

2008
FISA
Ordinary Congress

Agenda Papers

Linz, Austria
Friday, 25 July 2008
15:00 hrs

This document has been printed on FSC paper

2008 FISA ORDINARY CONGRESS

Linz, Austria
Friday, 25 July 2008

Agenda

1.	Opening of the session	-
2.	Identification of the delegates and confirmation of their authority	-
3.	Appointment of scrutineers for the period of Congress	-
4.	Approval of the minutes of the 2007 Ordinary Congress	-
5.	President's Annual Report and Annual Reports of the Executive Committee Members	5
6.	Annual Reports of the Chairs of the Specialist Commissions	15
7.	Annual Reports of the Development, Promotions and Events Departments	43
8.	Annual Reports of the Continental Representatives	59
9.	Accounts, financial report and auditors' report	72
10.	Approval of 2007 Accounts	-
11.	Determination of entrance fee and annual subscription	-
12.	Budget for 2009	-
13.	Reports on future FISA Events and Olympic regattas	88
14.	Place and date of the 2009 Ordinary Congress	89
15.	Appointment of the federation, if any, to be responsible for inspecting the accounts for the following year	-
16.	Reports on applications for affiliation and voting consequent thereon	90
17.	Reconsideration or Confirmation of decisions (ref. Art. 32) taken by the Council in accordance with the provisions of paragraph 3 of Art. 44 or by the Executive Committee in accordance with the provisions of paragraph 4 of Art.50	91
18.	Proposals from Member Federations	-
19.	Attribution of future FISA Events in accordance with Rule 5	92
20.	Council and Executive Committee Elections, if any, in accordance with Articles 39 and 48	-
21.	Any other items proposed by the Council or the Executive Committee	93
22.	Any other business	-

AGENDA ITEM 5

President's 2007 Annual Report and 2007 Annual Reports of the Executive Committee Members

- | | | |
|----|--|----|
| 1. | Annual report of President Denis Oswald | 6 |
| 2. | Annual report of Vice President Anita L. DeFrantz | 8 |
| 3. | Annual report of the Treasurer Mike Williams | 10 |
| 4. | Annual report of the Executive Director Matt Smith | 11 |

PRESIDENT

It is often said that money is the sinew of war, and this proverb unfortunately holds true as far as FISA is concerned. Indeed, our activities are suffering as a result of the absence of a main sponsor and the fall in the dollar, as all of our Olympic revenue is paid in this currency.

Consequently, we have had to tighten our budget and cut back on certain activities and projects that would have been beneficial to our sport. Luckily, this adverse situation has been offset by the enthusiasm, good will and commitment shown by everybody. Our staff, council and commission members have all demonstrated that their passion for rowing is not weakened by limited resources. I would like to thank everybody most sincerely.

Despite the fact that more money would have enabled us to do better and more in certain fields, the results of the past year have been extremely positive.

I am particularly pleased about the World Rowing Under 23 Championships, which have now reached cruising speed. They have become an irreplaceable event on our programme. They fulfil an important function, enabling our best junior rowers to prepare to compete among the elite.

Our World Rowing Junior Championships continue to attract huge numbers of young rowers and were used last year as a pre-Olympic test event in preparation for the Beijing Olympic Games which will be taking place this year. These promising athletes were therefore able to inaugurate the high quality facilities that will undoubtedly provide us with a memorable Olympic competition experience. I would like to thank and congratulate our Chinese friends who have built an excellent course which will constitute a significant Olympic Games legacy and

will enable us to continue developing our sport in the region. Also, for the first time, rowing will feature on the programme of the 2008 Paralympic Games in Beijing. The same regatta course will be used which is clearly a significant achievement for FISA.

The organisers of our Rowing World Cup regattas do their utmost to ensure the quality of this event which is where the absence of a chief sponsor is most keenly felt. However, their efforts have enabled excellent regattas to take place.

Before concluding this review of our main competitions, I would like to praise the commendable efforts of the organisers of the 2007 World Rowing Championships in Munich. The organisers made this event a huge success. We have not seen so many enthusiastic spectators cheering at our regattas for a long time. We can see that, with determination and creativity, it is still possible to attract huge crowds to rowing competitions.

In order to ensure the promotion of our sport and so as to fulfil the needs of rowers in the different regions concerned, we are going to continue to fight for the inclusion of rowing on the programmes of all continental and regional games. This is an ongoing struggle, as rowing is far more difficult to organise than others and is often one of the sports that organisers would like to drop so as to lighten their workload. We would like to remind those national federations concerned that it is mainly up to them to convince their NOCs and the various organising committees. For our part, obviously, we will continue to work towards this goal. Overall, the situation is satisfactory although we still regret the fact that rowing is not regularly on the programmes of the Commonwealth Games and the Universiades.

Indeed, rowing is now included on the programme of the All Africa Games and we are now part of the programmes of all of the continental games. This is essential for the development of rowing in the regions concerned. At this point, I should like to repeat that our main objective remains that of making rowing a universal sport and establishing it in all parts of the world through our development programme.

Rowing is a traditional sport that conveys the strongest values of sport and Olympism. We intend to ensure that these values are respected and that they remain one of the driving forces behind our sport. Indeed, because of these values, we are relatively unscathed by certain phenomena, such as doping and outrageous marketing schemes which are currently threatening a number of sports. Furthermore, when such problems do emerge in our sport, we react immediately, efficiently and firmly, as we did in the doping case involving a number of Russian rowers.

Defending the values of our sport forms part of our strategic plan which inspires us and which we follow in relation to the various actions that we carry out. It reflects the vision we have of our sport for the future and is a guiding light that we do our best to follow.

Given the increasingly competitive market we find ourselves in, rowing maintains a strong position which is also reflected in the presence of several rowers occupying leadership positions in national and international sport, the most recent being our friend Eduardo Palomo who was recently appointed President of the NOC of El Salvador.

The members of the Council and the commissions carry out remarkable work free of charge; this work is so considerable that it very often encroaches upon their professional work and personal time. I am certain that similar situations

arise within the national federations. I should like to thank all of these enthusiasts once again.

I should also like to thank all of our staff members who, under the leadership of Matt Smith, work in a similarly devoted manner. It is a regular occasion when somebody at FISA picks up the phone late at night! They are often still there.

This year is naturally very important, as Olympic competitions will be taking place, and we are convinced that, once again, these will be an excellent showcase for our sport.

Denis OSWALD

VICE PRESIDENT

It is an honour to serve as the Vice President of FISA and to chair the FISA Development Commission. This Cross-Commission involves most of the FISA Commissions and the Continental Representatives, along with the professional consultants and staff members. This group in coordination with the continental confederations, national federation and NOCs provide all the work and cooperation that goes into the development of world rowing. As we arrive at the final year of an exciting Olympic cycle I am proud of what has been accomplished. We are already looking to the next Olympic cycle and the new challenges that will be presented on the road to global rowing.

As was projected last year, there has been a significant increase in the number of active rowing federations. From Africa, the national federation of Sudan had its first entry in the World Rowing Under 23 Championships. Adding this national federation to those that competed in the All Africa Games, we now have 14 active national federations in Africa.

Rowing was on the programme of the All Africa Games at Algiers, Algeria last July for the first time at these very important continental games. This rowing competition was also used as the African Olympic Qualification Regatta. This resulted in the highest-ever number of nations in Africa – 13 - taking part in the Olympic Qualification process.

The Algerian Organizing Committee delivered an excellent regatta with the magnificent rowing facility at the Tipaza Dam. We are grateful for the hospitality and organization shown to us. Their hard work made our first inclusion in the All Africa Games a success. Efforts are underway for

our inclusion in the next edition of the All Africa Games in Zambia in 2011. We hope this will create a tradition of rowing in these games which we believe is one of the keys to our success on the continent.

During the same month of July, I was also able to attend the Pan American Games in Rio de Janeiro which featured some excellent competition between the teams in the Americas and showcased the high level of rowing in this continent. The FISA Latin American Qualification Regatta took place at the same venue later in November on Lagos de Freitas in the centre of Rio and several semi-finals ended with photo-finishes. An all time record number of 18 nations took part in the event and thus, overall, 20 nations with Canada and the United States have taken part in the Olympic Qualification process from the Americas.

It is important to mention that the Brazilian National Olympic Committee and the Brazilian Rowing Confederation along with the member Latin American nations cooperated to make this event a great success. The regatta ended with the Colombia, El Salvador and Venezuela qualifying for their premier Olympic rowing competition at the 2008 Olympic Games in Beijing.

At the writing of this report FISA has already reached a record number with 99 nations having taken part in the Olympic Qualification process and 49 nations qualified for Olympic participation. We hope that through the Final Olympic Qualification Regatta at Poznan, we will reach the goal of having 100 nations take part in the overall Olympic Qualification Process for the 2008 Beijing Olympic Games.

Despite many positive results, it is clear that these records and achievements do not mean very much if we are not able to maintain and strengthen the diversity of rowing for future. The medal tables at international competitions for rowing are not yet very diversified and this is a concern for future. We need to strengthen more nations to challenge the traditional rowing countries and show that rowing truly does have a place as a global sport within the Olympic movement.

I have witnessed the high level of continental competition in Africa, the Americas and Asia, and the next step will be to build on this level to see more and more nations winning medals and achieving better results.

With this in mind, the Development team is already working with the member federations and continental organizations to look at ways to build for the future through the competitions, athlete training camps, coaching courses and umpire/official education. By working together we can solidify the foundations that have been built and see the sport of rowing and its benefits take a central position in countries where until recently it was unknown. We will need to continue to focus more on regional and continental activities to see eventual results on the international stage.

The distribution of equipment continued in 2007 but we will be severely limited in this area for 2008 due to budget. We hope that in 2009 the equipment distribution program will be available again. In the interim we have to rely on national federations to find other support for procuring boats and other materials to keep their programs operating. We will be using 2008 as a year to plan and discuss future projects. I welcome your help with ideas and suggestions.

Working with the Development Team, I am making contact with many National Olympic Committee Presidents and Secretary Generals

to better understand their situations and to encourage them to support and develop rowing in their nations.

In the Development Division report you will find greater detail of the specific areas that FISA is targeting and details on activities from 2007 and part of 2008. These activities have all been made possible by the invaluable support of Olympic Solidarity and the International Olympic Committee Sports Department. I offer a special thanks to national federations of Algeria, Brazil, Cameroon, China, Germany, Great Britain, Greece, Egypt, France, Russia, South Africa and Tunisia who have organized activities, provided experts, training camps and contributed other projects that have benefited the development programme in the past year. These represent just a few of the nations that are a part of the 'team' that is truly global in the development of rowing.

I wish to extend my thanks to all the athletes, coaches, officials, competition organizers and the amazing volunteers who give so much to our sport throughout the world. You inspire us with your hard work, dedication and day to day efforts.

Anita L. DEFRANTZ

TREASURER

Activities

During the year I attended all meetings of the Executive Committee and the Council, assisted with regatta operations at the World Rowing Championships in Munich and the World Under 23 Championships in Strathclyde. At both of these championships oversaw the correct use of the FISA progression system. I attended the World Cups in Amsterdam and Lucerne, the Joint Commissions Meeting and the Coaches Conference in Budapest.

Achievements and Milestones

As Treasurer, I am responsible for FISA's financial planning and monitoring progress against budget. The financial result for the year is set out in another part of the Congress documents and I do not propose to comment on it further here. The principal cause for concern remains the need to identify new sponsors. At the time of writing we are still engaged in this search for 2009-12. In the meantime, we are operating on a tight and reduced budget for 2007 and 2008 in order to live within our available resources which were supplemented by the welcome sponsorship from Wimm-Bill-Dann in 2007.

For 2009-12 we are in the process of preparing our four year financial plan as I write this, and this will be presented as part of the financial report later in the agenda. We anticipate a modest increase in our dollar income from Beijing, as compared with Athens, although the size of this increase needs to be considered in the context of a weaker dollar than four years ago, and inflation of our costs in the intervening period.

I have once again been involved in developing the logic and charts for use in FISA's progression

systems. The main change in 2007 was the introduction of quarter-finals in order to avoid the use of three semi-finals in events with 25-36 entries. The growing size of our entries at FISA events means that we will need to continue to work on improving our progression system, particularly for events with larger entries.

I continue to monitor the performance of FISA's investments which are managed on a discretionary basis by Clariden Leu. The performance was below budget in 2007, producing a small positive return below the budget benchmark of 3%.

However the performance needs to be seen in the context of very difficult debt and equity markets in the latter half of the year which will leave most debt portfolios in negative territory for the period. With little spare capital to play with, I have continued to adopt a risk averse policy and this has protected us from the worst events in the market. I have also hedged our dollar assets in the later part of the year to avoid the worst effect of the dollars decline.

I would like to take this opportunity to thank Matt Smith, Emilio Pastorello and FISA's other staff for their consistently good support and help during the year. I also extend thanks to Jean-Maurice Mordasini of Clariden Leu for his advice on the investment portfolio.

Mike WILLIAMS

EXECUTIVE DIRECTOR

I would like to report to you about the FISA administration as well as offer you a short overview of FISA's general activities. We appreciate very much the respectful cooperation among the headquarters staff, the council and commission members and the national federations which makes our work very agreeable.

Headquarters Operation

The FISA Headquarters staff is focused on its work on the four targeted areas defined by our Strategic Plan. For our first priority, the Development Department is led by our Development Director Thor Nilsen and Development Manager Sheila Stephens. In the promotions area, the Marketing and Communications Manager Marion Gallimore and Publications and Web Site Editor Debora Feutren look after all our promotions and communications. Melissa Bray continues as our web site journalist for the www.worldrowing.com web site. The Events Department includes Events Director Svetla Otzetova and Daniela Oronova, the Events Coordinator. The Management and Governance area is jointly administered by the Controller Emilio Pastorello and the Anti-Doping and Governance Coordinator Natalie Schmutz. In 2007, Ann-Louise Morgan, former Event Manager of Eton 2006, and Colleen Orsmond of South Africa came to Lausanne to work during the maternity leaves of Daniela Oronova and Natalie Schmutz.

Our team of consultants includes marketing consultant Andy Couper and Television Consultant Karen Mullins of IMG Media who assists the host broadcasters. Maurice Paschoud is our data base consultant who is working closely with Olivier Caillet, our information technology consultant. Jean Maurice Mordasini is our asset manager.

FISA's headquarters has now been in the "House of International Sport" for over a year and benefiting from the close contact with the International Federations of Archery, Boxing, Canoe-Kayak, Fencing, the IOC, and several other organisations. This has allowed our staff to exchange ideas and share experiences with other IF staff.

Strategic Plan

The Council, Commission and Staff members have been working according to the Strategic Plan which includes Key Performance Factors and the Business Plan.

a. Development

Development Director Thor Nilsen and his team are continuing to make progress in this area. Thor is assisted by Ricardo Ibarra our Latin American Coaching Director, Michel Doutre for Francophone Africa, Christian Felkel and Colleen Orsmond in English-speaking Africa, Chris Perry in Asia. They are complemented by active and influential Continental Representatives who are also key contributors. You can read about all their plans and goals in the Development Programme report section of these Agenda Papers.

b. Promotion

The second priority area of the Strategic Plan is Promotion.

i. Media

We continue to try to increase media interest in the "World Rowing" events together with the organising committees. The media centres at all World Rowing events include all tools for

the journalists and photographers so they can complete their reporting efficiently. The new World Rowing Media Guide is a welcome source of information for the journalists.

ii. Television

During the Rowing World Cups in 2007, we achieved a cumulative European audience of 38 million viewers, compared to 20 million viewers in 2006 and 27 million in 2005. Total 2007 broadcast hours were 101 hours compared to 87 hours in 2006 and 57 broadcast hours in 2005. In 2007 a total of 13 European countries showed at least one of the three regattas on one of their channels (not including the pan-European Sports Channel Eurosport). This compares to 11 in 2006 and 10 in 2005. Outside of Europe, the Rowing World Cup was shown on Sky TV in New Zealand and WCSN in the United States as well as Fox Australia (delayed highlights).

The 2007 World Rowing Championships were seen by 181 million cumulative viewers in 20 countries (source: IFM) compared to 146 million cumulative viewers in 19 countries in 2006 and 132 million in 2005. Cumulative hours shown in 2007 were 137 compared to 98 hours in 2006 and 56 hours in 2005. We did achieve additional transmission with Sky TV in New Zealand, Fox Sports in Australia, CCTV in China, WCSN in the United States and CBC in Canada.

In 2007, we continued to work with the national federations outside of Europe to deal the television rights and we made good progress in Australia, New Zealand, Canada, and the United States. We are now dealing directly and not through an agency so we are looking for assistance from national federations on this.

iii. Marketing

The “World Rowing” promotional logo continues to unite the various events of FISA for a common

“look.” The same look is now featured on the television graphics straight through to the World Rowing Magazine as well as on the Worldrowing.com web site. The classic FISA logo, of course, continues as the official logo of the Federation and continues to be used on all FISA official communications.

One important way to market our sport is through the www.worldrowing.com website. Our website continues to grow and improve. The number of unique visitors went up 79% to 917’564 in 2007 compared to 512’508 in 2006 and 721’767 in 2005. To complement this, our partners programme helps us finance some of the nice additions we now have: live video streaming, a video archive and a year round website journalist along with the live race viewer and the newly improved biographies and results section. The partners programme achieved CHF 160’831 compared to 149’129 in 2006, and CHF 122’235 in 2005.

iv. Sponsors

We did not succeed in finding a Title sponsor for the Rowing World Cup regattas nor a Presenting Sponsor for the World Rowing Championships which was a disappointment but not unexpected with the short time frame. We were pleased to have the partnership of Wimm-Bill-Dann, a Russian beverage company.

I would like to say special thanks again to our rowers and the national federations for their great co-operation in the area of sponsoring. The advertising t-shirts that are now worn in competition have dramatically changed the position of rowing in the sports marketing world. Rowing now presents its partner in a competitive way and can generate more of the finances necessary to stage significant world-level events.

v. Spectators

We had a very large number of spectators in Munich this past August for the World Championships. The total was 65'600 which is compared to the 40'000 spectators in Eton in 2006 and 113,000 in Gifu who were always very enthusiastic.

Our team of race commentators and announcers continued to provide excellent race coverage at the World Rowing Events. They provide clear announcements in English and the local language as well as music in between. We continue to work with the organising committees to make the regattas pleasant experiences for the spectators, especially the FISA Family spectators, so they will want to come back for a positive experience.

c. Presentation

The third strategic area and one of FISA's main "reasons for being" is to present our sport to the World. You can read about the events in the various Council members' reports. I would especially like to thank the organising committees for their excellent cooperation in preparing and presenting these events.

- 2007 Rowing World Cups – Linz/Ottensheim, Amsterdam and Lucerne
- 2007 World Rowing Under 23 Championships in Strathclyde
- 2007 World Rowing Junior Championships in Shunyi, China
- 2007 World Rowing Championships in Munich
- 2007 World Rowing Masters Regatta in Zagreb
- 2007 World Rowing Coastal Championships in Mandelieu
- Other Events Projects including the World Rowing Tour and many others.

d. Governance and Management

The FISA Administration continues to act modestly and be resourceful. We still do everything possible in FISA to prioritise expenditures on sport-related items and development. FISA volunteers, consultants and staff are well known in the sport world for their huge dedication to rowing and modesty by travelling economy class. This attitude to prioritise sport permeates the organisation.

Future

We consider it to be a huge step forward for rowing to be part of the 2008 Paralympic Games. We need to fully exploit this opportunity and deliver strong participation to the IPC after they have shown such trust and confidence in us.

As well, other events around the main season are high on our priorities. The Coastal Rowing movement is progressing really well and we are proud of the first club championship event held in 2007 which will be a big step forward. Please keep informed about these new happenings.

Conclusion

I would like to thank Denis Oswald for the tremendous commitment he makes for rowing and his support for our work here in Lausanne. I would also like to thank the Council and Commission members as well as the national federations and their staff for their excellent cooperation. This is greatly appreciated by the staff and me. I would especially like to thank the staff and consultants for their dedication and commitment to rowing and to FISA.

Matt SMITH

AGENDA ITEM 6

2007 Annual Reports of the Chairs of the Specialist Commissions

1.	Adaptive Rowing – Fay Ho	16
2.	Athletes – Jean-Christophe Rolland	18
3.	Competitive Rowing – John Boulton	19
4.	Events – Mike Tanner	20
5.	Masters Rowing – Peter Morrison	22
6.	Materials – Paul Fuchs	24
7.	Media, Marketing and Promotion – Arno Boes	26
8.	Rowing for All – Denis Masegla	28
9.	Sports Medicine – Alain Lacoste	30
10.	Umpiring – Patrick Rombaut	32
11.	Women’s Rowing – Tricia Smith	34
12.	Youth Rowing – Algirdas Raslanas	36
13.	Environmental Working Group – Tim Richardson	38
14.	Anti-Doping Committee – Alain Lacoste	39

ADAPTIVE ROWING COMMISSION

Membership of the Commission

Fay HO (HKG) - Chair

Mary Ellen CONABOY (USA)

Simon GOODEY (GBR)

Paola GRIZZETTI (ITA)

Judy MORRISON (USA)

Tomislav SMOLJANOVIC (CRO)

Shirley STOKES (AUS)

Meetings of the Commission in 2007

- Site visit to boat builder Fuyan (CHN) 13-14 February (Fay Ho & Simon Goodey)
- Joint Commissions Meeting, Madrid (ESP) 2-4 March
- Meetings during World Championships Munich (GER) 25 Aug -2 September
- International Paralympic Committee Head of Classification meeting Bonn (GER) 22-23 September (Judy Morrison)
- International Paralympic Sports Council meeting Bad Honnef (GER) 19-21 October (Fay Ho)
- Commission Meeting and site visit Gavirate (ITA) 9-10 November
- International Paralympic Committee Conference and General Assembly Seoul (KOR) 22-25 November (Fay Ho)

Report on Activities in 2007

FISA Adaptive Rowing Regulations, Classification Guidelines and Manual

Classification and Coaching Workshops

- Sao Paola (BRA) Coaching and classification workshop February 26-30
- Philadelphia (USA) classification workshop April 20-21
- London (GBR) classification workshop May 11-12
- Essen (GER) classification workshop May 16-17
- Canberra (AUS) classification workshop June 16-17
- Mombassa (KEN) Adaptive rowing training camp November 23-27

World Rowing Championships Munich August 26 – September 2

There was strong participation at the 2007 Championships. Fourteen crews competed in the AW1X, 17 in the AM1X, 18 in the TA2X and 14 in the LTA4+, totalling more than 120 athletes. Twenty-two countries participated overall and the 12 medals on offer were shared amongst 8 countries. 36 boats qualified at the Championships represented 17 Federations, spread across Europe, Asia, North and South America and Oceania.

International Invitational, Regional Regattas and other Events

- Daegu KOR Third international indoor rowing event 6-7 April
- Essen GER 19 & 20 May
- Chungju KOR: 15-19 October Asian Rowing Championships
- World Cup II Amsterdam NED 23 June

Accomplishments in 2007

- Increased participation at World Rowing

Championships.

- Increased international adaptive events such as World Cup, Regional Championships and International Invitational events.
- Successful International and National Classifier Workshops qualifying a total of (to date) 156 classifiers worldwide, nineteen of whom have international classifier status.
- Improved communication & coordination with the International Blind Sports Association to classify visually impaired rowers
- Successful negotiation with the Materials Commission and Flying Eagle Boat Company to further standardize the equipment used by adaptive rowers.
- Production of a revised equipment resource list for adaptive rowing.

Challenges for 2008

- To stage a successful inaugural Paralympic Games rowing event
- Standardise classification workshop format and materials
- Promote adaptive rowing in Africa and South America to ensure adaptive rowing meet universality criteria of the IPC
- Translate the classification manual into additional languages
- Develop an educational resource and promotional material to enable people with a disability or NF or NPC to become aware of adaptive rowing
- Develop and trial content and materials for a standardized coach education workshop
- Establish a system for classifying athletes at international events prior to the World Championships
- Establish a program of FISA recognised regional events
- Develop a competency based classifier evaluation system
- Develop a program to provide refresher and further education courses for classifiers

- Begin to identify talented athletes and active coaches in developing countries and provide additional technical and training support.

Fay HO

ATHLETES COMMISSION

Membership of the Commission

The Athletes Commission is composed of active athletes (A) and recently retired athletes (R). It was designed to be representative of the categories of rowers in the championships. Carlo Mornati (ITA) stepped down from the commission during 2007 and a few candidatures were received. The FISA Council decided to appoint Santiago Fernandez, presented by the Argentinian Federation.

Jean-Christophe Rolland (FRA), Chair (R)

Igor Boraska (CRO) (A)

Santiago Fernandez (ARG) (A)

Greg Kokas (HUN) (R)

Daisaku Takeda (JPN) (A)

Guin Batten (GBR) (R)

Lenka Wech (GER) (A)

Amber Halliday (AUS) (A)

Meetings of the Commission

- Preparation for the Joint Commissions Meeting, 2 March in Madrid (ESP)
- Rowing World Cup Meeting, 15 July in Lucerne (SUI)
- Unfortunately, this year the usual autumn meeting was cancelled.

Activities of the Commission

The mission of the athlete's commission is to represent the athletes at the decision-making meeting of FISA, when FISA considers new actions and makes decisions about our sport.

- A member of the Commission is present at each stage of the Rowing World Cup and the World Championships (Junior, Under 23 and Senior) to offer a direct contact between the athletes and the organising committees and FISA.

1. Linz (AUT) Rowing World Cup I – Guin Batten
2. Amsterdam (NDL) Rowing World Cup II – JC Rolland
3. Luzern (SUI) Rowing World Cup III – Greg Kokas
4. Beijing (CHN) Junior World Champs – JC Rolland
5. Munich (GER) World Rowing Champs – Greg Kokas/ JC Rolland ; Lenka Wech, Amber Hallyday, Daisaku Takeda and Igor Boraska participated at the competition.
6. Cannes (FRA) FISA Coastal Rowing Club Championships

A report is prepared for each regatta and sent to FISA. This report not only discusses the regatta but also logistical and organisational points.

- Athletes' Questionnaire
Following Gifu in 2005 and Eton in 2006, a questionnaire was prepared and circulated at the 2007 World Championships in Munich. The results were presented to the FISA Council and a report is available on the worldrowing web site.

Other activities included participation at the Third Forum for International Athletes organised by the IOC Athletes Commission (JC Rolland attended).

Jean-Christophe ROLLAND

COMPETITIVE ROWING COMMISSION

Membership of the Commission

John Boulton (AUS) Chair

Morten Espersen (DEN)

Curtis Jordan (USA)

Rosie Mayglothling (GBR)

Premysl Panuska (CZE)

Gianni Postiglione (ITA)

Faysal Soula (TUN)

Thor Nilsen (NOR) Honorary Chair

Tricia Smith (CAN) Ex Officio

Meetings of the Commission

- Madrid, Spain, 8-11 March 2007, Joint Commissions Meeting
- Lucerne, Switzerland, 13-15 July 2007, World Cup
- Munich, Germany, 26 August – 2 September, 2007, World Championships
- Budapest, Hungary, 8-11 November 2007, FISA Coaches Conference

Report of Activities

The Commission was responsible for the seeding and fairness at the three World Cups and the World Championships in 2007. It also provided seeding for the regatta in Essen, and fairness committee duties at the World Under 23 Championships, World Junior Championships, European Championships and Olympic Selection Regattas.

The seeding process is well established and provided no difficulties throughout 2007.

The Munich World Championships were excellent from the point of view of fairness. Despite being a course with a reputation for difficulty in side wind, we were blessed with near perfect weather, and only very minor adjustments had to be made to deal with minor wind shifts. It was necessary to maintain absolute vigilance but the experience being gained by Fairness Committee members from the Competitive Rowing, Umpiring and Events Commissions over the years now, puts us in a good position to deal with any difficulties as they arise. The other pleasing thing is that organising committees are now well accustomed to providing detailed and very regular weather reports which allow the Fairness Committee to plan to avoid any difficulties.

At our meetings we have continued to monitor the progression systems for our Championships and World Cups and to assess proposals for change.

John BOULTBEE

EVENTS COMMISSION

Membership of the Commission

Mike Tanner (HKG) Chair

Joost De Geus (NED)

John Hedger (GBR)

Svetla Otzetova (BUL)

Bernd Schuhmacher (GER)

We were pleased to welcome Joost De Geus (NED) as a new member of the Commission from September 2007.

Meetings of the Commission

The Commission met as usual at the Joint Commissions Meeting in Madrid in March. The full Commission did not meet again during the year but members had the opportunity for discussion on a wide range of issues at the various FISA events attended

The Commission continued to be involved in the Media Marketing and Promotion (MM&P) Commission's discussions on event presentation, taken forward from the previous year.

Activities of the Commission

Events

The Commission has worked closely with organising committees of the 2007 FISA events and with those planning future events. The World Junior Championship regatta was the Test Event for the 2008 Beijing Olympic Regatta and in this respect was very successful. This full Championships test of venue, people and systems, one year before

the Olympics, together with the wonderful experience it provides for our Junior rowers to race on the future Olympic course, has proved to be a good formula. There continues to be good co-operation between BOCOG and FISA and we are confident that the few issues which were identified from the test event will be dealt with in good time, including those relating to the Paralympic Games.

The new quarterfinal progression system which had been tested in 2006 was introduced successfully for 2007 FISA events.

This year has seen our third World Under 23 Championships and this event is now well established with strong support from federations and with a good level of interest from cities bidding for the future events.

The very successful World Championships and Olympic Qualification Regatta in Munich in September saw full grandstands and a wonderful atmosphere for this showcase of rowing.

We will continue to seek opportunities, ideas and commitment from future Organising Committees to improve spectator experience and involve local/city/regional communities at our events. We will work closely with MM&P Commission on overall event presentation.

Administrative Issues

The Commission has this year given careful consideration to dealing with the increasing workload brought about by new events, including most recently the U-23 Championships, Continental Championships, FISA Coastal Championships, World University

Championships and a number of Multi-Sport Games. The structure of the Commission and the organisation of our workload has changed little since our main responsibilities were the two World Championships and Olympic Regattas. As a result there is considerable pressure on FISA Events staff who currently have responsibility for most site visits and follow-up.

In order to provide a more sustainable approach, the Events Commission will re-structure its work from 2008. FISA staff will retain responsibility for Olympic Regattas, World Championships and World Cup Regattas. We will move the responsibility for other events to individual Commission members, from bid stage through planning visits to completion of the event itself. This will include U-23s, Juniors, World University Championships, Coastal Championships and Continental/Regional Games and Championships. In this way, we will extend the experience of members, return to reasonable expectations of time from FISA staff and allow them to concentrate on major issues and continue to provide a single contact point for each regatta between FISA and the Organising Committees. The work of each member will be coordinated through the FISA office and with the aid of a website-based facility for sharing of documents. We are satisfied that this new work structure is a positive step for the future and will monitor progress closely. In particular we are concerned to ensure that the high standard of our events, both on and off the water, is sustained and improved.

Events Staff

The FISA Events staff have continued to contribute very significantly to the success of our events in planning and preparation and in organisational and technical matters. I thank

them sincerely on behalf of the Commission, for their enthusiasm and professionalism.

Mike TANNER

MASTERS ROWING COMMISSION

Membership of the Commission

Peter Morrison (GBR), Chair

Ron Chen (USA)

Zdena Norkova (CZE)

Tone Pahle (NOR)

Daniel Rutenberg (ISR)

All members are heavily involved in rowing activities both in their own countries and internationally, and almost all still train and compete regularly in regattas.

Meetings of the Commission

- 2007 Joint Commissions Meetings, 8-11 March in Madrid, ESP
- 2007 World Rowing Masters Regatta Draw, 12-14 August in Zagreb, CRO
- 2007 World Rowing Masters Regatta, 6-9 September in Zagreb, CRO
- 2008 World Rowing Masters Regatta planning, 23-25 November in Trakai, LTU

Report on Activities of the Commission

The 2007 FISA World Masters Regatta was staged successfully on Lake Jarun in Zagreb, Croatia, and racing at 3-minute intervals was successfully handled on the excellent course. The weather was unseasonably poor for the first few days, being very cold and wet, with hypothermia cases being an early reminder for everyone to wear clothing appropriate for the conditions. The organisers worked very hard for all the competitors and there was universal praise for their gallant efforts. The entry was another record and this caused some stress on the

facilities; especially those camping at the regatta course. But the vast layout of the area allowed for continued expansion as more and more people and boats arrived. Despite this causing pressure on boats, the rental system was highly praised by all its users. The social programme arranged by Zagreb was appreciated by all who participated, and quite a number of participants stayed on in Croatia to enjoy the country afterwards. Once again, the one Euro added to each entry fee was universally welcomed and rowers were interested to learn from the Regatta Programme how the Euros had been used by the Youth Commission.

Formal meetings with the Vienna Organisation for the 2009 Regatta were held and excellent progress was made. Additional meetings were held in Zagreb with several venues bidding or intending to bid for the Regatta. Especially fruitful was the developing relationship with the delegation from Vienna in Austria who will host the 2009 Regatta.

A decision has been re-confirmed to start racing one day earlier on courses with only 7 racing lanes and is now being considered even for courses with 8 lanes, in view of the increasing number of entries.

Our Working Plan describes the areas of responsibility of each member.

Accomplishments and Challenges for the future

The new "I" age category (75 years of age or over) was well subscribed again. We continue to be challenged to offer older and older age categories and we will match these with the entry statistics we faithfully maintain. One highlight during the regatta was a ceremony where all the over

80 years old competitors were presented with a special medal for being active and still travelling and competing.

For the third year in a row there were Adaptive entries which allowed us to run Masters Adaptive races. These races were organised in the middle of the Regatta programme and were well received by both the spectators and the competitors.

It is our challenge with the Adaptive Commission to sustain an even greater interest in Trakai 2008 for Adaptive Masters events.

A decision was made to select St Catharines in Canada for our 2010 regatta and there is much interest in this venue already.

The ever increasing entry (with a new record of 8,701 seat entries in Zagreb) continues to challenge the structure of the event, and discussions become more intense on what changes could be made to the very popular structure of the event, where currently the winning crew of each heat (or race) is presented with a medal. Any change made is likely to alter the very factors which make the event what it currently is, and will have to be very carefully planned.

All Commission members are also heavily involved in rowing activities in their own countries and internationally and almost all still train and compete regularly in regattas.

Peter G. MORRISON

MATERIALS COMMISSION

Members of the Commission

Paul Fuchs (USA) - Chair

Mathias Binder (SUI)

Stefan Piesik (GER)

Thanassis Mitrousis (GRE)

Meetings of the Commission in 2007

- 2007 Joint Commissions Meeting (all members except Thanasis)
- Various Regattas
- Phone Conferences

Activities of the Commission

In this year we have worked very hard to ensure that the equipment provided for the Paralympic Games is of the highest quality and properly sized for all athletes. This is quite a challenge when in the same boat we have 50 and 90 kg athletes. A considerable number of parts were revised and improved before the competition of the past summer. From that time the design of the equipment has been fixed so the athletes and managers will have equipment they are familiar with. Under an agreement created many years ago Flying Eagle will be providing all the boats to all teams free of charge during the time of competition. After the Games these boats - adaptive singles, doubles and 4+'s - will be available for purchase. Please contact Matt or Flying Eagle if you are interested.

Again this year we have more companies building and interested in building adaptive boats. It is very good for the sport that the equipment will be available in many parts of the world. There has also been some increase in

interest from builders to construct coastal rowing boats. It will be important for the growth of this aspect of our sport to have equipment available around the world. We look forward to assisting those companies to begin producing boats.

This was our first year with the Safety Guidelines and Flotation Guidance in effect. We are optimistic that this information and the declaration on the builder's plaque will have a positive effect on all boats being built and not just for those for use in FISA regattas. We will be checking boats to ensure that the requirements are being met while at the same time reviewing the Guidelines to keep them current.

We have drawings available for the FISA hulls (1X, 2X, 4-). Qualified boat builders may request these drawings which make it possible for a company to build hull shapes that are competitive right from the start. We are always ready to assist in new projects of this type and we send out a few sets every year.

A number new equipment designs have been reviewed this year under our Rule 58: Fairness – Innovations, as those in manufacturing look to improve the quality of the equipment or gain an edge in speed for their clients.

We have few problems with boat weighing which goes quite smoothly at most regattas and there are only a few infractions each year. Many problems come when coaches attempt to get the boat weight very close and don't adjust to changes in the weather. This is especially unfortunate as it is known that small weight differences do not significantly change the speed of the boat.

We would like to thank all the members of the FISA family who have assisted us in our duties this year.

Paul FUCHS

MEDIA, MARKETING AND PROMOTIONS COMMISSION

Membership of the Commission

Arno Boes (GER), Chair

Patricia Lambert (BEL)

Chris Baillieu (GBR)

Peter Ottiger (SUI)

Fred Schoch (USA)

Marc Ventouillac (FRA)

Meetings of the Commission in 2007

- 2007 Joint Commissions Meeting March (in Madrid, ESP)
- Meeting with marketing-experts May (Amsterdam, NED)

Activities of the Commission

Media

During the 2007 season the commission members were active in the media-work of FISA by supporting the FISA Staff at the venues of the World Cup and the various Championships. Pat Lambert wrote articles and collected international quotes for the FISA website, Arno Boes consulted the local media team of the Munich Championships and contributed the design of the Media installation and organisation during the World Championships. He was also active for the pre-media-service of the local OC for the Munich Championships. The commission members hold close contact to the media. In Munich, more than 350 media accreditations were given to editors, writers, photographers and TV staff.

Together with the FISA staff, Fred Schoch and Arno Boes coordinated the media areas and working facilities. The Commission members helped with the FISA press conferences at the championships and were also active by writing articles for national and international magazines.

Marketing

Chris Baillieu and Fred Schoch analysed the FISA sponsorship situation. In Amsterdam a meeting was held with marketing experts to discuss chances for a better marketing strategy. The representatives of the Dutch Federation and their main sponsor presented their marketing concept and the relationship between the company and the federation. External experts from a UK-based agency gave their impressions of the situation in rowing and FISA. These items and also some advice given by the experts as well as steps for a future-marketing-concept were discussed with the FISA Executive Director. These activities are still in progress. Peter Ottiger was very involved in the Lucerne World Cup Final Regatta and their bid for the 2011 Championships.

Promotion

The main item of promotion is still the presentation of the races by the race commentators and the design of the ceremonies during the FISA events. Again the FISA race commentary and announcer team, under the coordination of Christoph Socin and Peter Gissler, provided the commentary and music at FISA events. They were in close contact to the local OCs to check the venues and their installations.

Pat Lambert, Fred Schoch and Arno Boes were responsible for the ceremonies at the FISA events and did the announcing to present the medallists. New events were the European Championships and the World Rowing Coastal Championships, at both events Pat Lambert and/or Marc Ventouillac were present to coordinate the media work and the presentations.

General

As FISA now has eight events (3x World-Cup, 3x World-Championships, European and Coastal Championships) the duties for the FISA-staff as well as for the MMP Commission have increased clearly. Having several meetings over the year also with local OCs means that for these activities the MMP members spend a lot of time for preparations and travelling.

The co-operation of the FISA staff and the commission members brought some success by increasing the numbers of the media at the events and also of spectators at the grandstands. It was significant that the huge grandstand in Munich was sold out already for the opening ceremony and the two final days of the World Championships. This was a big success for the intensive work of the local Munich marketing team around Bernd Schuhmacher and Dr. Juergen Schroeder, who set new milestones in that field.

The TV transmission times and audiences increased over the year in Europe as well as in Australia and New Zealand. This was also possible by some flexibility in the timing of the race schedules and a good relationship to the responsible persons of the broadcasters. Nevertheless, here is still a potential for a better presentation of rowing to the audience to increase the value of our sport in the public.

In Lucerne the president of the International Sport Press Association (AIPS) Gianni Merlo was invited by FISA and we came forward to build a specialist-group of international journalists to support rowing in this organisation.

During the Junior-Championships in Beijing we consulted the protocol-group of the local organisers in their preparations for the Olympic Games 2008. They agreed to involve Greg Bowman and his company Great Big Events (GBE) for the rowing-presentations during the 2008 Games. GBE was already very successfully working during the 2006 World Championships in Eton. It is planned that members of the MMP Commission will be included with their experiences in that group during the games.

Future Projects

As the budget for some book and publication projects had to be reduced in 2007, these activities were continued with a lower level than planned. The commission members are still continuing in their work for a press work manual as well as a promotion-manual, both to support the future work of local OCs. Also the project of a book including the history of World Rowing Championships is still alive, Marc Ventouillac and Arno Boes are collecting ideas for the realisation.

Arno BOES

ROWING FOR ALL COMMISSION

Membership of the Commission

Denis MASSEGLIA (FRA) - Chair

Stig Fischer BJERREGAARD (DEN)

Lionel GIRARD (FRA)

Jens KOLBERG (NOR)

Gwenda STEVENS (BEL)

Carolyn TAYLOR-SMITH (CAN)

Meetings of the Commission

- 2007 Joint Commissions Meeting
Madrid, Spain 9-10 March 2007
- 2007 World Rowing Coastal
Championships
Mandelieu, France 19 October 2007

Report on Activities in 2007

FISA Tour

The USA FISA Tour 2007 was held in New York from 21-28 July. The tour was organized by Marilyn Shapiro, a former member of the Rowing for All Commission, at a cost of approximately US\$1000 per person.

A total of 60 'FISA' rowers participated in the event, coming from 16 different nations (including 20 from the U.S.). The tour started in the northern part of Connecticut near the Canadian border. After 5 days rowing down the Connecticut River, the participants were bussed to New York City, where they rowed around Manhattan Island. The tour was supported by the U.S. Masters Rowing Association and the boats used on the tour were all provided by Canadian rowing clubs. By all reports, this was an excellent rowing event.

As well, for the first time, 2007 saw the presentation of a 'low cost' rowing tour in Belgium (at a cost of approximately 280€ per person). The tour covered 160 km over 3 days, with 55 rowers participating including 11 'FISA' rowers from 6 countries. The 'FISA' rowers were older than the majority of the other participants. During the event, Gwenda Stevens spoke with these rowers about their needs; generally speaking, the organization of this tour was found to be good.

Coastal Rowing

The first edition of the World Coastal Rowing Championship was held in Mandelieu, France, from 19 to 21 October 2007. Unfortunately, the weather conditions were terrible for the finals on Saturday, October 20th – typically on only one day a year does such a storm hit Mandelieu, and it hit on October 20! It was impossible to row, so the finals were postponed to Sunday. Fortunately, Sunday's weather was excellent and the finals proceeded without difficulty.

The organizing committee was most concerned that clubs had not been informed by their Federations about the event; however, the event was successful with:

- **89 clubs** participating, representing **17 nations** (CZE; DEN; ESP; FRA; GBR; GER; HUN; IRL; ISR; ITA; MON; POL; SLO; SUI; SWE; BEL and NED);
- More than **500 participants** (356 men and 144 women);
- **166 boats** (32 X MC1X; 32 X MC2X; 52 X MC4X+/4+; 9 X WC1X; 20 X WC2X; 19 X WC4X+/4+).

Out of this event it became evident that better communication with the Federations/ Clubs/

Athletes will be necessary for the next WRCC in order to make the event run more smoothly. As well, some necessary changes to the “Organizer’s Cookbook” and the “Rules of Racing” have been identified.

Future Plans

The Rowing for All Commission meeting was held in Mandelieu, France, at the same time as the World Rowing Coastal Championship. At that time, the following items were discussed:

Upcoming Tours

2008 will see that there are two FISA Tours presented, one in Argentina and one in Germany.

The tour in Argentina will take place on the Parana Delta from 19-25 October, 2008; Jens Kolberg will be the commission representative; all appears to be in order with this tour.

Germany will organise a European FISA tour on the Rhine River under the umbrella of the DRV from April 26 – May 4, 2008. Stig Fisher Bjerregaard will be the commission representative. The organizers have indicated they want to use church boats for this tour. The commission members have expressed concern about this plan as the Tour Organizer’s Cookbook does not allow for the use of this type of boat; rather, traditional Touring boats are strongly recommended.

The Rowing for All Commission will propose to the FISA council that at least two official FISA Tours could take place each year:

- One tour following the previously established format, and
- One tour (a ‘promotional’ tour) that will be less expensive (maximum of 60€/day/person). All tours must follow the guide-

lines set out in the Cookbook, but the organizer of the promotional tour will be required to honour the lower cost rate.

The Commission proposes that two tours could be presented (one regular, one ‘promotional’) on each continent every year to better service the recreational rowers around the world.

The 2008 promotional tour may be in the Netherlands in July or August. We do not have any bids for the 2009 Tours. In 2010, the Commission is looking into the possibility of a tour in Australia.

Coastal Rowing

2008: The second WRCC will take place in San Remo, Italy (16 to 19 October). A visit was held the 12th of December by Lionel Girard and Denis Maseglia to check the status of the event organization. All seems in order, good impression.

2009: The third WRCC will take place in Plymouth, Great Britain. Denis and Lionel will visit the organizers at the beginning of 2008.

2010: A call for bids will go out before the end of 2008, with responses expected no later than June, 2009.

FISA World Rowing Day

Carolyn presented a summary of the current status of the FISA World Rowing Day (a day designated by FISA to celebrate recreational rowing). While it appeared as though the event could not occur until 2009 at the earliest, the commission members agreed that it was important to make every effort toward organizing at least a small inaugural event in 2008.

Denis MASSEGLIA

SPORTS MEDICINE COMMISSION

Membership of the Commission

Alain Lacoste (FRA), Chair

Jo Hannafin (USA)

Peter Kokas (HUN)

Henning Nielsen (DEN)

Jürgen Steinacker (GER)

Peter Thomas (GBR)

Meetings of the Commission in 2007

- Joint Commissions Meeting
Madrid, Spain 8-10 March 2007
- Final World Cup Regatta
Lucerne, Switzerland 13 July 2007
- World Rowing Championships
Munich, Germany 1 September 2007

Activities of the Commission in 2007

The commission members monitored health and anti-doping aspects of:

- Three World Cup regattas
- Three World Championships:
 - World Rowing Junior Championships in Beijing.
 - Senior World Championships in Munich.
 - Under-23 World Championships in Strathclyde.
- The European Championships in Poznan.

The commission also organised a medical meeting bringing together 40 people (national team doctors and physiotherapists) during the Senior World Championships in Munich.

The Chair participated in meetings held by

WADA, the IOC Medical Commission and ASOIF, as a member of the ASOIF Medical Consultative Group.

Anti-Doping Activities

Therapeutic Use Exemptions

The management of TUE and ATUE applications is as burdensome as ever since, by the eve of the World Championships in Munich, we had received **408 TUE applications** (386 ATUEs and 22 Standard TUEs). We are all awaiting new WADA standards which take effect at the start of 2009.

- Increased rigour would facilitate mutual recognition with the national agencies.
- Greater consistency is necessary, as the IOC procedures currently differ from the WADA procedures. This means that the athletes and their team doctors have to complete two different files, and sometimes three when a file for the athlete's national agency is also required!
- A reduction in this workload is necessary.

We would like to remind everybody that these exemptions have **expiry dates** and that, beyond such dates, your athletes are no longer covered and risk testing positive. All of the team doctors present at the meeting in Munich were informed about this.

In order to facilitate everybody's work, a decision was taken to extend the 2007 TUE expiry dates from 31/12/07 to 31/03/08. This decision, which was published in circular No. 5 of 14/11/07, should help athletes and doctors to comply with the regulations during the first quarter of 2008, well before the first stage of the World Cup.

We should like to recall here that all athletes participating in the following events should send their TUE applications to FISA and not to their national anti-doping agency:

- A stage of the World Cup
- A World Championships
- A Continental Championships
- An Olympic qualification regatta

Anti-Doping Web Page

A new web page has been created on our worldrowing.com website. This page, which facilitates the circulation of information, is a working tool for all. We have tried to incorporate a link to the websites of your national agencies on the web page. Please do not be offended if you do not feature on the list of national agencies; this is simply because we do not have their details. We should be grateful if you would help us to update this document.

The results of the tests performed in 2007 were published in Circular No. 2. The discovery of intravenous infusion material in a rubbish bin was discussed at length since Munich and resulted in eight athletes receiving bans from competition. We would like to remind everyone that we are all concerned about:

- The protection of athletes' health
- The strict respect of:
 - Medical ethics
 - The World Anti-Doping Code

All team doctors experiencing difficulties regarding the following know that they can rely on us to help them resolve these issues:

- Health problems experienced by their athletes during competitions.
- Lack of knowledge or misinterpretation of the legal texts in force (and it is up to the officials at the national federations to

provide them with this information).

We would also like to highlight:

- The publication of a book about rowing in the IOC collection entitled "Olympic Handbook Of Sports Medicine" and thank Niels Secher (University of Copenhagen) and Stefanos Volianitis (Brunel University) for their work.
- The important **epidemiological study** undertaken by Tomislav Smoljanovic with the assistance of Jo Hannafin on the pathology of competitive rowers.

I should like to thank my colleagues as well as Ann-Louise Morgan and Natalie Schmutz for their assistance throughout the year. Without them, it would have been impossible to manage the anti-doping sector.

Dr. Alain LACOSTE

UMPIRING COMMISSION

Membership of the Commission

Patrick Rombaut (BEL), Chair

Guylaine Bernier (CAN)

Fabio Bolcic (ITA)

Michel Doutre (FRA)

Stanislaw Komornicki (POL)

Stefanie Palfner (GER)

Jun Watanabe (JPN)

Meetings of the Commission in 2007

- Joint Commissions Meeting Madrid, Spain in March
- World Under 23 Championships Strathclyde (GBR) in July
- World Junior Championships Beijing (CHN) in August
- World Rowing Championships Munich, Germany in August
- World Rowing Coastal Championships Mandelieu, France in October

Activities of the Commission in 2007

Juries

Running juries at the World Rowing Championships in Munich, World Under 23 Championships in Strathclyde and World Junior Championships in Beijing as well as the World Cup regattas in Linz, Amsterdam and Lucerne, the European Championships in Poznan and the World Coastal Rowing Championships in Cannes-Mandelieu.

International Regattas

Attended the Memorial Paolo d'Aloja regatta (Piediluco – ITA), Huegelregatta (Essen – GER), FISA World Masters Regatta (Zagreb – CRO), Panam Games (Rio de Janeiro – BRA), Olympic Qualification regattas (Algers – ALG; Rio de Janeiro – BRA), All African Games (Algers- ALG), All Arab Games (Alexandria – EGY), South East Asian Games (Nakhon Ratchasima - THA) Euro Open Ergometer (Dresden – GER).

Exams

Eight Examinations of new Umpires in Cairo (EGY), Algers (ALG), Poiana Brasov (ROU), Strathclyde (GBR), Munich (GER), Cannes-Mandelieu (FRA), Rio de Janeiro (BRA) and Pattaya (THA). There were 22 new FISA umpires accepted in 2007. The total number at 31 December 2007 was 438 total, 87 female (19,86%), representing 64 national federations (50%).

Seminars and Clinics

11 Seminars and/or Clinics were held in Cairo (EGY), Algers (ALG), Poiana Brasov (ROU), Hangzhou (CHN), Rio de Janeiro-Panam (BRA), Strathclyde (GBR), Beijing (CHN), Munich (GER), Zagreb (CRO), Rio de Janeiro-OQR (BRA) and Pattaya (THA). 188 FISA umpires have attended a seminar in the year 2007.

Development

Further steps in coordinated projects with Adaptive Rowing, Youth Rowing and Development Commissions to reach more national

federations, especially those involved in FISA's development program. CMR has now FISA Umpires.

Retirements

I would like to thank Michel Doutre and Jun Watanabe for their excellent work within our commission, both having to retire at the end of 2007 because of reaching the 65-year age limit.

Welcomes

I would like to welcome Nicholas Ee (SIN), Gabrielle Isenschmid Weber (SUI) and Jérôme Mouly (FRA) as new Umpiring Commission members from Jan 1, 2008 onwards.

Patrick ROMBAUT

WOMEN'S COMMISSION

Membership of the Commission

There are nineteen members of the Commission. Each member is also a member of another FISA Commission.

Meetings of the Commission in 2007

The Women's Commission meets annually at the Joint Commissions Meeting.

Report on Activities in 2007

Much of the work of the Women's Commission is carried out through the various specialized Commissions depending on the specific project. Some projects, such as the history project, the newsletter and seminars are solely the responsibility of the Women's Commission. Some highlights of the work from this past year:

- Completion of History of Women in Rowing project
- Ongoing discussions on next phase of history project, potentially Africa
- 2007 Women's Development Camp in Seville with 24 participants from 10 countries including Israel, Kuwait, Hungary, Kenya, Uzbekistan, Tunisia, Algeria, Egypt, Cameroon and Zimbabwe. (Due to budget constraints the camp was not held in 2008 but hopefully will return in 2009.)
- Continued increase in numbers of female international umpires including umpires in Africa and other rowing developing nations through the positive work of the FISA Umpires Commission and National federations. Statistics provided by Guylaine Bernier – FISA Umpire Commission: As of 2003 of the total number of 452

FISA Umpires, 12% (32) were women. As of January 2008 of the total number of 438 FISA Umpires, 19.9% (87) are women.

- Women's Commission Newsletter on the FISA website
- Women's Commission Professional Development Seminar in conjunction with Canadian Association for Advancement of Women in Sport, Madrid, March 2007
- In the regional Olympic qualification regattas we have seen an increase in women's participation, which reflects the excellent work of our national federations as they encourage and provide opportunities for all our athletes male and female. These initiatives are supported by the FISA regional camps. Some statistics from 2004 and 2007:
 - 2004 African Olympic Qualification: 5 crews in W1X, No places in LW2X, 8 crews in M1X, No places in LM2X
 - 2008 African Olympic Qualification Regatta: 7 crews in W1X, 4 crews in LW2X, 10 crews in M1X, 10 crews for LM2X
 - 2004 Latin America Olympic Qualification Regatta: 9 in W1X, 8 in LW2X, 13 crews in M1X, 12 crews for LM2X
 - 2007 Rio Latin American Olympic Qualification: 11 crews in W1X, 8 crews in LW2X, 15 crews in M1X, 14 crews for LM2X

Challenges for the future

- FISA is still working towards the following targets:

“The IOC strongly encourages, by appropriate means, the promotion of women in sport at all

levels and in all structures, particularly in the executive bodies of national and international sports organizations with a view to the strict application of the principle of equality of men and women.”

Rule 2, paragraph 5, Olympic Charter in force as from 18.07.1996

In order to increase the number of women occupying leadership and administrative positions within the Olympic Movement IOC set the following goals: By 31 December 2005, the National Olympic Committees (NOCs), International Sports Federations (IFs), and sports bodies belonging to the Olympic Movement should establish as a goal that at least 20% of the positions in all their decision-making structures (in particular the executive and legislative bodies) are held by women. An initial target of having at least 10% of positions within decision-making bodies held by women was set for December 2000.

The IOC is well aware of the fact that such a goal can be reached only in successive stages. At present, more than 30% of the NOCs and 29% of the IFs have already achieved the 2005 target.

- FISA, through the Women’s Commission is continuing to work through all FISA Commissions to try to achieve these goals.

Thanks to all members of the Commission and the FISA family for your support of the goals and work of the Commission.

Tricia SMITH

YOUTH ROWING COMMISSION

Membership of the Commission

Algirdas Raslanas (LTU) Chair

Debby De Angelis (USA)

Barbara Fenner (AUS)

Axel Müller (GER)

Ludmila Sarajeva (RUS)

Meetings of the Commission

- 2007 Joint Commission Meeting
Madrid, Spain, 8-11 March
- 2007 World Under 23 Championships
Strathclyde, Great Britain, 25-29 July 2007
- World Rowing Junior Championships
Beijing, China 7-12 August 2007
- FISA Youth Coaches Conference
Gibraltar, 11-14 October 2007

Activities of the Commission in 2007

Event support

World Rowing Junior Championships - Beijing

- To oversee and check the organization of the World Junior Championships from the athletes and coaches perspective (contact with the coaches and rowers in the boat park area).
- Development program (assist coaches of the development program, particularly the recipients of the “Masters Fund”).
- To contribute to the Development and Promotion areas of the FISA Strategic Plan, specifically to the World Junior Championships, U23 and Junior Coaches

Conference.

- To assist the Control Commission.
- To analyze entries and results (statistics) – to monitor trends.

The World Rowing Junior Championship in Shunyi Olympic Rowing and Canoeing Park was very successful. The participation of women in proportion to men was significantly higher than usual and there were 49 countries represented. The “A” finals had representation from 26 countries; rowers from 13 countries brought medals home.

The “One Euro per seat” programme operated by the Masters Commission allowed a coach, a junior women’s double and a junior men’s single sculler from Uruguay as well as a single sculler from Paraguay to take part in the Junior Championship. Thank you to the FISA Masters around the world for such great opportunity to help young rowers.

Future World Rowing Junior Championships:

- 2008 Linz-Ottensheim, AUT
- 2009 Brive la Gaillarde, FRA
- 2010 Racice, CZE
- 2011 Eton, GBR

World Rowing Under 23 Championships - Strathclyde

- To oversee/check the organization of Junior and U23 Championships from the athletes and coaches perspective.
- To assist the Control Commission.
- To analyze entries and results (statistics) – to monitor trends.

The event attracted 752 competitors, nearly the same participation as in the previous year in Hazewinkel (768). Rowers from 20 member fed-

erations won medals.

Future World Rowing Under 23 Championships:

- 2008 Brandenburg, GER
- 2009 Racice, CZE
- 2010 Brest, BLR

Regional Regattas in Europe

All the planned regattas were carried out successfully. The regattas are gradually accelerating and progressing — the number of participants is growing by the way of extending the event program, including extra classes of boats, and providing conditions for a greater number of participants from a wider range of countries to take part in the competitions. The organizing committees of European countries, with assistance from Governments, started implementing co-operation programs for promising athletes of developing countries, in the way of inviting them to take part in the regattas (travel and participation fees covered). Thus not only the number of participating countries was increased, but also contribution to the development of rowing was made by gradually training young athletes and transferring the experience necessary for the World Junior Championship.

Youth Coaches Conference and Coaching Education

We had 45 participants from 16 countries and 3 continents in Gibraltar for 12th FISA Youth Coaches Conference last October. The theme “Let’s be Practical” gave a general overview of what a coach needs to know from a very practical use of a spot watch for timing multiple intervals to techniques and training methods for a national team. Two key speakers, Thor Nilsen and Dieter Altenburg, introduced very methodical plans and a great deal of sports medicine and training recourses, how to use to evaluate things from multiple perspectives and etc.

Each year the coaches attending the conference make suggestions on topics in which they are interested. The conference timetable is always too crowded and just one working weekend is always not enough for solving or answering all the questions. There was some discussion and the general themes on ideas were as follows:

- World cups for juniors;
- More crews from developing countries;
- More conferences for junior coaches;
- More boat repairing seminars (explaining differences in boats - not enough information);
- Psychology, nutrition, training biomechanics, injury in rowing;
- More TV coverage for international regattas, more sport of rowing promotion.

Conclusion

Finally I would like to thank all the Commission members as well as the national federations for their excellent cooperation, proposals or suggestions. This is greatly appreciated.

The functions and strategy of commission will be implemented not only by the commission members but by all of the rowing community. That is why we are calling for cooperation and more efficient implementation of the strategy of sport of rowing.

Algirdas RASLANAS

ENVIRONMENTAL WORKING GROUP

Membership of the Working Group

Timothy Richardson (NZL), Chair

Ranojoy Basu Ray (CAN)

Bruce Ford (CAN)

George Kazantzopoulos (GRE)

Meetings of the Working Group

2007 Joint Commissions Meeting Madrid, Spain, 8-11 March 2007.

Report on Activities in 2007

Environment page on FISA website updated and full range of documents added.

George Kazantzopoulos represented the Group to review rowing facilities at Olympic Test Regatta (World Junior Championships) in Beijing, China.

The Chair attended and reviewed course environmental considerations at World Rowing Championships, Munich, Germany.

Accomplishments and Challenges

Accomplishments

- Adding useful information and reviewing protocols for FISA sanctioned events to the FISA web-site and having a dedicated “Environment” tab to identify site is a major step forward.
- Influencing FISA organisational “thinking” so that environmental sustainability is becoming a mainstream consideration in FISA’s operation (evidenced by FISA

publications and decisions regarding magazine, etc).

Challenges

An ongoing challenge is funding to enable the Working Group to:

- Develop a closer working relationship with event organisers and the Events Commission
- Achieve or take steps towards achieving gender balance in the Working Group
- Engage more closely with the rowing communities
- Gain the confidence of event organisers to share with the Working Group any identified environmental problems and using the Group as a sounding board for practical and sustainable solutions.
- Encourage the wider rowing community to report to FISA the “good news” environmental stories associated with rowing and rowing facilities and organisational management.

Tim RICHARDSON

ANTI-DOPING COMMITTEE

Membership of the Committee

Dr. Alain Lacoste (FRA), Chair

John Boulton (AUS)

Dr. Peter Thomas (GBR)

Matt Smith (SUI)

This Committee, defined in the Anti-Doping Bye-Laws, is responsible, among other things, for preparing and supervising FISA's "in" and "out" of competition anti-doping programme as well as analysing the results of all tests and publishing those results each year. We have decided to add this to the Agenda Papers of the FISA Congress as the appropriate time and place for all the results to be seen by the member federations and be in the public light. The full job description of the FISA Anti-Doping Committee can be found on page 149 of the FISA Rule Book.

The committee meets each year to analyse the results of the past year's anti-doping programme, to review the results of the anti-doping survey and develop the strategy for the coming year. Some of the criteria evaluated by the committee in creating the strategy include:

- a. Athletes and countries tested the prior year by FISA and by WADA
- b. Results of the survey of member federations' own "national" testing programmes
- c. Countries with a record of positive tests in recent years
- d. Countries having had failed missions in recent years
- e. The top countries in terms of results

- f. Countries without an independent national anti-doping agency
- g. Athletes having elevated Testosterone/Epithosterone ratios, having undetectable EPO or other reasons for requiring additional attention. It should be remembered that athletes with elevated T/E ratios, even if it is confirmed scientifically that it is a natural occurrence, are required to undergo three no-advance notice tests in a period of three months to confirm that the elevated levels are a natural phenomenon.

The Anti-Doping Committee works very closely with WADA to create the widest possible net with efficient and effective testing. It should be noted that WADA is independent and does not share any of its strategies for testing with any International federation in order to create the maximum level of surprise for testing.

The FISA Anti-Doping Committee reports regularly to the FISA Executive Committee.

The 2007 Anti-Doping Survey produced the following results:

FISA's survey of all doping tests undertaken in rowing in 2007 is presented below. A total of 54 National Federations responded to this year's survey and show a total of 3'429 tests conducted in the sport of rowing. Those Federations not responding to this survey may be subject to sanctions by the FISA Executive Committee.

	In Competition	Out of Competition	Total Tests	Positive Tests
FISA/WADA other international events	149	366	515	10
Reported by Nat Federations	948	1966	2'914	1
Total	1'097	2'332	3'429	11

Announcements of decisions on positive cases:

International Testing:

- a. UKR – Ukrainian rower Nataliya Ryzhkova - On 7 April 2007, on behalf of FISA, the World Anti-Doping Agency (“WADA”) conducted out of competition anti-doping tests in Kherson, Ukraine, in accordance with the Regulations of the World Anti-Doping Code and the FISA Anti-Doping Bye-Laws. The samples taken in the testing were analyzed at the WADA accredited laboratory in Kreischa, Germany.

The analysis of the sample showed the presence of 3'-OH-stanozolol, the main metabolite of stanozolol. Stanozolol is on the 2007 Prohibited substances/methods list of the World Anti-Doping Code. Stanozolol is a class S1.1a substance (exogenous anabolic androgenic steroid). Nataliya Ryzhkova was banned from national and international competition for two years, until 29 April 2009.
- b. RUS - Russian rowers Anastasia Fatina and Anastasia Karabelshchikova and Svetlana Fedorova of the Russian women's eight, Alexander Litvintchev, Evgeny Luzyanin and Ivan Podshivalov of the Russian men's eight as well as Vladimir Varfolomeev and Denis Moiseev of the

Russian lightweight men's double were found to have committed World Anti-doping Code violations for having used intravenous infusion but not for a legitimate acute medical treatment. All were banned from national and international competition for two years, until 27 August 2009.

In addition, following these nine cases, the FISA Executive Committee took the following sanctions against the Russian Rowing Federation on 27 January 2008:

1. to apply the sanction defined in paragraph 12.2 of Article 12 of the Anti-doping Rules, namely, to obligate the Russian Rowing Federation to reimburse FISA for all costs (including but not limited to laboratory fees, hearing expenses and travel) related to these seven violations of these Anti-Doping Rules committed by Russian athletes. This amount is approximately CHF 50'000 (currently being calculated);
2. to apply the sanction defined in paragraph 12.3.1 a of Article 12 of the FISA Anti-Doping Rules, namely, ban all officials of the Russian Rowing Federation from participation in any FISA activities including, but not limited to, the current office bearers and Board of Directors of the Russian Rowing Federation and all coaches, team support staff and medical staff for a period of one year commencing on 27 January 2008.

3. to apply the sanction defined in paragraph 12.3.1. b of Article 12 of the Anti-doping Rules, namely, to fine the Russian Rowing Federation an amount of CHF 75'000.

National Testing:

- a. BEL – Belgian rower Laurence Van De Vyver – On 29 September 2007, an in-competition test was conducted on the athlete in Willebroek, Belgium. The analysis of the sample showed the presence of cannabis and a beta 2 agonist. The athlete was banned for a period of two years effective from 1 February 2008.

Dr. Alain LACOSTE

AGENDA ITEM 7

2007 Annual Reports of the Development, Promotions and Events Departments

- | | | |
|----|--|----|
| 1. | Development - Thor Nilsen and Sheila Stephens | 44 |
| 2. | Promotions - Marion Gallimore and Debora Feutren | 47 |
| 3. | Events - Svetla Otzetova and Daniela Oronova | 53 |

DEVELOPMENT PROGRAMME REPORT

The FISA Development Programme has focused its activities over the past quadrennium on coaching and athlete education courses, training camps related to regional and continental games, equipment donation and cooperation with the FISA Commissions to best deliver regional events (Umpire, Events, Junior and Competitive Commission). By working with partners in the International Olympic Committee such as Olympic Solidarity, NOC Relations and the Sports Department, FISA continues to improve on the delivery of support to national federations and to protect and strengthen its position in the Olympic movement.

FISA Events Participation

It should be noted that we have seen a total of 85 nations take part in the Junior, U23 and Senior Championships in 2007. This is an all time high for FISA in terms of participation. Several new teams such as Iran, Nigeria and Sudan and FYR Macedonia have participated for the first time in FISA Events in 2007. As well, some nations such as Kazakhstan, DPR Korea and Myanmar are showing a renewed level of activity. The Senior World Rowing Championships had the highest ever participation at a World Championships with **66 nations** present and participating.

The Olympic Qualification process provides a focal point for the Development Programme over every four year cycle and the 2005 to 2008 period has been a crucial period for FISA.

Africa:

- One very important step forward was the inclusion of rowing for the first time in the 2007 All Africa Games in Algiers, Algeria which were also used as the African Con-

tinental Qualification Regatta for Rowing. The participation of **13 member federations in the All Africa Games** was an increase over the last African Continental Qualification Regatta in 2004 with nine nations.

- A total of **14 African nations** took part in FISA events in 2007, with Sudan not being able to attend the All Africa Games but participating at Strathclyde for the World Under 23 Championships.

Latin America:

- The Latin American Continental Qualification Regatta hosted **18 member federations** which is an increase of three nations from the 2004 edition in El Salvador (Note: total participation in 2004 Qualification process from Americas was 17 nations with Canada and United States).

Asia:

- The Asian Continental Qualification Regatta has at the writing of this report a record entry of 24 member federations taking part.

With the Asian Qualification event, the total number of member federations to take part in the qualification process for the 2008 Beijing Olympics is 98 member federations (World Championships, Africa, Latin America and Asia Qualification). The goal is still to achieve an overall participation in the qualification process of 100 nations, which, with the Final Qualification in Poznan, should be possible. In 2003/2004, a total of 85 member federations participated in the Athens qualification process.

Training Camps to develop the rowers

With the qualification process for the 2008 Beijing Olympic Games starting in 2007, a focus was placed on training camps and regional or continental events to insure that there is an increase in not only the number of nations participating but also the quality of competition. The following training camps were made possible through IOC Sports Department Support and specifically from an Olympic Solidarity initiative for long term Talent Identification which was carried out in direct cooperation with the National Olympic Committees:

- **2006 Training Camp for French Speaking Africa – Tunis, Tunisia**
9 Participating National Federations:
Algeria, Burkina Faso, Cameroon, Ivory Coast, Morocco, Niger, Senegal, Somalia and Togo.
- **2006 Training Camp for English Speaking Africa – Pretoria, South Africa**
7 Participating National Federations:
Egypt, Kenya, Nigeria, Sudan, Uganda, Zambia and Zimbabwe.
- **2007 Training Camp for French Speaking Africa – Tunis, Tunisia**
10 Participating National Federations:
Algeria, Burkina Faso, Cameroon, Ivory Coast, Libya, Morocco, Niger, Senegal, Somalia and Togo.
- **2007 Training Camp for English Speaking Africa – Pretoria, South Africa**
6 Participating National Federations:
Kenya, Nigeria, Sudan, Uganda, Zambia and Zimbabwe.
- **2007 Training Camp for Latin America – Rio de Janeiro, Brazil**
11 Participating National Federations:
Brazil, Colombia, Dominican Republic, Jamaica, Ecuador, El Salvador, Guatemala, Honduras, Nicaragua, Peru and Uruguay.

- **2008 Training Camp for Asia – Shanghai, China**

21 Participating National Federations:
Afghanistan, China, Chinese Taipei, Iran, Iraq, Kazakhstan, Korea, Lebanon, Malaysia, Myanmar, Pakistan, Philippines, People's Democratic Republic of Korea, Palestine, Qatar, Singapore, Sri Lanka, Thailand, United Arab Emirates, Uzbekistan and Vietnam.

Additionally, El Salvador hosted a FISA funded training camp for Honduras and Nicaragua in order to help them prepare for the Pan American Games and Rio Qualification Regatta.

The FISA Development Consultants or Consultant Coaches have organized courses or site visits in the following countries in 2007 and 2008:

Azerbaijan, Algeria, Brazil, Burkina Faso, China, Ivory Coast, Cameroon, Egypt, Honduras, Iran, Kenya, Libya, Madagascar, Morocco, Mexico, Nicaragua, Pakistan, Qatar, Senegal, Thailand, Togo, Zambia and Zimbabwe.

Olympic Solidarity has supported in 2007 and 2008 coaching courses in the following countries:

Belarus, Brazil, Cameroon, Cuba, Ecuador, Malaysia, Paraguay, Sri Lanka, Uruguay and Vietnam. Additional courses are also scheduled for Pakistan and Philippines in 2008.

Boat Donation Programme

The FISA Development Programme also has continued with its boat donation programme as it was seen as a critical point to insure that nations who were becoming active in rowing have access to equipment and many of the nations in Africa and some in Eastern Europe are not able to access any budgets for equipment purchases. As well, boats that were used for the Rio Qualification Regatta were purchased by Guatemala

with a subsidy through the FISA Development Programme.

Boat donations or subsidies have been made to the following countries in 2007 and 2008:

- Armenia
- Azerbaijan
- Burkina Faso
- Cameroon
- FYR Macedonia
- Georgia
- Guatemala
- Libya
- Togo
- Uganda
- Zambia
- Zimbabwe

2009 to 2012 Cycle

For the future quadrennium as discussed in the document, Overview of Development for 2009 to 2012, a strong emphasis will be placed on regional and continental support through coaching education, training activities and

regional or continental events in consultation with all the stakeholders to best understand the most effective strategies for development.

The development programme is slowly achieving the goal of having rowing equipment in the majority of member federations but due to budgetary constraints and the required preparations from the national level this is a process that is on-going. With the current budget situation, activities in 2008 will be very restricted and future projects will be evaluated based on budget availability for the 2009 to 2012 cycle.

Anita L. DeFRANTZ
Vice President

Thor NILSEN
Development Director

Sheila STEPHENS
Development Manager

PROMOTIONAL ACTIVITIES REPORT

Consistent and efficient communication via its publications, website and other printed and online tools is the goal for FISA Marketing and Communications.

TV distribution and monitoring is carried out using a combination of outside contracting (with EBU) and in-house relationships either directly or via some of the national federations. The reporting of TV coverage has been done consistently with IFM, a German based independent media analysis company, who have provided comprehensive figures over the past years.

Sponsorship now benefits from the knowledge and expertise of Andy Couper, FISA's marketing consultant. Andy has been involved with rowing for over twelve years, and was manager of the IMG relationship with FISA from 1997 to 2002. FISA can greatly benefit from his experience and his extensive network of contacts developed over many years in the business.

Publications

The World Rowing Magazine was replaced in 2007 by the World Rowing e-magazine. The first issue of this fully electronic publication came out in June. The choice of going fully electronic was fuelled by the desire to become a more environmentally friendly federation. By reducing the printed material, FISA hopes to become an example of an eco-friendly sports organization. The distribution reached 3'000 individuals by the end of 2007. This figure continues to grow daily as online subscriptions are constantly added, and magazines are shared among readers

promoting the publication among rowing fans.

The new "Focus" brochure was introduced this year in order to have an attractive and colourful brochure to hand out when relevant. It is a once-yearly brochure, presenting all the events in the season and the diversity of rowing. The publication is meant as a showcase of rowing and is being distributed at events as well as to potential sponsors, media, the IOC, etc.. We have ensured that the new brochure is printed on environmentally friendly (recycled) paper and using ecological processes.

The monthly e-newsletter continues to promote the website and send users back to the site for articles and features they may have missed. It is also a promotional tool for DVD sales, magazine promotion, event announcement and various FISA news items.

The www.worldrowing.com website attained record statistics during June, July, August and September this year with over 1mio page impressions each month. These figures compare to 2004 Olympic year stats which is very satisfactory.

Unique viewers also continue to rise, and increased by 79% in 2007 with a total annual count of 917'564 compared to 512'508 in 2006. This is due mainly to the continued improvement of web content and event reporting and new web features including the "Athlete in Focus" series, improved athlete and results database, etc.

The Events Bulletin is now exclusively on-line while the Media Guide, its updates,

the Rule Book and the Directory remain basically unchanged.

Promotional tools

With the help of Great Big Events, a new promotional video was created to present the sport. This is available from the FISA office for use in presentations and on event big screens.

Another promotional tool available is the small events leaflet, which was created as an easy handout listing all the annual events, their dates and venues for a one glance stop for the World Rowing season.

Sponsorship Programme

In 2007, Wimm-Bill-Dann, a Russian soft drinks and juice company came in as a sponsor just before the first Rowing World Cup regatta in Linz. Wimm-Bill-Dann paid for five water-side banners at the five televised World Rowing events (including the European Championships).

Russia, Ukraine and Belarus, Wimm-Bill-Dann's main markets, attained very high TV viewership figures for both the rowing world cup series and the world rowing championships. Significantly, Russia and Ukraine had the longest broadcasting times of any other market surveyed for the Rowing World Cup series. This can be explained by the extensive coverage on Russian Pay TV channel Rossia Sport and the Ukrainian TV channel Megasport.

In Russia, the 2007 World Rowing Championships were broadcast on Rossia Sport for a total of 6:20. All coverage was deferred on the days immediately following the end of the event.

An end of agreement report was submitted to Wimm-Bill-Dann who confirmed that they had been satisfied with their rowing sponsorship outcome, but decided not to renew the deal for 2008.

For the World Rowing Championships in Munich, FISA entered into a short term agreement with Octagon's Movie Media service. This department of the marketing agency specialises in advertising space sale. Movie Media bought 20 advertising panel spaces from FISA for the Munich World Rowing Championships at a fixed rate, and went on to sell them at their discretion.

Future of the sponsorship programme

It was established that the best approach for selling rowing sponsorship is to take a very personalised and tailored approach. A new sponsorship strategy is being devised to better encompass the environmental values of the sport. The environmental aspect is to be central in the new approach to sponsors. Some sponsorship leads are currently underway, which should materialise in early 2008.

Our main sales assets are:

- Rowing gives access to a highly educated population of people in top managerial positions
- It is a B to B sponsorship, not a consumer goods type sponsorship
- It will not bring quantity exposure, but quality
- The link to the environment is very strong
- Cleanliness of the sport is a major asset (both environmentally and in the area of doping and health)

Andy Couper has established several reports analyzing FISA's position. These reports are available for consultation from the FISA offices

Partnership programme

Other sources of income apart from sponsors come from the World Rowing Partnership Programme which continues to grow. Participation in the programme has nearly doubled over the past four years, with 12 partners in 2004 and 19 signed up in 2007. This year this represented an annual income of over CHF 160'000.- which mainly benefits the FISA development programme.

Merchandise

Merchandise sales also continue to increase through our official merchandisers New Wave and Regatta Sport. Total sales in 2007 amounted to CHF 59'670.- of which 20 percent of profits goes to FISA.

Television

Renegotiation of the new EBU contract is underway for the period 2009-2012. We have completely reviewed the current agreement and made proposals for amendments and improvements for the new contract. These proposals were submitted to the EBU at the end of January 2008. EBU will then respond to our requests within 60 days of receiving our proposal.

Non European TV rights have been in the hands of FISA since 2006. To date, the following broadcasters are contracted:

(All rights mentioned below are for Rowing World Cup and World Rowing Championships only – not Olympic Games)

USA: WCSN 2006 – 2012 (USA TV rights and world-wide internet streaming rights and provider)

Canada: CBC – 2006-2007 World Champion-

ships, option on 2009

New Zealand: Sky New Zealand 2006-2009

Australia: Fox Sport Australia 2006-2008

Agreement is being finalised with Gillette World of Sport for timely programmes.

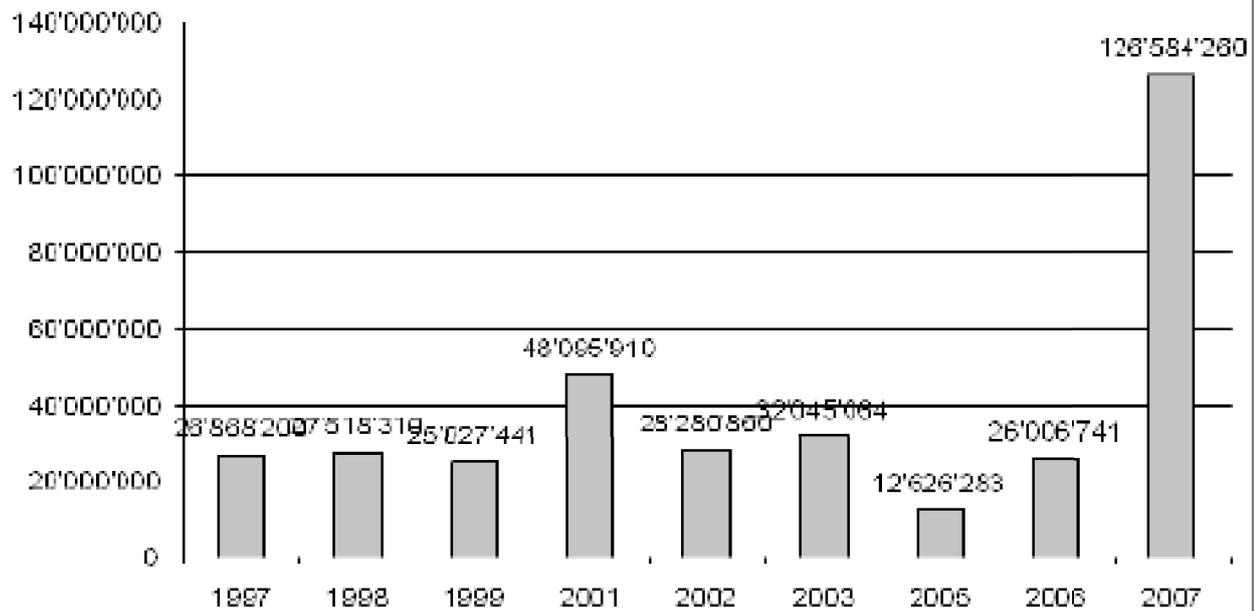
IEC in Sport produced a series of sports programmes entitled "Road to Beijing". They presented World Cup and World Champs footage and reports in their programming using mainly footage from the 2006 World Rowing Championships in Eton.

We still have TV reports prepared by IFM in addition to reports received by the EBU for their members and some reports from our non-European broadcasters.

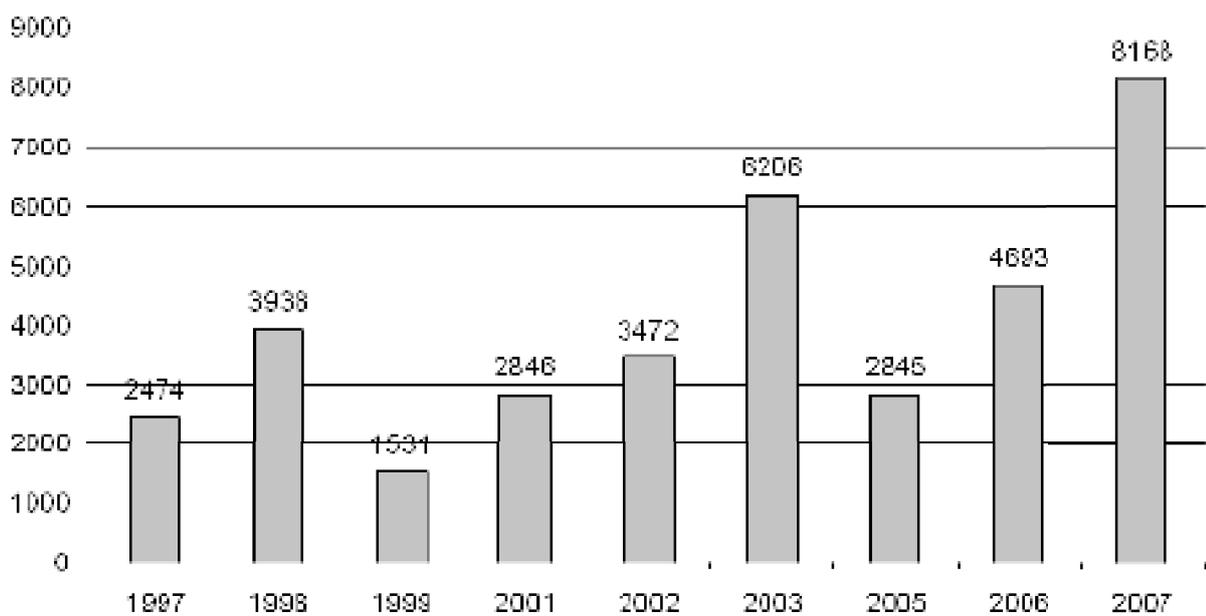
TV audience and air-time situation in 2007:

- The 2007 World Rowing Championships viewership figures soared to record numbers thanks to outstanding coverage in Germany itself. Reports gave as much as 126mio viewers in Europe alone. These large figures were mainly augmented by over 85mio viewers just in Germany thanks to huge news coverage and highlights and special interest for a promising German team during this Olympic qualification regatta.

World Rowing Championships 1997-2007 Total number of viewers



World Rowing Championships 1997-2007 Total air-time in minutes



In addition, the US-based WCSN is our partner for live web video-streaming. WCSN receive the host broadcast television signal live from the EBU satellite and broadcast it online live. FISA provide the commentary directly from the regatta venue with the voices of David Goldstrom and Hugh Matheson.

WCSN streaming figures

Total streams for rowing in 2007	95'933
Total Live streams June-September	6'986
Total Highlight streams	24'546
Total On-demand race viewing	64'401

Comments

- June-September are the only four months during which there was a live offering (3 Rowing World Cups, 1 World Rowing Championship and 1 European Rowing Championship).
- Clearly “on-demand” and highlights prove to be more popular than the live material
- Clear indication that we need to think carefully about making our content attractive by putting together “manageable” highlights packages or individual races.
- June live offering corresponded to two Rowing World Cup Finals days (Linz and Amsterdam)
- July was Rowing World Cup Final in Lucerne (=1 racing day)
- August corresponded to two days of semi-finals of the World Rowing Championships
- September corresponded to two days of Finals of the World Rowing Championships and one day of Finals of the European Rowing Championships at the end of the month.

Video Archive

In collaboration with WCSN, a fully comprehensive video archive was created in 2007. The

project will be available on-line in mid-2008. The rowing archive page shall contain race by race archive of all World Rowing Championships dating back to 1991.

Events

Media facilities

The FISA Event Organising Committees are in charge of the management of their regatta’s media services. FISA’s media team is there to support and ensure that consistent levels of service are attained. At events, the local press officer and the volunteers are in direct contact with the results services to ensure optimal distribution by the OC volunteers.

To be at current service levels, the OCs are requested to provide broadband internet connection in all media areas. Wireless was used at many venues throughout 2005 to 2006, but reliability of such a system is not optimal.

The Munich OC reached high standards for the media facilities of the 2007 World Rowing Championships. Some problems with internet connectivity were solved with efficient solutions. Space was still plentiful despite many last minute accreditation requests and the catering was highly appreciated. The local media team worked day and night to provide great facilities within the possibilities of the venue. It was a great advantage to have the media centre so close to the grandstand.

As the number of FISA Events grows (but staff levels stay the same), the Media, Marketing and Promotions Commission is stepping forward to help with the onsite media work. In 2007, commission members assisted in collecting news and interviews throughout the events and helped coordinate the set up and running of the press centres.

Sports presentation

This year's World Rowing Championships in Munich proved to be a great success in terms of sports presentation.

65'600 spectators enjoyed the great atmosphere created by many animations, music entertainment, and activities. Local promotion of the event was very efficient, with several promotional activities taking place in the city centre before and during the event (including a 72-hour ergometre challenge).

Proper mixing equipment was used to allow the presentation producer to work more efficiently between the various elements of the presentation (big screens, commentary team, music, tower announcer, etc)

The full FISA Promotions report with more detailed figures and activities is available from FISA headquarters.

Marion GALLIMORE
Marketing & Communications Manager

Débora FEUTREN
Publications & Website Editor

EVENTS DIVISION REPORT

2007 Rowing World Cup regattas

1st Linz/Ottensheim - The 11th season of the Rowing World Cup series started for the first time in Ottensheim, near Linz, Austria. The Ottensheim regatta course had been completely renovated and eight racing lanes have now been provided along with a much expanded boat area. The participation of 47 nations, 867 competitors in 355 boats was not anticipated and, in late May, was a huge accommodation and transport challenge for the organising committee during a busy business meeting period in Linz. The weather that weekend in Europe was not perfect but racing conditions stayed fair to allow racing to continue without interruption.

2nd Amsterdam – As Munich was hosting the World Championships later in August, the 2nd stage of the 2007 Rowing World Cup took place in Amsterdam on the well-known Bosbaan International Regatta Course. All may not be aware of the huge renovations that took place over the past ten years on this famous course. It was expanded by 30 meters, dredged, boathouses increased by about 100%, a totally new finish area building created and the well-known finish tower was renovated. This attracted 759 competitors from 43 countries in nearly 300 boats. Racing went well, spectators were numerous and the organisation was, as we have come to expect in Amsterdam, friendly and efficient.

3rd Lucerne – The Rowing World then travelled for the traditional finals of the Rowing World Cup on the famous Rotsee regatta course in beautiful Lucerne, Switzerland. The weather was good and the racing

was better as the final check up before the Olympic Qualification at the World Championships. Teams from 41 countries participated with 876 competitors in 330 boats. The Thomas Keller medal was presented, as usual, just before the finals to Mike McKay of Australia.

2007 World Rowing Under 23 Championships

A near-record 52 countries travelled to Loch Strathclyde in Strathclyde, Scotland for the Under 23 Championships. There were 54 countries represented in Hazewinkel in 2006. The warm Scottish welcome was appreciated by all and racing went very well. There were 752 participants from these 52 countries in 271 boats. The Under 23 Championships took another step forward as the training ground for the elite crews and the bridge between the Junior Championships and the Senior Championships, as envisioned when it was created back in 1976.

The number of male rowers was 538 which was 72% of the total number of rowers. The women rowers numbered 214 or 28% of the total. This is down from 2006 in Hazewinkel when the women made up 32% of the total number of rowers. Looking at the number of boats, there was a record number of men's boats 179 and seven of the boat classes had record entries individually. There were 268 women's boats which were down from 272 in 2006 (Hazewinkel) and 269 in 2005 (Amsterdam). The record number of boats entered is 272 in 2006, so down only one from the record!

Another interesting statistic kept by the FISA Youth Commission is the ages of the rowers. Of all the rowers, 26% were 22 years of age, 26% were 21 years of age, 24% were 20 years old and 21% were 19 years. We will continue to monitor this. The youngest competitor was the Italian coxswain who was 13 years of age!

2007 World Rowing Junior Championships

The Rowing World then travelled to Beijing for the test event before the 2008 Olympic Games regatta; the 2007 World Junior Championships. The totally new Shunyi International Rowing and Canoeing centre welcomed 600 participants in 205 boats from 49 countries for this event. The participation of women rowers reached 38% (229 rowers) which was a big step forward. Looking at the age of the competitors, 73% of the men were 18 years of age while 60% of the women had reached this age.

It was also the first of a series of test events for the Beijing Organising Committee for the Olympic Games (BOCOG) and a huge opening ceremony was staged in front of the boathouse with many of the top politicians and IOC officials. The event also allowed the teams to experience the August weather in Beijing, or just outside of Beijing in Shunyi.

2007 World Rowing Championships

The Olympic and Paralympic Qualification World Championships for the 2008 Beijing Olympic and Paralympic Games took place in a very familiar place, the famous 1972 Olympic Rowing Course in Oberschleissheim, Germany. There were 1285 competitors entered from 68 nations in 474 boats. There were 140 Adaptive competitors trying for

their first ever Paralympic qualification as well.

The event started with an unbelievable turnout for the Opening Ceremony with more than 10'000 spectators packing the grandstands. This opening created kilometres of queues on the motorway exits and the surrounding roads. This was a telling moment because spectator participation on the eight following days of the event was huge. The finals days had over 15'000 spectators following the racing.

The hotels all around the northern part of Munich were packed but there were no insurmountable problems with athlete transport and meals. The Olympic qualification races were extremely close, perhaps closer than ever before in the history of rowing. The distances between first and sixth in the B finals were breathtaking. In the end, 36 adaptive boats with 81 rowers qualified for the 2008 Paralympic Games and 129 boats and 402 rowers qualified for the 2008 Olympic Games in Beijing.

2007 World Rowing Masters Regatta

The 2007 FISA World Masters Regatta was staged successfully on Lake Jarun in Zagreb, CRO from 6th to 9th September. The regatta course is excellent and it was prepared in first-class fashion for the heavy demands of racing at 3-minute intervals for four days. For the first two days of racing the weather was unexpectedly very cold and very wet. It was only on the last day that the weather turned warm and sunny and everyone could experience Jarun in its more normal conditions. These factors allowed the strong entry to enjoy good racing conditions in a beautiful venue.

There are always big challenges in an event as large as this and it was in the collection of entries that some difficulties were experienced. Mention should also be made of the rather nice medal ceremony at the end of each race, supervised from dawn to dusk every day by Mr Miljenko Finderle and a very talented team. The boat rental arrangements were extremely well prepared and there was much praise for this element of the regatta. Once again some Adaptive Races were run with reasonable entries in the middle of the overall programme and these were much enjoyed, especially by others who had not seen such competition before.

Another record entry of 8,701 seats was achieved and the one Euro added to each entry fee was universally welcomed. Rowers were interested to learn from the Regatta Programme how the Euros had been used by the Youth Commission. **Peter G. Morrison**

2007 World Rowing Tour

The USA FISA Tour 2007 was held in New York from 21-28 July. The tour was organized by Marilyn Shapiro, a former member of the Rowing for All Commission, at a cost of approximately US\$1000 per person. There were 60 'FISA' rowers in the event, coming from 16 different nations (including 20 from the U.S.). The tour started in the northern part of Connecticut near the Canadian border. After 5 days rowing down the Connecticut River, the participants were bussed to New York City, where they rowed around Manhattan Island. The tour was supported by the U.S. Masters Rowing Association and the boats used on the tour were all provided by Canadian rowing clubs. By all reports, this was an excellent rowing event.

As well, for the first time, 2007 saw the presentation of a 'low cost' rowing tour in Belgium (at a cost of approximately 280€ per person). The tour covered 160 km over 3 days, with 55 rowers participating including 11 'FISA' rowers from 6 countries. The 'FISA' rowers were older than the majority of the other participants. **Denis Masseglia**

2007 World Rowing Coastal Championships for Clubs

The first edition of the World Coastal Rowing Championship was held in Mandelieu, France, 19-21 October 2007. Unfortunately, the weather conditions were "unrowable" for the finals on Saturday, 20 October – typically on only one day a year does such a storm hit Mandelieu, and it hit on 20 October! It was impossible to row, so the finals were postponed to Sunday morning. Fortunately, Sunday's weather was excellent and the finals proceeded without difficulty.

There were 89 clubs participating. The competitors came from 17 nations (CZE; DEN; ESP; FRA; GBR; GER; HUN; IRL; ISR; ITA; MON; POL; SLO; SUI; SWE; BEL and NED). There were more than 500 participants (356 men and 144 women) and they rowed in 166 boats (32 X MC1X; 32 X MC2X; 52 X MC4X+/4+; 9 X WC1X; 20 X WC2X; 19 X WC4X+/4+). **Denis Masseglia**

The following document is a summary of the various events coming up over 2008 to 2012 on the FISA calendar.

FISA Events Planning 2008-2012

Preparation for the Events

2008	Event	Site	Site Visit	Schedule due	Entries deadline
8-11 May	World Cup I	Munich	?	January 2008	Mon, 28 April
30 May-1 June	World Cup II	Lucerne	?	January 2008	Mon, 19 May
15-18 June	Final OQR	Poznan	?	January 2008	Mon, 2 June
20-22 June	World Cup III	Poznan	?	January 2008	Mon, 9 June
17-20 July	World U23 Champs	Brandenburg	Jan/Feb 2008?	January 2008	Mon, 30 June
22-27 July	World Junior Champs	Linz/Ottensheim	Jan/Feb 2008?	January 2008	Mon, 7 July
9-17 August	Olympic Regatta	Beijing	Jan/Feb 2008?	January 2008	23 July 2008
9-11 Sept	Paralympics Regatta	Beijing	Jan/Feb 2008?	January 2008	August 2008
5-7 Sept	World Masters Regatta	Trakai	Masters Comm.		
5-7 Sept	World University Champs	Belgrade	TBA?	?	?
26 Apr-4May; 19-25 Oct	World Rowing Tour 1 World Rowing Tour 2	GER; ARG	Rowing for all Commission		
19-21 Sept	European Champs	Marathon, GRE	TBA?		Mon, 8 Sept
19-21 October	World Coastal Champs	Sanremo, ITA		?	1 October?

2009	Event	Site	Site Visit	Schedule due	Entries deadline
29-31 May	World Cup I	Banyoles, ESP	TBA	January 2009	Mon, 18 May
19-21 June	World Cup II	Munich, GER	TBA	January 2009	Mon, 8 June
10-12 July	World Cup III	Lucerne, SUI	TBA	January 2009	Mon, 29 June
23-26 July	World U23 Champs	Racice, CZE	Nov/Dec 2007	January 2009	Mon, 13 July
5-8 August	World Junior Champs	Brive, FRA	January 2007 Nov/Dec 2008?	January 2009	Mon, 27 July
23-30 August	World Championships	Poznan, POL	?	January 2009	Mon, 10 Aug
4-6 Sept	World Masters Regatta	Vienna, AUT	Masters Comm.		
TBA	World Rowing Tour	TBA	Rowing for all Commission		
11-13 Sept	European Champs	Brest, BLR	?	January	Mon, 31 Aug
	World University Champs	Szeged, HUN	?	?	?
	World Coastal Champs	Plymouth, GBR			

2010	Event	Site	Site Visit	Schedule due	Entries deadline
28-30 May	World Cup I	Bled, SLO	TBA	January 2010	
18-20 June	World Cup II	Munich, GER	TBA	January 2010	
9-11 July	World Cup III	Lucerne, SUI	TBA	January 2010	
22-25 July	World U23 Champs	Brest, BLR	Mar/Apr 2007	January 2010	
4-7 August	World Junior Champs	Racice, CZE	?	January 2010	
12-19 Sept	World Championships	Karapiro, NZL	April 2007	January 2010	
3-5 Sept	World Masters Regatta	St. Catharines, CAN	Masters Comm.		
	World Rowing Tour	TBA	Rowing for all Commission		
1-3 Oct	European Champs	Bids 2008			
	World University Games	CHN			
	World Coastal Champs	Bid 2008			

2011	Event	Site	Site Visit	Schedule due	Entries deadline
27-29 May	World Cup I	Bids 2008	TBA	January 2011	
17-19 June	World Cup II	Bids 2008	TBA	January 2011	
8-10 July	World Cup III	Bids 2008	TBA	January 2011	
21-24 July	World U23 Champs	Bids 2008	March/April 2008	January 2011	
3-6 August	World Junior Champs	London - Eton		January 2011	
28 Aug-4 Sept	World Championships	Bled	March/April 2007	January 2011	
	World Masters Regatta	Bids 2008	Masters Comm.		
	World Rowing Tour	TBA	Rowing for all Commission		
	European Champs	Bids 2009			
	World University Champs				
	World Coastal Champs				

2012	Event	Site	Site Visit	Schedule due	Entries deadline
TBA	World Cup I	Bids 2008		January 2012	
TBA	World Cup II	Bids 2008		January 2012	
TBA	World Cup III	Bids 2008		January 2012	
TBA	World U23 Champs	Bids 2009		January 2012	
TBA	World Junior Champs	Bids 2008		January 2012	
28 July-5 Aug	Olympic Regatta	London - Eton		January 2012	
	World Masters Regatta	Bids 2009			
	World Rowing Tour				
	European Champs	Bids 2010			
	World University Champs				
	World Coastal Champs				

Mike TANNER
Chair, Events Commission

Svetla OTZETOVA
Events Director

Daniela ORONOVA
Events Coordinator

AGENDA ITEM 8

2007 Annual Reports of the Continental Representatives

1.	African Continental Representative - Khaled Zain El Din	60
2.	Asian Continental Representative - Zhang Qing	63
3.	North American Continental Representative - Eduardo Palomo	65
4.	Oceania Continental Representative - John Coates	67
5.	South American Continental Representative - Carlos Essmann	69

CONTINENTAL REPRESENTATIVE FOR AFRICA

Meetings attended

- I attended all 2007 FISA Council meetings including the January meeting in Lausanne, the March Joint Commissions Meeting in Madrid, the Council meeting in Munich at the World Championships.
- I held several meetings with the Zambian NOC Secretary General Mrs. Hazel Kennedy to discuss the inclusion of rowing in the 2011 All African Games to take place in Zambia. The NOC supports the inclusion of rowing in these Games.
- FASA received now the attention of several responsible in different supreme sport organizations, – The Secretary General of Supreme Council of Sport in Africa Mr. Sonstone Kashiba attended the FASA Congress held last July 2007 in Algeria. The important decisions at the congress were the organization of the first African Indoor Rowing Championships and the FASA congress in Egypt in April 2008, and the organization of the 8th African Championship 2009 where both Kenya and Algeria have made requests to host these championships.
- I attended the congress of International Mediterranean Games Committee last October 2007 in Pescara, Italy. Discussions were held with the Mediterranean countries representatives (Morocco, Syria, Lebanon, Algeria, Libya) about the importance of the participation of their respective rowing teams in Mediterranean Games.

The combined All African Games & African continental qualification regatta

The inclusion of rowing in the official program of the 2007 All Africa Games in Algeria was a huge

step forward for rowing in Africa. The great participation of African rowers was an excellent confirmation for the introduction of rowing in the program of all coming All Africa Games and helps the development and promotion of rowing in Africa.

Eight races were organized: M1X, M2X, LM1X, LM2X, W1X, W2X, LW1X, and LW2X, after canceling four races: M2-, W4X, LM2-, and LM4X.

Thirteen African National Federations, including Angola, Togo and Libya (which participated after the first year of affiliation to FISA) participated for the first time in the competitions which deserves our congratulations in addition to ALG, CAM, CIV, EGY, KEN, NGR, RSA, SEN, TUN, and ZIM. Some unfortunate political situations prevented the participation of Sudan and Morocco.

The number and kind of qualified boats from Africa, beside the approval of rowing events in AAG-Algeria 2007 as African Olympic Qualification Regatta, have a positive results with the increase of both the number of competitors and the level of competition.

The following countries qualified through the All Africa Games:

Four places in the M1X:
EGY- RSA- TUN- ALG

Three places for the W1X:
RSA- TUN- EGY

One place for the LM2X:
ALG

One place for the LW2X:
RSA

The concerned National Olympic Committees confirmed the participation in the Olympic Games- Beijing 2008 for their qualified boats, except the National Olympic Committee of South Africa who refused the qualification of their M1X, making Kenya (next placing boat) qualify instead. Therefore, five countries (nine boats) qualified through the continental qualification and all the rest are awaiting the Final Olympic Qualification Regatta in Poznan, Poland in June 2008.

Fourteen National Federations attended the FASA Ordinary Congress held during the AAG / Algeria 2007.

All Arab Games, Alexandria, Egypt - November 2007

The development and promotion of rowing at the Arab level continues successfully after the inclusion of rowing for the second time in the Arab Games regatta which took place in Egypt in 2007. Nine races took place including: M1X, M2X, LM1X, LM2X, LM4X, W1X, W2X, LW1X and M2-, after canceling W4X, LW2X, LM2-.

Nine National Federations, including Libya (which participated for the first time), took part: ALG, EGY, TUN, SUD, IRQ, LIB, QAT, and KUW. The events were marked with a very high competitive level.

New International Regatta Course – Alexandria, Egypt

The FASA policy to include rowing in the major events to promote and develop the sport continues with success. Now, there are an international regatta courses in both Tunisia and Algeria and now finally in Egypt. An international regatta course is now established in Alexandria, Egypt with a full Albano system, start & launching pontoons, start tower, three intermedi-

ate timing towers, a finish tower in conformity with the international standards in addition to a boathouse and grandstands.

A TV catamaran and 12 umpire catamarans were bought which is approx. 20 umpire catamarans in Egypt in addition to several kinds of boats, indoor machines and oars to ensure that Egypt has the capability to host World-level competitions.

This project became environmentally friendly after being a neglected & far away site. In addition the project encouraged the government to develop their own rowing clubs and reconstruct the building of the Egyptian Rowing Federation in Alexandria. They also hope to develop the infrastructure in order to have in the near future an international training center approved by FISA & FASA.

Member Countries

FASA approved the affiliation of Libya, Somalia and Zambia during the congress held in Algeria 2007 after becoming members in FISA during the congress held in Eton 2006. FASA has 22 affiliated countries at this point. Madagascar sent an affiliation request to FASA after having become a member of FISA during the 2007 Congress in Munich.

I continue my contacts with countries like Malawi, Eritrea, Ethiopia, Mali, Ghana, Sao Tome and Principe, as well as the Central African Republic to introduce rowing there and have new NF affiliations.

Develop rowing – support NF members

- In cooperation among FISA, Olympic Solidarity and FASA, training camps to identify the talent junior athletes & coaches are continuing. One was held in Tunisia from 13 March to 1 April 2007.

The second was held in South Africa from 21 January to 4 February 2007.

- Seven NFs (Algeria, Cameroon, Kenya, Egypt, South Africa, Tunisia, Zimbabwe) benefit from 2007 FISA Women's Camp in Seville in February 2007. The increasing number of the participation in this Camp in addition to the rowing competition can be considered as good indicator of the development of women rowing in Africa, but we still need more of hard work and support.
- Kenya, Sudan, Burkina Faso, Cameroon, Libya, Ivory Coast, Togo, Uganda, Zambia, Zimbabwe benefited from FISA equipment donations.
- Through a signed cooperation protocol between Iraqi and the Egyptian NOC, the Iraqi rowing team (along with 15 other Iraqi sports teams) held a training camp in the Olympic Center in Cairo to prepare for the World Championships in Munich, Germany and the All Arab Games held in Egypt.
- A cooperation protocol was signed between the rowing federations of Libya and Tunisia to exchange training camps between the two countries.
- The Syrian rower Nawar ElHaski, a student in Egypt since 2005, continues his training an Egyptian rowing club. It was hoped that he would participate in the All Arab Games but the Syrian NOC didn't send its approval. This highlights the need to intensify the communications with NOCs to support rowing in their respective countries.
- Teams from Libya, Qatar, Sudan, Kuwait held training camps in Cairo during their preparation for the All Arab Games 2007.
- The Zambian team was invited to hold training camps in Cairo in the framework of supporting the inclusion of rowing in AAG 2011.
- In order to develop the adaptive rowing

and in the framework of cooperation between the German NOC and Egyptian NOC and German Rowing Federation, a practical and theoretical training as well as an exam were conducted for adaptive athletes and coaches in Egypt during December 2007 for 15 days by a German expert.

Rowing in the program of regional games

- Following up the introduction of rowing with the Lebanon rowing federation in the program of Francophone Games that are planned to take place in Lebanon.
- Make contacts with ANOCA regarding the possibility to introduce rowing in the ANOCA Zone Games.
- According to FISA plan, cooperate with ICF to develop Rowing sport, as result of several discussion the 1st Arab Canoe/ Kayak Championships will be held with the Arab Rowing Championships in Tunisia 2008 in order to decrease the expenses for Arab Countries and the Arab Rowing Federations.

Khaled ZEIN EL DIN

CONTINENTAL REPRESENTATIVE FOR ASIA

I would like to report to you my activities, accomplishments in 2007 and challenges for the future of Asian Rowing.

Meetings attended in 2007

During 2007, I attended the January FISA Council Meeting in Lausanne, The ARF Executive Meeting in March, Preparatory meetings for the World Rowing Junior Championships in Beijing, The FISA Council Meeting before the Congress in August, The FISA Congress in Munich, a Meeting with OCA Sport Director and the hosting country about the possibility of including ergometer rowing into the next Asian Indoor Games (October 2007) and meetings with FISA delegates (Matt Smith, Mike Tanner, Svetla Otzetova) on the debriefing of the WRJC and preparation for the 2008 Beijing Olympic Games.

Activities

Last year, I participated in the Seventh Asian Indoor Rowing Championships (March), the NTO seminar for the 2008 Beijing Olympic Games (April), Preparations for the WRJC as the testing event for 2008 OG (May to July), The World Rowing Junior Championships in Beijing (August), the World Rowing Championships (August), the first Chinese National Water Sports Games (September), the Second Asian Indoor Games in Macau (October), 2008 Beijing Olympic Games Rowing Regattas NTO seminar (December) and discussions with the Chinese University Sports Association regarding the introduction of rowing into the 2011 Universiade in Shenzhen, China (December).

Accomplishments and challenges in the future

With close cooperation with ARF member Associations and support of FISA, the different regional and national Associations made their efforts to improve our sport in Asia.

- The Korean Rowing Association successfully organized the 2007 Asian Rowing Championships, Asian Rowing Junior Championships together with the First Asian Adaptive Rowing Championships in October 2007. Our Korean friends made the Asian Rowing Championships a rowing gala for the Asian young people.
- The Thailand Rowing and Canoeing Association supported by their NOC organized with success the South East Asian (SEA) Games rowing regattas in December.
- The Chinese Rowing Association hosted the 7th Asian Indoor Championships in Thousand Island lake of Zhejiang province in March.
- Iran Rowing Association was very active as a newcomer in Asian rowing circle. They also hosted the regional regattas.
- During last year, Malaysian Rowing Association also organized an University Invitation Regatta.
- In East Asia, countries such as China, Japan, North and South Korea, Hong Kong, Chinese Taipei together with other part of Asia like Vietnam, Singapore, Indonesia, Philippines, Pakistan, Uzbekistan, Kazakhstan and India, all those countries and regions made a great contribution to the Asian rowing development through their traditional Regattas and exchanges with other countries.

We also happily noted that the new leader group

of ARF headed by Mr. Wu Di worked very effectively in 2007. In the future, we will be committed to find the suitable solution to the challenges ahead.

Zhang QING

CONTINENTAL REPRESENTATIVE FOR NORTH AMERICA

Activities

The El Salvador Rowing Federation, with support from the FISA Development Programme started a development action to form rowers in Nicaragua, Costa Rica and Honduras.

- Nicaragua - Roberto Martin started to teach rowing to a group of ten Nicaraguans. All the training activities took place in El Salvador as the rowers prepared for the Olympic Qualification Regatta in Rio in November. From August there was a selection and the group was reduced to a LW2x, a M1x and a W1x. Their performance was admirable but is not sustainable as there is no support to help them continue rowing in Nicaragua.
- Honduras – A Honduran single sculler trained in El Salvador to later compete in the Pan Am Games and in the Olympic Qualification Regatta. The Central American games will take place in Honduras during 2009. This athlete has since been offered an invitation through the IOC Tripartite Commission for a wild card entry at the Beijing Olympic Games.
- Pan Am Games – Argentina, Brazil, Canada, Chile, Colombia, Cuba, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Peru, United States, and Venezuela took part in the event. The competition had some very close finishes.
- The 2010 Central American & Caribbean Games will take place in Mayaguez, Puerto Rico. Several meetings have taken place with Mr. Hector Cardona and his staff. At the moment the OC is willing to invest in the infrastructure to bring the event to the games.
- Pan American Rowing Confederation

- I participated in a meeting with the representatives from all the participating countries. The objective is to work towards more support from the Organizing Committee of Pan Am Games for rowing. This encompasses the selection of a good regatta course, a reasonable planning for infrastructure that is in line with the level of rowing, and accommodation in the Games village for the rowers, just to mention a few elements that will position rowing at the appropriate level for the Pan Am Games.

- The Latin American Olympic Qualification Regatta held in Rio in November - The FISA Development Programme organized a training camp before the regatta with widespread participation. Chile, Argentina, Brazil, Cuba, Mexico, Uruguay, Venezuela, Colombia and El Salvador managed to qualify crews for the 2008 Olympic Games.

Pan American Rowing Confederation Meeting

Jorge Toruño of Guatemala was elected President of COPARE at their congress held at the time of the Pan Am Games. To that effect in 2009 a Pan American Junior Championship will take place in Guatemala, the next year El Salvador will organize a Under 23 Championship regatta.

Achievements and Challenges

- Central American and Caribbean Games - Several meetings were held with the organizers to discuss the inclusion of rowing in the games. Re establishing rowing in Puerto Rico is a high priority, the opportu-

nity in Mayaguez in 2010 is ideal.

- Nicaragua and Costa Rica should be target countries in our development program.
- We have been successful in establishing a connection between rowers and authorities. The continuous presence of the development program in the area is crucial in order to insure the continuity of the rowers in Honduras and Nicaragua.
- Organize one umpires seminar, in order to address the lack of umpires in the area.
- Organize a coaching seminar to develop potential coaches in Honduras, Nicaragua, Costa Rica and Panama.
- Rowing will be included in the permanent program of the Central American School Championships.
- To create a permanent training center in Central America that will allow rowers to train together before important international regattas.

Eduardo PALOMO

CONTINENTAL REPRESENTATIVE FOR OCEANIA

With the decision of the IOC to conduct its first Youth Olympic Games in 2010 and include rowing, it is worth highlighting the benefits that New Zealand, Australia and China and more recently Great Britain have been deriving from the regular age-based international rowing competitions in Oceania.

In January 2007 rowing was again included on the program of the fourth (bi-annual) Australian Youth Olympic Festival for rowers under 19 years at the Sydney International Regatta Centre in Penrith, the venue for the 2000 Sydney Olympic Games regatta.

Seven Australian states and territories competed against Great Britain, New Zealand and China each with teams of 18 athletes (6 men, 6 women, 2 lightweight men, 2 lightweight women and 2 coxes) who were each required to compete in one event from each of the following groups:

Event 1	Event 2	Event 3
M1x	M4x	M8+
W1x	W4x	W8+
M2-	M4-	
W2-	W4-	
LM2x		
LW2x		

Great Britain won the competition (6 Gold, 5 Silver and 1 Bronze medal), New Zealand was second (1 Gold, 1 Silver, 5 Bronze) and the Australian state of New South Wales was third (1 Gold 4 Silver).

The other age-based international competition in Oceania is the Youth Cup which in August 2007 was held at Nagambie Lakes, Victoria for rowers under 21 years and with teams from New Zealand and the seven Australian states and territories.

For the second year in a row New Zealand took home the Rusty Robertson trophy for the highest point score.

These and other competitions and the extensive athlete and coach development programs in both Australia and New Zealand again proved their worth with Oceania finishing as the leading medal winning continent (on the basis of the number of competing FISA member nations [2]) over all of the events at the 2007 World, Under 23 World and Junior World Championships [Editor's note: this is a new statistic for the internal competition among our Continental Representatives]

Among the Pacific Islands coastal rowing continues to flourish with the annual regatta between the Kingdom of Tonga and Samoa a highlight. While these and other Pacific Island coastal rowing nations would greatly appreciate FISA funding for equipment and development, unfortunately the Executive of the Oceania National Olympic Committees has not been supportive of Olympic Solidarity funding being directed to this non-Olympic discipline to enable them to compete at the World Rowing Coastal Championships. I can only keep trying.

The 2010 World Rowing Championships were attributed to Lake Karapiro, New Zealand at the 2006 FISA Congress. Planning and organization of Karapiro 2010 has been underway since October 2006 with the event's Organising Committee now meeting regularly. Headed by the Chairman of Rowing New Zealand, Bill Falconer, the board includes key players from the rowing community, the Karapiro and Waikato regions, business and industry and Government.

Early discussions have focused on establishing

long term plans and strategies in advance of the event. A database of more than 250 volunteers with a wide variety of usable skills has already been established.

John COATES

CONTINENTAL REPRESENTATIVE FOR SOUTH AMERICA

The main event that took place in my continent during 2007 was the 2007 Pan American Games regatta that took place in Rio de Janeiro, Brazil (from 9 to 20 July 2007).

The next major event which included my continent was the 2007 Latin American Olympic Qualification Regatta, from 16 to 18 November 2007, held in Rio de Janeiro, Brazil for Beijing 2008 Olympic Games. I would like to highlight our thanks to FISA for their help in staging the training camp prior to the Qualification Regatta. It was a critical support to the success of the regatta. We had a record number of countries (18) participating including Chile and Argentina.

Many countries participated in the training camp and the significance of FISA's support to this event was strongly noted.

During the Qualification Regatta, the COPARE General Assembly was held and I would like

to inform you that the Executive Board for COPARE was elected. It will manage this organization until 2013 and it is composed of the following people:

- President - Jorge Toruño
- North American Vice-President: Magdalena Klapp
- Central American and Caribbean Vice President: Miguel Oquelli
- South American Vice-President: Carlos Essmann.

As regards other activities, unfortunately during this year no South American Championships were staged. South American Rowing Confederation President Mr. Juan Oberti has promised to do his best to make sure it will take place in 2008.

Carlos ESSMANN ROJAS

Agenda Items 8, 9 and 11 and 12

9.	Accounts, financial report and auditors' report	72
10.	Approval of 2007 Accounts	-
11.	Determination of entrance fee and annual subscription	-
12.	Budget for 2009 (to follow before the Congress)	-

2007 FISA FINANCIAL REPORT

A. Result for 2007

In late 2006, faced with a likely shortfall in sponsorship rights income in 2007/8, the Executive Committee approved a revised budget for 2007 and 2008, which cut expenditure significantly and used substantially all of FISA's reserves to maintain our programmes at reduced levels during these two years. The 2007 revised budget showed a deficit of CHF 1'097'663. The actual deficit of expense over income of CHF 527'917 for 2007 is therefore 52% less than expected, and in the circumstances faced at the beginning of the year can be considered a satisfactory result. This deficit amount includes a provision for unrealised losses on investments (CHF 63'434) and a negative exchange rate result (CHF 151'344).

After sponsorship agreements were concluded with Wimm-Bill-Dann, the Russian food products company, and Octagon Movie Media, an advertising company, some projects (mainly big screens, the development programme, anti-doping programme, media/communications services) that had been cut in the 2007 revised budget were restored, at least partially.

The continuing uncertainty over significant sponsorship income has caused the Executive Committee to maintain the 2008 revised budget. In order to stimulate our marketing process, the Executive Committee appointed the marketing company ACMS, based in London, to represent FISA's sponsorship rights in 2007 and 2008, and ACMS was instrumental in achieving the better-than-plan result for 2007.

The total of reserves for future expenses and Capital totalled CHF 3'868'241 at 31st December 2007, which will allow FISA to finish 2008 without needing to borrow against future income.

At the time of writing this report a sponsorship agreement for the three 2008 World Cup regattas is about to be signed which will provide some financial relief for 2008.

A draft four year financial plan has been drawn up for 2009-12. However because of uncertainty surrounding all major sources of income (Olympic revenue denominated in US dollars, television and marketing rights), this will not be finalised until later in 2008, and will be circulated to National Federations before the Ordinary Congress.

A more detailed analysis of the 2007 accounts now follows.

B. Analysis of the 2007 Accounts

1. Events

Income	2007 Actual	2007 Budget	Net Result *	2006 Actual
WChamps + WCup	1'801'104	636'000	+ 1'165'104	1'608'178
Other Events	203'173	0	+ 203'173	32'844
Total Income	2'004'277	636'000	+ 1'368'277	1'641'022
Expenses				
Senior WChamps	651'329	320'000	- 331'329	666'096
Jr. WChamps	52'335	140'000	+ 87'665	180'027
U23 WChamps	74'432	31'000	- 43'432	86'294
World Cup Series	577'522	322'840	- 254'682	501'426
Other Events	301'544	65'000	- 236'544	125'831
Total Expenses	1'657'162	878'840	- 778'322	1'559'674
Net Result	+ 347'115	- 242'840	+ 589'955	+ 81'348

*Note: + indicates above the planned result, - indicates below the planned result.

In addition to the contracted annual television rights income, in 2007 FISA received CHF 906'340 from various sponsorship agreements. Actual income figures were also increased with additional TV rights sales and OC financial assistance with event expenditures.

The additional income from sponsors caused some additional related unbudgeted costs such as commissions on sponsorship income and costs of sponsor servicing. The Beijing Organising Committee's contributions towards budgeted expenditures had a positive impact on the net cost of the 2007 World Junior Championships. Additional sponsorship income allowed FISA to maintain the big screens and timing services at the three World Cup regattas.

The European Rowing Championships, where FISA's sponsors were advertised,

benefited also from the sponsorship revenues. Experienced English speakers for race commentary and catamaran services were partially supported by FISA.

The actual expense for FISA of the Coastal Rowing Championships was CHF 14'621 for Jury travel subsidies, hotel costs and medals (which were re-invoiced).

FISA met some costs at the Olympic qualification regattas (CHF 41'791) in order to ensure sufficient availability of boats for competitors from developing rowing nations. FISA also helped with the costs of data & timing (CHF 7'812).

2. Development Programme

Income	2007 Actual	2007 Budget	Net Result	2006 Actual
Masters Fund	26'649	0	+ 26'649	2'356
IOC Sports Dpt	101'038	100'000	+ 1'038	99'154
Olympic Solidarity	155'437	0	+ 155'437	63'844
Development Prog.	16'378	0	+ 16'378	35'268
Total Income	299'502	100'000	+ 199'502	200'622
Expenses				
Masters Fund	12'969	0	- 12'969	7'273
Olympic Solidarity	311'274	150'000	- 161'274	164'502
Development Prog.	565'517	300'000	- 265'517	566'711
Total expenses	889'760	450'000	- 439'760	738'486
Net Result	-590'258	- 350'000	- 240'258	- 537'864

The large overrun in Development was primarily due to additional training camps (Tunisia, South Africa and Brazil) intended to prepare future Olympic rowers financed in partnership with the IOC and Olympic Solidarity (OS). OS contributed CHF 155'437 towards the expenditures of CHF 367'413 for training camps in 2007. In addition, invest-

ment in boats (boats, equipment, shipping) increased by CHF 70'189 over the budget (CHF 150'000).

3. Anti-Doping Programme

Expense	2007 Actual	2007 Budget	Net Result	2006 Actual
Anti-Doping	157'303	50'000	- 107'303	107'045

Because of the need to cut costs in 2007, the Anti-doping budget had been reduced from CHF 100'000 to CHF 50'000. Eventually, FISA was able to maintain the anti-doping programme at the original level. In 2007, FISA faced additional expenses of

CHF 53'388 being the costs of tests and analysis related to the anti-doping violations by the Russian Rowing Federation; these expenses are to be reimbursed to FISA.

4. Marketing & Communications

Income	2007 Actual	2007 Budget	Net result	2006 Actual
Advertising	162'370	120'000	+ 42'370	148'594
Merchandising	110'240	100'000	+ 10'240	109'573
Other income	34'048	0	+ 34'048	0
Total Income	306'658	220'000	+ 86'658	258'167
Expenses				
Publications	204'653	193'350	- 11'303	224'684
Website	113'391	102'660	- 10'731	223'646
Promotion/Media	214'556	188'400	- 26'156	62'002
Commercial	36'644	36'000	- 644	37'979
Total Expenses	569'244	520'410	- 48'834	548'311
Net Result	- 262'586	- 300'410	+ 37'824	- 290'144

More companies joined the World Rowing Partnership programme which increased actual advertising income by 9% (CHF 13'776) compared with 2006. Other income includes re-invoicing of CHF 34'048 for TV Commentary and Digitising expenditures.

The need for external assistance at rowing events with publications/web-related services increased actual figures by 6% (CHF 11'303) when compared with budget. However, this is partially compensated with savings made with the electronic Entry Bulletin and Rule Book publication.

Website expense figures increased by 10% (CHF 10'731) compared with budget mainly due to additional technical developments in the database section of RowingOne (CHF 3'289) and additional Swiss Timing staff/equipment at the 2007 World Junior Championships (CHF 8'282).

Merchandising income once again was a bright spot and was 10% higher than budgeted figures with CHF 59'953 net from merchandising sales (54%) and CHF 50'287 from DVD sales (46%).

5. Governance

Expense	2007 Actual	2007 Budget	Net Result	2006 Actual
Council/ Commiss.	304'525	295'000	- 9'525	439'184
Executive Comm.	86'801	100'000	+ 13'199	66'174
Congress+ Extra. Congress	15'166	15'000	- 166	24'631
Total	406'492	410'000	+ 3'508	529'989

The postponement and/or cancellation of some year end commission meetings along with careful attention to expenditures helped FISA to cover the unbudgeted costs of the

2007 Joint Commission Meeting in Madrid (CHF 22'274) and keep actual figures in line with the budget.

6. Administration

Expense	2007 Actual	2007 Budget	Net Result	2006 Actual
Salaries & Staff expenses	973'313	1'039'303	+ 65'990	915'203
Rent & office exp.	323'034	320'000	- 3'034	299'087
Legal/Insurance	44'763	50'000	+ 5'237	50'996
Total	1'341'110	1'409'303	+ 68'193	1'265'286

The positive result is mainly due to careful management of expenses and balancing of responsibilities in the FISA office expendi-

tures. There were also some temporary staff vacancies during the year.

7. Part-Time Administration

Expense	2007 Actual	2007 Budget	Net Result	2006 Actual
Consulting Fees	376'878	255'000	- 121'878	227'551
Technical Deleg.	0	10'000	+ 10'000	0
Total	376'878	265'000	- 111'878	227'551

The Executive Committee approved the change to engage the ACMS marketing agency which was not included in the budget. This cost needs to be viewed against the rights income achieved. The expenses for the administration of the data base increased by

CHF 17'534 compared with budget due to a re-allocation of expenditures. In addition, 2006 media consulting services invoices were sent to FISA too late to be included in the 2006 accounts, and therefore had to be included in 2007.

8. Finances

Income	2007 Actual	2007 Budget	Net Result	2006 Actual
Int. on Securities.	147'360	150'000	- 2'640	242'508
Capital Gain (Loss)	166'623	0	+ 166'623	154'472
Release of provis.	87'885	0	+ 87'885	26'260
Total Income	401'868	150'000	+ 251'868	423'240
Expenses				
Bank Fees	81'657	180'000	+ 98'343	186'289
Unreal. loss on sec.	63'434	0	- 63'434	87'885
Exchange rate	151'344	0	- 151'344	135'032
Total Expenses	296'435	180'000	- 116'435	409'206
Net Result	+ 105'433	- 30'000	+ 135'433	+ 14'034

As FISA's portfolio declines towards the end on an Olympic quadrennial, there was a decrease in portfolio management activities and, therefore, costs. The sale of investments produced income of CHF 166'623.

Nearly the entire exchange rate loss is due to the weakening of the US Dollar compared

to the Swiss Franc. The 2007 closing rate of the US Dollar was CHF 1.1321, which represents a decrease of 7.25% since 2006 (1.2207) and 14.1% since 2005 (1.3179). The weakness of the US currency once again meant a disappointing performance from investments.

9. Other

Income	2007 Actual	2007 Budget	Net Result	2006 Actual
Subscriptions	64'020	55'000	+ 9'020	58'098
Exceptional items	0	0	0	0
Other	149'228	0	+ 149'228	79'210
Total Income	213'248	55'000	+ 158'248	137'308
Expenses				
Coaches Conf. (Forum)	11'397	20'000	+ 8'603	45'624
Promotion & Subscriptions	8'091	7'000	- 1'091	16'952
Contingency	0	0	0	0
Tax	0	0	0	236
Unrecov. VAT	- 29'294	0	+ 29'294	- 15'620
Exceptional items	0	0	0	-15
Total Expenses	- 9'806	27'000	+ 36'806	47'177
Net Result	+ 223'054	+ 28'000	+ 195'054	+ 90'131

Past due FISA membership subscriptions collected in 2007 amounted to CHF 5'134.

The main Other Income item is the claim on the Russian Rowing Federation of CHF 53'388 for the expenses involved in the anti-doping code violations.

In 2007, FISA received CHF 15'065 in Sports and Development grants from the International Paralympic Committee.

In 2007 FISA was able to achieve a gross refund of CHF 32'167 of VAT paid to foreign suppliers.

C. Four year plan 2009-2012

As in prior Olympic years, the Council will publish its projected four year plan for the coming Olympic quadrennium at the Ordinary Congress of the Olympic year. At this writing, we are still collecting the latest information on television rights, assessing the sponsorship outlook and looking at the US dollar vs. Swiss franc exchange rates.

D. Outlook and Conclusion

As we reach the end of the four year period 2005 to 2008, we have again chosen to prioritise the development of the sport over having our money rest in the bank. These extra expenditures have resulted in a huge increase in participation in Olympic qualification which is an important investment in the growth of our sport. We have continued to choose to spend our money on sport and the Council believe this has paid off well with the 100 member federations having sought Olympic qualification.

Mike WILLIAMS
Treasurer

Emilio PASTORELLO
Controller

Fédération Internationale des Sociétés d'Aviron
International Rowing Federation
2007 Financial Statements
Balance Sheet as of December 31, 2007
Accounts presented in Swiss Francs

	<u>2007</u>	<u>2006</u>		<u>2007</u>	<u>2006</u>
<u>Assets</u>			<u>Liabilities and funds</u>		
Cash and cash equivalents	740,317	342,418	Accrued expenses and provisions	521,674	259,874
Fiduciary Deposit	1,301,915	793,455	Provision for unrealised loss on securities	63,434	87,885
Marketable Securities	1,764,985	5,022,835	Provision for future expenses	3,186,750	5,118,640
Debtors (net of provision)	424,588	201,504			
Rent deposit	1,324	1,316			
Prepaid expenses and other receivable	156,162	205,698			
Furniture and equipment	64,058	108,581	Capital	681,492	1,209,408
	<u>4,453,349</u>	<u>6,675,807</u>		<u>4,453,349</u>	<u>6,675,807</u>

Financial Report for the 2007 FISA Ordinary Congress
(amounts in Swiss Francs)

Statement of Income and Expenses

	2005	2006	2007	2007	2008
INCOME	Actual	Actual	Revised Budget	Actual	Revised Budget
Subscriptions	61,460	58,098	55,000	64,020	55,000
WChamps and WCup income	2,143,344	1,608,178	636,000	1,934,057	73,500
Merchandise	121,909	109,573	100,000	110,240	70,000
Advertising	121,561	148,594	120,000	162,370	120,000
Development Programme (O.S.)	181,070	200,622	100,000	299,502	100,000
Cont from Oly TV Rights	1,637,540	1,692,240	1,831,890	1,831,890	3,136,750
Additional contribution from Capital	150,000	340,000	100,000	100,000	0
Capital Gain (Loss)	216,534	154,472	0	166,623	0
Release of prov.unreal.loss mktbl.secs	378	26,260	0	87,885	0
Income from mktbl securities	231,641	242,508	150,000	147,360	60,000
Exchange Rate Gain	568,387	0	0	0	0
Other Income & Olympics	100,229	112,054	0	253,249	250,000
Exceptional Items	101,753	0	0	0	0
TOTAL INCOME	5,635,807	4,692,598	3,092,890	5,157,196	3,865,250
EXPENDITURE	Actual	Actual	Revised Budget	Actual	Revised Budget
Olympics	-6,609	0	0	0	300,000
Senior World Championships	679,268	666,096	320,000	651,329	0
Jr. World Championships	155,338	180,027	140,000	52,335	140,000
U23 World Championships	75,330	86,294	31,000	74,432	31,000
World Cup Series	686,590	501,426	322,840	577,522	326,200
Other events	0	125,831	65,000	301,544	20,000
Development Programme	468,816	738,486	450,000	889,760	350,000
Anti Doping Programme	48,318	107,045	50,000	157,303	50,000
Marketing & Communications	508,373	510,332	520,410	532,600	474,110
Purchase of Stock	46,327	37,979	0	36,644	0
Council & Commissions	313,121	439,184	295,000	304,525	295,000
Executive Committee	91,340	66,174	100,000	86,801	100,000
Congress & Extraordinary Congress	57,915	24,631	15,000	15,166	15,000
Exchange Rate Loss	0	135,032	0	151,344	0
Admin. Salaries, etc.	909,682	915,203	1,039,303	973,313	1,057,500
Office Expenses	270,476	299,087	320,000	323,570	315,050
Insur/Legal	53,776	50,996	50,000	44,763	50,000
External Consultants	226,548	227,551	255,000	376,878	235,000
Coaches Conference/Forum	94,349	45,624	20,000	11,397	20,000
Technical Delegates	0	0	10,000	0	10,000
Promotion & Subscriptions	16,295	16,952	7,000	8,091	7,000
Contingency	0	0	0	0	0
Bank Fees & taxes	193,537	186,525	180,000	81,657	160,000
Unrecoverable VAT	-14,347	-15,620	0	-29,294	0
Exceptional Charges	61,943	-15	0	0	0
TOTAL EXPENDITURE	4,936,386	5,344,838	4,190,553	5,621,679	3,955,860
Surplus (Deficit)	699,421	-652,240	-1,097,663	-464,483	
Prov. for unreal. loss on mktbl sec.	-26,260	-87,885		-63,434	
CHANGE IN RESERVES	673,160	-740,125	-1,097,663	-527,917	-90,610
Prov. future expenses	6,960,880	5,118,640		3,186,750	50,000
Capital	2,139,533	1,209,408		681,491	590,881
TOTAL RESERVES	9,100,413	6,328,048		3,868,241	640,881

**Fédération Internationale des Sociétés
d’Aviron (FISA)
Lausanne**

**Report of the Statutory Auditors
to the Congress
on the Financial Statements 2007**

April 30, 2008/0.0114013.001/11/LDO/BLT

With offices in Aarau, Basel, Berne, Chur, Geneva, Lausanne, Lugano, Lucerne, Neuchâtel, Sitten, St. Gallen, Thun, Winterthur, Zug and Zurich, PricewaterhouseCoopers AG is a provider of auditing services and tax, legal and business consultancy services. PricewaterhouseCoopers AG is a partner in a global network of companies that are legally independent of one another and is located in some 140 countries throughout the world.

Report of the statutory auditors
to the Congress of the
Fédération Internationale des Sociétés d'Avion (FISA)
Lausanne

As auditors, we have audited the accounting records and the financial statements (balance sheet, income statement and notes) of the Fédération Internationale des Sociétés d'Avion (FISA) for the year ended December 31, 2007.

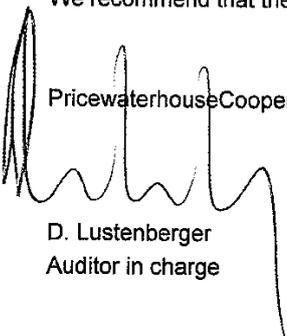
These financial statements are the responsibility of the Executive Committee. Our responsibility is to express an opinion on these financial statements based on our audit. We confirm that we meet the legal requirements concerning professional qualification and independence.

Our audit was conducted in accordance with auditing standards promulgated by the Swiss profession, which require that an audit be planned and performed to obtain reasonable assurance about whether the financial statements are free from material misstatement. We have examined on a test basis evidence supporting the amounts and disclosures in the financial statements. We have also assessed the accounting principles used, significant estimates made and the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the accounting records and financial statements comply with Swiss law and Federation's articles of incorporation.

We recommend that the financial statements submitted to you be approved.

PricewaterhouseCoopers SA


D. Lustenberger
Auditor in charge


S. Balmat

Lausanne, April 30, 2008

Enclosures:

- I Balance sheet
- II Statement of income and expenses
- III Statement of changes in capital, Statement of changes in the "reserves for future expenses"
- IV Summary of significant accounting policies

BALANCE SHEET AS OF DECEMBER 31, 2007 AND 2006

	31.12.2007	31.12.2006
	CHF	CHF
ASSETS		
Cash and cash equivalents	740'317	342'418
Fiduciary Deposit	1'301'915	793'455
Marketable securities	1'764'985	5'022'835
Debtors (net of provision)	424'588	201'504
Rent deposit	1'324	1'316
Prepaid expenses and accounts receivable	156'162	205'698
Current assets	4'389'291	6'567'226
Furniture and equipment	64'058	108'581
Fixed assets	64'058	108'581
TOTAL ASSETS	4'453'349	6'675'807
 LIABILITIES AND FUNDS		
Accrued expenses and provisions	521'674	259'874
Provision for unrealised loss on marketable securities	63'434	87'885
Liabilities	585'108	347'759
Reserves for future expenses	3'186'750	5'118'640
Capital	681'492	1'209'408
Funds	3'868'241	6'328'048
TOTAL LIABILITIES AND FUNDS	4'453'349	6'675'807

INITIALLED FOR PURPOSE /
OF IDENTIFICATION

PRICEWATERHOUSECOOPERS

STATEMENT OF INCOME AND EXPENSES FOR 2007 AND 2006

INCOME	2007 CHF	2006 CHF
Subscriptions	64'020	58'098
TV & Commercial Rights W. Champs	1'934'850	1'608'178
Merchandise	110'240	109'573
Advertising	162'370	148'594
Development Programme income	299'502	200'622
Income from marketable securities	147'360	242'508
Result on marketable securities sales	166'623	154'472
Release of prov. for unrealised loss on marketable securities	87'885	26'260
Transfer from Reserves for future expenses	1'931'890	2'032'240
Other and Olympic income	252'456	112'054
Total Income	5'157'197	4'692'599
EXPENDITURE		
World Championships & Congress	793'262	957'047
Coaches Conference, forums	11'397	45'624
World Cup Series	577'522	501'426
Other Events	301'544	125'831
Development Programme cost	889'760	738'486
Anti-Doping Programme	157'303	107'045
Communications	532'600	510'332
Executive Committee	86'801	66'174
Council & Commissions	304'525	439'184
Administration	1'341'646	1'265'286
Salaries and related expenses	973'313	915'203
Rent and office expenses	323'570	299'087
Legal, insurance	44'763	50'996
Consultancy fees and related expenses	376'878	227'551
Purchase of stock	36'644	37'979
Sponsorship	0	11'050
Subscriptions	8'091	5'902
Contingency	0	0
Bank fees & charges	81'657	186'525
Exchange rate loss (gain)	151'344	135'032
Non recoverable VAT	-29'294	-15'620
Bad debt expenses	0	-15
Total Expenditure	5'621'680	5'344'839

INITIALLED FOR PURPOSE
OF IDENTIFICATION
PRICEWATERHOUSECOOPERS

STATEMENT OF INCOME AND EXPENSES FOR 2007 AND 2006 (con't)

	2007 CHF	2006 CHF
Excess of surplus / charges for the year before allocation to provisions	-464'483	-652'240
Add / Less :		
Allocation to provision for unrealised loss on marketable securities	-63'434	-87'885
Add :		
None		
Excess of income / loss for the year	-527'917	-740'125

INITIALLED FOR PURPOSE
OF IDENTIFICATION

PRICEWATERHOUSECOOPERS

**STATEMENT OF CHANGES IN CAPITAL FOR THE YEARS ENDED
DECEMBER 31, 2007 AND 2006**

	2007 CHF	2006 CHF
Capital at the beginning of the year	1'209'408	2'139'533
less :		
Exceptional contribution to cover additional expenditure	0	-190'000
to add :		
Reserve allocated to Capital	0	0
Result for the year	-527'917	-740'124.94
Capital at the end of the year	681'492	1'209'408

**STATEMENT OF CHANGES IN THE "RESERVES FOR FUTURE
EXPENSES" FOR THE YEAR ENDED DECEMBER 31, 2007 AND 2006**

	2007 CHF	2006 CHF
Reserve at the beginning of the year	5'118'640	6'960'880
to add :		
Additional contribution from capital	0	190'000
less :		
Allocation against operating expenditure for the year 2007 / 2006	-1'931'890	-2'032'240
Reserve for future expenses at the end of of the year	3'186'750	5'118'640

INITIALLED FOR PURPOSE
OF IDENTIFICATION

PRICEWATERHOUSECOOPERS

**SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES FOR THE YEARS
ENDED DECEMBER 31, 2007 AND 2006**

Basis of Accounting

FISA uses the accruals basis of accounting, with the exception since 2001 of subscriptions, which are booked on a cash basis.

Marketable Securities

Marketable securities are stated at the lower of cost and market value, determined on an individual basis. Fluctuations are recognised in income for the year.

Olympic Solidarity

Funds received from Olympic Solidarity (O.S.) in the form of grants for the purpose of the development of the sport are available for expenditure only on activities defined by O.S. Such funds are recognised as income only when expenditure in line with the defined purpose is incurred.

Taxation

FISA is exempt from Federal, Cantonal and Municipal taxation on its income and net assets.

Salaries and Social Charges

Salaries and social charges have not been allocated to the various activities of FISA and its departments.

INITIALLED FOR PURPOSE
OF IDENTIFICATION
PRICEWATERHOUSECOOPERS

AGENDA ITEM 13

Reports on future FISA Events and Olympic Regattas

2008 Olympic Games Regatta in Beijing, China

2008 World Rowing Masters Regatta in Trakai, Lithuania

2008 Paralympic Games Regatta in Beijing, China

2008 World Rowing Coastal Championship in Sanremo, Italy

2009 World Rowing Under 23 Championships in Prague, Czech Republic

2009 World Rowing Junior Championships in Brive, France

2009 World Rowing Championships in Poznan, Poland

2009 World Rowing Masters Regatta in Vienna, Austria

2009 World Rowing Coastal Championships in Plymouth, Great Britain

AGENDA ITEM 14

Place and Date of the 2009 Ordinary Congress

The Council proposes that the 2009 Ordinary Congress would be held on Monday, 31 August 2009 in Poznan, Poland.

AGENDA ITEM 16

Reports on Applications for Affiliation and Voting Consequent Thereon

The Council proposes the following as new members, having fulfilled FISA's membership requirements:

- Ghana
-

AGENDA ITEM 17 & 18

17. Reconsideration or Confirmation of decisions (ref. Art. 32) taken by the Council in accordance with the provisions of paragraph 3 of Art. 44 or by the Executive Committee in accordance with the provisions of paragraph 4 of Art.50

18. Proposals from Member Federations

AGENDA ITEM 19

Attribution of future FISA Events in accordance with Rule 5

2012 World Rowing Senior and Junior Championships

One bid received:

- Bulgarian Federation: Plovdiv

2011 World Rowing Under 23 Championships

Two bids received:

- Netherlands Federation: Amsterdam
- Portuguese Federation: Montemar-o-Velho

AGENDA ITEM 21

Any other items proposed by the Council or the Executive Committee

1. Adoption of the revisions to the World Anti-Doping Code

FISA, as a stakeholder in the Olympic movement with the creation and continuing operations of the World Anti-Doping Agency, is asked to confirm its continuing commitment to the World Anti-Doping Code. The Code, initially adopted in 2003 by the Sport Movement and governments of the world, is the document harmonizing anti-doping rules and policies in all sports and all countries.

Revisions to the Code, making it a stronger tool in the global fight against doping in sport, were unanimously endorsed by delegates at the Third World Conference on Doping in Sport and adopted by WADA's Foundation Board on November 17, 2007. These new changes to the Code, to come into force on January 1, 2009, are based on an extensive review and consultation with all stakeholders and take into account the practical experience that WADA and stakeholders have had since the Code's initial adoption in 2003. The result is a stronger Code that is both firm and fair and that serves as an effective and practical tool in the fight against doping in sport.

FISA, as a Code signatory, must implement revisions to the Code so that it can successfully come into effect on 1 January 2009. The Council therefore asks the delegates to signal their acceptance of the revisions to the Code for application within the sport of rowing and mandate the FISA Council to make the appropriate changes to the FISA Anti-Doping Bye-Laws before 31 December 2008.