



Agenda Papers

2014 FISA Ordinary Congress

1 September 2014, 09:00 hrs
Amsterdam, The Netherlands

AGENDA

2014 FISA ORDINARY CONGRESS

1 September 2014, 09:00 hrs
Amsterdam, The Netherlands

1.	Opening of the session	–
2.	Identification of the delegates and confirmation of their authority	–
3.	Appointment of scrutineers for the period of Congress	–
4.	Approval of the minutes of the last Congress	–
5.	President's report and reports from the Executive Committee Members	5
6.	Reports of the Chairs of the specialist Commissions	14
7.	Reports of the Continental Representatives	39
8.	Accounts, financial report and auditors' report	52
9.	Approval of accounts	52
10.	Determination of entrance fee and annual subscription	52
11.	Budget for the following year	61
12.	Reports on future FISA Events and Olympic regattas	–
13.	Place and date of the next Congress	70
14.	Attribution of future FISA Events in accordance with Rule 6	71
15.	Reports on applications for affiliation and voting consequent thereon	72
16.	Reconsideration or Confirmation of decisions (ref. Art. 32) taken by the Council in accordance with the provisions of paragraph 3 of Art. 44 or by the Executive Committee in accordance with the provisions of paragraph 3 of Art. 50	–
17.	Council elections in accordance with Articles 39 and 48.	73
18.	Specific Proposals from the Member Federations, the Council or the Executive Committee	–
19.	Other Items proposed by Member Federations, the Council or the Executive Committee	74
20.	Report of the Development Department	75
21.	Report of the Environment Department	81
22.	Any other business	82

AGENDA ITEM 5

President's Report and Reports of the Executive Committee Members

- | | | |
|----|---|----|
| 1. | Report of President Denis Oswald | 6 |
| 2. | Report of Treasurer Mike Williams | 8 |
| 3. | Report of Executive Director Matt Smith | 10 |

PRESIDENT

2013 was another excellent year for FISA. Our World Cup and World Championship regattas were carried out in excellent conditions and were considered big successes.

Everyone who had the chance to travel to Korea at the end of August experienced an exceptional World Rowing Championship regatta. Our Korean friends presented a magnificent rowing course and very high quality permanent installations to the best rowers of the world. The organisation was also of a very high level and, to crown it all, the weather conditions were nearly perfect. The Championships also benefitted from a special form of publicity as the Secretary-General of the United Nations Ban Ki Moon, who was born and raised in Chungju, honoured us with his presence at the Opening Ceremony. He kept his promise that he made to me several months earlier that he would attend subject, of course, to a major political crisis that would require his complete attention. It was not only his presence that encouraged over 20'000 people to attend the ceremony, but it created great interest in the region for the championships. We therefore could state that we had a very high number of spectators for the whole week. The participation of a record number of National Federations (79) was another subject of satisfaction because we were nervous that the participation would be lower due to the distance of Korea.

I would also like to thank the other organising committees of the events in our calendar because they have also perfectly fulfilled their duties. We had an excellent Samsung World Rowing Cup series with events in Sydney, Eton and Lucerne. We had great World Rowing Under 23 Championship in Linz/Ottensheim as well as an excellent World Rowing Junior Championship at Trakai. The European Rowing

Championships that took place in Seville were known to be a big success.

We don't always recognise the engagement required to organise an event as complex as a rowing regatta, avoiding any major incidents and ensuring the satisfaction of the participants. This is a joint effort from our staff, our commissions, our umpires and of course the athletes themselves and their National Federations.

Generally, we observe with satisfaction that the quality of the organisation of competitions has greatly progressed over the past years, thanks to the ever more precise manuals, directives and control of preparations that we have established.

Naturally we are still concerned with the future and the development of our sport. One very important objective is to insure the inclusion of rowing into the programme of the most prominent multi-sport games. Completing this task is not always easy since many organisers struggle to find an appropriate body of water and lack the necessary boats. It is important for the National Federations of host countries to use their influence with organisers. National Federations must also convince their own NOC, seeing how these events are often endorsed by the NOC. We will only succeed in this task if we are properly informed and work conjointly with our national and international partners.

We are satisfied with the general situation, but nothing must be taken for granted. We are currently in negotiation with several organising committees, investing a lot of time and energy without the guarantee of success.

All rowers, notably upon their retirement from competitive sport, can contribute to the promotion and development of rowing. They

embrace the opportunity to give back to a sport that has given them so much. Many do this as coaches or serving as club committee members or within their National Federations. Still, we stress the importance of having rowers holding higher positions in world sport. As you well know, several former athletes have taken on the presidency of their NOC, while John Coates has been elected Vice-President of the IOC at a session in Buenos-Aires and Anita DeFrantz joined the IOC Executive Commission. Several rowers act as Vice-Presidents, Secretary Generals and Treasurers of their NOCs, which is excellent for our organisation.

The FISA Congress in Chungju marked the turn of an important era. As I was re-elected for a 25th year as president, Jean-Christophe Rolland was designated as my successor to take over my position in July 2014. This anticipated election was designed to allow the introduction of the new president to the international sports leaders' community and his familiarisation with his future tasks. This way, the passing on of the presidency should happen smoothly for our federation. During this same Congress, Tricia Smith was elected as Vice-President and will replace Anita DeFrantz. The respective election campaigns were carried out in an excellent spirit, very properly and with great mutual respect. We thank Jean-Christophe Rolland, John Boulton, Tricia Smith and Anita DeFrantz. Finally, the congress did me the honour of electing me as FISA Honorary President in recognition of my 37 years of service (12 years as secretary general and 25 years as president).

Shortly after Chungju, the IOC session was held in Buenos-Aires, where a number of important decisions were taken, the most important of which was the election of the new president Thomas Bach. The new president quickly launched a reflection program assessing different aspects of the Olympic Movement grouped in five themes:

1. The unique character of the Olympic Games
2. The athletes at the heart of the Olympic Movement
3. Making Olympism come alive 365 days a year
4. The role of the IOC; unity in diversity
5. The structure of the IOC's organisation.

These themes were to be discussed and deepened further throughout the year 2014 and we will follow the evolution of the situation attentively. We also received in Buenos-Aires the Programme Commission report, which, for the first time, allowed us to situate our sport amongst the other disciplines and shed a light upon the weaknesses that require our attention to keep our spot in the Olympic programme. FISA will provide the National Federations with regular information on the subject.

The mindset in our sport continues to be unique, and we are proud of the values that rowing brings to the Olympic Movement. It is a real pleasure to observe that, during these difficult economic times for several countries, the passion is still present and precedes over national and personal interests.

I would like once more to congratulate and thank our team in Lausanne, which, under the expert leadership of Matt Smith, accomplishes great work. Their commitment, passion and devotion are exceptional. The Council and the commissions also put their skills and experience to the service of our sport with a remarkable commitment and all the members deserve warm thanks. Finally I would like to express our gratitude to our National Federations for their excellent collaboration. As I have often said, an international federation is only as strong and active as its members, and we are lucky to be in this situation in rowing.

Denis Oswald

TREASURER'S REPORT

Meetings and Events Attended

Council and Extraordinary Congress, Copenhagen, February

Joint Commissions Meeting and Executive Committee, London, March

World Cup 1, Sydney, March

World Rowing Cup 2, Eton, June

World Rowing Cup 3 and Council, Lucerne, July

World Rowing Under 23 Championships, Linz, July

World Rowing Junior Championships, Trakai, August

World Rowing Championships, Council and Congress, Chungju, August

Asian Junior Championships and YOG qualifying regatta, Samarqand, September

Coaches Conference and Executive Committee, Estonia, November

Council and Executive Committee, Lima, December

I also attended events in San Diego (USA), Ghent (BEL), and Henley (GBR) as an International Umpire.

Activities

The Treasurer's principal responsibilities are financial planning and monitoring progress against our budget. The 2013 accounts and a commentary on the financial performance are set out later in the agenda papers, and therefore I comment only on my activities in this report.

During 2012, my main activity as Treasurer has been to track progress against the four year financial plan for 2013-6 which was presented to the 2012 Ordinary Congress. The Executive Committee has decided that we should carry a significant proportion of our income from London 2012 forward into the period 2017-20. The details of this are in the accounts. Our rights income in the current period is critical to achieving this aim. We continue to search for greater income from this source and to refine FISA's approach to the marketplace.

In September I attended the Asian Youth Olympic Games Qualification Regatta in Uzbekistan, both as FISA representative and President of the Jury. The regatta was well organised by the Uzbekistan Federation at Samarqand, where a first international rowing event took place finally over 30 years after the course was constructed. Much recent work has been done to restore the course and infrastructure to a good standard. I also attended as a guest the Asian Rowing Federation Congress which took place during the regatta, and was pleased to note the increasing level of activity planned for future events.

During 2013 I attended all World Cups and World Championships from prior to the first team managers meeting to support the Executive Director. I have continued to work at these events checking the correct use of the progression system and the programme for subsequent days, as well as my role to act as a communications hub in the event of any changes to the published programme, particularly at televised regattas. I have worked with colleagues on a number of minor changes to the Progression System which will appear in the 2014 update to the rule book.

Accomplishments

- Full attendance at FISA events
- Satisfactory financial result for 2013
- Contribution to work on Rules and Progression System

Challenges for the future

- Continue to attract revenue from FISA's rights
- Explore new revenue streams to protect reserves
- Continue to oversee investment policy

Finally I would again like to thank Emilio Pastorello for his excellent work in keeping me well informed about FISA's finances and Jean-Maurice Mordasini for continuing to manage our investments successfully within the parameters which we set for him.

Mike Williams

EXECUTIVE DIRECTOR

I am pleased to report to you about the FISA operations as well as provide you with an overview of FISA's general activities. We appreciate very much the excellent cooperation between the FISA staff and the national federations, which makes our work efficient and very agreeable.

1. HEADQUARTERS OPERATION

The FISA Headquarters staff continues to focus on its work on the areas identified in our Strategic Re-assessment Exercise. Development remains our primary goal and the Development Department is led by our Development Director Thor Nilsen and Development Manager Sheila Stephens-Desbans. In 2013 they were assisted by two excellent interns from the Lausanne Sports Management Masters programme.

The Communications and Marketing areas have re-joined to be sure that their work is well coordinated. Andy Couper, our Marketing Director, is assisted by Penny Dain, our PR advisor. Melissa Bray is now the Content Manager while Jillian O'Mara is electronic media coordinator. The 2013 team included Lisa Hayden, Communications Coordinator – Website, who recently returned to Ireland and Debora Feutren who is on maternity leave. The Marketing Director was ably assisted by our Marketing Assistant Emmanuelle Gabus in the areas of sponsor servicing, television and events.

The Events Department underwent some changes as Colleen Orsmond moved to Rio to be Rowing Competition Manager for Rio2016. Events Director Svetla Otzetova continues

while Nathalie Phillips has been promoted to Events Manager. Daniela Oronova continues as Events Coordinator and Tine Jacobsen has joined us as Events Coordinator.

The Governance area is administered by the Controller Emilio Pastorello, Anti-Doping Coordinator Natalie Schmutz and Governance Coordinator Mara di Baldassare.

Our team of advisors includes Television Advisors Peter Hertrampf and Florian Schnellinger of Quattro Media along with World Rowing Productions Executive Producer Steffen Rapp who directs the host broadcasters. Together they form our World Rowing Productions team. Olivier Caillet, our information technology consultant, continues as well as Jean Maurice Mordasini, our asset manager.

FISA's headquarters has now been in the "House of International Sport" since 2006 and continues to benefit from the close contact with the International Federations of Archery, Boxing, Canoe-Kayak, Fencing, Triathlon, FISU and several other organisations. This has allowed our staff to exchange ideas and share experiences with other IF staff.

2. THE STRATEGIC RE-ASSESSMENT EXERCISE

FISA's Strategic Re-assessment Exercise was started in September 2009. Because of the many changes in the television, media and sponsorship worlds, FISA's promotional and financial models had to be re-worked. New approaches were needed to secure the future of FISA.

There were many important phases after that time which included consultation with different key stakeholder groups as well as surveys and questionnaires. A key step forward was on 18 May 2011 when the new brand identity for World Rowing was introduced and the new website went live.

The Strategic Re-Assessment Exercise considered the following key areas:

- Television
- Digital Media
- Revenue Generation
- Promotion of the Sport
- Improved Events
- New Events
- Communities

After extensive consultation, the Executive Committee defined 31 key projects within these seven areas. During 2013 the following progress was made:

- Television** - In the "Television" area, major projects were continued throughout 2013. Our dedicated team of World Rowing Productions experts continued their "hands on" assistance to the host broadcasters at each event, plus a separate team dedicated to creating custom made news-clips and interviews of key rowers for our television rights holders. They are also creating athlete interviews for the FISA digital media platforms. The same team also manages our television rights sales and relationships with the non-European TV channels. The FISA – European Broadcast Union agreement was extended for 2013 to 2016 in a much more pragmatic agreement.
- Digital Media** - In the digital media area, the new website, with the new brand identity continued to present the sport much more visually. FISA's

Social Networking Media work continued on the eight Facebook pages for the different communities of rowers that were identified in our strategic re-assessment. In 2013, the total number of page views in FISA's digital media reached 12.6 million. The Facebook pages contributed over 6.2 million to this number. The video streaming platforms also generated 950'000 streams. The content has been improved as well as the presentation.

- Revenue Generation** – The traditional financial models of exclusive, geographical television rights and sponsorships which relied mostly on brand-exposure, have dramatically changed and new models were needed. New projects and dedicated personnel were necessary in the area of Revenue Generation.

As a result of this approach, television rights contracts have been now extended to New Zealand, Australia, Korea, Brazil and Canada and, thanks to the launch of our new World Rowing brand and a switch of emphasis towards our sport's "core values", several new sponsorship agreements have been concluded. As well, the strategic alliance with WWF for Clean Water has created much more interest from companies looking for a credible, environmental sport.

The Licensing and Merchandising programme has been re-worked with properly branded "World Rowing" Official Merchandise stands at all events. Many other new ideas were launched in 2013, some successful and others not. In an attempt to make the events self-financing as much as possible, bid fees and hosting fees as well as the packaging and sale of

commercial rights to organising committees of our major World Rowing events were continued. Finally, several new official suppliers were identified and agreements reached.

- d. **Promotion and Improved Events** - With a greater emphasis on promotion in the event bidding questionnaire, and our on-line World Rowing Knowledge Center, we are better able to assist our OCs in their understanding of our objectives – especially in how to improve the local promotion of our events. As well, the Event Promotions Commission has been adapted to ensure transfer of knowledge among OCs as well as document all ideas from past events.

Finally, in 2013, FISA continued its engagement with the world-leading sports presentation firm Great Big Events to improve the spectator experience at all World Rowing Events. We hope you have felt the difference.

- e. **New Events** - In the area of “New Events”, the City Sprints concept was launched in 2012. This is the attempt to bring the sport and some of the world’s best rowers (in an entertaining way) to the people, to new places and on a global media platform. In 2012, a City Sprints event took place in Zurich, Switzerland on 29 September, and we used this occasion to test some other new concepts for an exciting event. We were not able to close a deal for a City Sprints in 2013 but are working hard to have another one soon.
- f. **New Audiences / Communities** - Finally, a major new strategy has been to address the many different “communities” in the world of rowing. In 2013, we

continued individual community web-pages as well as nine different Facebook pages. We communicate with these specific communities and address their specific interests and requirements. In 2013, we incorporated University Rowing into the world rowing family. To reinforce the university community, the Parmigiani Spirit Award was launched in 2013 which created a tangible benefit to a university club (a new Filippi eight).

The Council, Commission and Staff members have been working diligently to activate the Strategic Plan.

3. DEVELOPMENT

Development Director Thor Nilsen, Development Manager Sheila Stephens and their team are continuing to make progress in this area. Thor is assisted by a group of coaches led by Oswaldo Borchi, Michel Doutre continues with Faycal Soula for Africa, and Chris Perry continued in Asia. They are complemented by active and influential Continental Representatives who are also key contributors. You can read about all their plans and goals in the Development Programme report section of these Agenda Papers.

4. FUTURE

The digital revolution has changed everything, and that includes the sport of rowing and FISA. But unlike many other sports, we have reviewed our strategy and financial models in great depth, consulted with experts in the various fields and have now reacted; in fact, and in many areas, we are ahead of the game. The Congress will continue to be updated and feedback at any point is greatly appreciated.

5. CONCLUSION

I would like to thank Denis Oswald for the tremendous commitment he makes for rowing and his support for our work in Lausanne. I would also like to thank the Council and Commission members as well as the national federations and their staff for their excellent cooperation. This is greatly appreciated by the staff and me. I would especially like to thank the staff and consultants for their dedication and commitment to rowing and to FISA.

Matt Smith

AGENDA ITEM 6

Reports of the Chairs of the Specialist Commissions

1.	Athletes Commission – Lenka Wech	15
2.	Competitive Rowing Commission – John Boulton	16
3.	Equipment and Technology Commission – Paul Fuchs	18
4.	Events Commission – Mike Tanner	20
5.	Event Promotion Commission – Pat Lambert	21
6.	Masters Rowing Commission – Tone Pahle	23
7.	Para-Rowing Commission – Fay Ho	25
8.	Rowing for All Commission – Guin Batten	27
9.	Sports Medicine Commission – Alain Lacoste	30
10.	Umpiring Commission – Patrick Rombaut	31
11.	Women’s Rowing Commission – Tricia Smith	34
12.	Youth Rowing Commission – Algirdas Raslanas	36
13.	Co-opted Member of Council – Jean-Christophe Rolland	38

ATHLETES COMMISSION

Membership of the Commission

Lenka Wech (GER), Chair

Amber Halliday (AUS) LW Women

Frida Svensson (SWE) HW Women

Perle Bouge (FRA) Para-Rowing

Iain Brambell (CAN) LW Men

James Lindsay-Fynn (GBR) LW Men

Sjoerd Hamburger (NED) HW Men

Santiago Fernandez (ARG) HW Men

Igor Boraska (CRO) HW Men

Meetings of the Commission

Fall meeting, January 2013, London

Joint Commissions Meeting, March 2013,
London

Summer meeting, July 2013, Lucerne

Report on Activities in 2013

Athletes Commission Questionnaire
electronic version

Athletes Commission Representatives at
major FISA events

Test season for fairness committee
participation

Work on Athletes Commission website
creation

Accomplishments

- 1st successful run of the electronic questionnaire
- Improved report template for Athletes Commission Representatives

Challenges for the Future

- Improve participation at the AC questionnaire
- Finally launch the AC website
- Establish Athletes network through national athletes representatives
- Establish advisory function of an athlete's rep in the fairness committee
- Run education program with the IOC to help with athletes transition
- Olympic program improvement

Conclusion

In order to continue with the Athletes Commission work we need to have a commission with active members who will take on some work and dedicate some time.

We see ourselves in an important role to assist athletes during their active career and to encourage athletes to stay in the sport as long as possible but also assist them in their transition into the working world. To achieve this we want to cooperate better with the IOC but also with the FISA media team to show athletes successful role models and to create a career platform.

Lenka Dienstbach-Wech

COMPETITIVE ROWING COMMISSION

Membership of the Commission

John Boulton (AUS), Chair

Hartmut Buschbacher (GER)

Morten Espersen (DEN)

Rosie Mayglathling (GBR)

Premysl Panuska (CZE)

Gianni Postiglione (GRE)

Faycal Soula (TUN)

Henk-Jan Zwolle (NED)

Thor Nilsen (NOR), Honorary Chair

Meetings of the Commission

Joint Commissions Meeting, 7-9 March, London (GBR)

Commission Meeting at World Cup, 13 July, Lucerne (SUI)

Commission Meeting at World Championships, 26 August, Chungju (KOR)

Commission Meeting at Coaches Conference, 6-9 November, Tallinn (EST)

Report on Activities in 2013

The Commission conducted its usual Seeding and Fairness activities during the World Cups and World Championships in 2013. 2013 was actually an excellent year where good conditions prevailed at all World Cups and World Championships. The standard of the World Championships at Chungju in Korea, and the number of nations racing was outstanding, and the conditions provided both on and off the water by the Organising Committee were

near perfect. The same can be said of the Junior Championships in Linz-Ottensheim, Austria, and the Under 23 Championships in Trakai, Lithuania.

The Commission also held an extremely successful conference in Tallinn, Estonia in November, thanks to the excellent organisation of the Estonian Rowing Federation's Organising Committee and some very good speakers. The coach in the spotlight this year was Johan Flodin, from Norway, following two gold medals in Chungju, and his presentation was very frank and enlightening.

But perhaps the main work of the Commission was the detailed work that was done by it in relation to the Olympic Qualification System for Rio, which provided some solid data and very considered aspects of the proposed system for the Executive and Council to take on board. The Commission presented some proposals which looked at historical entries in the previous Olympics and World Championships, and some steps to be taken to improve gender equity, universality, balance between sweep and sculling and balance between lightweights and heavyweights.

The Commission has also had input into the Executive's discussion about the future of the World Rowing Cup and of the international season, and many other matters referred to it by FISA management from time to time.

It has also monitored the project being undertaken by Henk-Jan Zwolle and his colleagues to produce a more reliable predictor of water and wind conditions in various weather patterns on the regatta courses being used for FISA events.

The Commission has lent its commitment, support and advice to the Women's Development Strategy which is being developed, in particular in relation to the competitive rowing aspects of that strategy.

Accomplishments

- Another very successful FISA International Coaches Conference
- Accurate seeding at major FISA events
- Fairness Committee representation at major FISA events
- Long term planning for better advice to deal with adverse weather conditions
- Input into significant changes in the Olympic Qualification System for 2016 and beyond
- Other input into the planning and implementation of FISA competitive rowing events

Challenges for the Future

- Increase the number of events national crews are racing at, by making their programmes, format and financial conditions more attractive to competing nations and to organisers, especially the World Cup.
- Further improvements to the Olympic Qualification System, and also to the programme of the Olympic Regatta and World Championships
- Continued development of the means of providing relevant information to ensure fair conditions at FISA's major events, and implementation of the outcome of such research.
- Further improvement in women's rowing, both in numbers of women rowers and coaches and their competitive standard across the world

Conclusion

The Commission has been pleased to be part of the very significant changes that have been introduced over the past year in relation to the Olympic programme and Olympic qualification and to the commitment to grow women's rowing. It aims to continue to provide valuable advice to the relevant decision makers within FISA on all matters related to competitive rowing.

Thanks to the members of the Commission for their continued time and effort for the sport, and also to the Council and FISA Management for their good cooperation always.

John Boulton

EQUIPMENT AND TECHNOLOGY COMMISSION

Membership of the Commission

Paul Fuchs (USA), Chair

Mathias Binder (SUI)

Conny Draper (AUS)

Thanassis Mitrousis (GRE)

Stefan Piesik (GER)

Meetings of the Commission

Joint Commissions Meeting, London, March

Teleconferences

Report on Activities in 2013

This year Coastal Rowing boat hull lines for a 1X, 2X and 4X+ were designed for FISA by Paul Fuchs. These hull forms are available for free from FISA to encourage the construction of this type of boat for competition throughout the world. It is our hope that if boat builders do not have to research and develop the hulls they will be more likely to begin producing these boats. In fact, there are now two companies already building boats to this design.

Conny Draper has continued her close relationship to the Para Rowing Commission and has again created a report on the equipment, arrangements and strapping used in competition this past year.

The types and models of rowing measurement and monitoring equipment continue to expand and we spend considerable time keeping up with these developments. Conny uses this equipment as part of her work and because of this it is easier to stay current.

Accomplishments

- Companies are now producing Coastal Rowing boats to the FISA design
- Few issues with boat regulations
- Close working relationship with Para Rowing
- Involved with testing of design concepts for Coastal Rowing

Challenges for the Future

- Resolve issues concerning use of data logging and other computer equipment during competition
- Assist in the continuing development of Coastal Rowing
- Create a more interactive relationship with equipment suppliers and boat builders online
- Study the design and safety of bow balls

Conclusion

Due to the long development in hull designs there are fewer and smaller gains to be made in this area. This has caused teams and companies to look to other areas to find an advantage; primarily electronics and monitoring. It has long been the principle in our sport that in competition, it should be the athletes who are competing, not the equipment. We intend to continue with this principle with clear regulations, even as it becomes more difficult to control.

We look forward to helping the sport grow through new opportunities for recreation and competition in Coastal Rowing. The potential to bring rowing to many places and people around the world where rowing was not

previously possible creates many opportunities for growth and recognition of rowing.

We enjoy working with so many of the FISA family and appreciate the help we receive in doing our work.

Paul Fuchs

EVENTS COMMISSION

Membership of the Commission

Mike Tanner (HKG), Chair

Matt Draper (AUS)

Joost De Geus (NED)

John Hedger (GBR)

Svetla Otzetova (BUL)

Fred Schoch (USA)

Bernd Schuhmacher (GER)

Eva Szanto (HUN)

Meetings of the Commission

Joint Commissions Meeting, March 2013,
London

Joint Meeting with Umpiring Commission,
December 2013, Singapore

Report on Activities in 2013

Members of the Events Commission were involved in all FISA events, including preparatory planning visits. In addition members continued to attend and advise on a number of continental events in support of promoting consistent standards in organisation and management of international regattas.

Accomplishments

- Improved processes for managing events include a more structured feedback process to ensure that experience from each event is valued and used. Feedback from Organising Committees is an important part of this process.

- A Manual for continental events is in the final review phase. This will support FISA's efforts to share expertise with international regatta organisers in all continents.
- A central role in the review of Statutes and Rules of Racing, particularly in this post-Olympic year.

Challenges for the Future

- Participate in and advise on the development of continental events, including a continental stage of the World Rowing Cup.
- Address the challenges posed by the different race distance for Para-rowing within World Championships and World Cups to give Para-rowers the expected high level experience of World Rowing.
- Develop a means for improving the identity of FISA people at events

Conclusion

The post-Olympic year World Rowing Championships in Chungju, Korea was a great success. All who participated agreed that this was perhaps the best World Championships they had attended. Our appreciation goes to the Chungju OC and the Korean Rowing Association and to all those who played a role in preparing and managing the event.

The Events Commission will continue to be closely involved in a wide range of FISA's work.

Mike Tanner

EVENT PROMOTION COMMISSION

Membership of the Commission

Pat Lambert (BEL), Chair

Irene Eijs (NED)

Ken Lee (KOR)

Perrine Pelen (FRA)

Meetings of the Commission

Joint Commission Meeting, March, London, UK

Working meeting with FISA, January 2014, Lausanne, SUI

At this meeting, two new members joined the commission

- Paul Blackketter – Sarasota 2017 WCH
- Lyudmil Karavasilev – Plovdiv 2018 WCH

Report on Activities in 2013

During the Joint Commission Meeting 2013 a standardised post event report was finalised so as to enable the members of the commission attending the different events to report on the same items in a consistent way.

The attended events are:

- World Cup I – Ken Lee
- World Cup II – Perrine Pelen
- World Cup III – Pat Lambert
- European Rowing Championships – Irene Eijs
- World Rowing Junior Championships – Pat Lambert
- World Rowing Under 23 Championships – Pat Lambert

- World Rowing Championships – Pat Lambert / Ken Lee
- Coastal Championships – Pat Lambert

Accomplishments

- Definition of general areas of responsibility, objectives and goals of the Commission accepted at Congress and taken up in the Statutes
- Method created to work towards goals in co-ordinated way
 - Standardised post-event report v.1.0
 - Input to FISA for OC post-event report
 - Collection of best practices in promotion
- Evaluation of method and achievements, input to FISA to better understand how the commission contributes to the overall objective of staging high level events
- Meeting with FISA to
 - Analyse the input in parallel with inputs from other commissions
 - Further align role of commission to needs
- Preparation season 2014 – draft standardised post-event report v.2.0 including report, list of pictures to illustrate feedback and collection of best practices.
- Fruitful exchanges of info which ease the learning curve of OC's

Challenges for the Future

- Define the commissions' projects to contribute to FISA's objectives and overall goals

- Work with standardised post-event report v.2.0, feed into FISA's reports
- Debrief after each attended event (skype meetings)
- Prepare a "martyr document" on athlete promotion for Council
- Submit an overall evaluation by end of year for Council
- Work with FISA on an on-line database of promotion practices

Conclusion

Building on the experience built up during the previous seasons, the event promotion commission feels having developed the necessary tools and working methods within the commission as well as with FISA to effectively contribute to FISA's goals and objectives. We see season 2014 as a new milestone in our development planning. The Commission wants to express its sincere thanks to FISA staff for a constructive and positive collaboration.

Pat Lambert

MASTERS ROWING COMMISSION

Membership of the Commission

Tone Pahle (NOR), Chair

Gary Bain (GBR)

Ron Chen (USA)

Sebastian Franke (GER)

Zdena Norkova (CZE)

Daniel Rutenberg (ISR)

Meetings of the Commission

Joint Commissions meeting March, London

The Draw for Varese August, Varese
– 2 members

The 40th WRMR September, Varese

The pre-regatta meeting November, Ballarat
postponed to February 2014

Several Skype-meetings

Report on Activities in 2013

The 40th World Rowing Masters Regatta was held in Varese on the beautiful Lake Varese. The regatta was a big success with a record entry and also a record numbers of spectators. The OC together with the City of Varese organised an excellent regatta – probably the best ever.

The rowers were grateful for all the support from their many friends and family members and the short distances to walk. This shows us the importance of staging the regatta very close to/or in a city. The layout of the course where the rowers can be seen warming up and racing is another important point.

The weather was ideal seen from the rowers' points of view with good and fair racing conditions.

The Masters Commission would like to highlight the good preparation and work done by the young volunteers. They were many and they spoke almost every language needed. For the Masters Commission they were of invaluable help as translators. The schools around Varese had made the preparation of these young people as projects.

During the regatta we had meetings with the next years organisers and possible future organisers giving them the opportunity to sit in during our meetings and follow us around during our different tasks. This is an important part of our "open policy".

Accomplishments

- Started working on our new Master database
- Started working on the revision of the Regatta Manual from 2012
- Started working on a possible Regatta Manual for future WMG
- Rule 52 – changed - now giving crews who have to make a replacement during the regatta the possibility to reach outside their club and nation – to make a composite crew under certain circumstances
- The new K – category (85+)
- Working with the Sports Medicine Commission on masters health
- Getting the Masters website up and going
- The ceremonies during the WRMR are being standardised

Challenges for the Future

- Keeping the website interesting for the masters in the future
- Encourage the master rowers to be even more active using social media and opening up for discussions on interesting topics
- Running a seminar with the Sports Medicine Commission during the WRMR in Copenhagen 2016
- Running a survey together with the Sports Medicine Commission in Copenhagen 2016
- We have started our work with the Continental representative of Asia to promote international master rowing in countries following up the idea of universality

- Getting the World of masters rowing known to the top athletes planning to end their elite rowing career
- Getting the acceptance from all federations that masters rowing is something they should support – this acceptance will influence the interest for rowing as a lifelong sport also at club-level

Conclusion

Masters rowing is an important part of the rowing community. There are many more rowers that might be future master rowers. By keeping these rowers in the sport the clubs will have good role models for future rowers.

Tone Pahle

PARA-ROWING COMMISSION

Membership of the Commission:

Fay Ho (HKG), Chair

Mary Ellen Conaboy (USA)

Simon Goodey (GBR)

Paola Grizzetti (ITA)

Judy Morrison (USA)

Roberto Nahon (BRA)

Shirley Stokes (AUS)

Meetings of the Commission

Joint Commissions Meeting, March, London

World Cup II, June, Eton

World Championship, August, Chungju

Report on Activities in 2013

FISA International Para-Rowing Regatta:

Gavirate (Italy) during May: A total of 11 countries participated in a two-day programme (BRA, FRA, GBR, GER, HUN, ISR, ITA, NOR, POL, RUS, UKR).

2013 Samsung World Rowing Cup II:

Eton (London) 21-23 June: A total of 13 countries (BLR, EST, FRA, GBR, HUN, IRL, ISR, NED, NOR, POL, SUI, UKR and USA) comprising 22 boats competed in para rowing events. The entries for each event were: LTAMix4+ (2); TAMix2X (6); ASM1X (8); ASW1X (6).

2013 World Rowing Championships:

Para crews from 17 countries (AUS, BRA, ESP, FRA, GBR, GER, HUN, ISR, ITA, KOR, JPN, NED, NOR, RSA, RUS, UKR and USA) participated in Para-Rowing events at Chungju during August. There were 40 crews as follows: ASM1X (12); ASW1X (9); TAMix2X (8); LTA4+ (6); LATMix2x (5).

FISA Coaching and Classification workshop:

A basic Asian Classification Workshop was supported by FISA, the Korea Paralympic Committee and Korea Adaptive Rowing Association in March at Seoul. It was attended by coaches, officials, academics and medical professionals linked to Para-Rowing. Speakers included Shirley Stokes and Judy Morrison from the Commission. Approximately 20 attendees from KOR, IRL, MEX, AUS and DEN learned about the classification guidelines. The workshop included athlete classification with 20-30 Para-Rowers being classified by the trainee classifiers.

A Para-Rowing Coaching workshop was supported by FISA with the Argentina Rowing Federation in Argentina. There were 26 participants including coaches, umpires and NPC representatives from Argentina, Chile and Uruguay. The workshop was delivered by Paola Grizzetti and Simon Goodey, FISA Para-Rowing Commission members. The development workshop included Para-Rowing specific material. Practical coaching sessions included rigging and coaching prior to the Argentina National Championships where Para-Rowers were able to take part in the competition. It was a successful workshop, but this will only

be apparent if we see an increase in participation from that region at FISA events!!

Accomplishments

- Successfully hosted coaching and classification workshops. All six FISA regions now have trained international classifiers.
- Produced para-rowing coaching education material.
- Undertook second rigging survey at Chungju, with the support of the Connie Draper of the FISA Equipment and Technology Commissions.
- Updated the FISA Classification Guidelines to become Classification Regulations and Bye-laws to better meet the IPC Classification code requirements.

Challenges for the future

- **Strategic Re-Assessment:** Address the continuing challenge of incorporating 1'000m Para-Rowing events within the World Championship Programme.
- **Development:** Increasing participation in international competition. Currently

around 27 NFs, goal to have more than 30 participating in the next Paralympic cycle. Additional NF from South America; Africa; Northern Europe and South Asia.

- **Promotion:** Making new coaching education materials accessible through the FISA website. Sharing rigging techniques among newly developing countries in para-rowing. Coordinate with boat builders to provide special support to developing countries
- **Classification:** Begin to consider sport specific classification for rowers with visual impairments.

Conclusion

I would like to thank all the Commission members for their significant contribution. The enormous support from Matt Smith and his staff during the year were very much appreciated. Thanks to colleagues in all those commissions with which we work closely in ensuring para rowing is integrated within FISA regattas.

Fay Ho

ROWING FOR ALL COMMISSION

Membership of the Commission

Guin Batten (GBR), Chair

Jens Chr. Kolberg (NOR)

Warwick Marler (AUS)

Mats Leo (SWE)

Pasquale Triggiani (ITA)

Ram Golombik (ISR)

Meetings of the Commission

Joint Commissions Meeting, London GBR,
March 2013

Coastal Sub Committee, Helsingborg
Aug 2013

Recreational and Tour Rowing Sub Committee,
Ireland, July 2013

Report on Activities in 2013

FISA Tour 2013: Shannon Ireland

The 2013 FISA World Rowing Tour was organized in Ireland on the Shannon. The Tour received 141 applications from 18 different nations. In total there were 90 rowers in 18 boats.

The tour was well organised by a very dedicated team, and all participants went back home with the very best memories of the beauty of Ireland, and the hospitality and friendliness of the people living there.

The organisers encountered some significant issues with adverse weather when the group crossed the open water of Lough Derg but all

crews were able to make it to safety. The incident has highlighted the need for FISA and the Organising Committees to make more rigorous attention to safety and assessment of risk during future FISA Tours events.

Future FISA Tours:

In 2014 the FISA tour will take place in Germany on the upper part of the Danube River from Vohburg (Ingolstadt) to Passau from 20 to 28 September 2014.

In 2015, FISA has provisionally attributed the Tour to Turkey. It is likely to take place on the waters of the Ataturk Dam.

Recreational Rowing Tour Guide

Over the last 12 months the Commission, through the hard work of Warwick Marler, has developed a FISA Global Guide to Tour Rowing which can be accessed via www.worldrowing.com.

Coastal Rowing

The 7th World Rowing Coastal Championship 2013 was hosted in Helsingborg, SWE from 16 to 18 August. It was the first time the WRCC has been held in Scandinavia and beach finishes officially debuted into the programme. The excitement in the arrival zone lifted the spectator experience and demonstrated how important format innovation is for the future development of coastal events.

The Organising Committee from the Swedish Rowing Federation, the City of Helsingborg and the Helsingborg Rowing Club, put on an

outstanding regatta and provided a warm welcome to all.

MEDAL WINNERS 2013	WOMEN	MEN
Coastal 1x	GRE 01 33:53	ESP 04 30:55
	FRA 02 34:32	ITA 01 30:56
	FRA 01 34:51	SWE 01 31:05
Coastal 2x	RUS 01 30:48	ITA 01 27:33
	FRA 01 31:13	GRE 01 27:44
	GER 01 32:03	ITA 05 27:47
Coastal 4x+	DEN 01 30:02	ITA 01 25:24
	SUI 01 30:09	RUS 01 25:51
	FRA 01 30:14	FRA 01 26:51

While the total numbers of rowers was a bit lower, the quality of the winning crews was very high with a spread of eight different nations winning medals across the six events.

The mixed Sunday Beach Sprints continue to provide opportunities to innovate future formats, supporting the opportunity to get the sport into future Beach Games.

The 8th World Rowing Championships 2014 have been awarded to the Greek Rowing Federation and the City of Thessaloniki. It will take place from 17 to 19 October.

The 9th World Rowing Championships 2015 have been awarded to the Peruvian Rowing Federation and the City of Lima to be held in November.

Accomplishments

- Successful staging of the 2013 World Rowing Coastal Championships in Helsingborg, SWE
- Preparations for the 2014 World Rowing Coastal Championships in Thessaloniki, Greece
- Awarding of the 2015 World Rowing Coastal Championships to Lima Peru
- Successful staging of FISA Tour in Ireland.
- Awarding of the 2014 FISA Tour to GER.

Challenges for the Future

- To continue to develop the brand and format of the coastal rowing (as the mountain biking of rowing) and to attract new types of rowers and sponsors to the sport.
- To continue to spread the development of coastal rowing into new countries.
- To encourage coastal rowing to be a selected sport within the World Beach Games and other continental/regional Beach Games.
- To encourage indoor rowing to be selected within the World Games.
- To work with National Federations to increase the number of people taking part in recreational rowing.
- To continue to develop the World Rowing website and social media to be an active portal for all rowers from indoor rowing to ocean rowing.

YEAR	LOCATION	CW4X+	CW2X	CW1X	CM4X+	CM2X	CM1X	CREWS	ROWERS	NF	NF MEDALS
2007	Cannes, FRA	22	13	13	29	43	38	158	418	6	
2008	San Remo, ITA	16	16	16	37	39	27	151	418	7	
2009	Plymouth, GBR	22	13	13	30	52	40	170	443	8	
2010	Istanbul, TUR	17	13	20	27	50	45	172	411	9	
2011	Bari, ITA	14	18	16	39	54	32	173	457	5	
2012	Not held										
2013	Helsingborg, SWE	10	16	18	21	31	32	128	299	20	8

Conclusion

The remit of the Rowing for All Commission is wide and the potential to engage with the larger rowing community is limitless; but access to limited resources reduces this potential significantly. The Commission is keen to work alongside all traditional, coastal, ocean, recreational and indoor rowers across the world to share their practice, their knowledge and together embrace in the widest possible context what it means to be a 'rower'.

Guin Batten

SPORTS MEDICINE COMMISSION

Membership of the Commission

Dr Alain Lacoste (FRA), Chair

Pr Jo Hannafin (USA)

Pr Mikio Hiura (JPN)

Dr Henning Nielsen (DEN)

Dr Piero Poli (ITA)

Dr Tomislav Smoljanovic (CRO)

Pr Juergen Steinacker (GER)

Dr Michael Wilkinson (CAN)

Meetings of the Commission

Joint Commissions Meeting, London, GBR
07/03/13

Individual Commission Meeting, Hamburg,
GER 26/10/13

Report on Activities in 2013

- Monitoring:
 - The three World Cup stages (Sydney, Eton, Lucerne).
 - The following World Championships:
- Junior World Championships in Trakai.
- Senior World Championships in Chungju.
- Under-23 World Championships in Ottensheim.
 - The European Championships in Seville.
- Organisation
 - Medical meeting during the Senior World Championships in Chungju.
- Management of the TUE applications

Accomplishments

- Management of the Biological Passport
- Presentation during the Junior Coaches Conference in Hamburg
 - The new FISA medical rules
 - The sudden death in sport
- Discussion with "Polytechnic Lausanne" about the bow balls

Challenges for the Future

- Organisation of a Sports Medicine "Seminar" on Rowing in conjunction with the British Federation in January 2015
- Implementation of the Pre competition Health Screening
- Update all the medical documents published on our website

Conclusion

I would like to thank all my colleagues, Peter Kokas and Natalie Schmutz for their excellent support

Dr Alain Lacoste

UMPIRING COMMISSION

Membership of the Commission

Fabio Bolcic (ITA).

Nicholas Ee (SIN).

Kristopher Grudt (USA).

Gabrielle Isenschmid Weber (SUI).

Stanislaw Komornicki (POL).

Jérôme Mouly (FRA).

Stefanie Palfner (GER).

Jacomine Ravensbergen (NED).

Patrick Rombaut (BEL), Chair.

Meetings of the Commission

FISA Joint Commissions Meeting, March, London.

World Rowing Junior Championships, August, Trakai.

World Rowing Senior Championships, August, Chungju.

Events Commission-Umpiring Commissions, December, Singapore.

Activities of the Commission

a. World Rowing Events attended

FISA Extraordinary Congress, Copenhagen, DEN

World Rowing Cup Regattas, Sydney – Eton – Lucerne

European Junior Rowing Championships, Minsk, BLR

European Rowing Championships, Seville, ESP

Universiade, Kazan, RUS

World Under 23 Rowing Championships, Linz, AUT

World Junior Rowing Championships, Trakai, LTU

World Senior Rowing Championships, Chungju, KOR

World Masters Regatta, Varese, ITA

World Coastal Rowing Championships for Clubs, Helsingborg, SWE

FISA Youth Rowing Coaches Conference, Hamburg, GER

FISA Coaches Conference, Tallinn, EST

b. International Regattas attended

Zagreb, Croatia Open.

Piediluco, Memorial Paolo d'Aloja.

Berlin, Rund um den Wannsee.

Gent, International Ghent May-regatta.

Mexico City, Club Espana Regatta.

Princeton, US Rowing Elite Regatta.

Amsterdam, Koninklijke Hollandbeker.

Lucerne, Coupe de la Jeunesse.

Rio de Janeiro, Latin American Championships.

Tunis, African Olympic Youth Games Qualification regatta.

Samarkand, Asian Olympic Youth Games Qualification regatta.

Luan, Asian Championships.

Adana, Mediterranean Games.

Boston, Head of the Charles Regatta.

Naypidaw, South East Asian Games.

c. Examinations

Nogent s./Marne (FRA).	Samarkand (UZB).
Zagreb (CRO).	Boston (USA).
Rio de Janeiro (BRA).	Kuala Lumpur (MAS).
Chung-ju (KOR).	Tallinn (EST).
Tunis (TUN).	Lima (PER).
	Yangoon (MYA).

d. Seminars or Clinics

Tel Aviv (ISR)	S/C	Linz (AUT)	S
Kuwait City (KUW)	C	Trakai (LTU)	S
Samarkand (UZB)	C	Chung-ju (KOR)	S
Sarnen (SUI)	S	Varese (ITA)	S
Nogent s./Marne (FRA)	S	Luan (CHN)	S
Rio de Janeiro (BRA)	S/C	Tunis (TUN)	S
		Samarkand (UZB)	S
		Boston (USA)	S
Mexico City (MEX)	S/C	Kuala Lumpur (MAS)	S
Sevilla (ESP)	S	Tallinn (EST)	S
Adana (TUR)	S	Bled (SLO)	S/C
Kazan (RUS)	S		

Accomplishments

- 40 new FISA umpires (11 exam sessions).
- 241 umpires having attended a seminar (20 in total).
- A number of clinics, also using 'Skype' and similar tools (Kris Grudt in particular with South American trainees).
- 465 FISA umpires from 66 national federations. CHI and SRI have joined the federations having FISA umpires. 25 international umpires retired at the end of 2013 because they reached the age limit. Four have not renewed their

licence due to not having attended a seminar.

- 48 national federations have a total of 114 female FISA-umpires (a total of or 24,7%)
- Approx. 230 FISA Umpires have been selected for the different 2013 FISA juries.

Challenges for the future

- Continue the (development) program to increase the universality of FISA umpires, particularly in the Caribbean region, Central and South America, Africa, East Europe and Central Asia.
- Continue to improve the preparation and operating level of the national technical officials, assisting the FISA juries during the World Rowing events.
- Increase the female presence within juries and amongst the FISA umpiring family.
- Continue to increase the experience of the FISA juries during especially Para-Rowing and Coastal Rowing Events.
- Better understanding by other rowing 'parties' concerning the activities and responsibilities of the FISA juries. Production of a simple brochure to be distributed to athletes and coaches.
- Combined (with all parties concerned) and detailed analysis of all (amongst them the umpires launches) boat movements during competitions, keeping safety and fairness as the overall priorities.

Thanks

- To Anis Ben Kheder, Paul Daetwyler, Michel Doutre, Mike Tanner and Mike Williams for their support on some of our examination/seminar/clinic sessions.

- To Nicholas Ee, retiring as FISA umpire at the end of 2013, for his huge contribution during many years, not only as an active Umpiring Commission colleague, but also as a key continental and regional contact person concerning a big number of initiatives and organizations in the Asian rowing world. A true friend of our sport!

Conclusion

FISA's umpiring commission will continue to contribute to fair competitions in cooperation with all parties involved.

Patrick Rombaut

WOMEN'S COMMISSION

Membership of the Commission

Tricia Smith Chair

Guin Batten – Rowing for All

Mary Ellen Conaboy – Para-Rowing

Anita DeFrantz – Vice President

Irene Eijs – Event Promotion

Barbara Fenner – Youth

Barbara Grudt – Youth

Paola Grizzetti – Para-Rowing

Amber Halliday – Athletes

Jo Hannafin – Sports Medicine

Kim Fai Ho – Para-Rowing

Gabrielle Isenschmid Weber – Umpiring

Pat Lambert – Event Promotion

Rosie Mayglothling – Competitive

Judy Morrison – Para-Rowing

Zdenka Norkova – Masters

Svetla Otzetova – Events

Tone Pahle – Masters

Stefanie Palfner – Umpiring

Jacomine Ravensbergen – Umpiring

Perrine Pelen – Event Promotion

Sheila Stephens – Development

Connie Draper – Equipment /Technology

Shirley Stokes – Para-Rowing

Eva Szanto - Events/European Board

Lenka Wech – Athletes

Sevara Ganiyeva – Events

Meetings of the Commission

Joint Commissions Meeting

Report on Activities in 2013

- The Women's Initiative Project was proposed and confirmed by the Extraordinary Congress in February 2013.
- Terms of reference for support staff for the project were developed
- A search was conducted for appropriate support staff.
- Daniela Gomes da Costa was hired.
- A survey was designed to gather benchmark data for women in our sport and other international sports.
- The survey was completed and will be presented to NFs with follow up for full participation.
- Specific interviews were conducted of key leaders our sport.
- The survey results were collated and presented to the Coaches Conference, the Congress and to the Joint Commissions Meeting.
- Feedback was collected from the Presentations.
- A full day planning session to further develop the strategic plan is now scheduled.
- The Council proposed changes to the Rio 2016 Qualification System that increased the number of Women who will be at the Olympics by over 5% to 40%.
- Tricia Smith was elected Vice President In September 2013, accordingly she becomes Chair of the Development Commission.
- Jacomine Ravensbergen was appointed Interim Chair of the Women's Commission.

Accomplishments

- Women's Initiative Project
- Women's Survey
- Staff Devoted to Increasing the Opportunities for Women in Rowing
- Successful lobby to increase the number of women at the next Olympics by over 5%

Challenges for the Future

- Following up on the Strategic Plan
- 50% women at championships and Olympics
- Increased number of Women in leadership roles

Conclusion

Thank you to all in FISA who have been supportive of our work to make our sport more accessible to women and men, boys and girls. The result will be beneficial to us all. Our sport will be stronger.

I look forward to continuing to work on this portfolio as a member of the Women's Commission under the leadership of the new Chair Jacomine and within my new position as Chair of the Development Commission. I wish Jacomine all the best and am confident in her abilities to continue the great work of the Commission.

Tricia Smith

YOUTH ROWING COMMISSION

Membership of the Commission

Algirdas Raslanas (LTU) Chair

Barbara Fenner (AUS)

Sevara Ganiyeva (UZB)

Barbara Grudt (USA)

Axel Müller (GER)

Meetings of the Commission

Joint Commissions Meeting, London (March)

World Rowing Under 23 Championships, Linz-Ottensheim (July)

World Rowing Junior Championships, Trakai (Aug)

Youth Coaches Conference, Hamburg (Oct)

Asian Junior Championships (Oct)

Activities of the Commission

Event support

The Commission fulfilled its functions at the World Rowing Junior Championships in Trakai, the World Rowing Under 23 Championships in Linz-Ottensheim, the Universiade in Kazan, and the Asian Junior Championships in Uzbekistan (YOG Qualifier). Primarily this supported the new and young coaches particularly those from development countries. At both World Championships a coaches meeting was organized and statistics analyzed to provide future recommendations to the Executive Committee and other commissions. Constructive feedback was also provided to the Council and Organising Committees.

Masters Fund for Youth Rowing

Thanks to the money provided by the rowers at the Masters Regatta, many coaches have now passed through the scholarship coach programme to become fulltime professional coaches in their own national federations:

- Chokri Ben-Miled (TUN, 2002)
- Raihan Omar (SIN, 2004)
- Juvenalis Gitau Kariega (KEN, 2004)
- Ruben Scarpati (URU, 2006)
- Kerrie Mackie (ZIM, 2008)
- Rocioa Rivarola Trappe (PAR, 2011)

The candidate for the current two year project is Mr. Le Van Quang from the Vietnamese Canoeing, Rowing & Sailing Federation. He has already qualified athletes for YOG.

18th Youth Coaches Conference

We conducted a successful conference in Hamburg, with participation from

35 coaches and 18 countries. Thanks go to the Hamburg Organising Committee and the German Rowing Federation for the excellent organisation.

Future Projects

Future World Rowing U23 Championships:

- 2014 Varese, ITA
- 2015 Plovdiv, BUL
- 2016 ?

Future World Junior Championships:

- 2014 Hamburg, GER
- 2015 Rio De Janeiro, BRA
- 2016 Rotterdam, NED

Future Youth Coach Conference:

- 2014/2015(Jan?) perhaps together with the Senior Coaches Conference

Conclusion

The Youth Commission members are actively involved in rowing and youth sport activities in all continents displaying their wide experience for their tasks in the Commission.

Finally, I would like to thank all the Commission members as well as the national federations for their excellent cooperation. This is greatly appreciated.

Algirdas Raslanas

CO-OPTED COUNCIL MEMBER

Meetings Attended

Council Meetings (Copenhagen, February - Luzern, July – Lima, November)

Executive Committee meetings (invited) (Tallinn, November – Lima, December)

FISA Extraordinary Congress (Copenhagen, February)

FISA Ordinary Congress (Chungju, September)

Joint Commission Meetings (London, March)

CSAR (Confederación Sudamericana de Remo) Ordinary Congress (Rio, April)

ERMB (European Rowing Management Board) General Assembly (Seville, June)

Mediterranean Games General Assembly (Mersin, June)

125th IOC Session (Buenos Aires, September)

FASA (Federation Africaine des Sociétés d’Aviron) Ordinary and Extraordinary Congresses (Tunis, October)

ARF (Asian Rowing Federation) Ordinary Congress (Samarqand, October)

International Federations’ Forum (Lausanne, October)

FISA Coaches Conference (Tallinn, November)

Events attended

Sydney World Rowing Cup I (Sydney, March)

South America Championships (Rio, April)

XVII Mediterranean Games (Adana, June)

Eton Dorney World Rowing Cup II (Eton, June)

Luzern World Rowing Cup III (Luzern, July)

U23 World Rowing Championships (Linz, July)

Junior World Rowing Championships (Trakai, August)

World Rowing Championships (Chungju, August)

African YOG Qualification (Tunis, October)

Asian YOG Qualification (Samarqand, October)

Accomplishments

- Participation and work with the Council on the issues FISA has to deal with.
- Member of the Fairness Committee: Sydney World Cup I and U23 World Rowing Championships

Challenges for the Future

- On September 2 in Chungju I was elected by the Congress to succeed to Denis Oswald as President of FISA in 2014.

Conclusion

As co-opted member, my role is to contribute to the work and decision-making of the Council. To do so, I attended all Council meetings during the year and met with Commissions at the Joint Commissions Meeting. I also kept in contact as much as possible to rowing and those people working hard for our sport by attending many of our events.

In addition, I attended international congresses, conferences and events connected to sport. It is essential to understand the sport world in which rowing is integrated to anticipate the future challenges that our organisation will face.

Jean-Christophe Rolland

AGENDA ITEM 7

Reports of the Continental Representatives

1.	African Continental Representative - Khaled Zain El Din	40
2.	Asian Continental Representative – Liu Aijie	41
3.	European Continental Representative - Ryszard Stadniuk	43
4.	North American Continental Representative - Eduardo Palomo	46
5.	Oceania Continental Representative - John Coates	47
6.	South American Continental Representative – Jose Quinones	50

AFRICAN CONTINENTAL REPRESENTATIVE

Activities

The African Qualification Regatta for the 2014 Youth Olympic Games

The African qualification regatta was held in Tunisia on October 2013 with the participation of 17 countries (ALG, ANG, BOT, CIV, CMR, EGY, KEN, LBA, MAD, MAR, NAM, SEN, SUD, TOG, TUN, UGA, ZIM).

The following countries qualified:

ALG: JM1X, JW1X

EGY: JM2-, JW2-

TUN: JM1X, JW1X

ZIM: JM1X, JW1X

UGA: JW1X (universality places)

TOG: JW1X (universality places)

African Rowing Championships

The African rowing championships has been held in Tunisia in October 2013 with the participation of 19 countries (ALG, ANG, BOT, CIV, CMR, EGY, KEN, LBA, MAD, MAR, NAM, NGR, SEN, SUD, TOG, TUN, UGA, ZAM, ZIM).

The final rank was as follows:

ALG: 6 Gold medals, 3 Silver medals, 6 Bronze medals.

TUN: 5 Gold medals, 5 Silver medals, 6 Bronze medals.

EGY: 4 Gold medals, 8 Silver medals, 3 Bronze medals

Development issues

The FASA Extraordinary Congress was held during the African rowing championships held in Tunisia on 2013 to modify the FASA Statutes.

In association with FISA, FASA and Olympic Solidarity, a training camp for African teams has been organized before the start of the African qualification regatta and the African rowing championships in Tunisia in order to increase the participation and raise the level of the athletes.

Due To FISA and FASA coordination, Rowing has been included in the program of the African Youth Olympic Games Botswana 2014.

FASA is currently coordinating with FISA and the All-African Games Organizing Committee in Congo Brazzaville 2015 to ensure the inclusion of rowing in the games program.

An exam to receive an International Umpire's Licence will be conducted in Botswana during the Youth African Games 2014.

Khaled Zein EIDin

CONTINENTAL REPRESENTATIVE FOR ASIA

Meetings Attended

As a new FISA Continental Representative for Asia, I had attended the following the FISA meetings.

Extraordinary Congress/Council Mtg on 15 - 16 Feb 2013 in Copenhagen, DEN

FISA Council Meeting on 14 –15 July 2013 in Lucerne, Switzerland

FISA Council Meeting on 29 Nov.-1 Dec. in Lima, Peru

Report on Continental Activities in 2013

On the 17th of March 2013, I participated in Asian Rowing Federation Executive Committee Meeting in Shen Zhen, China. I had good communication with new ARF leaders and discussed how to make rowing more popular and how to help athletes perform better in Asian.

On the 26th of March 2013, I accompanied Matt Smith, Executive Director to visit the City of Shanghai's Sports Bureau. We introduced the Zurich City Sprints and Golden Blades St. Petersburg City Sprint regattas to the leadership of SHSB and discussed the Shanghai City Sprint regatta to be held in the future. Also, we met with the director from Wuhan Sports University (WSU), China regarding the education of rowing coaches in Asian Rowing Training Centre of WSU.

On the 29th of June 2013, I met with the President and Secretary General of ARF in Incheon, Korea. We talked about the affairs of 2014 Asian Games and discussed how to add

coastal rowing events into Asian Beach Games in future.

During World Cup III in Lucerne, I accompanied the President of WSU to meet with Thor Nilsen, Development Director, and Shelia Stephens Desbans, Development Manager. WSU hopes to establish a Water Sports College which could be a future location for Asian coaching education activities.

Accomplishments

In 2013, some major achievements that have been made in Asia:

- On the 16th-17th of Mar 2013, 10th Asian Indoor Rowing Championships were held in Kowloon Park, Hong Kong, China.
- From 25 of August to 1 September 2013 the World Rowing Championships were held in Chungju, Korea.

This is the first time that the World Rowing Championships has been held in Korea. The United Nations Secretary General Ban Ki Moon attended World Rowing Championships Opening Ceremony. A record 73 nations have entered the 2013 World Rowing Championships. The Asian location has helped boost the number of Asian nations participating with India, Indonesia, Japan and Malaysia, amongst others, sending teams. Korea entered 21 of the 27 boat classes being contested.

- From 5 to 29 September 2013, the 15th Asian Senior Rowing Championships were held in Lu An City, An Hui, China. There 262 athletes and 81 coaches and officials from 20 different countries took part in 16 events.

- From 13 to 17 October 2013, the Asian Rowing Junior Championships and Young Olympic Games (YOG) qualification was held in Samarkand, UZB. Also 2013 ARF Congress took place during the regatta, and also staged the FISA YOG Training camp before regatta.
- From 9 to 10 November 2013, the Asia Rowing Cup II was held in Hong Kong, China.
- Most of the federations and organize their national regattas.

Challenges for the Future

There is a great opportunity for the development of rowing sports in Asia when Tokyo was attributed the 2020 Olympic Games. But we have major work ahead of us to promote the popularity of rowing in the future.

In 2014, there will be major rowing events in Asia as follows:

- 2014 Asian Indoor Rowing Championships, in Doha, QAT, in March, 2014
- 2014 Asian Rowing Cup I, in Toda, JPN, 16th -18th May, 2014

- 2014 Asian Rowing Junior Championships, in Yilan, TPE, on 4th-7th Sept.
- 2014 Asian Rowing Cup II, in Indonesia, on Nov., 2014
- 2014 Youth Olympic Games, in Nanjing, CHN, 16th- 28th Aug, 2014
- 2014 Incheon Asian Games, in Chungju, KOR, 20th- 25th Sep, 2014
- 2014 Incheon Para Asian Games, in Missari, Korea, 18th – 24th October

Conclusion

A great improvement has been made in rowing family in Asia in 2013. The ARF leadership works very effectively and successfully. Mr. Ken Lee, general secretary of ARF, FISA Executive Committee Member Mike Tanner, Chair of the Para-Rowing Commission Fay Ho and Development Consultant Chris Perry do a very good job for the development of Asian rowing.

LIU Aijie

CONTINENTAL REPRESENTATIVE FOR EUROPE

Membership of the ERMB

Ryszard Stadniuk (POL), Chair

Dag Danzglock (GER)

Nebojsa Jevremovic (SRB)

Algirdas Raslanas (LTU)

Patrick Rombaut (BEL)

Eva Szanto (HUN)

Roland Weill (FRA)

Meetings of the ERMB

European Rowing Federations Extraordinary General Assembly, 14 February 2013, Copenhagen (DEN)

FISA Joint Commission Meeting, 7-9 March 2013, London (GBR)

European Junior Rowing Championships, 24-26 May 2013, Minsk (BLR)

European Rowing Championships and European Rowing Federations General Assembly, 30 May-2 June 2013, Seville (ESP)

European Rowing Federations Extraordinary General Assembly, 13 July 2013, Lucerne (SUI)

Report on Activities in 2013

The focus of European Rowing activities in 2013 was on the continental rowing events.

European Rowing Championships,
31 May-2 June, Seville (ESP)

The event was a great success with the highest participation (35 nations, 545

athletes, 204 boats) and the best television ratings since 2007, when the European Rowing Championships were re-established. Moving the ERCH to a new date in the FISA International Regatta Calendar as well as the excellent organisation contributed to the success. Following the decision of the European Rowing Federations Extraordinary General Assembly in Copenhagen three lightweight events – LM1x, LM2-, LW1x - were included in the championship programme.

European Junior Rowing Championships,
25-26 May, Minsk (BLR)

The 2013 EJRCH saw a record number of participation - 27 nations, 436 athletes, 204 boats competed in the 13 events. These numbers were reached despite the challenges in logistics. The level of competition was very high many of the medallist crews were winning medals or finalists at the World Rowing Junior Championships later in 2013. The Minsk Rowing Centre is an excellent venue. The organisation of the event was good.

European Ergometer Rowing Championships, January 2013, Essen-Kettwig (GER)

The European Ergometer Championships were held together with the Concept2 EuroOpen as a pilot event. Participation was smaller than expected. As a brand new event it needs more time to be established, the format should be re-considered and probably more attention should be paid to promoting it. Dag Danzglock as responsible for the indoor rowing project was helping and supervising the organisation of the event.

The European Rowing Federations had three formal General Assemblies. At the Extraordinary GA in Copenhagen, which was linked to the FISA Extraordinary Congress the proposal to extend the programme of the European Rowing Championships to 17 events and include LM1x, LW1x, LM2-, was approved. The Constitution and Rules were adjusted accordingly. The Regulations of the European Ergometer Championships were adopted.

At the GA in Seville decisions were made about the attribution of the 2015 ERCH and EJRC. The 2015 ERCH were conditionally attributed to Poznan (POL), the 2015 EJRC – to Racice (CZE). The European Rowing Federations discussed the possible inclusion of rowing in the programme of the 1st European Games to be held in Baku. There was a presentation for further discussion about the “European Championships 2018” project. Decision was not made before FISA’s and ERMB’s site visit to Baku and further negotiations with the EOC.

The 2nd Extraordinary General Assembly of European Rowing Federation was called to discuss the European Games issue. Because a rowing venue cannot be built in Baku inclusion of rowing will not be possible at the 2015 European Games but has to be postponed until 2019. Issuing a common press release by FISA and EOC about this fact was approved. Hosting the 2015 ERCH by Poznan was confirmed.

The Presidents of the European National Rowing Federations has an informal meeting in Mainz (GER), on 13-15 December 2013. Four member of the ERMB were present. The purpose of the meeting was to discuss the way of how to improve communication and cooperation between European Federations and also FISA. It provided a good platform for sharing experience.

Accomplishments

- The European Rowing Championships in 2013 was a greatly successful event with growing participation.
- The European Junior Rowing Championships in 2013 saw record number of participating nations, crews and athlete.
- On the ERMB initiative the 1st European Indoor Championships were staged together with the Concept2 Euro-Open in Essen-Kettwig (GER).

Challenges for the Future

- The EOC (European Olympic Committees) has made a decision about staging the European Games. The first European Games will be held in Baku in 2015. The challenge we are facing is the decision within FISA and European Rowing if rowing should be included in this European multisport event in 2019.
- It is important for the ERCH to keep its status in the FISA International Regatta Calendar.
- European continental activities have to be constantly overviewed and adjusted, finding ways for improving events, developing European Rowing.
- We should target to increase the number of FISA’s European members and activate all who have been less active by attracting them to the European and World Rowing events, and initiating rowing activities in their countries.
- The new European Union sports funding programme, Erasmus+ opens up new possibilities. Projects should be put together in the field of development, education, cooperative partnerships, non-profit events and submitted to the European Commission for funding within the period of 2014-2020.

Conclusion

The activities of the ERMB keep supporting the realisation of FISA strategy aiming to strengthen involvement in rowing and events on continental and regional level, increase the number of active members. Thanks to the changes of the FISA Regatta Calendar and support of FISA staff the profile of the European Rowing Championships has been raised significantly.

Ryszard Stadniuk

NORTH AND CENTRAL AMERICAN CONTINENTAL REPRESENTATIVE

Meetings Attended

PASO General Assembly Kingston, Jamaica, February

FISA Extraordinary Congress Copenhagen, Denmark, February

Member of IOC 2020 Evaluation Commission, January to October

PASO Evaluation Commission, May

ACNO General Assembly Lausanne, June

PASO General Assembly, October

FISA Congress, Chungju Korea, October

Activities

Youth Development Camp Lake Ilopango, El Salvador.

Conducted by Osvaldo Borch, Ruben Scarpati, Hernan Leguizamon. Rowers from Mexico, Guatemala, Honduras, Nicaragua, Costa Rica, Cuba, Bahamas, Dominican Republic participated in a week long training camp that included a practical session and a coaching seminar in the afternoon. The activities ended with a Regatta and a lunch.

ACNO AND PASO General Assemblies

Represented El Salvador but also participated in discussions and meetings related to events and development programmes.

WORLD CHAMPIONSHIPS Chungju

Our area was well represented: Cuba won a silver medal in the Men's single, Canada came back with 3 medals, United States 8 and Brazil one.

Achievements:

We consider the following to be achievements in our area:

- The organization of a well-attended Youth Development Camp is a great base that will provide a good group of juniors for the future of our sport.
- We believe the World Championships for 2017 in Sarasota/Bradenton, Florida will provide an accessible venue for many of the nations in the area.

Challenges:

- Rowing lacks technical support in the area. Especially for the countries that have recently organized their National Federations. A full time coach dedicated to build the structures is required. Now with the new Technical Team we should be able to implement sustainable programs.
- Include Rowing in the Central American Games 2017.
- FISA Championships - Again, we must provide assistance with lodging and boats. We must work to encourage the NFs of our region to participate in World Junior and Under 23 Championships
- The creation of a permanent rowing center in Central America is one of the objectives since 2009. We have not been able to achieve this objective.
- Para-rowing has not started in our area.
- A development program for Coastal Rowing must be executed.
- Youth programs do not exist in most of the developing nations.

Eduardo Palomo

CONTINENTAL REPRESENTATIVE FOR OCEANIA

Meetings Attended

FISA Council Meeting, 14 February 2013,
Copenhagen, Denmark

FISA Extraordinary Congress, 15-16 February
2013, Copenhagen, Denmark

FISA Council Meeting, 30 August 2013,
Chungju, South Korea

Report on Continental Activities in 2013

New Zealand (Rowing New Zealand "RNZ")

2013 was another successful year at the international and domestic levels of the sport in New Zealand. At the World Rowing Championships in Chungju the New Zealand Team won 1 gold, 3 silver and 1 bronze medal. RNZ's objective is to achieve 5 medals at the 2014 World Championships and qualify 14 boats for the Rio 2016 Olympics.

New Zealand's Under-23 campaign was again extremely successful with all 7 crews competing in A finals, with the team returning home with 5 medals; 1 gold, 2 silver and 2 bronze. The Junior team delivered 4 A finals from 4 crews with 1 silver medal.

There has been a positive increase in participation numbers at the secondary school level for the 2013/2014 rowing season, with 155 schools registered and over 2100 rowers participating at the 2014 Aon Maadi Cup (NZ Secondary School Championships) in March 2014. With this in mind RNZ employed a full time School and University Rowing Manager to help grow and guide the sport in those two

areas. University rowing's growth will have a big emphasis going forward.

Australia (Rowing Australia "RA")

One of the major highlights was the staging of the inaugural Sydney International Rowing Regatta (SIRR) – a week-long festival of rowing that incorporated the Australian Open Rowing Championships, Australian Schools Rowing Championships, King's and Queen's Cups Interstate Regatta and the first round of the Samsung World Rowing Cup. The event marked the first time a World Rowing Cup had been conducted in the southern hemisphere and attracted more than 250 international athletes from 18 countries. In addition to these international competitors the SIRR attracted a record number of seat entries for the Australian Rowing Championship events, attracted ticket sales of 9,113 and recorded an overall attendance of 41,541 making the regatta the biggest rowing spectacle in the Asia Pacific region since the 2000 Sydney Olympic Games.

The Australian Team performed well at the 2013 World Rowing Championships in Chungju, achieving 3 gold, 2 silver and 1 bronze medal. Particular highlights of the regatta included Kim Crow's gold medal performance in the Women's Single, Australia's first ever gold in this category, and the gold medal performances of the two adaptive crews – Kathryn Ross and Gavin Bells in the Trunk and Arms Mixed Double and Erik Horrie in the Arms and Shoulders Men's Single.

Vanuatu (Vanuatu Rowing Association "VRA")

2013 was a watershed year for Vanuatu. The number of active rowers exceeded 100 for the first time with an increasing number of Ni-Vanuatu rowers – currently comprising 70% of the total membership. Additionally, Vanuatu ventured further into international rowing competition.

Vanuatu sent three rowers to the 2013 World Rowing Championships where they competed in the LM1x and LM2x. RNZ kindly assisted with the "loan" of one of its elite coaches to support and assist the rowers in the unfamiliar territory of a World Championship. Assistance was also provided through FISA and the Organising Committee towards the cost of the rowers travelling to South Korea. The rowers performed creditably. The LM1x was placed 2nd in the E final taking a ranking of 26 out of 28. The LM2x overcame the nerves that had affected its performance in the heats and repêchage to win easily the D final. The LM2x took a ranking of 19/21 but showed much promise for improvement.

Vanuatu sent a development squad of four men and two women to NZ in December 2013 where they were generously hosted again by RNZ for a week's coaching. They stayed on to compete in the major Christmas regatta at Lake Karapiro. This was a valuable "introduction" to competition which of course is always at least a three hours' flight away from Vanuatu.

RA kindly assisted Vanuatu to attend the 2014 World Cup 1 in Sydney in March. Two male and one female rowers attended and competed in a number of events in both the Australian National Rowing Championships and then the World Cup. The highlight was the achievement by Luigi Teilemb making the A final of

the LM1x in the World Cup competition. This achievement was particularly impressive given that Luigi had competed in three events during the week in the Australian National Championships and two events in the World Cup – a grand total of 13 races over 8 days.

Vanuatu continues to face challenges as it endeavours to develop the sport in one of the more remote outposts of the rowing world. Vanuatu appreciates the assistance that it has received particularly from FISA, RA and RNZ. However, local fundraising remains of critical importance to its future as a rowing nation and its goal to have a crew or crews compete creditably at the 2016 Olympics at Rio.

Accomplishments

Following my analysis of the IOC Olympic Program Report on the 26 sports in London 2012 I prepared a submission (made 25 September 2013) to FISA on the Qualification System for Rowing for 2016, and particularly addressing the issues of gender balance and universality.

For the developing rowing countries in Oceania this included providing a more realistic opportunity for Olympic qualification through Asia rather than Europe.

I am pleased this helped stimulate much discussion on these topics and with the outcome.

My other relevant roles are as a member of the IOC Rio 2016 Coordination Commission and Chair of the IOC Tokyo 2020 Coordination Commission. In both cases I am able to draw attention to the requirements for the rowers, including course design and related issues such as water quality.

Challenges for the Future

With FISA and the IOC having lifted the percentage of female athletes in our Olympic quota from 36% in London 2012 to 40% in Rio 2016, I see the challenge as being to further increase this to 45-50% in Tokyo 2020, including by convincing the IOC to increase the number of events for women from 6 to 7 or 8, so as the same for men.

Rowing's Qualification System for Rio 2016 should deliver a noticeable improvement on the 58 NOCs which participated in London. Achieving a further improvement by Tokyo 2020 is another challenge.

Oceania needs to play its part in this with American Samoa and Samoa, which already do traditional rowing in fautasi boats (with 45 rowers on board) and Tonga and Fiji the most

likely prospects including possibly through staged development in coastal rowing boats.

Pleasingly, respected NZR administrator, Lee Spear, who lived in and helped Vanuatu develop their rowing over the last few years, has accepted to become the new Chair of the Oceania Rowing Confederation (ORCON) and drive development in Oceania, with administrative and some financial support from RNZ and RA.

Conclusion

There is plenty to be done by FISA in the 20-30,000 tropical islands of the central and southern Pacific, including Micronesia, Melanesia and Polynesia (but excluding Australia and New Zealand which seem to manage).

John Coates

SOUTH AMERICAN CONTINENTAL REPRESENTATIVE

Meetings Attended

PASO General Assembly Kingston, Jamaica, February

FISA Extraordinary Congress Copenhagen, Denmark, February

ACNO General Assembly Lausanne, June

PASO General Assembly, October

FISA Congress, Chungju Korea, October

Activities

This new period has brought important developments for the institutional positioning of the South American Rowing Confederation at regional level, but it is also important to acknowledge the upsetting experience of low entries for the 10th South American Games held in Santiago, Chile; without a doubt, this will have negative knock-off effects on the growth of rowing in the region and on the emotions of our athletes, who become frustrated by competitions that are not carried out.

Thus, we start the year with the activities of the Rio de Janeiro 2013 South American Championship, with the participation of the Mexican Federation, in which a rowing event was held with an official score for the first time ever.

A Seminar and Exam for umpires were held within the framework of this regatta that was attended by the International Rowing Federation (FISA) Council and the President of the Pan American Rowing Confederation (COPARE) Mr. Juan Oberti. New international

referees emerged from this seminar that has clearly proven the qualitative development we are having in the field of refereeing.

The Ordinary Congress awarded the venues of the next South American Championships in which planning has reached a significant stage as we have already assigned the events until 2019, namely:

- Youth and Under 23s – Montevideo-Uruguay - 2014
- Youth and Under 23s – Lima-Peru - 2015
- Unified – Asunción-Paraguay - 2016
- Unified – Lima-Peru - 2017
- Youth and Under 23s – Argentina - 2018
- Youth and Under 23s – Chile - 2019

Lima hosted the First South American Youth Games in September. Organized by the South American Sports Organization (ODESUR) and supervised by the COPARE, this event enabled the young rowers of the continent to share the wonderful experience of a sport and cultural camaraderie which is the spirit of these Games.

In November, Peru hosted the 17th Bolivarian Games once again, and had the satisfaction of making the official presentation of the Huacho Rowing Course, an excellent natural scenario, since it is an ecological reserve and an ideal place for rowing competitions.

A new FISA development camp was held in this scenario with the participation of young talents of the continent under the leadership of Osvaldo Borchini and a team of experts designated by the FISA.

The First Coastal Rowing Regatta was carried out in Lima under the FISA rules as a

prelude to the 2015 World Rowing Coastal Championships to be held at the facilities of the Lima Regatta Club.

The FISA Council had its annual meeting in Lima this past November and, as well, an umpires exam was held resulting in the approval of new international referees.

The Uruguay Rowing Federation will carry out the FISA development camp, the Latin American Youth Olympic Games Qualification Regatta, and the Junior and Under 23 South American Championships in Montevideo. This huge organizational effort represents the return of Uruguay to the organization of international rowing events.

Changing the subject, we will refer to what happened with rowing at the 2014 Santiago 10th South American Games, which

represented a hard blow for our discipline, since half of the planned events (out of a total of 14) could not be carried out due to the absence of five entered crews. Thus the Lightweight 2x, 2-, 4x and 2x fell in the Women's category; and the Lightweight 8 plus the 4x and 4- fell once again in the Men's category. This was a great frustration for all and the direct impact was suffered by the Southern American rowers who could not participate in the top competition.

Our great challenge in the next four years will be the work we will develop together with ODESUR and COPARE to let rowing take up again its fourteen events in Cochabamba.

Jose Quinones

AGENDA ITEMS 8,9,10,11

Financial Reports

Item 8 - Accounts, Financial Report and Auditors Report

1. 2013 Financial Report
2. 2013 Financial Statements and 2013-2016 Financial Plan (updated)
3. Auditor's Report on the 2013 Statements

Item 9 – Approval of Accounts

Item 10 – Determination of Entrance Fee and Annual Subscription

1. No proposals for changes

Item 11 – Budget for the Following Year 2015

1. 2013 to 2016 Four Year Financial Plan (see Item 8 above)

2013 FISA FINANCIAL REPORT

A. RESULT FOR 2013

In 2013 FISA achieved a positive result of CHF 479'248 before financial items resulting from total income of CHF 8'012'617 and expenditures of CHF 7'533'368. The net result was CHF 38'815 after the recognition of an exchange rate loss on US Dollars of CHF 64'372 and a provision for unrealised losses on securities of CHF 376'062.

The IOC completed the payment of FISA's share of the London 2012 Olympic Games TV Rights in 2013. Total income from IOC Olympic TV rights eventually amounted to USD 17'644'756 which was much higher than we had been led to expect at the time to budget was set. This amount has been transferred directly to reserves and does not appear in the 2013 result.

In view of this large additional income and the less optimistic outlook for future television-based revenues, the Executive Committee has decided to set aside CHF 5'000'000 as a permanent reserve. Such a reserve is meant to be a safeguard for the future of FISA and will be managed separately from the remaining investments which have a finite life. This is the first time that FISA has been able to ensure such a substantial financial reserve.

The 2013 to 2016 four-year plan is presented at the end of the financial report and will be adjusted each year as any additional income is contracted or major changes in expenditure are approved by the Executive Committee

A more detailed analysis of the 2013 accounts now follows.

B. ANALYSIS OF THE 2013 ACCOUNTS

1. Events

Income	2013 Actual	2013 Budget	Variance	2012 Actual
World Rowing Events	3'732'851	2'870'653	862'198	2'029'325
European Championships	213'553	143'500	70'053	246'184
Other Events	9'528	0	9'528	577'768
Olympics	0	0	0	224'109
Total Income	3'955'932	3'014'153	941'779	3'077'387
Expenses				
World Rowing Events	1'584'312	1'043'000	541'312	958'909
European Championships	237'024	120'000	117'024	179'145
Other Events	67'891	25'000	42'891	516'688
Olympics	0	0	0	355'583
Paralympics	0	0	0	12'819
Youth Olympics	1'246	0	1'246	0
Total Expenses	1'890'473	1'188'000	702'473	2'023'144
Net Result	2'065'459	1'826'153	239'306	1'054'243

Unusually, FISA held two events outside of Europe in 2013; the first stage of the World Rowing Cup series in Sydney (AUS) and the 2013 World Rowing Championships in Chungju (KOR). This increased travel costs for the mainly European based Council, Commission and staff members.

Sponsorship income for the 2013 World Rowing Championships was lower than budgeted despite being helped by an additional local partner in Korea.

Our TV distributor Quattro Media has had a positive impact on TV rights sales (outside EBU territory). The income figures were up 6% compared with budget for the World Rowing Championships and up 28% for the World Rowing Cup.

FISA encouraged the 2012 Olympic medallists to participate at the 2013 World Rowing Cup in Sydney (AUS) through a travel support programme. Nine nations benefited from this programme costing a total of CHF 150'651.

The costs for the 2013 European Championships were higher than originally budgeted. This was compensated by higher income than budgeted due mainly to additional sponsorship.

For each rowing event, the actual income includes a portion of re-invoicing of expenditure. FISA re-invoices organising committees for expenditure incurred on their behalf. This results in both actual income and expenditure being inflated above the numbers originally budgeted, although these numbers offset each other in the final balance.

2. Development Programme

Income	2013 Actual	2013 Budget	Variance	2012 Actual
Masters Fund	13'208	0	13'208	9'887
Development Programme	305'005	72'000	233'005	261'179
Total Income	318'213	72'000	246'213	271'066
Expenses				
Masters Fund	10'269	0	10'269	7'820
Development Programme	675'244	400'000	275'244	536'826
Total Expenses	685'513	400'000	285'513	544'647
Net Result	-367'300	-328'000	-39'300	-273'580

The Development Programme's net result is CHF 42'239 above budget. The Development Programme budget is set evenly but spent unevenly through the Olympic cycle (2013-2016). Therefore, expenditures may be higher in some years but this balances out at the end of the four year cycle, and is well managed by our development team.

With the help of Olympic Solidarity, FISA partnered in the share of costs for participation of athletes from many countries in international competitions (CHF 44'260) and in coaching education / training camps (CHF 326'541). The contribution received from Olympic Solidarity (OS), the IOC's development organisation, towards the training camps and courses held in Africa, Asia and Latin America amounted to CHF 159'974.

The Masters Fund, money provided by the rowers at the Masters Regatta, was used to finance a scholarship programme for coaches to become fulltime professional coaches in their own national federation.

A more detailed report about the FISA Development Programme activity is included elsewhere in the agenda papers.

3. Anti-Doping Programme

Expenses	2013 Actual	2013 Budget	Variance	2012 Actual
Anti-doping	158'569	100'000	58'569	159'939

With modest resources compared with other International Federations, FISA is constrained in its expenditure on the fight against doping.

Nevertheless, the Executive Committee approved an allocation of CHF 50'000 above budget towards FISA's 2013 Anti-doping activities (the biological passport programme, out of competition tests, laboratory analyses, etc...) and an increase in the budget for 2014 to CHF 150'000 to continue these programmes.

4. Marketing & Communications

Income	2013 Actual	2013 Budget	Variance	2012 Actual
Advertising	107'700	85'000	22'700	106'381
Merchandising	88'199	70'000	18'199	67'178
Partnership	202'410	0	202'410	0
Other Income	165'362	137'250	28'112	156'480
Total Income	563'671	292'250	271'421	330'039
Expenses				
Publications	158'374	233'700	-75'326	193'374
Website	129'314	120'000	9'314	155'316
Promotion/Media	1'213'790	1'057'000	156'790	832'209
Commercial	89'883	40'000	49'883	33'907
Total Expenses	1'591'361	1'450'700	140'661	1'214'807
Net Result	-1'027'690	-1'158'450	130'760	-884'768

Despite several significant differences in lines in this area when compared to budget, there was a positive net result. Additional expenditures are only committed once sufficient income has been secured to fund them.

New partnerships with car manufacturer BMW and Swiss watch maker Parmigiani Fleurier strongly increased total Marketing and Communications income.

Compared with budget, additional servicing costs (CHF 27'215) in connection with the production of advertising banners, transport and handling at World Rowing Events were invoiced to our sponsors.

Actual publication costs decreased by 29% compared with budget, due to savings made in not publishing the e-Magazine and event media guides.

Additional website maintenance costs were required for FISA's website in order to update sections on anti-doping, events, social media, etc.

Actual Promotion/Media expenditures increased by 14% compared with budget. The production and distribution costs for our events amounted to CHF 236'740.

Actual commercial expenditures include CHF 35'484 which was the re-distribution of event logo merchandising income with organising committees of World Rowing events. This item is not budgeted.

5. Governance

Expenses	2013 Actual	2013 Budget	Variance	2012 Actual
Executive Committee	108'786	78'000	30'786	74'939
Council / Commissions	473'185	525'000	-51'815	359'783
Congress / Extra Congress	62'484	30'000	32'484	21'580
Total Expenses	644'455	633'000	11'455	456'302

Due to an increase in travel in 2013, the budget allocated to the FISA President's expenditures was underestimated (+ CHF 31'552).

FISA commissioned the Polytechnic Institute of Milan to carry out research on the impact of the depth of rowing courses. The cost of this research amounted to EUR 45'000, from which EUR 22'000 (CHF 27'340) was paid in 2013.

Costs of the 2013 Extraordinary Congress held in Copenhagen (DEN) were higher than expected (+ CHF 13'779). The printing of the Extraordinary Congress agenda papers accounts for CHF 20'300 (60%) of total expenditures.

6. Administration

Expenses	2013 Actual	2013 Budget	Variance	2012 Actual
Salaries & Staff Expenses	1'097'561	1'300'000	-202'439	1'258'838
Office Expenses	309'862	335'000	-25'138	312'457
Legal & Insurance	76'441	65'000	11'441	79'141
Total Expenses	1'483'864	1'700'000	-216'136	1'650'435

Salaries and Staff Expenses decreased by 16% compared with budget due to some of FISA's staff members moving away from the office and working as external consultants in their respective areas of expertise. This change is counterbalanced by the increase of the consultant costs that follows.

Trade mark registration costs account for 23% (CHF 17'395) and insurances for 60% (CHF 45'657) of total Legal & Insurances expenditures. Commissions paid for VAT reclaim procedures from abroad amounted to CHF 5'765 and were not budgeted.

7. Part-Time Administration

Expenses	2013 Actual	2013 Budget	Variance	2012 Actual
Consulting Fees and Exp.	899'308	637'000	262'308	661'090
Total Expenses	899'308	637'000	262'308	661'090

FISA reorganised the Communications and Marketing functions due to the ever increasing activities. We engaged a part time consultant as our Communications and PR Adviser, and four interns were engaged for part of the year to assist in easing the peak summer workload.

As reported above, the move of some FISA staff members to become external consultants raised the actual costs of consultants above the original budget, but with commensurate savings in staff costs.

8. Finances

Income	2013 Actual	2013 Budget	Variance	2012 Actual
Securities Revenues	128'634	300'000	-171'366	68'058
Capital Gain (Loss)	97'915	0	97'915	63'906
Release of Provision	717	0	717	36'088
Total Income	227'266	300'000	-72'734	168'052
Expenses				
Bank fees and Charges	140'075	125'000	15'075	55'909
Prov. Unrealized Loss Sec.	376'062	0	376'062	717
Exchange Rate Loss	64'372	0	64'372	674'212
Total Expenses	580'509	125'000	455'509	730'838
Net Result	-353'243	175'000	-528'243	-562'786

FISA did not reach the expected level of income in 2013 due to a weak performance of investments in Switzerland. At the end of 2013, 50% of our portfolio was invested in bonds, 19% in Equities and Alternative Investments and 31% in liquidity.

Securities are required to be evaluated at the lower of their cost or market value at December 31. Provisions were required to show the lower value on Bonds of CHF 186'057 and CHF 190'005 for Equities and Similar. The loss in value amounts to 2.18% of our portfolio as of 31.12.2013. In early 2014 a revised investment strategy was agreed with our investment manager, since when the value of the portfolio has increased by more than 4% at the end of May 2014.

The exchange rate loss is mainly due to the weakness of the US Dollar versus the Swiss Franc which was CHF 0.89 for USD 1 at the end of the year. Our portfolio is 45 percent in US Dollars

9. Others

Income	2013 Actual	2013 Budget	Variance	2013 Actual
Subscriptions fees	90'595	80'000	10'595	92'159
Other Invoicing	73'638	0	73'638	38'277
Other Invoicing - site visits	64'852	0	64'852	86'859
Foreign VAT recovered	29'121	0	29'121	8'583
Total Income	258'206	80'000	178'206	225'879
Expenses				
Coaches Conference	16'210	10'000	6'210	8'837
Subscriptions	11'833	10'000	1'833	6'480
Unrecoverable Swiss VAT	700	0	700	759
Bad debtors expenses	11'008	0	11'008	0
Total Expenses	39'752	20'000	19'751	16'076
Net Result	218'454	60'000	158'455	209'803

Subscriptions in arrears from previous years amounted to CHF 6'243.

Other invoicing income mainly concerns re-invoicing of expenditures charged to FISA (travel expenses, Ordinary Congress, Council meeting, etc...)

FISA was obliged to recognise a loss on unpaid invoices for a total of CHF 11'009 for unpaid merchandising royalties from 2011 World Rowing Masters regatta (CHF 5'117) and unpaid services in connection with the 2012 World Rowing Cup in Munich, GER (CHF 5'892).

C. CHANGES TO THE 2014 BUDGET

In early 2014, we reviewed the entire 2014 budget line by line and have adjusted some budgets to better reflect the reality of costs and potential income. A revised budget is attached to this report.

D. 2015 BUDGET

The 2015 budget is presented with the accounts in the usual format in these Congress Papers. This is based on the four-year plan presented at the 2012 Ordinary Congress in Plovdiv. Any adjustments will be presented at next year's Ordinary Congress.

E. OUTLOOK AND CONCLUSION

Due to the additional income from the 2012 Olympic TV Rights, FISA was able to create a significant reserve to be preserved during the 2013-2016 period.

However, in order to maintain a high quality service during our events and to expand FISA activities, negotiations with potential partners are still ongoing.

Mike Williams
Treasurer

Emilio Pastorello
Controller

Financial Report for the 2014 FISA Ordinary Congress						
(amounts in Swiss Francs)						
Fédération Internationale des Sociétés d'Aviron						
International Rowing Federation						
Four year financial plan including 2014 revised budget						
	2013	2014	2014	2015	2016	
INCOME	Actual	Budget	Revised Budget	Budget	Budget	
Subscription fees	90'595	80'000	90'000	80'000	80'000	
Events and Rights	3'955'932	1'791'535	1'838'916	1'977'535	821'645	
Merchandising	88'199	70'000	70'000	70'000	70'000	
Advertising & Partnership	310'110	85'000	85'000	85'000	85'000	
Development Programme	318'213	72'000	72'000	72'000	72'000	
Income from mktbl Securities	227'267	110'000	375'000	65'000	25'000	
Transfer from Reserves for Future Expenses	2'689'328	2'780'135	3'161'864	2'747'435	3'961'233	
Other income	332'973	137'250	0	137'250	137'250	
TOTAL INCOME	8'012'617	5'125'920	5'692'780	5'234'220	5'252'128	
	2013	2014	2014	2015	2016	
EXPENDITURE	Actual	Budget	Revised Budget	Budget	Budget	
Olympics/Paralympics/Youth Olympics	1'246	0	0	25'000	150'000	
Senior World Championships	715'453	255'000	255'000	105'000	0	
Jr. World Championships	154'845	125'000	125'000	65'000	125'000	
U23 World Championships	91'000	40'000	40'000	40'000	40'000	
World Cup Series	623'014	215'000	215'000	215'000	215'000	
Other Rowing Events	304'915	145'000	35'000	145'000	145'000	
Anti-Doping Programme	158'569	100'000	150'000	100'000	100'000	
Development Programme	685'513	400'000	400'000	400'000	400'000	
Publications & Website	287'688	236'700	252'100	236'700	236'700	
Marketing & Promotions	815'448	492'000	601'217	492'000	372'000	
Television services	488'225	125'000	340'000	125'000	100'000	
Congress & Extraordinary Congress	62'484	10'000	10'000	10'000	10'000	
Coaches Conference	16'210	10'000	15'000	10'000	10'000	
Executive Committee	108'786	78'000	83'000	78'000	78'000	
Council & Commissions	473'185	435'000	465'000	435'000	390'000	
Personnel	1'097'561	1'250'000	1'250'000	1'300'000	1'350'000	
Travel and office expenses	386'304	540'000	493'363	475'000	460'000	
External consultants	899'308	569'220	838'100	582'520	596'120	
Subscriptions	11'833	10'000	10'000	10'000	10'000	
Bank fees & charges	140'075	90'000	115'000	85'000	75'000	
Other expenditures	11'708	0	0	0	0	
TOTAL EXPENDITURE	7'533'369	5'125'920	5'692'780	4'934'220	4'862'820	
Surplus (deficit)	479'248		0	300'000	389'308	
Exchange rate gain (loss)	-64'372		0	0	0	
Prov. for unreal. loss on mktbl sec.	-376'062		0	0	0	
CHANGE IN RESERVES	38'815		0	300'000	389'308	
Reserves for future expenses	9'870'532		6'708'668	3'961'233	0	
Permanent reserves	5'000'000		5'000'000	5'000'000	5'000'000	
Capital	38'815		38'815	338'815	728'123	
TOTAL RESERVES	14'909'347		11'747'483	9'300'048	5'728'123	



***Fédération Internationale des Sociétés
d'Aviron (FISA)
Lausanne***

***Report of the auditor
to the Congress
on the financial statements 2013***



Report of the auditor
to the Congress of the
Fédération Internationale des Sociétés d'Aviron (FISA)
Lausanne

On your instructions, we have audited the financial statements of the Fédération Internationale des Sociétés d'Aviron (FISA), which comprise the balance sheet, statement of income and expenses, statement of changes in capital, statement of changes in the “reserves for future expenses” and “permanent reserves” and notes, for the year ended 31 December 2013.

Executive committee's responsibility

The Executive Committee is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Executive Committee is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the existence and effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

PricewaterhouseCoopers SA, avenue C.-F. Ramuz 45, case postale, CH-1001 Lausanne, Switzerland
Téléphone: +41 58 792 81 00, Téléfax: +41 58 792 81 10, www.pwc.ch

PricewaterhouseCoopers SA is a member of the global PricewaterhouseCoopers network of firms, each of which is a separate and independent legal entity.



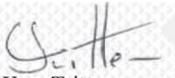
Opinion

In our opinion, the financial statements for the year ended 31 December 2013 comply with Swiss law.

PricewaterhouseCoopers SA



Dominique Lustenberger
Audit expert



Yves Tritten
Audit expert

Lausanne, June 10, 2014

Enclosure:

- I Balance sheet
- II Statement of income and expenses
- III Statement of changes in capital,
Statement of changes in the “reserves for future expenses” and “permanent reserves”
- IV Notes

BALANCE SHEET AS OF DECEMBER 31, 2013 AND 2012

	31.12.2013	31.12.2012
	CHF	CHF
ASSETS		
Cash and cash equivalents	4'844'627	16'488'213
Marketable securities	9'614'773	823'809
Debtors (net of provision)	925'131	516'658
Rent deposit	1'360	1'358
Prepaid expenses and accounts receivable	215'593	130'479
Current assets	15'601'484	17'960'517
Furniture and equipment	203'924	182'506
Fixed assets	203'924	182'506
TOTAL ASSETS	15'805'408	18'143'023
 LIABILITIES AND FUNDS		
Accrued expenses and provisions	519'999	1'913'592
Provision for unrealised loss on marketable securities	376'062	717
Liabilities	896'061	1'914'309
Permanent Reserves	5'000'000	2'513'309
Reserves for future expenses	9'870'532	13'070'528
Capital	38'815	644'877
Funds	14'909'347	16'228'714
TOTAL LIABILITIES AND FUNDS	15'805'408	18'143'023

STATEMENT OF INCOME AND EXPENSES FOR 2013 AND 2012

INCOME	2013 CHF	2012 CHF
Subscription fees	90'596	92'159
Olympics, Paralympics and Youth Olympics	-	224'109
Rowing Events	3'955'932	2'853'278
Merchandising	88'199	67'178
Advertising	107'700	106'381
Partnership	202'410	-
Development Programme	318'213	271'066
Income from marketable securities	128'634	68'058
Result on marketable securities sales	97'915	63'906
Release provision unrealised loss on marketable securities	717	36'088
Transfer from Reserves for future expenses	2'689'328	3'462'542
Other	332'973	290'199
Total Income	8'012'617	7'534'965
EXPENDITURE		
Olympics, Paralympics and Youth Olympics	1'246	368'403
World Championships & Congress	1'023'781	399'322
Coaches Conference, Forum	16'210	8'837
World Cup Series	623'014	580'528
Other Rowing Events	304'915	696'472
Development Programme	685'513	544'647
Anti-Doping Programme	158'569	159'939
Marketing & Communications	1'591'361	1'214'807
Executive Committee	108'786	74'939
Council & Commissions	473'185	359'783
Administration	1'483'864	1'650'435
Salaries and related expenses	1'097'561	1'258'838
Rent and office expenses	309'862	312'457
Legal, insurance	76'441	79'141
Consultancy fees and related expenses	899'308	661'090
Subscriptions	11'833	6'480
Bank fees & charges	140'075	55'909
Exchange rate loss	64'372	674'212
Unrecoverable Swiss VAT	700	759
Exceptional expenses	11'008	-
Total Expenditure	7'597'740	7'456'560

STATEMENT OF INCOME AND EXPENSES FOR 2013 AND 2012 (con't)

	2013 CHF	2012 CHF
Excess of surplus / charges for the year before allocation to provisions	414'877	78'404
Add / Less :		
Allocation to provision for unrealised loss on marketable securities	-376'062	-717
Excess of income / loss for the year	38'815	77'687

**STATEMENT OF CHANGES IN CAPITAL FOR THE YEARS ENDED
DECEMBER 31, 2013 AND 2012**

	2013	2012
	CHF	CHF
Capital at the beginning of the year	644'877	1'437'026
to add :		
Result for the year	38'815	77'687
less :		
Capital allocated to "reserves for future expenses"	-644'877	-869'836
Capital at the end of the year	38'815	644'877

**STATEMENT OF CHANGES IN THE "RESERVES FOR FUTURE EXPENSES" AND
"PERMANENT RESERVES" FOR THE YEAR ENDED DECEMBER 31, 2013 AND 2012**

	2013	2012
	CHF	CHF
Total Reserves at the beginning of the year	15'583'837	2'592'706
to add :		
Capital allocated to "reserves for future expenses"	644'877	869'836
Income allocated to the reserves	1'331'146	15'583'837
less :		
Allocation against operating expenditure for the year 2013 / 2012	-2'689'328	-3'462'542
Total Reserves at the end of the year	14'870'532	15'583'837

NOTES TO THE FINANCIAL STATEMENT 2013

These financial statements have been prepared in accordance with the provisions of the Code of Obligations applicable prior to the changes introduced on 1 January 2013, in accordance with the transitional provisions of the new accounting law.

1. Summary of significant accounting policies

Basis of Accounting

FISA uses the accruals basis of accounting, with the exception of subscriptions since 2001, which are booked on a cash basis.

Marketable Securities

Marketable securities are stated at the lower of cost and market value, determined on an individual basis. Fluctuations are recognised in income for the year.

Olympic Solidarity

Funds received from Olympic Solidarity (O.S.) in the form of grants for the purpose of the development of the sport are available for expenditure only on activities defined by O.S. Such funds are recognised as income only when expenditure in line with the defined purpose is incurred.

Taxation

FISA is exempt from Federal, Cantonal and Municipal taxation on its income and net assets.

Salaries and Social Charges

Salaries and social charges have not been allocated to the various activities of FISA and its departments.

IOC Contribution

FISA receives a contribution from the International Olympic Committee (IOC) following the Summer Olympic Games. These funds, which are only received every four years, represent core financing of FISA. They are therefore allocated against operating expenditure in predetermined instalments over the subsequent four year period with the balance being credited to reserve for future expenditures. The IOC contribution from the 2012 Olympic Games was received in 2012 and in 2013.

	2013	2012
	CHF	CHF
2. Fire insurance value of tangible assets	300'000	300'000

AGENDA ITEM 13

Place and Date of the 2015 Ordinary Congress

The FISA Council proposes that the 2015 Ordinary Congress be held on Monday, 7 September 2015 in Aiguebelette, France.

AGENDA ITEM 14

Attribution of future FISA Events in accordance to Rule 6

1. 2016 WORLD ROWING UNDER 23 CHAMPIONSHIPS

Candidate The Netherlands Rowing Federation
Rotterdam

The Bid Deadline is 11 July 2014. The Council, in accordance with Rule 6, will review the final bid documents and meet the bidding committee on 11 July in Lucerne, Switzerland, and then will make its judgment about its suitability as a candidate and present it to the Congress for final approval.

2. 2017 WORLD ROWING UNDER 23 CHAMPIONSHIPS

Candidate The Bulgarian Rowing Federation
Plovdiv

The Bid Deadline is 11 July 2014. The Council, in accordance with Rule 6, will review the final bid documents and meet the bidding committee on 11 July in Lucerne, Switzerland, and then will make its judgment about its suitability as a candidate and present it to the Congress for final approval.

AGENDA ITEM 15

Reports on Applications for Affiliation and Voting Consequent Thereon

At this writing, there are no requests for Membership of FISA pending.

AGENDA ITEM 17

Council and Executive Committee Elections in accordance with Articles 39 and 48

1. CHAIR OF THE COMPETITIVE ROWING COMMISSION

Candidates John Boulton (AUS)
Rosie Mayglothling (GBR)

2. CHAIR OF THE EVENTS COMMISSION

Candidate: Mike Tanner (HKG)

3. CHAIR OF THE EVENT PROMOTION COMMISSION

Candidate: Pat Lambert (BEL)

4. CHAIR OF THE MASTERS ROWING COMMISSION

Candidate: Tone Pahle (NOR)

5. CHAIR OF THE PARA-ROWING COMMISSION

Candidate: Fay Ho (HKG)

6. CHAIR OF THE UMPIRING COMMISSION

Candidate: Patrick Rombaut (BEL)

7. CHAIR OF THE WOMEN'S ROWING COMMISSION

Candidate: Jacomine Ravensbergen (NED)

AGENDA ITEM 19

Other Items proposed by Member Federations, the Council or the Executive Committee

The British Federation requests that the Council consider extending the date of effect of the maximum length rule (paragraph 2 of Bye-Law to Rule 39 – Boats and Equipment) to 1 January 2017.

The current wording is:

With effect from 1 January 2015, all boats used in events at World Rowing Championship regatta, Olympic, Paralympic, Youth Olympic Games regatta and relevant qualification regattas, Regional Games and Continental Championships and at all International Regattas shall not be longer than 12.3 m without a section. If a boat is in sections, no section shall be longer than 12.2 m. The purpose of this Bye-Law is that all such boats should fit level within a standard forty-foot container.

This issue will be discussed by the Council at its meeting on 11 July 2014 in Lucerne, Switzerland.

AGENDA ITEM 20

Report of the Development Department

1. Development Programme Report

FISA DEVELOPMENT PROGRAMME

Overview

A period of review and re-consideration of the development programme's goals started in 2013. After FISA, along with all the other summer international Olympic federations, received the 2013 IOC Programme Commission report in September 2013 which assesses each sport across a series of sectors, the idea to have a standalone Development Strategic Plan became necessary as a document that would provide the goals and objectives and projects within the existing FISA Strategic Plan. The need to go into a more detailed strategy to address the key points within the IOC Programme Commission will help FISA to find opportunities to improve and strengthen the organization, and to work closer with other stakeholders.

The Development Programme is coordinating activities more and more with continental rowing confederations, Olympic committee associations and strong member national federations. Due to this, FISA is engaging in projects that are defined by the needs in the particular region, the continental coaches, coordinators and governing bodies. In several cases, the Continental Representatives are leading the way in bridging the gap between the National Olympic Committees and their governing associations, and the National Federations and FISA.

As the new IOC president has clearly defined universality and equality as being key principles of Olympic sports, this will guide the development strategy in the foreseeable future. Becoming a more globally practiced, accessible sport practiced by girls, boys, women and men of all ages will allow rowing to continue to be a relevant and engaging sport for future

generations that can benefit from the special values and experience that the sport can offer.

IOC Programme Commission report and the Development Strategic Plan

After reviewing the IOC Programme Commission Report, the following areas will be a focus in the coming years for the FISA Development Programme Strategic Plan:

1. Increase the number of national federations affiliated to FISA. This will involve providing more opportunities through different types of rowing to best activate new federations (Coastal and Indoor Rowing to complement "Olympic" style).
2. Increase the activity level of existing national federations in FISA (All NFs should be staging annual national rowing championships for both women and men). This will be a key measure for all future development programme support.
3. Increase the number of national federations taking part in regional, continental and international regattas, measured for both women and men. Participation in regional and continental championships is very important for the growth of the sport of rowing world-wide. Participation in FISA World Championships, the Youth Olympic Games and the Olympic Qualification Process will be linked to these events as logical building blocks for nations to have success.
4. An increase in the continental distribution of medals for both women and men will be a logical outcome of the development efforts.

In order to do all of this, the FISA Development Programme must find new support outside of the Olympic movement to support new development initiatives and reach these objectives.

Youth Olympic Games Preparations

The creation of a continental qualification system for the Youth Olympic Games has created a new pathway for young athletes and their federations. This was only possible with the support from the continental associations and host national federations to organize these events. Rowing went from 65 nations taking part in the Youth Olympic Games qualification process in 2009 at the World Rowing Junior Championships which acted as the only Youth Olympic Games Qualification Regatta to 102 nations taking part in the process in 2013/2014.

FISA and the continental rowing confederations in Asia, Africa and Latin America coordinated with the host organizing committees in Montevideo (URU), Samarkand (UZB) and Tunis (TUN) to organize a series of training camps leading up to the qualification regattas for these young athletes. The results are impressive in that teams that have previously not participated now have athletes who have trained, raced and secured places for Nanjing in 2014.

The organizing committees staged well organised camps and regattas. Thanks also to the Umpires and Events Commission members in coordination with the FISA Development Coaches who helped deliver good training camps and regattas. The use of new venues for FISA (Samarkand and Montevideo) was a very positive experience and we believe one of the benefits of the YOG qualification system.

In the case of most of the training camps, we have had participation from 44% women in

relation to men, making this an example for the sport. The exception was in Uzbekistan (19%) but the goal will be for the next series of training camps to try to bring the average closer and closer to equality.

Athlete and Coach Reports

FISA is attempting to create a more consistent method of tracking information through reports on both athletes and coaches who take part in FISA development activities. This will allow us to better measure our work and progress with individuals and teams.

The registration of profiles includes images, personal data, testing and a physiological profile.

Athlete Scholarships

The FISA Development Programme in co-operation with several National Olympic Committees (NOCs) and National Federations (NFs) has identified some athletes who are preparing for the Youth Olympic Games or Olympic Games, and who have been granted Interim Training Scholarships from their NOCs in coordination with their NFs. Although there have been some cases where we need to review the process, overall these scholarships have been very beneficial to athletes from Moldova, South Africa, Uganda and Zimbabwe.

We remind all national federations that they must actively communicate and coordinate with their National Olympic Committees to request the upcoming 2016 Rio Scholarships from Olympic Solidarity. At the writing of this report the first deadline has passed but another group of athletes will be considered for future. These scholarships can significantly assist athletes who need to have the means to

increase their training and competition activity but whose federations do not have the means.

Olympic Games Preparations

The FISA Development Programme in coordination with the continental associations, potential host organizing committees and the FISA Events Commission has generally confirmed the venues for the Continental Qualification Regattas for the 2016 Rio Olympic Games. The final announcements will be made in the later part of 2014. FISA, with support from Olympic Solidarity, will again organize subsidised continental training camps before each continental qualification regatta.

The pre-planning required to organize good continental events that have links to development allows us to provide a more consistent calendar. We work more and more closely with the continental confederations and the continental coaching teams to define the best solution for each region.

Coaching Education

The Development Programme is modifying the way that coaching education is delivered and how we track coaches, assist and evaluate them. We are fortunate to have agreements with several national rowing federations to be able to access their materials and experts.

Additionally, each year, FISA is fortunate to have several coaches from around the world taking part in the International Coaching Education Certification Programme (ICECP) that is staged by the United States Olympic Committee and supported by Olympic Solidarity.

A new project with British Rowing and UK Sport matches British Coaching experts to travel to identified nations, mainly in Africa,

to provide sports leaders with Level I and II seminars. The British coaches also track the development of coaches between their visits and help to guide them in their progress. The French federation is also providing guidance on delivery of a similar system. The Development Programme is also working more closely with the national federations of Australia, Canada, France, Germany, Italy, Netherlands, Spain and the United States to collaborate on development initiatives. The possibility of funding specific initiatives through these national federations and their respective national grant opportunities is discussed and explored in detail. The Asian Rowing Federation has started to host continental conferences and will continue this initiative in future.

A "Development of a National Coaching Structure" course through Olympic Solidarity is taking place in Sri Lanka since 2013. For more information about how to organize this activity, contact the FISA Development Manager or your NOC.

Various Coaching Courses have taken place in Botswana, Cyprus, El Salvador, Kenya, Lithuania, Mauritius, Nigeria, Poland, Peru, South Africa, Uganda, Uzbekistan and Zambia during 2013 and the beginning of 2014.

Development Programme Training Camps

2013 Seville Training Camp – Crews from Algeria, Croatia, El Salvador, Libya, Mexico, Peru, Puerto Rico, Tunisia and Uruguay took part. The teams focused on training and testing with their coaches. Thank you to the Seville "CAR" Training Centre and the staff.

2013 Piediluco Training Camp and Paola D'Aloja Memorial Regatta – Crews from

Algeria, Israel, Libya, Moldova, Tunisia, Zambia and Zimbabwe took part. This regatta and the support from the Italian Rowing Federation and the Organizing Committee are very much appreciated.

2013 World Cup and World Championships – The organising committees offered free or low cost accommodation to teams from the following nations to encourage them to attend events in 2013: Algeria, Armenia, Croatia, Cuba, Cyprus, Egypt, El Salvador, Georgia, Indonesia, Iraq, Israel, Ivory Coast, Kazakhstan, Malaysia, Moldova, Myanmar, Namibia, Pakistan, Paraguay, Philippines, Spain, Singapore, Sudan, Tunisia, Uganda, Uruguay, Uzbekistan, Vanuatu, Vietnam, Venezuela, Zambia and Zimbabwe. As always, this support would not be possible without the generosity of the host organizing committees and the boat builders such as Wintech, Filippi, Stampfli, Martinoli, Concept II and Croker who support the development programme.

The organizing committee of the 2013 World Championships in Chungju provided excellent support for development teams at the event and this support was exceptional.

Equipment Donation

- Boats and equipment were sent to Jamaica and the federation is actively organizing rowing activities in the Port of Kingston.
- Botswana received some rowing boats and ergs in order to assist them in the preparations for hosting the 2014 African Youth Olympic Games.
- Namibia received a donation of boats and ergs to help with their development.
- Uganda has received a boat mould for building local equipment funded through a British initiative and supported by

FISA. Parts and materials have been sent for boat repairs. An ergometer was donated by a Netherlands club to the Ugandan Rowing Federation.

- Equipment sent to Nigeria in 2003 that had been held in customs for over 11 years was cleared and is now being used for regular training in Lagos.
- Tunisia purchased a subsidized fleet of boats to help with hosting continental training camps and regattas.
- Bahamas are building their own boat equipment and have received a donation of two ergometers from FISA.
- Saint Vincent and Grenadines received a donation of two ergometers from FISA but needs to receive boats and equipment to start their on-water programme.
- Vanuatu has received a donation of two ergometers from FISA to complement the fleet of boats already sent by ORCON for their programme.

Other

- The Women's Development Strategy is nearly finalized and has provided an excellent tool for guiding a process of change within FISA to increase and improve the situation for women in all areas of the sport of rowing. All Development activities will be attempting to achieve full equality in future. Some areas will be easier than others but the Strategy document will provide projects and measurements to assist in guiding the process.
- A Special Development Meeting was organized just after the Joint Commissions Meeting in March 2014. FISA is extremely fortunate to have a group of engaged and supportive confederations and partner national

federations that have taken part in this meeting and that are actively assisting with development activities via their nation systems and governments.

- Subsidies towards equipment purchases in cooperation with boat builders have been provided for several nations including Ecuador, Libya and Paraguay. This allows federations with sustainable programmes to invest in materials to support their work.

Thank you to all who have supported the FISA Development Programme in the past. A great deal has been achieved with very little resource. We need everyone to engage with us to continue our development and retain our privileged position in the Olympic movement.

Thor Nilsen

Development Director

Sheila Stephens-Desbans

Development Manager

AGENDA ITEM 21

Report of the Environment Department

1. Environment and Sustainability Programme Report
(to follow)

AGENDA ITEM 22

1. Any other business