

2010
FISA
Ordinary Congress

Agenda Papers

Hamilton Gardens, Hamilton, New Zealand

Monday, 8 November 2010

08:00 hrs

2010 FISA ORDINARY CONGRESS

Hamilton Gardens, Hamilton, New Zealand
Monday, 8 November 2010

Agenda

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AGENDA ITEM 5

President's Report and Reports of the Executive Committee Members

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PRESIDENT

2009 was again a very good year for FISA in terms of sport. Our various events took place in excellent conditions and were very successful, from the regattas of the Rowing World Cup to our World Championships.

I would like to thank the respective organising committees for their hard work and high level of engagement. One can never realise the amount of time necessary for an event as complex as a rowing regatta and that it could possibly run without a major incident and to the full satisfaction of the participants. This effort is also required from our staff, our commission members, our umpires and the athletes themselves as well as their national federations.

In general, we can see with great satisfaction that the quality of the organisation of our events has greatly progressed during the past few years thanks to the competition that exists between the sites, the manuals and guidelines that are constantly improved in levels of detail and precision and the follow-up of the preparations that have been put in place.

Concerning the World Championships, we decided at the Poznan Congress to attribute the 2013 and 2014 Championships at the same time to eliminate the costs of a second bid campaign for the bidders and for FISA. Another reason was that, given this period of global economic difficulties, it was not sure that financial support for bids could be received in this period of uncertainty. This does not mean that we intend to continue systematically with this process in the future, but, in any case, this experience was very positive.

At the beginning of the year, we held our quadrennial Extraordinary Congress in Cape Town. This Congress was very well organized by our

South African friends and we thank them warmly for their hospitality and their hard work. We have since, as usual, updated the rules without revolutionary decisions being made.

The IOC Session that was held last October in Copenhagen confirmed that rowing will be in the programme of the 2016 Olympic Games at the same time as the games were attributed to the city of Rio de Janeiro. For this Olympic regatta, we will have a very beautiful venue, ideally located, and perfect for the athletes and for the spectators. We hope that by staging this event in South America that it will enhance our efforts to develop our sport in this continent.

In terms of finances, the situation has not changed very much and we have reenforced the search for sponsors in 2009. This financial support is strongly missed and has made it rather difficult to keep up with our programmes, especially in the area of development. We have had several contacts to potential sponsors, but in this very difficult financial period, it is clear that companies make these decisions neither easily nor quickly. In any case, we hope that our efforts will solidify in 2010 based on some positive indicators.

Naturally, we are always focused on the future and the preparations of our upcoming events; that means the Rowing World Cup, the various World Championships and the Olympic Games. We have dedicated a great deal of time and energy as well to organize the rowing event at the Youth Olympic Games that will take place this coming August 2010 in Singapore. It will be a completely new experience where all has been re-invented and, of course, a full evaluation will be needed after these Games to determine which adjustments will be necessary for the next games

in 2014. In view of the enthusiasm shown by all parties, it is clear that these Games have great promise for a good future.

We continue to fight to make sure rowing will be in the programme of the most important regional Games. We have essentially achieved our goals but at a heavy cost often with numerous and lengthy procedures. We have the feeling that the relevant national federations need to immediately work to convince the various NOCs concerned to include rowing when the Games are attributed, rather than depend on us to act when they realize that our sport has not been included.

The spirit in our sport continues to be remarkable and we stay proud of our values that provide the strength and strong position. It is truly a pleasure that even with these difficult conditions that one feels that everyone is filled with the same passion and that they do not let national or person interests dominate.

I would like once again to congratulate and thank all the team in Lausanne that, under the leadership of Matt, carryout a large load of work. Their commitment, their open hearts and their passion are exceptional. The Council and the Commissions also place their competence and experience to serve our sport with a very impressionable engagement and all the members deserve our sincere recognition. And finally, I would like to sincerely thank our national federations for their collaboration. As I have said on many occasions, an international federation can only be as strong as the members that make it up are strong and active, and we are very fortunate to have this in rowing.

Denis OSWALD

VICE PRESIDENT

Meetings Attended

FISA Council Meeting and Extraordinary Congress, February, Cape Town

FISA Council Meeting, June, Munich

World Rowing Championships, August, Poznan

FISA Executive Committee, November, Los Angeles

Activities

In last year's report I spoke about the achievement of 101 nations taking part in the 2008 Beijing Olympic Games rowing qualification system. We remain proud of what this means for rowing and development. We have a full understanding of the work it takes to achieve this large number of National Federations (NFs). At this time, the Development Programme is focusing on the very important regional and continental championships and games. We know that true universality in the sport of rowing, as in other sports only will be achieved if we focus our efforts on these important activities.

We will continue to have significant work on the Continental Olympic Qualification Process for 2012 London Olympic Games. The new element is a greater appreciation for the preparation of the athletes and the coaches for the regional and continental championships before attending the qualification events. Understandably, a success in the regional games will be of greater significance than the opportunity to compete at the Olympic Games, with little opportunity to compete against the world's best. The 2010 Youth Olympic Games in Singapore also re-emphasizes the importance of youth rowing for long term development. We will continue to work closely

with the Youth Commission to help young rowers gain access to this event and develop themselves for future competition.

We are continuing to improve collaboration with our continental organisations and the FISA Continental Representatives to help improve the quality of continental and local regattas. With the new and smaller nations, these events may be more important for their development than participation in a world championship or the Olympic Games. It is clear that, through the success and growth of the sport at these events, sustainable development of the sport has a much better chance. Key elements to development in this quadrennium will be coaching courses in coordination with athlete training camps. These two elements will be created around the regional and continental events for the next three years.

The development team is very fortunate to have the continued support and collaboration of Olympic Solidarity and the many National Olympic Committees and Continental Olympic Committee Associations. Finally, we have been fortunate to have support from several established national rowing federations. These NFs have given help with equipment support, planning, training and overall growth but we need to encourage more of this type of co-operation between national federations in rowing. NFs within the development programme understand their need to be developing their own long term strategies for sustainability. It is important that national bodies find ways within their national systems to define their strategic plans and accompanying budgets. This may be a very challenging process. And yet, this will be the most effective way to develop rowing for the long term.

Please accept a heartfelt thank you from your Development Team to everyone who is involved in bringing the sport of rowing.

Anita L. DEFRANTZ

TREASURER

Meetings Attended

FISA Council Meeting and Extraordinary Congress, February, Cape Town

FISA Council Meeting, June, Munich

Rowing World Cup, July, Lucerne

World Rowing Under 23 Championships, July, Racice

World Rowing Championships, August, Brive

World Rowing Championships, August, Poznan

World Rowing Coastal Championships for Clubs, October, Plymouth,

FISA Executive Committee Meeting, November, Los Angeles

Activities

As Treasurer, my principal responsibility is for FISA's financial planning and monitoring progress against our budget. The accounts for the year and the financial results together with a full commentary are set out in a later part of the Congress agenda papers and I therefore limit myself to some summary remarks in this report.

In recent years, I have raised the concern that we have had no title sponsor for our World Championships since 2006. The search for sponsorship continues but is likely to continue to be difficult as the world economy recovers only slowly from the recession. We have progressed the idea of selling FISA's rights at the World Championships to Organising Committees who may be better placed to exploit them with local sponsors. The 2013 Championships in Korea will be handled in

this manner, and discussions with other OCs are in progress.

The four-year financial plan 2009-2012 was approved at the Extraordinary Congress in Cape Town in February 2009. Faced with lower income expectations, we have reduced our budget for 2009-12 compared with earlier expectations. Income and expenditure continue to be closely monitored in order to ensure that we achieve value for money and establish appropriate priorities for expenditure.

During 2009, I continued to do considerable work jointly with the chairs of the Competitive, Events and Umpiring Commissions on the preparation of new progression charts and descriptions for the changes to the progression system for events with more than 24 entries. These introduce a limited repechage round for the lower placed crews from the heats in order to avoid the system previously used which incorporated time as a basis or progressing to the quarter final, and have now been put into use.

FISA's investment portfolio, which is the major source for funding our programmes until 2012, is managed by Jean-Maurice Mordasini of Clariden Leu Asset Management Advisors on a discretionary basis. The world economy has started to turn the corner towards recovery after another difficult year in 2009.

I have continued to spend time liaising regularly with Jean-Maurice in connection with our investment strategy. In 2009, we continued to avoid any serious problems, despite very difficult markets, and finished the year with a small positive return on the portfolio. After taking very little risk from the beginning of the year (for almost no return), towards the end of the year we started to take a

less risk averse approach with a modest return to equity investments which improved the year end result.

I would like to end by thanking Emilio Pastorello for all his help to me during the year, and also by thanking Jean-Maurice Mordasini for the positive results he achieved in another difficult year.

Challenges for the future

- Increase revenue from FISA's rights
- Explore other revenue streams
- Use the money to boost FISA's event presentation and development programme
- Continue to oversee investment policy

Mike WILLIAMS

EXECUTIVE DIRECTOR

I would like to report to you about the FISA operations as well as provide you with an overview of FISA's general activities. We appreciate very much the excellent cooperation between the FISA personnel and the national federations, which makes our work very agreeable.

1. Headquarters Operation

The FISA Headquarters staff is focused on its work on the four targeted areas defined by our Strategic Plan. For our first priority, the Development Department is led by our Development Director Thor Nilsen and Development Manager Sheila Stephens-Desbans. In the promotions area, the Communications Manager for Marketing and Television Marion Gallimore and Communications Manager for Publications and New Media Debora Feutren look after all our promotions and communications. Melissa Bray continues as our web site journalist for the www.worldrowing.com web site. The Events Department includes Events Director Svetla Otzetova as well as Daniela Oronova and Colleen Orsmond, both Events Coordinators. Daniela is in charge of all matters connected to the teams while Colleen is in charge of all matters with the organising committees.

The Management and Governance area is jointly administered by the Controller Emilio Pastorello, Anti-Doping Coordinator Natalie Schmutz and Governance Coordinator Mara Di Baldassare.

Our team of consultants includes marketing consultant Andy Couper and Television Consultant Karen Mullins of IMG Media who assists the host broadcasters. Maurice Paschoud is our data base consultant who is working closely with Olivier Caillet, our information technology consultant. Jean Maurice Mordasini is our asset manager

FISA's headquarters has now been in the "House of International Sport" since 2006 and continues to benefit from the close contact with the International Federations of Archery, Boxing, Canoe-Kayak, Fencing, the IOC, and several other organisations. This has allowed our staff to exchange ideas and share experiences with other IF staff.

2. Strategic Plan

The Council, Commission and Staff members have been working according to the Strategic Plan which includes Key Performance Factors and the Business Plan.

a. Development

Development Director Thor Nilsen and his team are continuing to make progress in this area. Thor is assisted by Ricardo Ibarra our Latin American Coaching Director, Michel Doutre for Africa, and Chris Perry in Asia. They are complemented by active and influential Continental Representatives who are also key contributors. You can read about all their plans and goals in the Development Programme report section of these Agenda Papers.

b. Promotion

The second priority area of the Strategic Plan is Promotion.

i. Media

We continue to try to increase media interest in the "World Rowing" events together with the organising committees. The media centres at all World Rowing events include all tools for the journalists and photographers so they can complete their reporting efficiently. The

new World Rowing Media Guide is a welcome source of information for the journalists.

ii. Television

During the Rowing World Cups in 2009, we achieved a cumulative European audience of 19 million viewers, compared to 20 million viewers in 2008 and 20 million in 2007. This is a good stable statistic for this series of events. Total 2009 broadcast hours were 45 hours compared to 67 broadcast hours in 2008, 101 hours in 2007 and 87 hours in 2006. This drop off is generally expected in the post-Olympic year. In 2009 a total of 7 European countries showed at least one of the three regattas on one of their channels (not including the pan-European Sports Channel Eurosport). This compares to 11 in 2008, 13 in 2007, 11 in 2006 and 10 in 2005. Strategies have already been put into place to reverse this trend in 2010. Outside of Europe, the Rowing World Cup was shown on Sky TV in New Zealand and Universal Sports in the United States.

The 2009 World Rowing Championships were host broadcast by the Polish Television Network TVP from Poznan. The Championships aired on 12 individual channels in Europe along with live coverage on Eurosport. There was also coverage on Sky New Zealand, Canadian Broadcasting Corp. ("CBC"), Universal Sports (USA), and live and on-demand international video streaming. A total of 106 hours were transmitted in Europe which can be compared to 122 hours from 2007 in Munich. The total sum cumulative audience was 101 million in 2009 and this compares to 119 million people in 2007. It can be expected that the broadcasting figures are down from the Olympic Qualification championships but these numbers are still reasonable for the situation.

Finally, on the television front, a successful European Championship regatta was held in

Brest, Belarus with a full television production (following the total blow-out of Athens in 2009). This third edition (second televised) was shown in four countries to a total cumulative audience of nearly 5 million views with six hours of total transmission time. This is a good step forward for this event which FISA committed to help coordinate, and be sure it is complementary and successful.

iii. Marketing

The "World Rowing" promotional logo continues to unite the various events of FISA for a common "look." The same look is now featured on the television graphics straight through to the World Rowing Magazine as well as on the Worldrowing.com web site. We changed over to an electronic format for the magazine in 2008 to be more environmental, reach a wider audience and reduce costs. The classic FISA logo, of course, continues as the official logo of the Federation and continues to be used on all FISA official communications.

One important way to market our sport is through the www.worldrowing.com website. Our website continues to grow and improve. To complement this, our partners programme helps us finance some of the nice additions we now have: live video streaming, a video archive and a year round website journalist along with the live race viewer and the newly improved biographies and results section. The partners programme achieved CHF 146'290 in 2008 compared to CHF 160'831 in 2007, CHF 149'129 in 2006, and CHF 122'235 in 2005.

iv. Sponsors

The sponsoring environment continues to be challenging and no major sponsor was found in 2009.

I would like to say special thanks again to our rowers and the national federations for their great co-operation in the area of sponsoring. The advertising t-shirts that are now worn in competition have dramatically changed the position of rowing in the sports marketing world. Rowing now presents its partner in a competitive way and can generate more of the finances necessary to stage significant world-level events.

v. Spectators

Our team of race commentators and announcers continued to provide excellent race coverage at the World Rowing Events. They provide clear announcements in English and the local language as well as music in between. We continue to work with the organising committees to make the regattas pleasant experiences for the spectators, especially the FISA Family spectators, so they will want to come back for a positive experience.

c. Presentation

The third strategic area and one of FISA's main "reasons for being" is to present our sport to the World. You can read about the events in the various Council members' reports. I would especially like to thank the organising committees for their excellent cooperation in preparing and presenting these events.

- 2009 Rowing World Cups – Banyoles, Munich and Lucerne
- 2009 World Rowing Under 23 Championships in Racice
- 2009 World Rowing Junior Championships in Brive
- 2009 World Rowing Senior Championships in Poznan
- 2009 World Rowing Masters Regatta in Vienna
- 2009 World Rowing Coastal Championships in Plymouth

- Other Events including the World Rowing Tour and many others.

d. Governance and Management

The FISA Administration continues to act modestly and be resourceful. We still do everything possible in FISA to prioritise expenditures on sport-related items and development. FISA volunteers, consultants and staff are well known in the sport world for their huge dedication to rowing and modesty by travelling economy class. This attitude to prioritise sport permeates the organisation.

3. Future

The digital revolution is changing the world and that includes rowing. We must react and be part of the wave. We have undertaken a broad review of all aspects of our sport which is called our "Strategic Re-Assessment Exercise". This started with the Executive Committee at the end of 2009 and included consultation with most stakeholders along with the views of experts in the world of advertising, marketing, digital strategy, television, branding and new media. You will receive a full summary at the Congress in Karapiro

4. Conclusion

I would like to thank Denis Oswald for the tremendous commitment he makes for rowing and his support for our work here in Lausanne. I would also like to thank the Council and Commission members as well as the national federations and their staff for their excellent cooperation. This is greatly appreciated by the staff and me. I would especially like to thank the staff and consultants for their dedication and commitment to rowing and to FISA.

Matt SMITH

AGENDA ITEM 6

Reports of the Chairs of the Specialist Commissions

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7.	Media and Promotions Commission – Arno Boes	26
8.	Rowing for All Commission – Denis Masegla	28
9.	Sports Medicine Commission – Alain Lacoste	31
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ADAPTIVE ROWING COMMISSION

Membership of the Commission

Fay HO (HKG) - Chair

Mary Ellen CONABOY (USA)

Simon GOODEY (GBR)

Paola GRIZZETTI (ITA)

Judy MORRISON (USA)

Tomislav SMOLJANOVIC (CRO)

Shirley STOKES (AUS)

Meetings of the Commission

The Commission met in May, June and August in conjunction with FISA international regattas. The meetings focussed on:

- Classification: implementing changes to the classification system to make it a fairer and a more thorough system
- Regattas: Planning and conducting regattas in 2009 and 2010
- Future directions: Planning for future Paralympic Games, presentation of adaptive events at FISA regattas, classifier training and progression, changes to regulations, additional boat classes, 2009/2010 events, coach education, promotion and further development of adaptive rowing.

Activities of the Commission

FISA International Adaptive Rowing Regatta

Teams from six countries competed at the Varese International Regatta on Lake Varese in Gavirate, Italy on 2-3 May 2009. 1000m

races were held over two days with heats and finals in four events.

FISA Rowing World Cup II

This regatta was held in Munich, Germany from 18-22 June 2009. A total of 10 countries (GBR, FRA, ISR, UKR, IRL, POL, HUN, GER, NZL) comprising 26 boats competed in adaptive rowing events. The entries for each event were: LTAMix4+ (5); TAMix2X (8); ASM1X (8); ASW1X (4).

World Rowing Championships

Adaptive crews from 21 countries participated in adaptive events at the 2009 World Rowing Championships in Poznan, Poland. There were 42 crews as follows: ASM1X (12); ASW1X (6); TAMix2X (11); LTA-ID4+(2) and LTA4+ (11).

Classification Workshops and others

The following classification workshops were conducted during 2009.

1. A refresher workshop in Gavirate, Italy from 30 April – 2 May. Eighteen classifiers (national and international status) participated. They classified approximately 25 rowers using the 2009 Guidelines and also practised on the 2010 system on rowers.
2. A refresher workshop was held in Munich, Germany, 17 – 21 June. Ten classifiers participated and classified rowers using the 2009 Guidelines. The classifiers also practised the 2010
3. A third refresher workshop was conducted in Poznan, Poland in the period 21-26 August. There were 8 classifiers in attendance. They classified 15 rowers using the 2009 system.

There were 53 rowers classified using the 2010 system in preparation for the upcoming year.

4. The final classifier workshop, funded by Rowing Australia, was held in Canberra, Australia on 13-15 November. There were 16 classifiers in attendance who were trained in the 2010 Guidelines. Prior to the workshop members of the national team were classified under the 2010 Guidelines.

Accomplishments

- Development of revised Guidelines for 2010
- Classifier training especially in the 2010 classification guidelines.
- Closer integration of adaptive rowing at international events
- Increased opportunities for rowers with an intellectual disability

Challenges for the future

- Further enhance the classifier training program including formalising a classifier evaluation and progression system
- Increase opportunities for adaptive competition
- Provide more effective support for coach education
- Increase global participation
- Enhance rowing in Asia through the Asian Paralympic Games programme

I would like to thank all the Commission members for their significant contribution, and Matt Smith and his staff for their continuous support. I would also like to thank colleagues in all those commissions with which we work closely - especially the Events, Material, Umpiring, Competitive, Media & Promotion and Sport Medicine

Commissions who played an integral role in ensuring adaptive rowing is integrated within FISA regattas.

Fay HO

ATHLETES COMMISSION

Members of the Commission

The Athletes Commission is composed of active athletes and those retired from international competition. The Commission is composed of all categories of senior rowers in order to be representative. The post for lightweight men vacated by Daisaku Takeda (JPN) has been filled by Iain Brambell (CAN). In early 2010, Gergerly Kokas (HUN) announced that he is stepping down from the commission. Greg was a very active member of the commission and will be missed.

Jean-Christophe Rolland (FRA)
Chair, Retired, Men

Igor Boraska (CRO)
Retired, Men

Santiago Fernandez (ARG)
Active, Men

Amber Halliday (AUS)
Active, Lightweight Women

Elisabeta Lipa (ROU)
Retired, Women

Lenka Wech (GER)
Retired, Women

Gergerly Kokas (HUN)
Retired, Lightweight Men

Meetings of the Commission

Commission Meeting No. 1, 11 - 12 July,
Lucerne

Commission Meeting No. 2, 20 – 21 November,
Duesseldorf

Activities of the Commission

The mission of the Athletes Commission is to represent the athletes at FISA events and in FISA governance when issues are discussed and decisions are made.

- A member of the Commission is present at each stage of the Rowing World Cup and the various World Championships (Junior, Under 23 and Senior) to provide a direct link from the athletes to the organising committees and FISA.
 1. Banyoles (ESP) Rowing World Cup I – Santiago Fernandez
 2. Munich (GER) Rowing World Cup II – Igor Boraska
 3. Lucerne (SUI) Rowing World Cup III – Lenka Wech
 4. Racice (CZE) Under 23 Championships – Greg Kokas
 5. Brive (FRA) Junior Championships – Jean-Christophe Rolland
 6. Poznan (POL) World Championships – Lenka Wech
 7. Brest (BLR) European Championships – Igor Boraska
 8. Plymouth (GBR) Coastal Championships – Lenka Wech and Jean-Christophe Rolland

A written report is sent to FISA after each event. This report addresses the main points about the regatta course as well as organisation and logistics.

Questionnaire for Athletes

After Gifu in 2005, Eton in 2006 and Munich in 2007, a questionnaire was presented to the athletes during the World Championships in Poznan. The results have been presented to the Council and it is available on the website.

Jean-Christophe ROLLAND

COMPETITIVE ROWING COMMISSION

Membership of the Commission

John Boulton (AUS) Chair

Morten Espersen (DEN)

Curtis Jordan (USA)

Rosie Mayglotling (GBR)

Premysl Panuska (CZE)

Gianni Postiglione (ITA)

Faycal Soula (TUN)

Henk-Jan Zwolle (NED)

Meetings of the Commission

Lucerne, 11 July 2009

Poznan, 26 August 2009

Activities of the Commission

In 2009, the Commission's activities were mainly through attendance at important regattas, and work by mail correspondence. The cancellation of the World Rowing Forum brought with it cancellation of the 2009 Coaches Conference. However, thanks to an attractive offer from the Danish Rowing Federation, we were eventually able to organise the 2009 Conference in Copenhagen in January of 2010. Two of the members of the Commission who are Head Coaches in their respective national federations were the "Coaches in the Spotlight", namely Přemysl Panuška and Hartmut Buschbacher, enlightening the 120 attendees on the rowing systems of a medium sized federation – the Czech Republic, and a large federation – Germany. Other speak-

ers were experts from scientific and other fields of sport from the Scandinavian countries. We sincerely thank Morten Espersen and the Danish Federation for making this conference possible and a great success.

Because the 2010 World Rowing Championships will be held in November at the normal date of the Coaches Conference, the 2010 edition of the conference will also be deferred to January of the following year – it will be held in London (GBR) from 20 to 23 January 2010.

Members of the Commission performed Fairness Committee and Seeding duties at the World Cup Regattas and World Championships. Their attention to detail and commitment to ensure the best competitive conditions for the rowers is to be commended.

The Commission has been heavily involved over 2009 in some of the structural aspects of the World Championships. It has provided detailed and thoughtful input to the Council on progression systems, emergency time trial procedures, and the racing program of the World Championships and Olympic Regatta, following the Council decision in Copenhagen to increase the number of finals days at the Championships and Olympic Games to 4 days. The Council was motivated by the need to increase the profile of our Championships in the media and elsewhere, and the Commission was tasked with looking at what the competitive considerations and consequences were for such a change, and to suggest a program which protected the competitive elements of the event, and the fairness and welfare of the competitors. The programs have now been completed and will be closely watched as they are applied in 2010, 2011 and 2012.

Of the Commission Members, Gianni Postiglione has been assisting the Adaptive Rowing Commission in looking at the rowing specific measures that might be used for classification of intellectually disabled rowers, in the event that a decision is made to include an event for these rowers in the Paralympic Games.

Rosie Mayglothling and Gianni Postiglione are working with the FISA Development Department to harmonise the coach accreditation systems across the world to ensure that qualifications are portable, and that there is some consistency in what is being delivered in coaching courses.

Commission Members are also at the disposal of Thor Nilsen and Sheila Stephens, when required for development projects

Accomplishments

- Seeding completed for World Cup Regattas and World Championships, and some other events as required.
- Fairness Committee involvement at World Cup Regattas and World Championships
- Organisation of FISA International Coaches Conference
- Submissions to Council regarding World Championship and Olympic Regatta programs (four days of finals)
- With Events Commission and others, development of proposals for improvement of FISA Progression System and emergency time trial procedure

Challenges for the Future

- Monitoring of the new program for World Championships and Olympic Games and making suggestions for any improvements
- Continued vigilance of competitive aspects of our regattas – fairness, progression systems etc, and making suggestions for improvements

- Working with the FISA Council and Member Federations to improve the profile and attractiveness of World Cups in particular, World Championships and other regattas, whilst maintaining the balance with the competitive and fairness factors involved
- Working with the FISA Council to re-vamp the World Cup.
- Organisation of future Coaches Conferences
- Communication with coaches and national teams

Thanks are due to the Commission members for their diligence, enthusiasm and thoughtfulness. The Commission encourages the Member Federations, especially the coaches not to hesitate to let us know of any ideas, complaints, suggestions, comments you might have about the competitive areas in which the Commission is concerned.

John BOULTBEE

EVENTS COMMISSION

Membership of the Commission

Mike Tanner (HKG), Chair

Joost De Geus (NED)

John Hedger (GBR)

Svetla Otzetova (BUL)

Bernd Schuhmacher (GER)

Meetings of the Commission

February 2009, Trieste,

December 2009, Hamburg

Activities of the Commission

The two meetings of the Commission this year were held jointly with the Umpiring Commission, providing a valuable opportunity to review issues from the past competition season and to plan for the following year.

The role of individual Commission members was formalised this year to provide better continuity in our working relationship with individual Organising Committees from the time of award of an event right through to the actual running of the regatta. This process worked well, with one member responsible for a specific venue/event and this member also taking up a more prominent role than previously as FISA Technical Delegate at the regatta itself. We will continue to work with this organisation structure.

The results of the survey which led to the publication of the seven White Papers on the future direction of rowing has provided an excellent opportunity for us to challenge our direction and

our traditional thinking on the positioning of rowing in today's sports environment. The Events Commission is keen to be closely involved in the further steps which must be taken on the areas identified for review.

Challenges for the future

Future challenges for the Commission include:

- Clarifying the level of involvement of the Events Commission in FISA Coastal Rowing Championships
- Creating measurable improvements in the presentation of FISA events
- Working with the FISA Development Commission towards a closer relationship with continental and regional confederations in the areas of expertise of the Events Commission
- Cooperating with other Commissions in taking forward the White Paper issues

Mike TANNER

MASTERS ROWING COMMISSION

Membership of the Commission

Peter Morrison (GBR), Chair

Ron Chen (USA)

Zdena Norkova (CZE)

Tone Pahle (NOR)

Daniel Rutenberg (ISR)

Meetings of the Commission

Commission Meeting, 19-22 March, Aberdeen

Masters Regatta Draw, 14-16 August, Vienna

Masters Regatta, 2-6 September, Vienna

Masters Regatta Planning, 11-15 November, St. Catharines

Activities of the Commission

The 2009 World Rowing Masters Regatta was staged on the New Danube regatta course in Vienna, Austria, and the racing at 3 or 4 minute intervals was successfully handled on the course there. The weather was mixed, ranging from heavy rain and wind to warm sunshine and calm over all the days. The small and dedicated group of organisers worked very hard for all the competitors and there was praise for their efforts. The number of competitors and entries exceeded all previous records, and the unexpected numbers of people and boats put some strain on the arrangements. Thanks to the hard work of the Jury of umpires and to the always willing co-operation and understanding of the competitors, everyone was able to enjoy good racing and a beautiful city. For two days there was live internet cover-

age of the racing, and this innovation was well received.

The Masters Regatta Banquet in the City Hall reminded us all of its beauty and, as before, the music and catering there were excellent. The social programme arranged by Vienna was appreciated by all who participated, and quite a number of participants stayed on in Austria to enjoy the country afterwards. Once again, the one Euro added to each entry fee was universally welcomed and rowers were interested to learn from the Regatta Programme how the Euros had been used by the Youth Commission.

Formal meetings with the St. Catharines Organising Committee for the 2010 Regatta were held and their preparations are going well. Additional meetings were held in Vienna with representatives of several venues bidding or intending to bid for the Regatta. Especially encouraging was the developing relationship with the representatives from Poznan who will host the 2011 Regatta.

The decision to start racing one day earlier is now an essential ingredient, in view of the generally increasing number of entries and the complexities of the racing programme.

Our Working Plan describes the areas of responsibility of each member.

Accomplishments and challenges for the future

The "I" age category (75 years of age or over) was well subscribed again, and some "J" (80 years of age or over) races were organised after the introduction of this category at the 2009 FISA Extraordinary Congress. It was again a highlight

of the regatta that there was a ceremony where all the “over 80 years old” competitors were presented with a special medal for being active and still travelling and competing.

A decision was made to go to Duisburg in Germany for our 2012 regatta and there is much interest in this venue already.

The ever increasing entry was another record in Vienna, we think mainly due to the appeal of the venue and the central location in Europe of the city, and all this despite the severity of the worldwide economic situation. The very large entry does challenge the structure of the event, and discussions become more intense on what changes could be made to its very popular structure, where the winning crew of each heat (or race) is presented with a medal. Any change made is likely to alter the very factors which make the event what it currently is, and will have to be very carefully planned.

All Commission members are also heavily involved in rowing activities in their own countries and internationally and almost all still train and compete regularly in regattas.

Peter G. MORRISON

MATERIALS COMMISSION

Members of the Commission

Paul Fuchs (USA), Chair

Mathias Binder (SUI)

Thanassis Mitrousis (GRE)

Stefan Piesik (GER)

Meetings of the Commission

Phone Conferences

Activities of the Commission

We have had another good year in terms of controlling the materials, equipment and technology in our sport. At regattas we had few infractions and during the year we had many good discussions with companies creating new equipment. The introduction of these new products and ideas has benefitted rowing without significantly changing it. The manufacturers seem to understand and accept our process, and are pleased that we have not had to resolve any extreme issues after the fact as in some other sports.

There is a continuing interest in the FISA hull designs and we have new builders starting production not only with the standard hull shapes but also the adaptive designs. These designs are available to qualified boat builders as “lines drawings” or in 3D, depending on the boat type. Those who are interested should contact one of the commission members. We are always ready to assist in new projects of this type.

The FISA Safety Guidelines have been adopted in many countries and incorporated in their own rules. Many manufacturers now routinely follow

the guidelines for the construction of their boats, whether they will be used in FISA competition or not. Even if this is not their standard construction the builders usually have the option available on all their models.

We have been working with the Adaptive Commission and the boat builders to create a fair and equitable program to ensure that adaptive boats are available at low, or no cost for the next Paralympic Games. The equipment for these boats is evolving quite rapidly as various national federations and Paralympic committees do research on the biomechanics of adaptive rowing. For adaptive boats only the hull shape is controlled allowing development to continue for the rigging, seating and movement of the athletes.

We would like to remind you that if new technology is being considered, designed or researched, please contact our commission so that we can stay in contact with the development process and determine early on how, and in some cases if, it can be utilized in completion. All inquiries are kept confidential.

Paul FUCHS

MEDIA AND PROMOTIONS COMMISSION

Members of the Commission

Arno Boes (GER), Chair

Chris Baillieu (GBR)

Patricia Lambert (BEL)

Peter Ottiger (SUI)

Fred Schoch (USA)

Marc Ventouillac (FRA)

Meetings of the Commission

2nd Joint Commissions Meeting in Paris, November 2008

2009 World Rowing Championships in Poznan, Poland

Activities of the Commission

Media

During the 2009 season, the commission members were active in supporting the FISA staff in media work at the venues of the Rowing World Cup regattas and the various World Championship regattas. Pat Lambert coordinated the media work and media office during the World Rowing Under 23 Championships in Racice (CZE) and the World Rowing Junior Championships in Brive (FRA). During the World Rowing Championships in Poznan (POL) all commission members were present and supported the media and presentation areas in various ways.

Promotion

The main item of promotion is still the presentation of the races by the race commentators and sports presentation team as well as the victory ceremonies during the FISA events. Again the FISA sports presentation team was under the coordination of Christoph Socin and Peter Gissler, who were in charge of the commentary and the technical equipment. In 2009 the World Rowing Facebook and Twitter pages were established together with the FISA Staff and the community is now used permanently as a source of information about FISA activities.

General

After the review of the advertising rules, accepted by the FISA Extraordinary Congress in 2009, the commission observed the result of these changes during the 2009 season and shared experiences with the Events and Umpiring Commissions. They are responsible for the control of advertising during the events. Obviously the national federations use the opportunities given by the new rules to have more and different sponsors on one crew and the boat. Also the new rules are easier for umpires and control commissions to control during the events.

Future Projects

According to the future program developed by the Council and the FISA staff, the commission will continue to find and support bases in "New Media", TV and Internet to develop and publish more FISA stories and information around the world. Challenges are also given by the new program time schedules for the FISA events and the Olympic Program as this process was also

influenced by media and TV.

Marc Ventouillac and Arno Boes are working on a book project about the history of the World Rowing Championships since 1962 which will be published in 2012 - fifty years after the first FISA World Rowing Championships in Lucerne, Switzerland.

Personalities

On behalf of the commission - but also personally- I want to thank the FISA staff, especially Marion Gallimore, Debora Feutren and Matt Smith, for their support and cooperation in the year 2009.

Arno BOES

ROWING FOR ALL COMMISSION

Membership of the Commission

Denis MASSEGLIA (FRA), Chair

Stig Fischer BJERREGAARD (DEN)

Lionel GIRARD (FRA)

Jens KOLBERG (NOR)

Gwenda STEVENS (BEL)

Carolyn TAYLOR-SMITH (CAN)

Meetings of the Commission

2nd Joint Commissions Meeting in Paris, November 2008

2009 World Rowing Coastal Championships for Clubs

Activities of the Commission

FISA Tours, Nemunas River, Lithuania. August 15-22/09

Like in 1994, the FISA Tour followed the winding Nemunas River from Druskininkai on the Belarus border, down to the old capital of Kaunas. The tour price was Euro 735. The tour was excellently organized by the Lithuanian Federation with its general secretary, Inga Okuleviciene, at the helm.

Participants:

77 participants from 14 nations: The Netherlands (16), Germany (11), Switzerland (10), Canada (8), Australia (7), France (6), USA (5), Japan (4), Denmark (3), Austria (2), Norway (3 including FISA representative), UK (1)

and Ireland (1). There were 47 females and 30 males, with an age span from 29 to 84. For about 30 participants, this was their first experience on a FISA Tour.

Rowing Course:

The Nemunas River comes from Belarus, winds slowly through national parks and sparsely populated farmlands and smaller cities, before it reaches artificial Lake Kaunas with Lithuania's ancient capital at the north-western end. At its last stretch before it reaches the Baltic, it forms the border towards the Russian enclave Kaliningrad. Our tour took us from Druskininkai to Kaunas. The total distance rowed was about 217 kms during the 6½ days of rowing, with one additional day of sightseeing. The Nemunas is a slow-flowing and polluted river, although very scenic along the entire stretch rowed. The entire course was virtually free of any powerboats, which made the rowing very enjoyable.

FISA Promotional Tour

Over the years the commission has noticed a lack of younger rowers participating in FISA rowing tours. Our feeling is that this is due to the fact that the tours are usually a week long and are not inexpensive. Perhaps younger rowers are not as able to spend a full week rowing, nor are they able to spend a large amount of money to participate.

The Promotional Tour 2009 had to be cancelled as Friesland did not have enough boats available. The 2010 Tour will be in the Netherlands again, but the club will work with the Federation to organize the tour and ensure success. The tour will take place over

a weekend (dates TBD) and programs are being developed for rowers and non-rowers alike. More information about this tour can be found on the World Rowing website (NEW 2010: Website contains a Touring Calendar of rowing tours around the world).

Coastal Rowing

World Rowing Coastal Championships for Clubs 2009 - Plymouth

This year there were over 400 rowers from 16 national federations represented at the event. There were 158 crews racing for this year's championships. As the venue was not on the main land of Europe, this is a positive result for the event.

The weather conditions were very difficult this year in Plymouth. The course had to be shortened for the last finals for safety reasons; however, the shorter course provided a much better show for the spectators, enabling them to see the entire race. The Organizing Committee met the boat-related FISA requirements. GBR now has its own coastal boat-builder, which is good news for the development of coastal rowing in the UK.

The lack of volunteers was apparent but the OC did their best to sort out all the problems. Unfortunately, even with the strong financial support of ARA (which covered the cost of the boats) the OC had budget issues which negatively impacted the event.

It is important for the future that the WRCC be awarded to a federation and not just to a club which, obviously has limited financial resources. It must be clear to future Organising Committees that they are organizing a world event and not a local coastal regatta. Issues were noted between the Jury and the FISA

Umpires commission members. In the future, the duty of the commission must be clearly defined in order to avoid any problems.

Istanbul WRCC 2010

The 2010 event will take place in Istanbul, Turkey. Meetings took place with the representatives from Turkey present in Plymouth. The website would be up and running soon and entries soon opened up.

Vigo WRCC 2011

Invited by the Spanish federation, Lionel Girard visited the 2011 WRCC site in Vigo. The FER President, Fernando Clement, was present during the visit. The FISA WRCC terms of reference document was reviewed and an initial event document has been produced by the OC and forwarded to the FISA office. The course will be in the city centre which will guarantee more spectators. The OC was given the event organisation questionnaire, which was expected to have been filed by March 2010.

The Spanish federation is responsible for the organisation of this event and the local OC will be under the authority of the FER. It appears that the most urgent issue is to order the boats.

Other visits

Helsingborg (Sweden) may bid for the WCRC in 2013. Tel Aviv has proposed 16 sites for a future event (Israel would like to organise world events in the future in order to justify the purchase of boats). Maldives Islands expressed interest in Plymouth about a strategy to introduce coastal rowing to that country. Other contacts have been established with Brazil, Cyprus, and Dubai, who have

requested information about coastal rowing.

Other points for future

A working group must be created with members from the Umpires, Events and R4All Commissions to define the duty of each FISA person present at the WRCC.

- Define who is doing what and when regarding the changes of the rules of racing.
- An umpire specialist of coastal rowing is required.
- The WRCC entry procedure must be simplified.
- Additional coastal rowing information is needed on the FISA web site.
- The recommendation has been made to have two protocol ceremonies, with one directly after the races on the rowing site to enable spectators to watch medal presentations.

FISA World Rowing Day

While the FISA World Rowing Day – Day of Recreational Rowing is still in its conceptual stage, the commission members would very much like to see it become a reality.

Accomplishments and Challenges for the Future

Upcoming Tours

2010: Australia (Brisbane)

2010: Netherlands – (Friesland; Promotional Tour)

2011: Japan (Lake Biwa)

2012: Canada (Northern Ontario)

Coastal

2010: Turkey (Istanbul)

2011: Spain (Vigo)

Others

We hope to move ahead with the organisation of an ergometer championships and the FISA World Rowing Day.

I would like to thank very sincerely Stig for all the years which have been spent for our sport and say him that we appreciated his friendship and enthusiasm.

I believe strongly that the future of rowing is not just as an Olympic sport but also in all its forms and hope that the “ultimate or last Olympic sport” will not be the least of the sports for all.

Denis MASSEGLIA

SPORTS MEDICINE COMMISSION

Membership of the Commission

Alain Lacoste (FRA), Chair

Jo Hannafin (USA)

Peter Kokas (HUN)

Henning Nielsen (DEN)

Jürgen Steinacker (GER)

Peter Thomas (GBR)

Meetings of the Commission

Rowing World Cup – Lucerne, 13 July 2009

In addition, members of the commission supervised at:

- Three stages of the Rowing World Cup (Banyoles, Munich, Lucerne)
- World Championships
 - Juniors in Brive (FRA)
 - Under 23 in Racice (CZE)
 - World Championships in Poznan (POL)
- European Championships in Brest (BLR)

On top of these meetings, the Chair participated in the following :

- The WADA Seminars in Lausanne and Strasbourg
- The IOC Medical Commission in Lausanne
- The ASOIF “Medical Advisory Group” in Zurich and Lausanne

Activities of the Commission

Two meetings were organized for Team Doctors:

- The first was held at the first stage of the

Rowing World Cup in Banyoles. The goal was to present the new World Anti-Doping Code and the consequences that are a result of day to day practices of team doctors

- The second was held in Poznan. Team doctors from thirty nations were present. WADA’s coordinator for International Federations was present at the meeting to present ADAMS, the WADA online anti-doping management tool and answer any questions. The doctors were also given explanations on how to complete a TUE request for Beta2 agonists with the aid of ADAMS. We remind doctors that this procedure is now required with the new code.

The members of the commission and the Executive Director are aware of the difficulties encountered by everyone:

- When new procedures are put into operation
- When administrative actions are explained to team doctors and education given to athletes.

This is why we have decided to offer an educational tool called Real Winner. This programme is designed for athletes and those who help and advise them. It deals with the new World Anti-Doping Code. The programme was launched on the worldrowing internet site on 27 August 2009 and is available in five languages (English, French, German, Italian and Spanish). Real Winner has nine modules that are brief, ___ and to the point to aid knowledge about the new Code.

We will not mention the huge amount of work that all the members of the commission have undertaken to study the medical files attached to TUE requests. The new procedures adopted for 2010 should reduce some of this work.

I would like to thank my colleagues for their help to support during this long year. Natalie Schmutz who without her administration of the anti-doping area this would not be possible, and Matt Smith who without his help it would have been difficult to make progress with this large number of files.

Dr. Alain LACOSTE

UMPIRING COMMISSION

Membership of the Commission

Patrick Rombaut (BEL), Chair

Guylaine Bernier (CAN)

Fabio Bolcic (ITA)

Nicholas Ee (SIN)

Gabrielle Isenschmid-Weber (SUI)

Jérôme Mouly (FRA)

Stanislaw Komornicki (POL)

Stefanie Palfner (GER)

Meetings of the Commission

Events and Umpiring Commissions Common Meeting, March, Trieste (ITA)

World Rowing Championships, August, Poznan (POL)

Events and Umpiring Commissions Common Meeting, December, Hamburg (GER)

Activities of the Commission

World Rowing Event Juries

The Commission directed or advised the juries at the World Rowing Championships in Poznan, the World Rowing Junior Championships in Brive-la-Gaillarde, the World Rowing Under 23 Championships in Racice, the European Rowing Championships in Brest, the World Rowing Coastal Championships for clubs in Plymouth as well as the Rowing World Cup regattas in Banyolas, Munich and

Lucerne.

International Regatta Juries

Commission members attended the following International regattas: the Memorial Paolo d'Aloja (Piediluco, ITA), Hügel regatta (Essen, GER), Mediterranean Games (Pescara, ITA), Coupe de la Jeunesse (Vichy, FRA), World Rowing Masters Regatta (Vienna, AUT) and Asian Senior and Junior Championships (Ilan, TPE).

Examinations

International Umpiring Examinations were held in Cape Town (RSA), Cambridge (NZL), Singapore (SIN), Moscow (RUS), Budapest (HUN), Vichy (FRA), Yilan (TPE) and Rabat (MAR).

Seminars and Clinics

Seminars and/or Clinics leading to International Umpiring exams were held in Sarnen (SUI), Nogent-sur-Marne (FRA), Singapore (SIN), Moscow (RUS), Budapest (HUN), Racice (CZE), Brive-la-Gaillarde (FRA), Poznan (POL), Vienna (AUT), Brest (BLR), Yilan (TPE) and Thessaloniki (GRE).

The commission has also updated the presentation of information for the seminars.

Achievements and Milestones

- 37 new FISA umpires were accepted. The total number at the end of 2009 was 427, of them 89 are female (20,84%), representing 64 national federations (49,23%). UZB has for the first time ever a FISA umpire!

- 174 FISA umpires have attended a seminar in the year 2009.
- Having contributed to fair and safe 2009 FISA events.
- Continuing synergy and communication between the Umpiring commission and the various FISA commissions involved in the organisation of FISA events.

Patrick ROMBAUT

WOMEN'S COMMISSION

Membership of the Commission

Guin Batten (GBR)

Athletes Commission member

Guylaine Bernier (CAN)

Umpires Commission member

Mary Ellen Conaboy (USA)

Adaptive Commission member

Debby De Angelis (USA)

Youth Commission member

Anita DeFrantz (USA)

Vice President

Barbara Fenner (AUS)

Youth Commission member

Paola Grizzetti-Calabrese (ITA)

Adaptive Commission member

Amber Halliday (AUS)

Athletes Commission member

Jo Hannafin (USA)

Sports & Medicine Commission member

Kim Fai Ho (HKG)

Adaptive Commission - Chair

Gabrielle Isenschmid Weber (SUI)

Umpires Commission member

Pat Lambert (BEL)

Media and Promotion Commission member

Elisabeta Lipa (ROU)

Athletes Commission member

Rosie Mayglothling (GBR)

Competitive Commission member

Judy Morrison (USA)

Adaptive Commission member

Zdenka Norkova (CZE)

Masters Commission member

Colleen Orsmond (RSA)

FISA Events Coordinator

Svetla Otzetova (BUL)

FISA Events Director

Tone Pahle (NOR)

Masters Commission member

Stefanie Palfner (GER)

Umpires Commission member

Tricia Smith (CAN)

Women's Commission Chair

Sheila Stephens (CAN)

FISA Development Manager

Gwenda Stevens (BEL)

Rowing for All Commission member

Shirley Stokes (AUS)

Adaptive Commission member

Carolyn Taylor-Smith (CAN)

Rowing for All Commission member

Lenka Wech (GER)

Athletes Commission member

Meeting of the Commission

2nd Joint Commissions Meeting in Paris, November 2008

Report on Commission Activities

Women's Development Camp

Women's Development Camp was staged for the ninth year. Led again by Penny Chuter, aided by world class sculler Freida Svenson, and with the ongoing support of Thor Nilson and Sheila Stephens Desbans, this year we had 32 women and coaches from 9 nations including Pakistan, Egypt, Zimbabwe, South Africa, Hungary, Estonia, Sweden, Norway and Puerto Rico.

For the future we are focusing development camps around regional regattas, continental championships and the continental Olympic qualification regattas to support more female athletes and as much as possible their coaches. We believe with this initiative we will actually be able to have a greater global impact.

The following are some of the key items reported on by members of the Cross Commission. As these will be reported on in greater detail by the specific Commissions responsible below is a brief summary and is not exhaustive:

Recruitment of Women

There are a number of opportunities for women on Boards such as the regional Directors of Olympic Committees, some Commissions of FISA, etc. The Commission is looking at ways to identify and communicate these opportunities to retiring athletes and other women in rowing, including compilation of athlete survey answers re: who is interested in being involved after retirement and ensur-

ing opportunities are communicated either directly or on the FISA website.

Communications

Statistics on news items covered by FISA in 2009 show an increase in articles written about women in rowing.

Youth

Statistics are being kept on countries which consistently send only men's crews to championship and research will be done to determine the reasons, and develop suggestions as to possible strategies to assist. The Masters Development fund was used to support 4 rowers and 1 female coach from Zimbabwe.

Masters

The Masters Regatta this past year in Vienna was one of the biggest ever. 77% of the rowers were male. Women seem to be leaving Masters earlier than men and the Masters Commission is researching the reason. Masters is looking at ways of promoting "rowing as a life long sport."

Touring

Touring reports they attract more women than men.

Competitive Commission

Next January at the coaches' conference there will be a stream for women in coaching.

Umpiring

The numbers of women in umpiring is consistently increasing and the Commission ensures men and women and continents are well represented when selecting international

umpires for FISA events. Women continue to be trained along with men at the FISA clinics; for example, last year's clinic in Mexico had 15 participants from 5 countries including 3 women from GUA and 1 from ARG.

Tricia SMITH

YOUTH ROWING COMMISSION

Membership of the Commission

Algirdas Raslanas (LTU), Chair

Guin Batten (GBR)

Debby De Angelis (USA)

Barbara Fenner (AUS)

Axel Müller (GER)

Meetings of the Commission

Joint Commission Meeting, Paris, 6 Nov 2008

World Rowing Under 23 Championships, Racice, 21 July

World Rowing Junior Championships, Brive, 4 August

Youth Coaches Conference, Naples, 16 October

Activities of the Commission

Event support

The Commission fulfilled its functions at the 2009 World Rowing Under 23 Championships in Racice, and World Rowing Junior Championships in Brive. Primarily this supported the new and young coaches in their new positions, particularly those from developing countries. At both events a coaches meeting was organized and statistics analyzed to provide future recommendations to the Executive Committee and other commissions.

Masters fund (Development project)

Thanks to the money provided by the rowers participating at the World Rowing Masters regatta, coach Kerrie Mackie from Zimbabwe together with a JM2x/JW2x raced in Brive as part of the development program. This Masters Fund project supports a nominated coach in charge of their junior program to take part in the Youth Coaches Conference and supports a small team to the Junior World Championships over two years.

14th Youth Coaches Conference

Axel Mueller and Antonio Colamonici (ITA) successfully staged the conference in Naples, with the participation of over 80 attendees from 15 countries.

Youth Olympic Games qualification

Much effort has been undertaken to establish and monitor the qualification process for the YOG.

Future projects

Due to the growing responsibilities and new future regattas (Youth Olympic Games 2010, European Junior Championships 2011 and other continental youth regattas) we have reviewed the functions of the individual members of the commission as well as increase the membership.

Future World Rowing U23 Championships:

- 2010 Brest, BLR
- 2011 Amsterdam, NED
- 2012 Trakai, LTU

Future World Junior Championships:

- 2010 Racice, CZE
- 2011 Eton, GBR
- 2012 Plovdiv, BUL

Conclusion

It is with sadness that we received the news that Debby De Angelis would be stepping down from her membership in the commission. She has provided extraordinary dedication of her time to FISA – initially with the Women’s Commission and lately the Youth Commission – always a familiar face within the Control Commission at most World Championships for the last 30 years.

The Youth Commission members are actively involved in rowing and youth sport activities in all continents displaying their wide experience for their tasks in the Commission.

Finally I would like to thank all the national federations for their excellent cooperation, proposals or suggestions. This is greatly appreciated. A special thank you goes to Nicholas Ee who is the competition manager for the rowing event at the first Youth Olympic Games.

Algirdas RASLANAS

ENVIRONMENTAL WORKING GROUP

Membership of the Working Group

Timothy Richardson (NZL), Chair

Ranojoy Basu Ray (CAN)

Bruce Ford (CAN)

George Kazantzopoulos (GRE)

Meetings of the Commission

2nd Joint Commissions Meeting in Paris, November 2008

Activities of the Working Group

- Preparation of educational material
- Presentations to sports/rowing organisations
- Developing Environmental Management System protocols
- Advice and assistance with environmental enquiries to FISA

Accomplishments and Challenges

Accomplishments

- Completion of educational PowerPoint presentation available on FISA website
- Bruce Ford was a delegate at the World Conference on Sport and the Environment
- Presentations on FISA's environmental policies:
 - Bruce Ford to Rowing Canada, Vancouver, December 2009
 - George Kazantzopoulos to University Sports Delegates, Lausanne, May 2009 and to the World Conference on Sport and the Environment, Vancouver, March 2009
- Advice and input into a world rowing

event Environmental Management System

Challenges

- To more adequately engage World Championship Organising Committees in terms of the protocols, the EWG has developed, prior to events and, in particular, during events, to evaluate effectiveness of their Environmental Management Systems
- To secure funding to enable more face to face meetings to promote collegiality and to share knowledge relevant to environmental issues in rowing.
- To develop a strong working partnership with the Events Commission for the development of best practice management systems as an integral part of world rowing events.
- To broaden the gender and experience base of the EWG.

Tim RICHARDSON

AGENDA ITEM 7

Reports of the Continental Representatives

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CONTINENTAL REPRESENTATIVE FOR AFRICA

Meetings attended

FISA Extraordinary Congress, February, South Africa

FISA Council Meeting, June, Munich, Germany

Activities

The 7th African Rowing Championships

Due to the bad weather in Algeria, the rowing regatta course was severely damaged, therefore the Championships moved from Algeria to Tunisia and was postponed until 01-03 July 2010.

The 10th All African Games 2011

Zambia withdrew from the hosting of the AAG 2011 due to financial reasons. Therefore the 10th AAG have been moved to Maputo, Mozambique. As per the first agreement Rowing is included in the sports programme. The Vice Minister of Sports in Mozambique Mr. Nick De Souza confirmed the inclusion of rowing. Both FASA and FISA are ready to assist the Mozambique National Rowing Federation with the technical aspects of the organization of rowing events and providing a training camp in Egypt for the Mozambique National Team as preparation for the said Games. Letters were addressed to the Vice-minister of Sports, the President and Secretary General of NOC confirmed our support for Mozambique in this respect.

During the ANOCA Meeting in Abuja, July 2009, the President of the NOC of Mozambique re-confirmed the position of rowing in

the AAG, and he informed me that he will support rowing sport.

The 3rd Session of African Union Conference of Sport Ministers, Abuja October 2009

The dissolution of the Supreme Council for Sport in Africa (SCSA) was confirmed. The situation is now pending between SCSA and ANOCA regarding the handover of responsibilities, or having new structure. In case ANOCA takes over the sport matters, that means rowing can benefit from more cooperation and development between ANOCA and NOCs.

Development issues

Umpiring - Nine international umpires from Africa were chosen during 2009 rowing events.

Alexandria - The Centre of the Alexandria Regatta Course continues its cooperation with FASA by the organization of two training camps for Libyan Rowing National Team and one for Kuwait Rowing National Team.

Alexandria - A pre-training camps was organized for all Arab National Teams who participate in the Arab Rowing Championships that take place in Alexandria during October 2009.

International Championships

The African participation in the different international rowing events increased despite the shortage of financial resources which is a good index for the development process carried out in Africa.

Continental Issue

I was elected Secretary General of the Association of National Olympics Committees in Africa (ANOCA) in July 2010. With this post I became a member in the IOC Olympic Solidarity Commission and Member in the ACNO (Association of National Olympic Committees) Executive Office. This is added value to my rowing rather than a personal success, and can be considered as another tool to develop and promote rowing more and more.

Khaled ZEIN ELDIN

CONTINENTAL REPRESENTATIVE FOR ASIA

Meetings attended

FISA Extraordinary Congress, Feb. 2009, Cape Town, South Africa

Asian Rowing Federation Executive Meeting, May. 2009, Yangling, China

FISA Ordinary Congress, Aug.2009, Poznan, Poland

Asian Games Chefs de Mission Seminar, Nov.2009, Guangzhou, China

Activities

The year 2009 was, of course, the year following the Olympic Year, but in Asia the rowing competition activities were in full swing. Personally I participated in the following activities:

- May 25-31, 2009, Qualification Regatta for the China 11th National Games, Yangling.
- Jun 25-25 2009, Inspection and examination on the water sport venues for 2nd Youth Olympic Games in 2014, Nanjing, China.
- Aug. 28-Sep.1 2009, World Rowing Championships, Poznan, Poland.
- Oct.13-21 2009, China 11th National Games Rowing Regattas, Rizao.
- Nov. 27-29 2009, Guangdong Provincial Rowing and Canoeing Regattas. Zhaoqing, China
- Dec.22-24 2009, Lecture to the seminar for sport staff of the 16th Asian Games, Guangzhou, China

At the mid 2009, I started to work as the Senior Sport Adviser for the 2010 16th Asian Games in Guangzhou. Since that period, I put a lot of time to organize and train our sport working team.

Due to the Guangzhou 2010 Asian Games includes not only 28 Olympic sports, but also other 14 non Olympic sports. I have to study the different sports rules. Among all sports rules, I find the FISA rules are the best.

Accomplishments and Challenges for the future

FISA development program in Asia

With the assistance of FISA Development Program and Olympic Solidarity, many rowers from Asian developing countries benefit from the free or low cost accommodation offered by the Organizing Committee of the FISA senior and junior World Championships. And some boat builders provided reasonable prices for the Asian rowing teams. In cooperation with the FISA technicians, the different OCs successfully organized useful training camps just before the different FISA international regattas. I would like to express my heartfelt thanks to them and especially to Ms. Sheila Stephens Desbans, FISA Development Manager and Mr. Chris Perry, FISA Development Coordinator for Asia for their contribution to the Asian rowing development.

13th Asian Rowing Championships & 15th AJRC

The both Asian Senior and Junior Championships have been successfully hosted by Chinese Taipei Rowing Association last November in Ilan. During this Asian Regatta we were very pleased with about 200 rowers from 20 different Asian member federations. We are very proud of the professional organizing team and the effort made by the local Organ-

izing Committee. This most important Asian Regatta reached to a new level. During the Asian Championships ARF hold his annual Congress.

2009 East Asian Games Regatta

The 2009 East Asian Games Rowing Regatta was held also very successfully from 9th to 12th December in Shing Mun Regatta Course in Hong Kong China. The rowers of the six countries and regions took part to compete in 13 events. Besides China, the rowers from Hong Kong, Japan, DPR Korea and Republic of Korea showed a strong potential in light-weight events.

Development of Asian Indoor Rowing & Sprint Events

For the past ten years the indoor rowing and sprint rowing events have been organized more frequently in some traditional rowing areas such as Hong Kong, Singapore, Korea and Japan. In 2009, indoor and sprint rowing as a sport became more and more popular for people of different ages.

Obvious progress of University Rowing in Asia

University rowing regattas occupied a more important place in the past year in Asia, especially in East Asia and Southeast Asia. For instance, in Hong Kong over 400 rowers from seven universities took part in the Hong Kong Universities Rowing Championships 2009.

Adaptive Rowing go-ahead in Asia

There is no doubt that the Beijing Paralympic Games Regatta strongly improved adaptive rowing in Asia. With the assistance of the FISA Adaptive Rowing Commission headed by Ms. Kim Fai Ho, we now have Hong

Kong, China, Japan, Korea and Iran in Asia developing adaptive rowing. Probably Malaysia will start their adaptive rowing program in 2010.

Local Coach Conference & Umpire Seminar

During 2009, many ARF member associations organized national or regional coaching conferences and umpiring seminars e.g. China, Hong Kong, Singapore and Korea. The number of Asian coaches who took part in the FISA coaches conference was rather limited.

The Challenges for Asian rowing

There are always quite a few challenges for Asian rowing in the future. In the first place, we have to try our best to organize the following important Regattas:

- August 2010, First Youth Olympic Games Regatta in Singapore
- 13th -18th November 2010, 16th Asian Games Regatta in Guangzhou, China.
- Third Asian Indoor Games in Qatar and the next SEA Games.
- July 2010, 16th Asian Junior Rowing Championships in Guangzhou, China
- 2011 Asian Senior and Junior Rowing Championships in Hwacheon, Korea
- 2013 World Rowing Championships in Chunju, Korea.

We have to work more efficiently in the future to improve the training and competition level of our Asian coaches and rowers.

With efforts of FISA and ARF Umpire Commission, in 2010 there are 20 umpires from 7 Asian countries and regions who will participate in the different FISA Regattas. But we hope that the Asian umpires can get more chance to practice in the international regattas.

Of course, lack of training and competition equipments is still a big challenge for Asian rowing.

ZHANG Qing

CONTINENTAL REPRESENTATIVE FOR NORTH AMERICA

Meetings Attended

FISA Council Meeting, January, Lausanne

FISA Ordinary Congress, October, Poznan

CACSO Assembly, Veracruz, Mexico.

PASO Congress, Guadalajara, Mexico

Activities

Rowing was included in the Central American games that were scheduled to take place in San Pedro Sula (due to political difficulties the games were moved and postponed to April 2010 to take place at two locations El Salvador and Panama). When this report was written the games had been successfully staged. Honduras, Costa Rica and El Salvador participated in a total of seven events and 45 rowers.

During the General PASO Congress in Guadalajara, Mexico in a meeting with Jorge Toruno, President of the Pan-American Rowing Confederation and Ivar Sisniega, Technical Director for the Panam Games, it was agreed that the lake at Guzman City shall provide all the infrastructure specifically boathouses, rest areas, docks for the teams as well as a hotel for the athletes, umpires and officials.

Development of new rowing federations - With the assistance of the El Salvador Rowing Federation, rowers from Nicaragua and Costa Rica have been training in El Salvador's Lake Ilopango.

Boat assistance - Six boats have been allocated for the Costa Rican Rowing Federation and their president Mr. Jose Arguedas. Pending presentation of the boathouse and organizational support, boats for Nicaragua will be available for deliv-

ery. The boats have been at the disposal of local federations since 2004 and have been under the responsibility of FISA and the support of the El Salvador's NF.

Agreement for boat assistance in the Central American and Caribbean Games - During the Congress in Poznan in a meeting that took place with the participation of Pedro Cuervo Mexico, Norge Marrero Cuba, Ricardo Ibarra, Denis Oswald and me it was agreed that Mexico, Cuba and El Salvador will transport boats to Puerto Rico that will be made available for countries in need of them.

Achievements

We consider the following to be achievements in our area:

- The preservation of rowing in the program of the Central American & Caribbean Games. In Puerto Rico the development of rowing has encountered several special challenges.
- The initiation of rowing in Nicaragua and resurgence of Costa Rica.
- Construction of the Rowing Course is a joint effort that deserves recognition and appreciation of the work Mr. Jorge Toruno, President of the Pan American Rowing Confederation.

Challenges

Sustaining rowing in Nicaragua, Costa Rica and Colombia.

Regional games – In our region, rowing is safe for the moment in the next Central American Games in 2010, CAC Games in 2010 and the

2011 Pan Am Games. We must work hard to ensure that all boat categories are represented and competitive.

FISA Championships - Again, we must provide assistance with lodging and boats. We must work to encourage the NFs of our region to participate in World Junior and Under 23 Championships.

The creation of a permanent rowing center in Central America is one of the objectives for 2009. We have not been able to achieve this objective.

The development of rowing in the area hinges in our ability to provide sustainable resources in terms of a permanent coaching presence, organization of local regattas, resources for boat acquisition and creation of permanent and independent governing bodies that have the ability to generate growth for the sport.

Eduardo PALOMO

CONTINENTAL REPRESENTATIVE FOR OCEANIA

In Oceania some 35 Olympic and other sports federations have established continental associations and are members of the Olympic Sports Federations of Oceania (OSFO) which works alongside the Oceania National Olympic Committees (ONOC) to promote and develop sport in Oceania.

FISA has five member national federations in Oceania ranging from those in Australia and New Zealand, to Tonga and Samoa, where there has been little rowing activity in recent years, to the newest – the Vanuatu Rowing Association (VRA), which was established and became a member of FISA in 2008.

In late 2009 the rowing federations in Vanuatu, Australia and New Zealand combined to form the Oceania Rowing Confederation (ORCON), which was subsequently recognised by FISA in January 2010 and granted membership of OSFO in March 2010. Its aim is to:

‘Promote and support the sport of Rowing within the Oceania region.’

The first office bearers are President, Pat McNamara (Australia) and Secretary Treasurer, Matt Draper.

Vanuatu

Since early 2009, the VRA has developed to the following extent:

- there are now approximately 60 members within the Port Vila Boat Club (PVBC);
- there are a dedicated group of about 10 Ni-Vanuatu (local) rowers;
- the VRA received a donation from Rowing Australia of fourteen rowing shells of

various types including eights, fours and double and single sculls, plus oars and other spare parts;

- a dedicated boathouse has been erected;
- a full time ni-Vanuatu boat maintainer and boathouse caretaker has been employed;
- former Australian Head Coach, Reinhold Batschi and an assistant visited in March 2010 to provide advice and plan the next stage of development; and
- Australian boat builder, Alan Phillips will be visiting Vanuatu in April 2010 to provide maintenance assistance and train the boat maintainer.

The immediate goal of the VRA is to obtain a grant to employ a development coach and introduce school children to the sport of rowing from the Central Primary school, Port Vila International School and the Pt. Vila French School. This will create an excellent base for the sport and its future and hopefully a model for further development in Oceania.

Australia

In Australia the national office in Canberra now accommodates 4 full time and 2 part time staff. Further to that, the National Rowing Centre of Excellence, also in Canberra, houses a mix of Australian Sports Commission, Australian Institute of Sport and Rowing Australia employees, focussed particularly on the high performance and elite development areas of operation. Rowing Australia has generously accepted responsibility for the administration of ORCON in its formative years and I thank them for this assistance.

New Zealand

During 2009 Rowing NZ moved offices to a new NZ\$4.4m purpose built facility known as the 'Rowing New Zealand High Performance Centre'. The centre provides for administration staff, a state of the art gym facility, an athlete room, medical rooms, meeting rooms and at the lower level, a boat shed that allows lake access within 50 metres of the building.

The four year high performance plan (including funding) for London 2012 has been signed off with the NZ government agency for Sport – SPARC. Results in year one of the plan (2009) were the most successful ever achieved by Rowing NZ, culminating in Mahe Drysdale being named FISA Male Rower of the Year.

In October and November of 2010, Rowing NZ looks forward to welcoming the rowing world to the FISA World Championships at Lake Karapiro. The last time NZ Rowing hosted the event was in 1978 and this is only the third FISA World Championships to be held in the southern hemisphere. The Championships have been afforded "major event" status by the NZ Government and 1000 tickets were sold in the first week of ticket sales. The website for the World Championships is www.wrch2010.com.

John COATES

SOUTH AMERICAN CONTINENTAL REPRESENTATIVE

In 2009, even with the global financial crisis, South America participation in rowing events was strong.

Argentina

The various teams participated in all of the world-level events obtaining satisfactory results. In December 2009, Argentina successfully competed in the South American Games.

From an infrastructure point of view, the national rowing and canoe course is being built with the support of the city of Tigre and its governor, Mr Sergio Massa. Half of the course itself remains to be built, but the finish tower, pontoons, side roads and offices have been completed. The course has eight lanes with a depth of two to three metres, and is being dredged to ensure an equal overall depth.

Brazil

After elections for the federation board and many personnel changes, the new president Mr Wilson Reeberg launched a policy of renewal with major changes in terms of participation. The highlight was the performance of the LM1x sculler who trains on the Amazon River, where rowing has always taken place, although it is the first time that such excellent results have been achieved.

Chile

As usual, Chile continues to take part in international regattas. I should point out that the earthquake destroyed the city of Constitución and the entire rowing centre there. The Chilean federation is organising the 2010 South American Rowing Championships in November in the same place in

which the earthquake occurred, Concepción.

Paraguay

There is little government funding for sport in this country which is why all those involved in rowing pay their own way. The team obtained good results in Europe and at the South American Rowing Championships in Argentina.

Peru

Rowing is being promoted gradually in this country with a very interesting plan involving a group of young rowers who compete regularly in Europe and Latin America.

Venezuela

Venezuela has been working for some years to promote rowing throughout the country. The results of these efforts can now be seen at international regattas.

Uruguay

The team is making all efforts to participate in competitions, budget permitting. Its proximity to Buenos Aires enables it to compete with other clubs and exchange experiences.

Ricardo IBARRA

EUROPEAN ROWING MANAGEMENT BOARD CHAIR

Membership of the European Rowing Management Board

Ryszard Stadniuk (POL), Chair

Dag Danzglock (GER)

Nebojsza Jevremovic (SRB)

Algirdas Raslanas (LTU)

Patrick Rombaut (BEL)

Eva Szanto (HUN)

Roland Weill (FRA),

Meetings of the Working Group

Rowing World Cup - Munich ,19-20 June

World Rowing Championships - Poznan, 28-29 August

European Rowing Championships - Brest, 18-20 September

Activities of the Working Group

- Venue visits - Brest (Eva Szanto, Ryszard Stadniuk),
- Analysing the bids for the 2011 European Rowing Championships and presentation of results during General Assembly of European Rowing Federations in Brest
- Assessment of the 2009 European Rowing Championships in Brest
- Preparing standards for Junior European Rowing Championships

Challenges

Preparations for the 2010 European Rowing Championships in Montemor, Portugal. Our aim is to ensure that the ERCH 2010 will be well run. The construction of the venue elements is delayed.

In order to promote the ERCH to find a different date in FISA calendar in order to make rowing more attractive for media.

Ryszard STADNIUK

Agenda Items 8,9,10,11

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2009 FISA FINANCIAL REPORT

A. RESULT FOR 2009

The annual financial result for FISA in 2009 is a surplus of CHF 103'829 before charging a provision for securities' values and exchange rate changes. The main factor giving rise to the surplus is under spending on development activities in 2009, which is expected to catch up as these activities pick up in 2010-12. On the contrary, FISA spent CHF 70'000 for the renewal of protection of the FISA and World Rowing trademarks which had not been budgeted.

The result after the provision is a small surplus of CHF 17'224 which is still satisfactory. The difficulties in negotiating major sources of revenues with traditional sponsors remain and have intensified as the result of the global financial crisis, as many potential sponsors are usually found in the financial community. Consequently, FISA has

modified its marketing approach and decided to work closely with local and national governmental authorities hosting future rowing events and, in particular, the flagship World Rowing Championships. Many of these authorities are eager to involve major commercial partners in their geographical areas by awarding them televisual exposure of their brands through this event.

In 2009, FISA recognized the first instalment of income from the sale of certain commercial rights to Chungju (Korea), hosting city of the 2013 World Rowing Championships. Additional income will be recorded every year up to the year of the event, when the majority of the rights income is payable.

A more detailed analysis of the 2009 accounts now follows.

B. ANALYSIS OF THE 2009 ACCOUNTS

1. Events

Income	2009 Budget	2009 Actual	Net Result	2008 Actual
World Rowing Events	763'000	1'026'385	263'385	348'357
European Championships	10'000	68'223	58'223	57'987
Other Events	0	7'638	7'638	4'795
Olympics	0	0	0	698'401
Paralympics	0	0	0	136'971
Total Income	773'000	1'102'246	329'246	1'246'511
Expenses				
World Rowing Events	759'089	1'040'473	281'384	606'490
European Championships	56'473	105'452	48'979	78'234
Other Events	0	10'107	10'107	4'868
Olympics	0	6'806	6'806	813'935
Paralympics	0	741	741	140'676
Total Expenses	815'562	1'163'578	348'016	1'644'203
Net Result	-42'562	-61'332	-18'770	-397'692

The net cost of our events was close to budget in 2009. The main sources of income are the television rights and sponsorship. FISA has renewed its contract with the European Broadcasting Union (EBU) on a four-year term basis, ending in 2012 and this is the principal source of TV revenue. There are additional sources of TV rights income from outside Europe but are not significant. The continuing difficulty to conclude traditional sponsorship agreements convinced FISA to take a different approach in this field. As mentioned on the previous page, we now work more closely with government authorities who back the Organising Committees hosting our events. Additional income of CHF 235'659 is a net effect from the re-invoicing of expenditures and is therefore offset by corresponding increases in expenditure.

Small additional costs in connection with the 2008 Olympic Games were booked in 2009. The European Championships net expense is mainly the costs of volunteers and technical consultants attending and assisting with this event. It is intended to move these costs to the event budget to be paid by OC's, which benefit from the sales of commercial rights.

Unbudgeted expenditures relating to the sale of commercial rights were also partially paid in 2009. FISA financed the service of a GPS support system at the three World Cup Regattas for a total of CHF 15'517.

2. Development Programme

Income	2009 Budget	2009 Actual	Net Result	2008 Actual
Masters Fund	0	14'799	14'799	7'163
Development Programme	92'000	123'327	31'327	155'509
Total Income	92'000	138'126	46'126	162'672
Expenses				
Masters Fund	0	8'346	8'346	7'199
Development Programme	350'000	221'312	-128'688	408'350
Total Expenses	350'000	229'658	-120'342	415'548
Net Result	-258'000	-91'531	166'469	-252'876

Olympic Solidarity, the IOC's development organisation, contributed an additional CHF 32'128 towards scholarships for rowers in Asia and Africa. The unspent budgeted amount allocated in 2009 will be available for future projects. A more detailed report about the FISA Development Programme activity is included in the agenda papers.

3. Anti-Doping Programme

Expenses	2009 Budget	2009 Actual	Net Result	2008 Actual
Anti-doping	50'000	68'260	18'260	96'432

The budget to run FISA anti-doping activity is very limited considering the size of our federation. The actual expenditure exceeded the budget by a modest amount. The targeted testing programmes at the World Cup in Munich and Lucerne account for CHF 23'386.

4. Marketing & Communications

Income	2009 Budget	2009 Actual	Net Result	2008 Actual
Advertising	150'000	103'225	-46'775	154'351
Merchandising	100'000	95'701	-4'299	73'418
Other Income (big screen)	0	186'805	186'805	17'023
Total Income	250'000	385'731	135'731	244'792
Expenses				
Publications	158'500	204'701	46'201	181'032
Website	151'200	144'017	-7'183	94'942
Promotion (incl. big screen)	221'200	363'559	142'359	322'520
Commercial	36'000	26'096	-9'904	33'492
Total Expenses	566'900	738'373	171'473	631'986
Net Result	-316'900	-352'641	-35'741	-387'194

Unsurprisingly, the worldwide financial crisis and recession had an impact on this area of our activities. Five partners (- 26%) did not renew the World Rowing Partnership Programme in 2009, and those who did subscribe chose the basic package. Other income figures include the sponsorship of the big video screens installed at the three Rowing World Cup Regattas.

The 2009 budget for the e-magazine was calculated assuming three issues, but four were produced resulting in additional costs (+ CHF 17'783). The production of a new Rulebook format (+ CHF 13'598) was also not included in the original budget.

Website costs were reduced allowing FISA to add new contents ("Meet the Athletes" and "Video Streaming" services).

The costs for the supply of the big screens (Promotion/Media) were not budgeted as there was no sponsor at the time of the budget process, and it was assumed these would be withdrawn from the event presentation. The additional sponsorship was obtained and the big screens were provided. Therefore our income and the corresponding expense increased.

5. Governance

Expenses	2009 Budget	2009 Actual	Net Result	2008 Actual
Executive Committee	80'000	78'002	-1'998	64'923
Council / Commissions	170'000	205'042	35'042	380'904
Congress / Extra Congress	25'000	60'336	35'336	21'014
Total Expenses	275'000	343'379	68'379	466'842

As Cape Town, South Africa was the host of the 2009 FISA Extraordinary Congress, the Council's travel costs were higher than originally planned as it had been assumed this meeting would take place in Europe with the consequent lower travel subsidy costs that this incurs.

6. Administration

Expenses	2008 Budget	2008 Actual	Net Result	2007 Actual
Salaries & Staff Expenses	921'000	934'016	13'016	885'392
Office Expenses	344'500	281'198	-63'302	296'826
Legal & Insurance	50'000	118'857	68'857	46'958
Contingency	50'000	0	-50'000	0
Total Expenses	1'365'500	1'334'071	-31'429	1'229'176

Savings in office expenses, communications (mobiles and internet connections) and amortization costs (GPS system will be rented and not purchased) reduced actual figures by 18% (- CHF 63'302) compared with budget. However, unexpected trademark renewals and registration costs raised Legal & Insurance actual figures above budget. The contingency amount allocated in the budget slightly reduces the impact.

7. Part-Time Administration

Expenses	2009 Budget	2009 Actual	Net Result	2008 Actual
Consulting Fees and Exp.	377'000	460'650	83'650	410'209
Total Expenses	377'000	460'650	83'650	410'209

FISA uses consultants to fulfil a number of roles including anti-doping, data base, development programme, events, information technology, marketing, media and television. The need for targeted help is increasing every year (+ 12% compared with 2008) due the constant growth of the services required and provided by FISA. The increase over budget is principally attributed to the new “Athletes Registration” service provided at rowing events.

8. Finances

Income	2009 Budget	2009 Actual	Net Result	2008 Actual
Securities Revenues	181'000	118'085	-62'915	58'344
Capital Gain (Loss)	0	5'926	5'926	-84'515
Release of Provision	0	26'973	26'973	63'434
Exchange Rate Gain	0	8'094	8'094	271'919
Total Income	181'000	159'077	-21'923	309'182

Expenses	2009 Budget	2009 Actual	Net Result	2008 Actual
Bank fees and Charges	115'000	139'627	24'627	57'763
Prov. Unrealized Loss Sec.	0	94'699	94'699	26'973
Exchange Rate Loss	0	0	0	0
Total Expenses	115'000	234'326	119'326	84'735

Net Result	66'000	-75'249	-141'249	224'447
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Very low interest rates and elevated risks in all major markets restricted income opportunities, given that FISA prefers limited risk for its portfolio which is allocated to meet expenses in the coming years. The year following the payments of the Olympic TV rights always includes an increase of management activity and portfolio size which raises these costs.

The provision for unrealized loss on securities (for accounting purposes the securities are valued at the lower price between the purchase and the current market value at year end) has a significant impact in the final Net Result.

9. Other

Income	2009 Budget	2009 Actual	Net Result	2008 Actual
Subscriptions fees	55'000	89'366	34'366	60'149
Other Invoicing	0	96'407	96'407	144'263
Foreign VAT recovered	0	52'087	52'087	63'325
Exceptional Items	0	5'087	5'087	18'888
Total Income	55'000	242'947	187'947	286'625
Expenses				
Coaches Conf. / Forum	50'000	49'537	-463	5'447
Subscriptions	8'000	7'184	-816	6'284
Unrecoverable Swiss VAT	0	3'851	3'851	3'197
Total Expenses	58'000	60'571	2'571	14'928
Net Result	-3'000	182'375	185'375	271'697

At the 2009 Extraordinary Congress in Cape Town (South Africa), the proposal for determining the subscription fee payable based on participation over the previous four-year period was approved by the Congress. The change has resulted in a significant increase compared with budget.

The "Other Invoicing" item includes re-invoicing of interpreting services at Congress & Extraordinary Congress (CHF 32'298) and site visits re-invoicing (CHF 52'529).

The reimbursement of VAT that had been paid to foreign suppliers concerns Austria (2008), Germany (2007), Great Britain (2005 + 2007) and Spain (2007).

In order to limit FISA financial exposure, the Executive Committee approved the decision to cancel the 2009 World Rowing Forum and to pay the cancellation fees due under the terms of our contracts.

C. 2010 BUDGET

After completion of the 2009 financial exercise, the 2010 budget was closely reviewed line by line. Some additional savings (governance) were found which will allow us to continue to have big video screens at the three World Cup Regattas in 2010. We nevertheless propose no changes to the 2010 budget as presented last year.

D. 2011 BUDGET

The 2011 budget is presented with the accounts

in the usual format. This is based on the budget contained in the four-year plan presented at the 2009 Ordinary Congress in Poznan.

E. OUTLOOK AND CONCLUSION

As reported in last year's Financial Report, FISA's first financial objective is to ensure solvency through to the end of 2012 which is the end of the four year financial period. In 2009, the Executive Committee took the appropriate measures to respond to the effects of the global crisis.

Programmes have been reduced as a result to allow FISA to live within its expected available resources. We believe that FISA's new marketing approach is already making progress and hope to add back some programmes soon. Any additional revenues achieved will be primarily directed to development, event presentation and to rebuilding our reserves to a more comfortable level.

Mike WILLIAMS
Treasurer

Emilio PASTORELLO
Controller

Fédération Internationale des Sociétés d'Aviron
International Rowing Federation
2009 Financial Statements
Balance Sheet as of December 31, 2009
Accounts presented in Swiss Francs

<u>Assets</u>	<u>2009</u>	<u>2008</u>	<u>Liabilities and funds</u>	<u>2009</u>	<u>2008</u>
Cash and cash equivalents	151'695	6'080'483	Accrued expenses and provisions	89'307	1'025'777
Fiduciary Deposit	0	5'865'000	Provision for unrealised loss on securities	94'699	26'973
Marketable Securities	9'210'313	863'776	Reserves for future expenses	8'407'765	11'029'727
Debtors (net of provision)	123'606	227'098			
Rent deposit	1'344	1'337			
Prepaid expenses and other receivable	139'423	60'354			
Furniture and equipment	56'577	58'391	Capital	1'091'187	1'073'963
	<u>9'682'958</u>	<u>13'156'440</u>		<u>9'682'958</u>	<u>13'156'440</u>

Financial Report for the 2010 FISA Ordinary Congress
(amounts in Swiss Francs)

Fédération Internationale des Sociétés d'Aviron
International Rowing Federation

Statement of Income and Expenses

INCOME	2008 Actual	2009 Revised Budget	2009 Actual	2010 Revised Budget	2011 Revised Budget
Subscription fees	60'149	55'000	89'366	55'000	55'000
Olympics and Paralympics	835'372		0		
Rowing Events	406'344	773'000	1'094'608	761'500	761'500
Merchandising	73'418	100'000	95'701	100'000	100'000
Advertising	154'351	150'000	103'225	150'000	150'000
Development Programme	162'673	92'000	138'126	92'000	92'000
Income from Marketable Securities	58'344	181'000	118'085	126'000	61'000
Result on Marketable Securities Sales	-84'515	0	5'926	0	0
Release Provision Unreal. Loss Mktbl. Secs	63'434	0	26'973	0	0
Exchange Rate Gain	271'919	0	8'094	0	0
Transfer from Reserves for Future Expenses	3'136'750	2'621'962	2'621'962	2'943'977	2'871'082
Other income	248'293	0	348'024	0	0
TOTAL INCOME	5'386'531	3'972'962	4'650'090	4'228'477	4'090'582
EXPENDITURE	2008 Actual	2009 Revised Budget	2009 Actual	2010 Revised Budget	2011 Revised Budget
Olympics and Paralympics	954'611	0	7'547	0	0
Senior World Championships	0	287'442	471'029	313'947	299'942
Jr. World Championships	203'028	139'400	175'704	142'200	145'000
U23 World Championships	64'176	34'400	72'677	35'100	35'800
World Cup Series	324'366	270'847	305'918	279'957	289'067
Other Rowing Events	98'022	83'473	130'703	85'073	86'773
Anti Doping Programme	96'432	50'000	68'260	51'000	52'000
Development Programme	415'548	350'000	229'658	350'000	350'000
Marketing & Communications	631'986	566'900	738'373	578'400	601'200
Congress & Extraordinary Congress	21'014	25'000	60'336	10'200	10'400
Coaches Conference/Forum	5'447	50'000	49'537	20'400	800
Executive Committee	64'923	80'000	78'002	81'600	83'200
Council & Commissions	380'904	170'000	205'042	376'400	232'900
Administration	1'229'176	1'315'500	1'334'071	1'353'000	1'356'100
Consultancy Fee and Related Expenses	410'209	377'000	460'650	383'000	389'000
Subscriptions	6'284	8'000	7'184	8'200	8'400
Bank Fees & Charges	57'763	115'000	139'627	110'000	100'000
Exchange Rate Loss	0	0	0	0	0
Unrecoverable Swiss VAT	3'197	0	3'851	0	0
Contingency	0	50'000	0	50'000	50'000
TOTAL EXPENDITURE	4'967'087	3'972'962	4'538'167	4'228'477	4'090'582
Surplus (Deficit)	419'444		111'923		
Prov. for unreal. loss on mktbl sec.	-26'973		-94'699		
CHANGE IN RESERVES	392'471	0	17'224	0	0
Reserves for future expenses	11'029'727		8'407'765	5'463'788	2'592'706
Capital	1'073'963		1'091'187	1'091'187	1'091'187
TOTAL RESERVES	12'103'690		9'498'952	6'554'975	3'683'893



**Fédération Internationale des
Sociétés d’Aviron (FISA)
Lausanne**

**Report of the auditor
to the Congress
on the financial statements 2009**

April 8, 2010/55017881/12/LDO/BLT

Report of the auditor
to the Congress of
Fédération Internationale des Sociétés d'Aviron (FISA)
Lausanne

On your instructions, we have audited the financial statements of Fédération Internationale des Sociétés d'Aviron (FISA), which comprise the balance sheet, statement of income and expenses, statement of changes in capital, statement of changes in the reserves for future expenses and notes, for the year ended December 31, 2009.

Executive Committee's Responsibility

The Executive Committee is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the existence and effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements for the year ended December 31, 2009 compl
law.


PricewaterhouseCoopers SA
Dominique Lustenberger
Audit expert


Stacha Balmat
Audit expert

Lausanne, April 8, 2010

Enclosure:

- I Balance sheet
- II Statement of income and expenses
- III Statement of changes in capital,
Statement of changes in the "reserves for future expenses"
- IV Notes

BALANCE SHEET AS OF DECEMBER 31, 2009 AND 2008

ASSETS	31.12.2009 CHF	31.12.2008 CHF
Cash and cash equivalents	151'695	6'080'483
Fiduciary Deposit	0	5'865'000
Marketable securities	9'210'313	863'776
Debtors (net of provision)	123'606	227'098
Rent deposit	1'344	1'337
Prepaid expenses and accounts receivable	139'423	60'354
Current assets	9'626'380	13'098'049
Furniture and equipment	56'577	58'391
Fixed assets	56'577	58'391
TOTAL ASSETS	9'682'958	13'156'440
 LIABILITIES AND FUNDS		
Accrued expenses and provisions	89'307	1'025'777
Provision for unrealised loss on marketable securities	94'699	26'973
Liabilities	184'006	1'052'750
Reserves for future expenses	8'407'765	11'029'727
Capital	1'091'187.11	1'073'963
Funds	9'498'952	12'103'690
TOTAL LIABILITIES AND FUNDS	9'682'958	13'156'440

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STATEMENT OF INCOME AND EXPENSES FOR 2009 AND 2008

INCOME	2009	2008
	CHF	CHF
Subscription fees	89'366	60'149
Olympics and Paralympics	-	835'372
Rowing Events	1'094'608	406'344
Merchandising	95'701	73'418
Advertising	103'225	154'351
Development Programme	138'126	162'672
Income from marketable securities	118'085	58'344
Result on marketable securities sales	5'926	-84'515
Release provision unrealised loss on marketable securities	26'973	63'434
Exchange rate gain	8'094	271'919
Transfer from Reserves for future expenses	2'621'962	3'136'750
Other	348'024	248'293
Total Income	4'650'090	5'386'531
 EXPENDITURE		
Olympics and Paralympics	7'547	954'611
World Championships & Congress	779'746	288'218
Coaches Conference, Forum	49'537	5'447
World Cup Series	305'918	324'366
Other Rowing Events	130'703	98'022
Development Programme	229'658	415'548
Anti-Doping Programme	68'260	96'432
Marketing & Communications	738'373	631'986
Executive Committee	78'002	64'923
Council & Commissions	205'042	380'904
Administration	1'334'071	1'229'176
Salaries and related expenses	934'016	885'392
Rent and office expenses	281'198	296'826
Legal, insurance	118'857	46'958
Consultancy fees and related expenses	460'650	410'209
Subscriptions	7'184	6'284
Bank fees & charges	139'627	57'763
Exchange rate loss	0	0
Unrecoverable Swiss VAT	3'851	3'197
Total Expenditure	4'538'167	4'967'087

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STATEMENT OF INCOME AND EXPENSES FOR 2009 AND 2008 (con't)

	2009 CHF	2008 CHF
Excess of surplus / charges for the year before allocation to provisions	111'923	419'444
Add / Less :		
Allocation to provision for unrealised loss on marketable securities	-94'699	-26'973
Add :		
None		
Excess of income / loss for the year	17'224	392'471

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**STATEMENT OF CHANGES IN CAPITAL FOR THE YEARS ENDED
DECEMBER 31, 2009 AND 2008**

	2009 CHF	2008 CHF
Capital at the beginning of the year	1'073'963	681'492
to add :		
Result for the year	17'224	392'471
Capital at the end of the year	1'091'187	1'073'963

**STATEMENT OF CHANGES IN THE "RESERVES FOR FUTURE
EXPENSES" FOR THE YEAR ENDED DECEMBER 31, 2009 AND 2008**

	2009 CHF	2008 CHF
Reserves at the beginning of the year	11'029'727	3'186'750
to add :		
Amount set aside against future expenditure from 2008 income	0	10'979'727
less :		
Allocation against operating expenditure for the year 2008 / 2007	-2'621'962	-3'136'750
Reserves for future expenses at the end of of the year	8'407'765	11'029'727

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NOTES TO THE FINANCIAL STATEMENT 2009

1. Summary of significant accounting policies

Basis of Accounting

FISA uses the accruals basis of accounting, with the exception of subscriptions since 2001, which are booked on a cash basis.

Marketable Securities

Marketable securities are stated at the lower of cost and market value, determined on an individual basis. Fluctuations are recognised in income for the year.

Olympic Solidarity

Funds received from Olympic Solidarity (O.S.) in the form of grants for the purpose of the development of the sport are available for expenditure only on activities defined by O.S. Such funds are recognised as income only when expenditure in line with the defined purpose is incurred.

Taxation

FISA is exempt from Federal, Cantonal and Municipal taxation on its income and net assets.

Salaries and Social Charges

Salaries and social charges have not been allocated to the various activities of FISA and its departments.

IOC Contribution

FISA receives a contribution from the International Olympic Committee (IOC) following the Summer Olympic Games. These funds, which are only received every four years, represent core financing of FISA. They are therefore allocated against operating expenditure in predetermined instalments over the subsequent four year period with the balance being credited to capital. The IOC contribution from the 2008 Olympic

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AGENDA ITEM 13

Place and Date of the 2011 Ordinary Congress

The FISA Council proposes that the 2011 Ordinary Congress be held on Monday, 5 September 2011 in Bled, Slovenia.

AGENDA ITEM 14

Attribution of future FISA Events

1. 2013 WORLD ROWING UNDER 23 CHAMPIONSHIPS

Candidates

- a. Australian Rowing Federation
Perth

2. 2013 WORLD ROWING JUNIOR CHAMPIONSHIPS

Candidates

- a. Lithuanian Rowing Federation
Trakai
- b. Austrian Rowing Federation
Linz/Ottensheim
- c. German Rowing Federation
Hamburg

3. 2014 WORLD ROWING JUNIOR CHAMPIONSHIPS

Candidates

- a. German Rowing Federation
Hamburg

AGENDA ITEM 15

Reports on applications for affiliation and voting consequent thereon

The Council proposes the following as new members, having fulfilled FISA's membership requirements:

- Maldives

AGENDA ITEM 17

Council Elections in accordance with Articles 39 and 48

1. Chair of the Events Commission

Candidate: Mike Tanner (HKG)

2. Chair of the Umpiring Commission

Candidate: Patrick Rombaut (BEL)

3. Chair of the Competitive Rowing Commission

Candidate: John Boulton (AUS)

4. Chair of the Women's Rowing Commission

Candidate: Tricia Smith (CAN)

5. Chair of the Masters Rowing Commission

Candidate: Tone Pahle (NOR)

6. Chair of the Media and Promotions Commission

Candidate: Arno Boes (GER)

Patricia Lambert (BEL)

7. Chair of the Adaptive Rowing Commission

Candidate: Fay Ho (HKG)

AGENDA ITEM 19

Other Items proposed by Member Federations, the Council or the Executive Committee

Proposal 1: British Federation

‘That the A Finals for all events at the World Rowing Junior Championships are held on the final day of the Championships.’

Proposal 2: British Federation

‘That the A Finals for all events at the World Rowing Under 23 Championships are held on the final day of the Championships’