	W	M	W	M	W	M	W
2008	12	6	19	13	12	10	37	32	2	2
2012	17	12	16	13	22	17	38	27	3	2

3,3 Total NFs that took part in the qualifying events for London 2012 (Men)

		Men					
		Africa	America	Asia	Europe	Oceania	Total
1	FIBA	42	38	39	48	12	179
2	FINA	39	37	36	48	13	173
3	FIFA	35	34	35	42	7	153
4	AIBA	32	35	31	44	8	150
5	IJF	35	25	30	47	12	149
6	WTF	27	30	35	40	11	143
7	FIE	20	23	27	42	2	114
8	ISSF	8	21	33	47	3	112
9	IWF	14	20	26	34	15	109
10	WA	14	16	27	40	6	103
11	FILA	20	18	20	36	7	101
12	ICF	15	20	20	39	6	100
13	ITTF	18	19	22	37	4	100
14	UCI	18	25	17	38	2	100
15	ITU	7	26	24	36	4	97
16	FISA	17	16	22	38	3	96
17	BWF	12	14	27	36	4	93
18	ISAF	4	21	19	38	3	85
19	FEI	4	16	17	41	2	80
20	FIG	4	15	17	40	2	78
21	FIVB	10	11	12	32	5	70
22	FIH	6	17	13	28	5	69
23	UIPM	4	13	7	25	2	51
24	IHF	12	8	8	16	2	46
25	IAAF						0
26	ITF	N/A	N/A	N/A	N/A	N/A	0

3,3 Total NFs that took part in the qualifying events for London 2012 (Women)							
		Women					
		Africa	America	Asia	Europe	Oceania	Total
1	FINA	35	30	27	46	12	150
2	FIBA	27	24	28	45	6	130
3	WTF	21	25	29	36	9	120
4	FIE	20	23	27	42	2	114
5	IJF	23	18	24	43	6	114
6	ISSF	6	18	33	46	2	105
7	ITTF	26	15	23	31	3	98
8	FIFA	15	25	17	35	5	97
9	BWF	12	14	27	36	4	93
10	IWF	13	18	21	29	10	91
11	ICF	10	18	20	35	6	89
12	WA	12	14	23	33	3	85
13	FEI	4	16	17	41	2	80
14	FILA	15	12	14	32	3	76
15	ITU	5	19	14	31	3	72
16	FISA	12	13	17	27	2	71
17	UCI	8	14	10	33	2	67
18	FIVB	12	12	8	27	7	66
19	AIBA	5	13	18	32	2	65
20	FIG	2	15	14	32	2	65
21	ISAF	1	13	9	34	3	60
22	FIH	4	17	10	22	5	58
23	IHF	10	8	6	16	2	42
24	UIPM	3	11	5	19	2	40
25	IAAF						0
26	ITF	N/A	N/A	N/A	N/A	N/A	0

3.4 Number of national federations that took part in the last two FISA World Championships:

	AFRICA		AMERICA		ASIA		EUROPE		OCEANIA	
	M	W	M	W	M	W	M	W	M	W
PREVIOUS	5	2	10	6	8	8	37	25	2	2
LAST	2	1	6	3	5	4	29	21	3	2

3,4 Total NFs that took part in the last World Championships

		Men					
		Africa	America	Asia	Europe	Oceania	Total
1	IAAF	45	39	40	43	17	184
2	FINA	39	37	36	48	13	173
3	WTF	27	30	36	42	8	143
4	IJF	25	20	25	42	10	122
5	ITTF	14	22	33	49	2	120
6	AIBA	20	23	26	40	4	113
7	ISSF	9	12	30	48	3	102
8	FIE	14	21	23	39	1	98
9	ICF	13	11	20	39	4	87
10	WA	4	11	23	40	2	80
11	FIG	4	15	17	40	2	78
12	ISAF	3	19	13	37	3	75
13	IWF	5	14	17	26	10	72
14	FIH	4	8	15	27	4	58
15	ITF	2	10	10	35	1	58
16	UCI	6	8	7	34	2	57
17	ITU	5	15	7	24	2	53
18	BWF	2	6	12	28	2	50
19	FISA	2	6	5	29	3	45
20	UIPM	3	9	7	22	1	42
21	FEI	1	10	8	19	2	40
22	FIFA	6	8	3	13	2	32
23	FIBA	3	5	4	10	2	24
24	FIVB	3	5	4	9	3	24
25	IHF	3	3	3	14	1	24
26	FILA						0

3,4 Total NFs that took part in the last World Championships							
		Women					
		Africa	America	Asia	Europe	Oceania	Total
1	IAAF	46	32	28	42	15	163
2	FINA	35	30	27	46	12	150
3	WTF	19	23	28	35	2	107
4	ITTF	8	14	25	42	2	91
5	IJF	16	10	19	38	5	88
6	ICF	10	9	20	39	4	82
7	ISSF	7	8	23	39	2	79
8	FIE	7	14	17	34	2	74
9	WA	4	11	18	34	2	69
10	AIBA	5	13	18	32	2	65
11	FIG	2	15	14	32	2	65
12	ISAF	1	14	8	34	3	60
13	IWF	4	11	15	23	6	59
14	ITF	1	9	10	33	2	55
15	BWF	2	6	12	28	2	50
16	FIH	4	8	11	21	4	48
17	ITU	1	14	5	23	2	45
18	UCI	1	9	6	26	2	44
19	FEI	1	10	8	19	2	40
20	UIPM	2	8	3	18	1	32
21	FISA	1	3	4	21	2	31
22	FIVB	2	6	5	9	2	24
23	IHF	3	4	4	12	1	24
24	FIBA	2	4	3	6	1	16
25	FIFA	2	5	2	5	2	16
26	FILA						0

3.5 Number of national federations that took part in the last two FISA Continental Championships:

	AFRICA		AMERICA		ASIA		EUROPE		OCEANIA	
	M	W	M	W	M	W	M	W	M	W
PREVIOUS	13	10	17	14	20	17	33	27	2	2
LAST	11	9	14	9	19	17	24	20	2	2

3.6 Number of national federations that took part in the last two FISA Junior World Championships:

	AFRICA		AMERICA		ASIA		EUROPE		OCEANIA	
	M	W	M	W	M	W	M	W	M	W
PREVIOUS	2	2	8	6	2	3	30	25	2	2
LAST	3	3	8	4	5	4	34	27	2	2

GLOBAL SPREAD OF EXCELLENCE

3.7 Olympic Games

Continental distribution of medals awarded at the last two Olympic Games:

	NUMBER OF NOCS THAT WON MEDALS				DISTRIBUTION OF MEDALS WON	
	M		W		2008	2012
	2008	2012	2008	2012		
AFRICA	0	1	0	0	0%	2%
AMERICA	2	2	2	2	17%	12%
ASIA	0	0	1	1	5%	2%
EUROPE	9	8	7	8	64%	60%
OCEANIA	2	2	1	2	14%	24%
TOTAL	13	13	11	13	100%	100%

3,7 Number of NOCs Medals by continent - 2012

		Men					
		Africa	America	Asia	Europe	Oceania	Total
1	IAAF	6	10	4	11	1	32
2	ISSF	0	2	5	11	0	18
3	UCI	0	2	1	12	3	18
4	AIBA	0	2	7	8	0	17
5	FILA	0	3	6	5	0	14
6	FINA	2	3	3	5	1	14
7	IJF	0	3	4	7	0	14
8	WTF	1	4	4	5	0	14
9	FIG	0	2	3	8	0	13
10	FISA	1	2	0	8	2	13
11	ICF	0	1	0	11	1	13
12	IWF	0	2	5	6	0	13
13	FEI	0	0	1	10	1	12
14	FIE	1	1	3	6	0	11
15	ISAF	0	2	0	7	2	11
16	ITF	0	2	0	3	0	5
17	WA	0	1	3	1	0	5
18	BWF	0	0	3	1	0	4
19	FIBA	0	1	0	2	0	3
20	FIFA	0	2	1	0	0	3
21	FIH	0	0	0	2	1	3
22	FIVB	0	1	0	2	0	3
23	IHF	0	0	0	3	0	3
24	ITTF	0	0	2	1	0	3
25	UIPM	0	0	1	2	0	3
26	ITU	0	0	0	2	0	2

3,7 Number of NOCs Medals by continent - 2012							
		Women					
		Africa	America	Asia	Europe	Oceania	Total
1	IAAF	4	4	3	8	2	21
2	UCI	0	5	2	9	2	18
3	IJF	0	4	3	9	0	16
4	WTF	0	2	4	8	0	14
5	FINA	0	1	2	9	1	13
6	FISA	0	2	1	8	2	13
7	IWF	0	1	6	6	0	13
8	FILA	0	3	4	4	0	11
9	ISSF	0	1	2	7	0	10
10	AIBA	0	2	4	3	0	9
11	ISAF	0	0	1	6	2	9
12	FIE	0	1	2	4	0	7
13	ICF	1	0	0	5	1	7
14	FIG	0	1	1	3	0	5
15	BWF	0	0	3	1	0	4
16	ITF	0	1	0	3	0	4
17	FIBA	0	1	0	1	1	3
18	FIFA	0	2	1	0	0	3
19	FIH	0	1	0	2	0	3
20	FIVB	0	2	1	0	0	3
21	IHF	0	0	0	3	0	3
22	ITTF	0	0	3	0	0	3
23	ITU	0	0	0	2	1	3
24	UIPM	0	1	0	2	0	3
25	WA	0	1	1	0	0	2
26	FEI						0

3.8 World Championships

Number of countries that won medals at the last two World Championships:

	M		W	
	PREVIOUS	LAST	PREVIOUS	LAST
AFRICA	0	0	0	0
AMERICA	2	1	2	3
ASIA	0	1	2	2
EUROPE	9	11	12	13
OCEANIA	2	2	2	2
NUMBER OF MEDALS AWARDED	45	45	30	30
NUMBER OF COUNTRIES THAT WON MEDALS	13	15	18	20
NUMBER OF CONTINENTS THAT WON MEDALS	3	4	4	4

4.0 POPULARITY

APPEAL OF THE SPORT

FISA states that the following steps have been taken to increase the appeal of rowing, in particular for young people:

FISA has consolidated the use of big screens, live commentary and live race tracking at all events with its sports presentation partner. An athlete database has been developed containing results and personal information about all athletes taking part in FISA events, automatically updated after each event. Clear TV production standards have been set with professionals hired for the host television production of the five annual world-level regattas. These initiatives ensure that rowing is produced in a consistent, entertaining and technically expert way, enabling commentators and viewers to better understand and appreciate the sport. In addition FISA has dedicated more resources to social media. FISA has also started “City Sprints” events in city centres to better promote the sport by bringing it to the people.

4.1 TICKET SALES AND ATTENDANCE

Tickets available and sold during the last two Olympic Games:

	2008	2012
TICKETS AVAILABLE	118,237	196,234
TICKETS SOLD	117,492	194,398
SHARE OF ALL TICKETS SOLD IN THE OLYMPIC GAMES	1.9%	2.5%

4,1 Tickets sold in London							
2012							
		Tickets Available	Tickets Sold	Percent sold	Ranking of % Ticket sold London		
1	AIBA	202 901	200 914	99,02%	1	IAAF	99,02%
2	BWF	113 017	111 729	98,86%	2	ITF	98,86%
3	FEI	259 928	258 690	99,52%	3	FIH	99,52%
4	FIBA	465 385	462 433	99,37%	4	FEI	99,37%
5	FIE	106 392	105 824	99,47%	5	IHF	99,47%
6	FIFA	2 088 078	1 874 854	89,79%	6	FIE	89,79%
7	FIG	219 067	216 795	98,96%	7	WTF	98,96%
8	FIH	588 630	586 625	99,66%	8	FIBA	99,66%
9	FILA	115 217	113 851	98,81%	9	FIVB	98,81%
10	FINA	520 540	514 667	98,87%	10	ITTF	98,87%
11	FISA	196 234	194 398	99,06%	11	FISA	99,06%
12	FIVB	907 571	901 689	99,35%	12	AIBA	99,35%
13	IAAF	965 580	962 578	99,69%	13	FIG	99,69%
14	ICF	172 594	170 634	98,86%	14	UCI	98,86%
15	IHF	284 442	282 930	99,47%	15	FINA	99,47%
16	IJF	99 235	97 897	98,65%	16	ICF	98,65%
17	ISAF	56 575	53 418	94,42%	17	BWF	94,42%
18	ISSF	23 386	22 865	97,77%	18	FILA	97,77%
19	ITF	217 661	216 930	99,66%	19	WA	99,66%
20	ITTF	138 924	137 930	99,28%	20	IJF	99,28%
21	ITU	8 732	8 613	98,64%	21	ITU	98,64%
22	IWF	92 442	90 137	97,51%	22	UIPM	97,51%
23	UCI	124 344	122 980	98,90%	23	ISSF	98,90%
24	UIPM	32 231	31 736	98,46%	24	IWF	98,46%
25	WA	61 150	60 410	98,79%	25	ISAF	98,79%
26	WTF	72 023	71 602	99,42%	26	FIFA	99,42%

4.2 Tickets available and sold during the last two World Championships:

	M	
	PREVIOUS	LAST
TICKETS AVAILABLE	80,000	27,840
TICKETS SOLD	62,081	21,206
PERCENTAGE OF TICKETS SOLD	77.6%	76%

4.3 MEDIA ACCREDITATIONS GRANTED

Number of media accreditations granted at the last two World Championships:

	PREVIOUS	LAST
M	68	284
W	30	77

4,3 Media accreditations granted at last World Champs		
1	FIFA	16 524
2	ITF	3 500
3	IAAF	2 663
4	FIBA	2 300
5	IHF	1 610
6	UCI	1 591
7	FEI	1 227
8	ICF	1 100
9	FINA	955
10	FIVB	930
11	FIG	784
12	FIH	738
13	ITU	585
14	ITTF	526
15	AIBA	379
16	FISA	361
17	WTF	346
18	IJF	338
19	ISAF	295
20	IWF	250
21	BWF	218
22	ISSF	170
23	UIPM	152
24	FIE	150
25	WA	142
26	FILA	

4.4 TELEVISION COVERAGE AT THE OLYMPIC GAMES

Total number of viewer hours during the London 2012 Olympic Games: 196 million

Total maximum television audience during the London 2012 Olympic Games: 107 million
The average minute of coverage was watched by: 32.5 million viewers globally

4,4 Television Coverage for London 2012									
Ranking on Total No of viewer hrs (000s)			Ranking on Total Max Audience (millions)			Ranking on Avg mins of coverage			
1	FINA	2 600	1	FINA	202,0	1	FIG	49,0	
2	IAAF	2 300	2	IAAF	195,0	2	IAAF	44,5	
3	FIG	1 600	3	FIG	169,0	3	FINA	43,5	
4	FIFA	1 300	4	FIVB	137,0	4	ITU	36,0	
5	FIVB	1 300	5	FIBA	121,5	5	IWF	33,5	
6	FIBA	804	6	FIFA	120,0	6	FISA	32,5	
7	UCI	564	7	FISA	107,0	7	FIVB	30,5	
8	BWF	562	8	UCI	100,5	8	BWF	29,0	
9	ITTF	461	9	BWF	99,0	9	UCI	27,5	
10	IJF	443	10	AIBA	95,0	10	FIBA	27,0	
11	ITF	371	11	ITTF	88,0	11	ITF	26,5	
12	IWF	320	12	IWF	82,5	12	ITTF	24,0	
13	FILA	318	13	ITF	74,0	13	FEI	23,5	
14	AIBA	302	14	ISSF	73,0	14	FILA	23,5	
15	IHF	265	15	WA	71,5	15	ICF	23,5	
16	FIH	233	16	FIE	71,0	16	WA	23,5	
17	ISSF	215	17	IJF	64,5	17	AIBA	22,0	
18	FIE	202	18	ITU	64,5	18	ISSF	21,0	
19	FISA	196	19	FIH	60,5	19	FIFA	19,5	
20	ICF	195	20	FILA	58,5	20	IJF	18,0	
21	FEI	181	21	ICF	57,0	21	FIE	16,2	
22	WA	162	22	WTF	53,0	22	WTF	15,5	
23	ITU	100	23	IHF	49,5	23	IHF	14,5	
24	WTF	88	24	ISAF	49,0	24	ISAF	14,5	
25	ISAF	87	25	FEI	44,0	25	FIH	12,5	
26	UIPM	32	26	UIPM	33,5	26	UIPM	12,5	

4.5 WRITTEN PRESS COVERAGE AT THE OLYMPIC GAMES

Total number of articles published from 20 July to 19 August 2012: 1,647

4,5 Written Press Coverage at London 2012		
Total no of articles published (20/07 - 19/08)		
1	IAAF	8 648
2	FINA	6 937
3	FIFA	3 427
4	UCI	2 797
5	FIG	2 251
6	FIBA	2 206
7	ITF	2 178
8	IJF	1 928
9	ISAF	1 764
10	AIBA	1 763
11	FIVB	1 677
12	FISA	1 647
13	ISSF	1 587
14	BWF	1 427
15	ICF	1 355
16	IHF	1 229
17	FIH	1 214
18	FEI	1 199
19	IWF	1 176
20	FIE	1 040
21	ITTF	1 004
22	FILA	861
23	WA	740
24	WTF	692
25	ITU	478
26	UIPM	215

4.6 DIGITAL MEDIA

Internet

Number of visits to the official FISA website:

	FIRST HALF OF 2012	DURING THE OLYMPIC GAMES
AVERAGE DAILY NUMBER OF UNIQUE	2,237	22,743
AVERAGE DAILY NUMBER OF PAGES	23,695	151,680

Number of pageviews for the dedicated section of the OCOG website:

	FIRST HALF OF 2012	DURING THE OLYMPIC GAMES
NUMBER OF PAGEVIEWS	572,711	20,004,588

Number of pageviews for the dedicated section of the IOC website:

	DURING THE OLYMPIC GAMES
NUMBER OF PAGEVIEWS	81,468

Number of video views on YouTube.com/Olympics:

	DURING THE OLYMPIC GAMES
NUMBER OF VIDEO VIEWS	163,432

4,6 Digital Media

1st half of 2012								
No of average daily unique visits to the IF official website			No of average daily pages viewed			No of page views on dedicated section of OCOG website		
1	ITF	65 000	1	ITTF	696 498	1	FIFA	4 248 881
2	ITTF	51 917	2	ITF	400 000	2	FINA	3 746 703
3	IAAF	28 642	3	FIVB	178 000	3	IAAF	3 242 761
4	UIPM	22 145	4	IWF	164 800	4	UCI	2 670 000
5	UCI	20 100	5	IAAF	163 070	5	FIG	2 475 025
6	FIVB	12 000	6	WTF	120 003	6	FIBA	2 230 054
7	WA	11 306	7	UIPM	110 725	7	FIVB	1 661 438
8	ITU	9 236	8	WA	108 089	8	FIH	1 292 634
9	WTF	8 630	9	UCI	67 000	9	FEI	1 107 265
10	BWF	6 202	10	ITU	63 271	10	ITF	975 337
11	FIE	5 903	11	BWF	46 320	11	WA	969 897
12	AIBA	5 660	12	FIE	46 139	12	IHF	884 413
13	FIH	5 332	13	FILA	41 102	13	AIBA	709 772
14	FINA	5 100	14	FIH	37 324	14	ISSF	590 496
15	FIBA	5 000	15	ISSF	26 650	15	FISA	572 711
16	FIFA	4 467	16	FISA	23 695	16	BWF	570 712
17	FIG	4 357	17	FIFA	19 146	17	ICF	543 289
18	FILA	4 211	18	FINA	18 900	18	FIE	518 994
19	IJF	4 093	19	IJF	18 584	19	ITU	518 317
20	ISAF	3 950	20	IHF	16 400	20	WTF	495 599
21	ISSF	2 750	21	AIBA	15 726	21	ISAF	466 025
22	IHF	2 500	22	ISAF	15 334	22	IWF	463 053
23	IWF	2 393	23	FIG	13 246	23	UIPM	450 410
24	FISA	2 237	24	FEI	10 597	24	ITTF	413 132
25	FEI	1 908	25	FIBA	10 000	25	FILA	117 642
26	ICF	1 300	26	ICF	3 800	26	IJF	47 581

4,6 Digital Media

During the games					
No of unique visits to the IF official website			No of pages viewed		
1	ITF	300 000	1	ITTF	1 747 020
2	IAAF	152 310	2	WA	1 365 937
3	WA	99 305	3	FIFA	1 023 713
4	FIFA	93 029	4	ITF	1 000 000
5	ITTF	78 415	5	IAAF	756 545
6	AIBA	52 434	6	FIVB	335 000
7	FIBA	45 000	7	WTF	267 752
8	FIVB	35 350	8	UIPM	155 255
9	WTF	34 821	9	FILA	152 185
10	UIPM	32 458	10	FISA	151 680
11	UCI	25 600	11	FIH	122 955
12	FISA	22 743	12	FIBA	120 000
13	BWF	21 820	13	FIE	107 484
14	FILA	18 773	14	ISAF	106 295
15	FIH	17 565	15	AIBA	94 318
16	FINA	17 000	16	BWF	86 802
17	ITU	14 195	17	UCI	82 000
18	IJF	13 954	18	ITU	68 516
19	ISAF	13 175	19	IJF	53 595
20	FIE	11 308	20	ISSF	53 100
21	ISSF	9 000	21	FINA	53 000
22	FIG	8 126	22	IWF	40 315
23	FEI	7 943	23	IHF	30 500
24	IWF	7 015	24	FEI	24 467
25	IHF	5 300	25	FIG	22 349
26	ICF	3 000	26	ICF	8 400

During the games								
No of page views on dedicated section of OCOG website			No of page views on dedicated section of IOC website			No of video views on YouTube channel for Olympics		
1	IAAF	189 609 024	1	FINA	892 230	1	IAAF	8 988 919
2	FINA	164 456 341	2	IAAF	617 145	2	FINA	4 766 947
3	FIG	78 116 616	3	FIG	588 870	3	BWF	3 289 592
4	FIVB	73 809 894	4	UCI	396 108	4	AIBA	2 050 793
5	ITF	68 941 411	5	FIVB	364 419	5	FIG	1 960 350
6	FIBA	67 344 576	6	FIFA	325 034	6	FIVB	1 433 282
7	AIBA	60 005 911	7	FIBA	320 898	7	FIFA	1 236 141
8	ISSF	58 070 176	8	FEI	259 948	8	ITTF	746 868
9	FILA	55 132 544	9	ISSF	232 996	9	FIBA	719 583
10	UCI	52 597 233	10	WA	223 536	10	ITF	582 581
11	FIFA	51 107 877	11	ITF	218 719	11	UCI	577 354
12	ISAF	43 659 220	12	BWF	215 780	12	IWF	552 146
13	WTF	36 334 649	13	FILA	177 949	13	FILA	414 873
14	FEI	35 530 899	14	IJF	145 697	14	WA	375 543
15	BWF	34 582 710	15	IHF	139 875	15	ISSF	357 517
16	FIH	26 714 763	16	UIPM	134 147	16	WTF	332 384
17	IJF	25 497 332	17	WTF	124 088	17	IJF	261 803
18	ICF	23 983 725	18	AIBA	123 694	18	FIH	244 914
19	WA	21 816 489	19	ISAF	122 765	19	IHF	173 749
20	IHF	21 404 695	20	IWF	119 387	20	FIE	164 832
21	IWF	21 002 852	21	FIE	87 648	21	FISA	163 432
22	ITTF	20 234 634	22	ITTF	84 407	22	ICF	130 820
23	FISA	20 004 588	23	FISA	81 468	23	FEI	73 589
24	FIE	19 246 761	24	ICF	80 201	24	ISAF	69 536
25	UIPM	12 292 630	25	ITU	69 035	25	UIPM	28 440
26	ITU	8 090 523	26	FIH	12 422	26	ITU	24 156

4.7 Social media

Number of fans or followers:

	ON 1 JULY 2012
NUMBER OF FACEBOOK FANS	24,069
NUMBER OF TWITTER FOLLOWERS	7,556

4.7 Social Media					
No of fans on the Facebook page			No of twitter followers		
1	FIBA	325 000	1	FIFA	2 000 000
2	IJF	248 410	2	FIBA	51 000
3	IAAF	192 000	3	UCI	42 000
4	FINA	70 000	4	IAAF	15 365
5	WTF	70 000	5	ITU	15 215
6	AIBA	67 688	6	ITF	11 833
7	UCI	61 000	7	BWF	11 309
8	WA	60 125	8	FIVB	10 744
9	ITF	59 549	9	FIH	10 410
10	BWF	58 357	10	FEI	8 000
11	FEI	50 000	11	IJF	7 592
12	ITTF	45 000	12	FISA	7 556 **
13	UIPM	44 403	13	ISAF	7 500
14	ITU	34 555	14	WA	6 571
15	FIVB	32 458	15	FIG	5 684
16	ICF	29 175	16	ITTF	3 687
17	FISA	24 069 *	17	AIBA	3 520
18	ISSF	23 900	18	ICF	2 938
19	FIH	21 000	19	ISSF	2 300
20	FIG	20 727	20	UIPM	1 746
21	ISAF	19 510	21	FIE	1 642
22	FIE	13 542	22	FINA	1 600
23	IWF	11 000	23	IWF	700
24	FIFA	-	24	WTF	500
25	IHF	-	25	IHF	-
26	FILA		26	FILA	

- * Now FISA has 67'000 Facebook Likes.
- ** Now FISA has 15'000 Twitter followers

Other social media activity

World rowing currently has eight Facebook pages dedicated to each rowing community: Elite, Adaptive, Coastal, Indoor, Junior, Masters, Recreational and Under 23. World rowing also has a YouTube channel with 1,165 subscribers and over 430,000 video views. Finally, a mobile platform accessible to all mobile phone browsers is operational.

5.0 GOVERNANCE

5.1 CODE OF ETHICS

FISA states that it has a Code of Ethics in force and that it is aligned with the IOC Code of Ethics. Further details provided below:

FISA has a Declaration of Principles at the front of its rule book that outlines the principles of the sport and of FISA. Many principles correspond to those set out in the IOC Code of Ethics. Every rower and official who participates in a FISA event must sign a commitment form which includes the elements of Article 55 of FISA statutes on commitment and individual obligations for any party affiliated with FISA. Each national federation must submit a commitment form signed by their leaders which follows Article 55.

5.2 INTERNAL DISPUTE-RESOLUTION MECHANISM

FISA states that it has a transparent and enhanced dispute-resolution mechanism in place.

5.3 COURT OF ARBITRATION FOR SPORT

FISA states that it uses the Court of Arbitration for Sport (CAS) as the dispute-resolution body for all disputes that cannot be settled amicably or through local arbitration or mediation.

Types of dispute for which FISA has used the CAS:

	YES	NO
DISPUTES IN CONNECTION WITH THE STATUTES, REGULATIONS OR SPORTS RULES		X
DOPING DISPUTES	X	
DISPUTES IN CONNECTION WITH A DECISION MADE BY AN IF JUDICIAL BODY		X
DISCIPLINARY DISPUTES		X
DISPUTES BETWEEN IF BODIES		X
MEMBERSHIP DISPUTES		X
DISPUTES OF A PROPRIETARY NATURE		X
CONTRACTUAL DISPUTES		X
CORRUPTION DISPUTES		X
ETHICAL DISPUTES		X
ELECTION DISPUTES		X

Number of CAS cases in which FISA was involved:

2009	2010	2011
0	0	0

5.4 BOARD MEMBERS AND GENDER EQUITY

The FISA Board currently has 23 members. The gender breakdown of the members is presented below:

	M	W	% OF W
2008	19	3	14%
2012	16	7	30%

5,4 Governance								
		2012 Board of Directors				%Women in 2012		
		Men	Women	Total	%		%	
1	AIBA	26	0	26	0%	1	FIH	38%
2	BWF	20	6	26	23%	2	ITU	38%
3	FEI	4	2	6	33%	3	FEI	33%
4	FIBA	18	5	23	22%	4	FIG	30%
5	FIE	17	4	21	19%	4	FISA	30%
6	FIFA	24	1	25	4%	6	WA	29%
7	FIG	16	7	23	30%	7	ISAF	25%
8	FIH	10	6	16	38%	8	BWF	23%
9	FILA			0	0%	9	FIBA	22%
10	FINA	21	1	22	5%	9	IAAF	22%
11	FISA	16	7	23	30%	11	FIE	19%
12	FIVB	13	2	15	13%	12	ICF	14%
13	IAAF	21	6	27	22%	13	FIVB	13%
14	ICF	24	4	28	14%	13	ITTf	13%
15	IHF	15	1	16	6%	15	UIPM	10%
16	IJF	21	0	21	0%	16	WTF	9%
17	ISAF	6	2	8	25%	17	ITF	7%
18	ISSF	13	0	13	0%	17	UCI	7%
19	ITF	14	1	15	7%	19	IHF	6%
20	ITTf	7	1	8	13%	20	FINA	5%
21	ITU	13	8	21	38%	20	IWF	5%
22	IWF	20	1	21	5%	22	FIFA	4%
23	UCI	14	1	15	7%	23	AIBA	0%
24	UIPM	19	2	21	10%	24	FILA	0%
25	WA	10	4	14	29%	25	IJF	0%
26	WTF	31	3	34	9%	26	ISSF	0%

5.5 COMPETITION FIXING

FISA states that it has set up rules and procedures to fight against competition fixing. Further details provided below:

FISA adopted specific rules at the 2013 FISA Extraordinary Congress in February 2013. Article 58 of the FISA Statutes establishes the principle and appendix 3 to the FISA Statutes presents the details.

6.0 ATHLETES

6.1 BEST ATHLETES

FISA states that the best athletes participate in the Olympic Games.

6.2 REPRESENTATION

Athletes' Commission

FISA states that it has an Athletes' Commission whose members are appointed by the Federation.

Governing bodies

Governing bodies where athletes are represented:

	MEMBERSHIP	VOTING RIGHTS
EXECUTIVE BOARD	X	X
COMMISSIONS	X	X
TECHNICAL BODIES	X	X

HEALTH

6.3 Medical Commission

FISA states that it has a Medical Commission and that a Medical Commission representative sits on the Executive Board.

Health, safety and security monitoring

FISA states that it has taken initiatives to monitor and ensure the health, safety and security of athletes. A short description of the main initiatives is presented below:

FISA has institutionalised the practice of pre-competition health screens as mandatory for participation. The 2013 FISA Extraordinary Congress, in February 2013, voted to implement this process starting in 2014 for all World Championship-level events through Rule 99 – Health of Rowers. The pre-competition health screens will involve a heart disease risk factor questionnaire followed by electrocardiogram or similar tests. FISA hopes that this will greatly reduce the chances of sudden cardiovascular death in the sport.

6.4 Fight against doping

Number of out-of-competition tests:

	OVERALL NUMBER	CONDUCTED BY FISA	% CONDUCTED BY FISA
2006	290	118	41%
2007	366	143	39%
2010	2,108	256	12%
2011	1,922	411	21%

Anti-doping rule violations that led to a sanction:

	OVERALL NUMBER
2007	10
2010	3
2011	9

FISA states that it has introduced the athlete biological passport.

6,4 Fight against Doping										
	Overall Tests 2011			IF Tests in 2011				Anti-Doping Violations in 2011		
1	UCI	6075		1	UCI	5699		1	BWF	0
2	FINA	4795		2	IAAF	1649		2	FIE	0
3	IAAF	2679		3	FINA	1088		3	FIG	0
4	FISA	1922		4	FISA	411		4	IHF	0
5	FIH	1679		5	FIFA	265		5	UIPM	0
6	ITU	1595		6	ITF	216		6	WTF	0
7	BWF	1177		7	FIVB	136		7	ISAF	1
8	ICF	245		8	ICF	133		8	ISSF	1
9	ITF	216		9	IWF	100		9	ITU	1
10	IJF	190		10	ITU	80		10	IJF	2
11	IWF	171		11	BWF	66		11	ICF	3
12	FIVB	136		12	FIG	55		12	ITF	3
13	AIBA	127		13	IHF	53		13	WA	3
14	ISAF	107		14	WTF	43		14	ITTF	6
15	FIG	80		15	AIBA	40		15	FISA	9
16	ITTF	79		16	UIPM	40		16	FIVB	10
17	WA	68		17	FEI	39		17	FIBA	13
18	IHF	62		18	ISAF	34		18	FIH	13
19	UIPM	40		19	FIBA	28		19	AIBA	18
20	FIE	31		20	FIH	28		20	FEI	23
21	FIBA	28		21	FIE	25		21	FINA	33
22	FILA			22	ISSF	25		22	IWF	43
23	FEI	N/A		23	ITTF	24		23	UCI	51
24	FIFA	N/A		24	WA	20		24	FIFA	119
25	ISSF	N/A		25	IJF	5		25	IAAF	163
26	WTF	N/A		26	FILA			26	FILA	

6.5 PROGRAMMES OR RESOURCES TO ASSIST ATHLETES

FISA states that it has no programmes or resources to assist athletes with studies, development of life skills and/or post-athletic career transition. However, this is a theme covered regularly at the FISA Coaches Conference in order to raise awareness among national federations and coaches.

6.6 ENTOURAGE

FISA states that it does not have an Entourage Commission or entourage-related initiatives, however it does oblige all members of an athlete's entourage (defined as "official – trainer, coach, team manager, delegate, representative") to sign the FISA "Commitment" form according to Article 55 of the FISA Statutes, which then places them under FISA's jurisdiction for possible sanctions according to Article 63.

7.0 DEVELOPMENT

DEVELOPMENT OF THE FEDERATION

7.1 Strategic planning

FISA states that it has a multi-year strategic planning process in place.

7.2 Financial distribution system

FISA states that it does not have a financial distribution system to support national federations and continental associations, but instead supports activities in the following ways:

FISA pays in full for the donation of materials (average donations of rowing equipment cost USD 30,000); FISA provides support towards regional regattas and required materials; FISA provides flights, accommodation and materials for training camps and regional or continental regattas in cooperation with Olympic Solidarity; FISA provides accommodation and equipment at World Championships (Junior, U23 and Senior); FISA supports coaches and athletes to attend independent FISA Activities for talent identification and development; FISA pays honorariums and travel costs for FISA Experts to visit countries and help with coaching, equipment maintenance and development of officials.

7.3 Key strategic priorities

FISA states that the following are the IF's key strategic priorities:

- › To attract new rowers and members, improve the level, quality and appeal of its competitions, and ensure a leading position for rowing in world sport, in multi-sport events and, particularly, in the Olympic and Paralympic Games
- › To promote the universality of rowing in all its aspects
- › To plan and coordinate FISA Development Programme Activities, to be carried out by the relevant commissions
- › To manage the Development Budget to meet goals and objectives
- › To increase the number of national federations affiliated to FISA
- › To help raise the standards of rowing amongst member federations, particularly in the developing rowing nations
- › To produce a high quality programme of educational material
- › To plan and coordinate educational courses and seminars worldwide
- › To plan and coordinate the FISA Boat Collection and Boat Building Programmes
- › To stimulate a greater number of rowing federations to participate in FISA Championships and the Olympic Games
- › To apply environmentally-sustainable practices in FISA's use and management of water

DEVELOPMENT OF THE SPORT

7.4 Main development programmes

FISA states that it runs development programmes, including the following:

- › FISA provides rowing equipment and coaching clinics to new member federations.
- › With support from Olympic Solidarity (OS) and the IOC Sports Department, FISA provides a series of training camps and coaching clinics in Africa, Asia and Latin America in preparation for the Youth Olympic Games, continental games and/or Olympic qualification regattas.
- › FISA also provides event assistance for development teams in the form of free accommodation, transport, meals and equipment for all FISA championship events (Junior, U23 and Senior).

7.5 Youth development programmes

FISA states that it runs youth development programmes, including the following:

- › The OS/FISA training camps are trying to target more and more junior athletes and use the specific support available for Youth Olympic Games athletes.

- › FISA has prepared a continental qualification system for the 2014 Youth Olympic Games that will also provide training camps and competitions in preparation for the Nanjing event.
- › Equipment donation and coaching development also target young athletes and their coaches.
- › Free accommodation, meals, local transport and equipment are provided to junior development teams every year for the Junior World Championships.

7.6 Women and Sport Commission or initiatives

FISA states that it has a Women and Sport Commission or Women and Sport initiatives, including the following:

- › The FISA Women’s Commission is charged with the task of promoting participation in women’s events, overseeing all areas of women’s activity in rowing, as well as identifying and promoting women in administration, coaching, umpiring and research. It is also responsible for establishing better communication with national federations and meeting with teams. Moreover, it assists FISA in promotion and public relations, including co-operating with other international sport federations. The FISA Women’s Commission also investigates and evaluates regatta results, numbers of participants, weight limits, etc., while also establishing and maintaining contacts with people responsible for women’s rowing in each national federation and organising seminars. Finally, the FISA Women’s Commission provides a report each year to the FISA Congress and collects material for publicity and the promotion of women’s rowing.

7.7 Sport for All Commission or initiatives

FISA states that it has a Sport for All Commission or Sport for All initiatives, including the following:

- › FISA has a Rowing for All Commission to promote rowing on a national and international basis in all of the following forms: touring, fitness and recreational rowing, coastal and traditional rowing, as well as ergometer rowing. The FISA Adaptive Commission is charged with Paralympic rowing. This style of rowing has already been fully integrated into the FISA World Championships.

7.8 TECHNICAL EVOLUTION OF THE SPORT

A short description of the main means in place for monitoring the technical evolution of venues, sports equipment and competition clothing is presented below:

VENUES (SAFETY AND PERFORMANCE)	<ul style="list-style-type: none"> › FISA offers all new venues the possibility to have an expert advise the venue developers on the project › Every world rowing event venue is reviewed through a series of site inspection visits over a period of two, three or four years, depending on when the event is awarded › A technical delegate and event manager are appointed by FISA to oversee the development and preparation of each venue › A detailed site visit agenda covers all technical aspects of the facilities as well as venue operations › Upon arrival at an event, the technical delegate performs a thorough check of the venue according to a predefined checklist › In addition, the FISA Sports Medicine Commission representative checks the safety facilities and services and oversees a mandatory rescue rehearsal
SPORTS EQUIPMENT	<ul style="list-style-type: none"> › Rule 60 on fairness and innovations provides strict guidelines for the introduction of new equipment and innovations to the sport › Rule 33 provides strict guidelines including a minimum weight rule for boats, which has existed since 1983 to prevent the cost of boats from growing through the use of exotic materials › The FISA Materials Commission reviews and reports back to the FISA Council and Executive any technical evolution in sports equipment. The FISA Materials Commission works closely with manufacturers as well as national federations who may be trying to introduce new materials and equipment, to ensure that the new proposals meet FISA standards and are accessible and affordable to all FISA members, and do not provide an unfair competitive advantage
COMPETITION CLOTHING	<ul style="list-style-type: none"> › Competition clothing is also constantly reviewed › If the clothing is deemed to be an innovation and does not follow the guidelines of Rule 60, it is not allowed to be used

7.9 ENVIRONMENT

FISA states that it has environmental policies or guidelines. A short description of these policies or guidelines is given below:

FISA's Environmental Sustainability Policy and Guidelines were published in 2003 by FISA's Environmental Working Group. The Policy and Guidelines record FISA's commitment to respect and safeguard the environment in which the sport of rowing is conducted. The document provides guidelines for rowing event organisers to minimise the event's impact on the water in the rowing course, as well as on the general environment. The Guidelines also address general rowing operations for rowing clubs and the development of new rowing facilities. The Policy and Guidelines document was recently reviewed and endorsed by WWF International as part of the *Clean Water Partnership* between World Rowing and WWF.

Evaluation criteria

FISA states that it uses evaluation criteria such as the Sustainable Sport & Event Toolkit.

8.0 TRANSPARENCY AND FAIRNESS ON THE FIELD OF PLAY

8.1 CODE OF CONDUCT

FISA states that it has a Code of Conduct in the form of a commitment that all technical officials and referees must sign.

8.2 SANCTION SYSTEM

FISA states that it has a sanction system for technical officials or referees.

8.3 JURY OF APPEAL

FISA states that it has a jury of appeal. A short description of the process from start to finish in the event of an appeal by an athlete during the competition is presented below:

Any athlete may lodge an objection about the conduct of a race. The umpire responsible for the race is empowered to render judgement on the objection. If the objection is rejected, the athlete may protest to the jury board, which is composed of international umpires with no direct racing duties that day. If the umpire sustains the objection and rules against another athlete or boat, the other athlete or boat has the right to protest to the jury board. The latter will consider the protest and render judgement. If they reverse the decision of the umpire, the athlete having raised the objection may appeal to the FISA Executive Committee, whose decision on field of play issues is final. However, if it is asserted that the rules of process have not been correctly followed, the aggrieved parties may seek relief at the Court of Arbitration for Sport in Lausanne as the final decision.

8.4 FAIRNESS AND OBJECTIVITY OF COMPETITIONS

FISA has taken the following steps to ensure that the outcome of competitions is as objective and fair as possible:

IMPACT OF JUDGING ON RESULTS	› Judging has a low impact on the results of rowing competitions
JUDGING/REFEREEING SYSTEM	› Due to the outdoor nature of the sport, FISA has a fairness committee that aims to ensure that the athletes have the best possible conditions for all racing › FISA has a strict policy of verifying that all international regatta courses are strictly 2,000 metres in length, and requires a certified survey using the latest technology › All races are judged at the finish using photo finish cameras controlled by Swiss Timing so that any human errors are eliminated with respect to finish order
TRAINING AND SELECTION OF JUDGES	› Umpires are selected for the jury at FISA events on the basis of experience, universality and gender equality › No umpire will be selected for the jury twice in succession for the same event
EVALUATION OF JUDGES	› Members of the FISA Umpiring Commission observe the work of jury members during the main FISA events › Evaluation meetings take place after each event
CERTIFICATION OF JUDGES	› The FISA Umpiring Commission organises clinics and exams throughout the year to train and qualify new international umpires › Any umpire holding a national licence for at least three years may become an international umpire on successful completion of the exam › The international umpiring licence is valid for four years and can be extended following attendance of a FISA seminar

9.0 FINANCE

9.1 TRANSPARENCY

FISA states that it uses acknowledged accounting standards.

FISA states that it publishes the accounts on its website.

FISA states that the accounts are verified by an independent auditor.

9.2 MAIN SPONSORS

Benefits received by FISA from its major sponsors from 2009 to 2012 (maximum five sponsors):

	CASH	VIK	DISCOUNTS	SERVICES	OTHER
SAMSUNG	x				
GAZPROM BANK	x				
TAIHE MEDIA GROUP	x				
VEB BANK	x				
PARMIGIANI	x				

9.3 COSTS

Venue at the Olympic Games

Olympic venue seating capacity is 12,000.

The sport can take place in a lake or sea (without currents) or in dedicated purpose-built water channels.

Venue is usually shared with canoe sprint but can also be shared with marathon swimming or triathlon.

9.4 Operational costs at the Olympic Games

Technology requirements at competition venues

Level of technology costs at Olympic venues: Considerable

Level of technology complexity at Olympic venues: Considerable

Television production costs (BOB standards)

Television production for rowing cost EUR 311,008 per day of competition at the London 2012 Olympic Games. There were 29.5 hours of production in total, with an average cost/hour of EUR 84,341.

9,4 Television Production Costs								
Cost of production /Day in Euro			Hrs of Production			Avg cost/Hr		
1	UCI	2 200 003	1	ITF	307	1	UCI	738 163
2	IAAF	1 805 392	2	IAAF	232	2	ITU	353 347
3	ITU	992 171	3	ITTF	202	3	IAAF	250 576
4	ICF	576 684	4	FIE	198	4	ICF	199 137
5	UIPM	509 916	5	FIG	195	5	ISSF	100 859
6	FINA	505 218	6	BWF	182	6	FISA	84 341
7	FIFA	468 396	7	FINA	169	7	FEI	63 702
8	FIG	350 228	8	FIVB	160	8	UIPM	62 953
9	ITF	338 489	9	FIBA	159	9	ISAF	57 486
10	ISAF	333 832	10	FIH	154	10	FINA	47 888
11	FEI	330 717	11	FIFA	139	11	FIFA	47 143
12	FISA	311 008	12	IHF	137	12	WA	27 129
13	WTF	203 672	13	AIBA	83	13	FIG	26 913
14	BWF	188 749	14	ISAF	81	14	IWF	20 105
15	ITTF	185 400	15	FILA	76	15	WTF	18 349
16	IJF	169 700	16	IJF	72	16	IJF	16 476
17	FIE	157 459	17	UCI	67	17	AIBA	16 336
18	FIBA	152 308	18	FEI	62	18	FIBA	15 307
19	ISSF	146 245	19	IWF	56	19	FILA	15 251
20	FILA	145 269	20	WTF	44	20	IHF	13 145
21	WA	144 122	21	WA	43	21	FIVB	11 845
22	FIH	122 807	22	ICF	32	22	FIH	11 157
23	FIVB	118 076	23	FISA	30	23	ITF	9 939
24	IHF	112 885	24	UIPM	16	24	BWF	9 354
25	IWF	112 790	25	ISSF	15	25	FIE	7 146
26	AIBA	84 948	26	ITU	6	26	ITTF	11