

**2011**  
**FISA**  
**Ordinary Congress**

**Agenda Papers**

**Bled, Slovenia**

**Monday, 5 September 2011**

**08:00 hrs**



# 2011 FISA ORDINARY CONGRESS

Bled , Slovanie  
Monday, 5 September 2011

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# **AGENDA ITEM 5**

## **President's Report and Reports of the Executive Committee Members**

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# PRESIDENT

FISA has once again had a successful year in 2010. I would like to mention, in particular, two elements: the World Rowing Championships in New Zealand and the sponsorship agreement concluded with Samsung Electronics.

The World Championships had not been held in New Zealand since 1978, and our New Zealand friends exceeded our expectations. They constructed beautiful new facilities that met the needs and the expectations of the rowers and officials. The organisation of the event was also of the highest quality. Unfortunately, due to the geographical location of New Zealand and the closeness of the Asian Games, the number of participating boats was slightly less than we are used to at our World Championships. Nevertheless, all the best rowers were present and the Championships were of a high quality in sporting terms.

It is well known that Lake Karapiro is prone to rather strong winds. The organising committee had installed a complete weather station with an expert on site to help us take the best possible decisions. We were also advised by many ex-international New Zealanders who had rowed thousands of kilometres on Karapiro, and who helped us understand the possible scenarios.

Some of our decisions however were criticised by rowers and team managers who did not always make the effort to obtain all the information necessary to be able to fully appreciate the situation before making their remarks. It is important to understand that the forecasts were predicting bad weather for the whole week. It was normal procedure for us to continue racing as long as the weather conditions were acceptable because the forecasts were suggesting worse weather for the

following three days. Criticism is always easier with hindsight. I think that a little bit more consideration of the situation by certain teams would have been appropriate. The fact that the coaches of various teams suggested completely different solutions demonstrates the point that these types of decisions are difficult to take.

We can, of course, always do better and we will not hesitate to seek the best means of analysis possible in order to offer our rowers the best conditions. All open air sports can be affected by weather conditions and rowing is certainly one that gives the most attention with regards to the fairness of the conditions of the course for the athletes. They sometimes forget the constraints we are facing in our sport.

Secondly, I would like to express our great satisfaction in the successful agreement reached with Samsung Electronics company. We noted that the core values of this huge multi-national company correspond to those of rowing and that a partnership should be valuable for the two parties. I would like to congratulate Matt and our Marketing Director Andy Couper for this success.

In addition to the two points above, we have experienced, above all, many positive events such as the Championships and the World Cups. Regarding the World Cups, I would like to express my concern that not all our members systematically participate in the three World Cup stages. Three big regattas in one year in addition to the World Championships is very little and there are probably very few sports where the athletes accept to train so much for so few events. The World Championships are important, certainly, but it is not everything. Therefore, we hope that in the future all federations will include the three World Cups in their programme.

For the rest, FISA works on all fronts to defend and to promote rowing in the world where all sports are in competition. Our strategies are in place and our ambition is to be present in all the regional and continental games, to develop rowing in the countries where it still does not exist or not widely practiced, and especially to promote coastal and indoor rowing.

I would like to finish by thanking our national federations for their positive and constructive spirit. This allows us to work with confidence, without losing time and energy in pointless disputes or unpleasant disagreements that we can see in many other sports. We are also fortunate to be able to depend on the good work of our many volunteers in the clubs, in the federations, in the commissions and in our Council, and their enthusiasm as well as their dedication is to be highlighted.

And lastly, I would warmly like to thank our colleagues in the Council as well as all the FISA staff, with Matt Smith at the lead, who carry-out a huge amount of work with great commitment and competence.

**Denis OSWALD**

# VICE PRESIDENT

## Meetings Attended

FISA Joint Commissions Meeting, March, Lyon

World Rowing Championships, November, Karapiro

## Activities

It is a pleasure to report that the Development program continues to serve our sport well. Seven years ago, we decided to structure our work in line with the quadrennial cycles of the Olympic movement. This has helped us focus on methods to increase the number of athletes throughout the world who can take part in qualifying for and participating in the Olympic Games.

We believe that the continental and regional activities for both junior and senior athletes are very important in helping us reach our goals. When the national federations and crews can be successful on the regional basis, there is better support for moving onward to the continental and global levels. FISA has been creating better relationships with the regional and continental organizers to make good use of those opportunities for our athletes become successful. We have the support of the International Olympic Committee (IOC) Sports Department and the Olympic Solidarity Department in this work.

We have continued our work on athlete education courses, training camps related to regional and continental games, equipment donation and cooperation with the other FISA Commissions to best deliver regional events (Umpire, Events, Junior and Competitive Commission). By working with partners in the International Olympic Committee such as Olympic Solidarity, NOC Relations and the Sports Department, FISA con-

tinues to improve on the delivery of support to national federations and to protect and strengthen its position in the Olympic movement.

We completed our review of the coaching education program. FISA must continue to assist with the management and delivery of coaching education to our developing federations. At the international level, it is important to develop a certification program for coaches wishing a career in coaching. We are working with the IOC and with other International Federations to develop an internationally recognized certification system. In addition we hope to lay out a career path for those coaches committing to the profession in our sport.

You will find a detailed report on the activities of the Development Department among these documents. . As always, we thank all of the people who make up the Development Programme 'Team' from the Council and Commission internally, to the external partners of IOC, Olympic Solidarity, Host Organizing Committees, Boat Builders, the National Federations who are actively involved in development activities and the Greater Rowing Community.

Please accept a heartfelt thank you from your Development Team to everyone who is involved in bringing the sport of rowing.

**Anita DEFRANTZ**

# TREASURER

## Meetings and Events Attended

- FISA Council Meeting, January, Copenhagen
- FISA Joint Commissions Meeting, March, Lyon
- World Rowing Under 23 Championships, July, Brest
- World Rowing Championships, August, Racice
- FISU World University Championships, August, Szeged
- World Rowing Championships, August, Poznan
- World Rowing Championships, Council, Congress, November, Karapiro,

## Activities

As Treasurer, my principal responsibility is for FISA's financial planning and monitoring progress against our budget. The accounts for the year and the financial results together with a full commentary are set out in a later part of the Congress agenda papers and I therefore limit myself to some summary remarks in this report.

Last year I described in my report the changes we were making to the way we market our television and marketing rights for the World Championships and the World Cup. I am pleased to report that these efforts have produced results with Samsung becoming the title sponsor for the World Cup, and rights income secured for the World Championships in Korea in 2013. At the time of writing several further negotiations are underway and I hope to be able to report positively on their results at the Congress later this year.

We had previously cut our budget expenditure for 2009-12 to live within our income on the assumption that no new rights income would be achieved. The position has now improved somewhat and selective new expenditure has been approved by the Executive Committee in the areas of promotion and event presentation. There is also a need to rebuild our reserves from the very low position that we had originally projected to reach by 2012.

During 2010, I attended all three World Championships but typically only for the semi-final and final rounds. I was unable to attend any of the World Cup regattas as the result of other conflicting commitments. I hope to achieve better attendance during 2011 as I will have ceased full time employment at the end of May.

I have continued my work jointly with the Chairs of the relevant commissions on FISA's progression systems, and contingency scenarios in the event of adverse weather conditions.

FISA's investment portfolio, which is the major source for funding our programmes until 2012, is managed by Jean-Maurice Mordasini of Clariden Leu Asset Management Advisors on a discretionary basis. The world economy continued its gradual recovery from the financial crisis.

I have continued to spend time liaising regularly with Jean-Maurice in connection with our investment strategy. In 2010, we faced new challenges in achieving investment returns as a result of the strength of the Swiss Franc, FISA's currency of account. As the result of problems in the Euro area and weakness of the Dollar, the Swiss Franc strengthened hugely during the year against virtually all other investment opportunities. This left us with the difficult choice of either investing

in Switzerland where returns were negligible, or taking exposure to currency risk and incurring losses. In the event, through some well timed purchases of equities and gold, the profits on these activities more than offset losses on currencies, and we ended the year with a small positive return.

I would like to end by thanking Emilio Pastorello for all his help to me during the year, and also by thanking Jean-Maurice Mordasini for the positive results he achieved in another difficult year.

### **Challenges for the future**

- Increase revenue from FISA's rights
- Explore other revenue streams
- Use the money to boost FISA's event presentation, development programme and rebuild reserves.
- Continue to oversee investment policy

**Mike WILLIAMS**

# EXECUTIVE DIRECTOR

I would like to report to you about the FISA operations as well as provide you with an overview of FISA's general activities. We appreciate very much the excellent cooperation between the FISA personnel and the national federations, which makes our work very agreeable.

## 1. Headquarters Operation

The FISA Headquarters staff is focused on its work on the four targeted areas defined by our Strategic Plan. For our first priority, the Development Department is led by our Development Director Thor Nilsen and Development Manager Sheila Stephens-Desbans. In the promotions area, the Communications Manager for Marketing and Television Marion Gallimore and Communications Manager for Publications and New Media Debora Feutren look after all our promotions and communications. Melissa Bray continues as our web site journalist for the [www.worldrowing.com](http://www.worldrowing.com) web site. The Events Department includes Events Director Svetla Otzetova, Events Manager Colleen Orsmond and Daniela Oronova our Events Coordinator.

The Management and Governance area is jointly administered by the Controller Emilio Pastorello, Anti-Doping Coordinator Natalie Schmutz and Governance Coordinator Mara di Baldassare.

Our team of consultants includes marketing consultant Andy Couper and Television Consultant Karen Mullins of IMG Media who assists the host broadcasters. Maurice Paschoud retired at the end of 2010 as our data base consultant. Olivier Caillet, our information technology consultant, continues his intense work. Jean Maurice Mordasini is our asset manager.

FISA's headquarters has now been in the "House of International Sport" since 2006 and continues to benefit from the close contact with the International Federations of Archery, Boxing, Canoe-Kayak, Fencing, the IOC, and several other organisations. This has allowed our staff to exchange ideas and share experiences with other IF staff.

## 2. Strategic Plan

The Council, Commission and Staff members have been working according to the Strategic Plan which includes Key Performance Factors and the Business Plan.

### a. Development

Development Director Thor Nilsen and his team are continuing to make progress in this area. Thor is assisted by Ricardo Ibarra our Latin American Coaching Director, Michel Doutre for Africa, and Chris Perry in Asia. They are complemented by active and influential Continental Representatives who are also key contributors. You can read about all their plans and goals in the Development Programme report section of these Agenda Papers.

### b. Promotion

The second priority area of the Strategic Plan is Promotion.

#### i. Media

We continue to try to increase media interest in the "World Rowing" events together with the organising committees. The media centres at all World Rowing events include all tools for the journalists and photographers so they can complete their reporting efficiently.

The World Rowing Media Guide, now electronic, is a welcome source of information for the journalists.

## **ii. Television**

During the Rowing World Cups in 2010, we achieved a cumulative European audience of 8.4 million viewers, compared to 8.8 million viewers in 2009 and 15.9 million in 2008. This is a good stable statistic for this series of events. Total 2010 broadcast hours were 49 hours compared to 2009 broadcast hours of 45 hours and 67 broadcast hours in the Olympic year of 2008. In 2010 a total of 13 European countries showed at least one of the three regattas on their channels (not including the pan-European Sports Channel Eurosport). This compares to 7 in 2009, 11 in 2008, 13 in 2007, 11 in 2006 and 10 in 2005. Strategies put into place in 2010 helped to reverse the downward trend. Outside of Europe, the Rowing World Cup was shown on Fox Sport in Australia, Sky TV in New Zealand and Universal Sports in the United States.

The 2010 World Rowing Championships were host broadcast by the Sky TV New Zealand. The Championships aired on 17 individual channels in Europe along with live coverage on Eurosport. There was also coverage on Sky New Zealand, Canadian Broadcasting Corp. ("CBC"), Universal Sports (USA), Fox Sport Australia and live and on-demand international video streaming. A total of 91 hours were transmitted in Europe which can be compared to 106 hours from Poznan, 122 hours from 2007 in Munich. The cumulative European audience was 54 million in 2010 and this compares to 101 million in 2009 and 119 million people in 2007. The global television statistics reveal coverage on 54 channels for a total of 126 hours of broadcast time and estimated cumulative audience of 105 million. It can be expected that the European

broadcasting figures are down due to the time difference between New Zealand and Europe but these numbers are still reasonable for the situation.

Finally, on the television front, a successful European Championship regatta was held in Montemor, Portugal with a full television production. This fourth edition (third televised) was shown in six countries (not including Eurosport) for a total duration of 10.5 hours to a total cumulative audience of 620'000 compared to the 2009 statistics of four countries to a total cumulative audience of nearly 1 million viewers with six hours of total transmission time. This is a good step forward for this event which FISA committed to help coordinate, and be sure it is complementary and successful.

## **iii. Marketing**

The red and blue "World Rowing" promotional logo continues to unite the various events of FISA for a common "look." The same look is now featured on the television graphics straight through to the World Rowing Magazine as well as on the Worldrowing.com website. We changed over to an electronic format for the magazine in 2008 to be more environmental, reach a wider audience and reduce costs. The e-Magazine now reaches more than 11'000 subscribers. We also launched a new mobile browser-based platform for the website in May 2010 and we reached a total of 40'000 page impressions. The classic FISA logo, of course, continues as the official logo of the Federation and continues to be used on all FISA official communications.

One important way to market our sport is through the [www.worldrowing.com](http://www.worldrowing.com) website. Our website continues to grow and improve. The total number of page impressions climbed to 8'684'731 in 2010, compared to 6'574'108

in 2009 and 8'173'906 in the Olympic year 2008. Unique browsers climbed to 747'543 in 2010 compared to 590'624 in 2009 and 616'907 in 2008. To complement this, our partners programme helps us finance some of the nice additions we now have: live video streaming, a video archive and a year round website journalist along with the live race viewer and the newly improved biographies and results section.

#### **iv. Sponsors**

We have been very fortunate to sign Samsung Electronics as our technology partner, Title sponsor for the World Rowing Cup in 2011 and 2012 as well as Main sponsor for the 2010 and 2011 World Rowing Championships. This is a fantastic partner for our sport

I would like to say special thanks again to our rowers and the national federations for their great co-operation in the area of sponsoring. The advertising t-shirts that are now worn in competition have dramatically changed the position of rowing in the sports marketing world. Rowing now presents its partner in a competitive way and can generate more of the finances necessary to stage significant world-level events.

#### **v. Spectators**

Our team of race commentators and announcers continued to provide excellent race coverage at the World Rowing Events. They provide clear announcements in English and the local language as well as music in between. We continue to work with the organising committees to make the regattas pleasant experiences for the spectators, especially the FISA Family spectators, so they will want to come back for a positive experience.

#### **c. Presentation**

The third strategic area and one of FISA's main "reasons for being" is to present our sport to the World. You can read about the events in the various Council members' reports. I would especially like to thank the organising committees for their excellent cooperation in preparing and presenting these events.

- 2010 Rowing World Cups – Bled, Munich and Lucerne
- 2010 World Rowing Under 23 Championships in Brest
- 2010 World Rowing Junior Championships in Racice
- 2010 World Rowing Championships in Karapiro
- 2010 World Rowing Masters Regatta in St. Catharines
- 2010 World Rowing Coastal Championships in Istanbul
- Other Events including the World Rowing Tour and many others.

#### **d. Governance and Management**

The FISA Administration continues to act modestly and be resourceful. We still do everything possible in FISA to prioritise expenditures on sport-related items and development. FISA volunteers, consultants and staff are well known in the sport world for their huge dedication to rowing and modesty by travelling economy class. This attitude to prioritise sport permeates the organisation.

#### **3. Future**

The digital revolution is changing the world and that includes rowing. We have prepared our strategy and have started to react. We have continued our broad review of all aspects of our sport which is called our "Strategic Re-Assessment Exercise". This started with the Executive Committee at

the end of 2009 and included consultation with most stakeholders along with the views of experts in the world of advertising, marketing, digital strategy, television, branding and new media. You will receive a full summary at the Congress in Bled.

#### **4. Conclusion**

I would like to thank Denis Oswald for the tremendous commitment he makes for rowing and his support for our work here in Lausanne. I would also like to thank the Council and Commission members as well as the national federations and their staff for their excellent cooperation. This is greatly appreciated by the staff and me. I would especially like to thank the staff and consultants for their dedication and commitment to rowing and to FISA.

**Matt SMITH**

# AGENDA ITEM 6

## Reports of the Chairs of the Specialist Commissions

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8.	Rowing for All Commission – Denis Masegla	28
9.	Sports Medicine Commission – Alain Lacoste	31
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# ADAPTIVE ROWING COMMISSION

## Membership of the Commission

Mary Ellen Conaboy (USA)

Simon Goodey (GBR)

Paola Grizzetti (ITA)

Fay Ho (HKG), Chair

Judy Morrison (USA)

Tomislav Smoljanovic (CRO)

Shirley Stokes (AUS)

## Meetings of the Commission

The Commission met in May and September in conjunction with FISA regattas. The meetings focussed on:

- Classification for Visual Impairment and Intellectual Impairment.
- Regulation of equipment.
- Regattas: Evaluation, conduct and planning of regattas for 2010, 2011 & 2012.
- Future directions: Planning of classification and coaching workshops for 2011, potential new adaptive events for FISA regattas by 2020, consideration of adaptive racing distance post 2012.

## Activities of the Commission

### FISA Rowing World Cup I

This regatta was held in Bled, Slovenia during May. A total of 14 countries (AUS, BRA, CRO, ESP, FRA, GBR, GER, HUN, IRL, ISR, ITA, POL, RUS and UKR), with

42 boats competed in adaptive rowing events. The entries for each event were: LTAMix4+ (7); TAMix2X (6); ASM1X (15); ASW1X (4).

## World Rowing Championships

Adaptive crews from 17 countries (AUS, BRA, ESP, FRA, GBR, GER, HKG, HUN, IRL, ISR, ITA, NZL, POL, POR, RUS, UKR and USA) participated in adaptive events at Karapiro, New Zealand during Nov. There were 36 crews as follows: ASM1X (11); ASW1X (6); TAMix2X (7); LTA-ID4+ (3) and LTA4+ (9).

## FISA Classification and Coaching Workshops

1. A Classification Workshop held in Tampa, FL, USA on 5-7 February. Judy Morrison and Rebecca Orr were the classifier trainers. There were 4 trainee medical classifiers and 6 trainee technical classifiers. New rowers were classified into sport classes to enable them to begin training in their local rowing clubs. This workshop was hosted by US-Rowing.
2. A Classification Workshop was held in Johannesburg, SA from 16-18 April. Judy Morrison and Simon Goodey were the classifier trainers. There were 6 trainee medical classifiers, and 10 trainee technical classifiers. New and experienced rowers were classified with the goal of increasing participation in rowing for athletes with disabilities. This workshop was hosted by Rowing South Africa.
3. An Advanced Classification Workshop was held in Bled before the World Cup I. Shirley Stokes and Simon Goodey were the classifier

trainers. There were 3 trainee classifiers attending to ensure enough International Classification Panel members would be available to support Regional Games such as the Asian Para Games.

4. FISA and the Iran Rowing & Canoe Federation supported a two day adaptive rowing seminar in Iran. The seminar was delivered by Simon Goodey on behalf of FISA.

The seminar focused on establishing an adaptive programme in Iran and partnering various agencies including the Iranian National Paralympic Committee and other disability groups. Subject matter included an overview of the FISA Classification system, disability specific coaching modules (physical, sensory and intellectual disability), equipment, rigging principles for adaptive boats and performance profiling for adaptive athletes.

#### **Accomplishments:**

- Successfully hosted 3 classification workshops and one coaching workshop.
- Successful inclusion of adaptive rowing at the 1st Asian Para Games.
- Confirmation of the boat provision policy for 2012 Paralympic Games.
- Initiated classification process for rowers with intellectual disability.
- Enhanced rowing in Asia through the Asian Para Games programme.

#### **Challenges for the future:**

- Further enhance the classifier training program, including formalising a classifier evaluation and progression system.
- Increase opportunities for adaptive competition in world and regional events.
- Produce coaching education materials

aimed at improving global participation and inclusivity.

- Finalise discussions in relation to racing distance - post 2012.
- Refine and finalize computerized testing batteries related to cognitive skill assessment in classification of ID rowers.

I would like to thank all the Commission members for their significant contribution throughout an extremely busy year, as well as Matt Smith and his hardworking staff for their ongoing support. I would also like to thank colleagues in all those commissions with which we work closely - especially the Events, Material, Umpiring, Competitive, Media & Promotion and Sport Medicine Commissions who play a coordinated role in ensuring adaptive rowing is integrated within FISA regattas.

**Fay HO**

# ATHLETES COMMISSION

## Members of the Commission

The FISA Athletes Commission is composed of active athletes as well as those retired from international competition. The Commission is composed of all categories of rowers in order to be representative of all the rowers.

Gergely Kokas (HUN) has stepped down from the Commission, and James Lindsey-Finn (GBR) has been appointed by the Council to represent the LWM category.

Igor Boraska (CRO) Men	Active
Santiago Fernandez (ARG) Men	Active
Jean-Christophe Rolland (FRA), Chair Men	Retired
Elisabeta Lipa (ROU) Women	Retired
Lenka Wech (GER) Women	Retired
Iain Brambell (CAN) Lightweight Men	Retired
James Lindsey-Finn (GBR) Lightweight Men	Retired
Amber Halliday (AUS) Lightweight Women	Active

## Meetings of the Commission

Joint Commission Meeting 1, 10 March, Lyon (FRA)

Commission Meeting 2, 9-11 July, Lucerne (SUI)

Commission Meeting 3, 20 Jan 11, Windsor (UK)

## Activities of the Commission

The mission of the Athletes Commission is to represent the athletes at FISA events and in FISA governance when issues are discussed and decisions are made.

- A member of the Commission is present at each stage of the Rowing World Cup and the various World Championships (Junior, Under 23 and Senior) to provide a direct link from the athletes to the organising committees and FISA.
1. Bled (SLO) Rowing World Cup I – Igor Boraska
  2. Munich (GER) Rowing World Cup II – Elisabeta Lipa
  3. Lucerne (SUI) Rowing World Cup III – Amber Halliday
  4. Istanbul (TUR) Coastal Championships – Lenka Wech,
  5. Karapiro (NZL) World Championships – Amber Halliday, Ian Brambell

A written report is sent to FISA after each event. This report addresses the main points about the regatta course as well as organisation and logistics.

### **Questionnaire for Athletes**

The fifth edition of the Athletes Questionnaire was proposed to the Athletes competing in Kapiro . The results have been presented to the Council and the report is available on the FISA website.

**Jean Christophe ROLLAND**

# COMPETITIVE ROWING COMMISSION

## Membership of the Commission

John Boulton (AUS), Chair

Hartmut Buschbacher (GER)

Morten Espersen (DEN)

Rosie Mayglotling (GBR)

Přemysl Panuška (CZE)

Gianni Postiglione (ITA)

Fayçal Soula (TUN)

## Meetings of the Commission

Coaches Conference, Copenhagen, January

3rd World Cup regatta, Lucerne, July

World Rowing Championships, Lake Karapiro, November

## Activities of the Commission

The 2009 FISA International Coaches Conference was held in Copenhagen in January 2010, having been postponed from November 2009. Two of the members of the Commission were the “Coaches in the Spotlight”, namely Přemysl Panuška and Hartmut Buschbacher, enlightening the 120 attendees on the rowing systems of a medium sized federation – the Czech Republic, and a large federation – Germany.

Other speakers were experts from scientific and other fields of sport from the Scandinavian countries. We sincerely thank Morten Espersen and the Danish Federation for making this conference possible and a great success.

Because the 2010 World Championships were held in November at the normal date of the Coaches Conference, the 2010 edition of the conference was also deferred to January 2011 and was held in Slough/Windsor (GBR). It was a successful conference, with Tom Terhaar, the USA Women’s Head Coach as the “Coach in the Spotlight.” An insight into the system and training program of the very successful American women’s eights over the past years was well received by the coaches, as were the other presentations made by British and other presenters. Rosie Mayglotling and the British Federation were the organisers of the conference and we are grateful to them.

The 2011 Conference will be held in Varese, Italy in November, bringing the dates of the Conference back into their normal time frame, taking place after the end of the international season. However, the recent experience with January conferences, and the good attendance at those gives food for thought as to whether January might be a better time for coaches.

Members of the Commission performed Fairness Committee and Seeding duties at the World Cup Regattas and World Championships. The very successful World Championships in Lake Karapiro presented some difficult fairness issues on some days, which are dealt with elsewhere in this annual report. This has prompted some further discussion and deliberation about the best way to handle this vexing problem, and some innovative changes are being proposed. Henk-Jan Zwolle from the Commission is involved in some further research which may lead to better information being available for the use of the Fairness Commission.

At Lake Karapiro, the Commission held a useful meeting with coaches who were present, and their valuable input into a number of areas being dealt with by FISA – fairness, event timetables, World Cups etc – is able to be channelled into the decision making processes, and this, as well as the Commission’s input, ensures that the competitive aspects remain foremost in the Council’s deliberations.

Additionally the Commission has provided significant input into the work of the Council and other Commissions in areas such as World Cup and Olympic timetables, contingency scenarios for adverse weather conditions, time trial processes in case they need to be used, materials questions, and competitive aspects of adaptive rowing, amongst others.

### **Accomplishments**

- Seeding completed for World Cup Regattas and World Championships, and some other events as required.
- Fairness Committee involvement at World Cup Regattas and World Championships
- Organisation of FISA International Coaches Conference
- Detailed submissions to Council regarding World Championship and Olympic Regatta programs
- Other input to Council decisions on competitive matters.

### **Challenges for the Future**

- Monitoring of the new program for World Championships and Olympic Games and making suggestions for any improvements
- Continued vigilance of competitive aspects of our regattas – fairness, progression systems etc, and making suggestions for improvements
- Working with the FISA Council and Member Federations to improve the profile and

attractiveness of World Cups in particular, World Championships and other regattas, whilst maintaining the balance with the competitive and fairness factors involved

- Working with the FISA Council to re-vamp the World Cup.
- Organisation of future Coaches Conferences
- Communication with coaches and national teams

Many thanks to the Commission members for their work and attention to detail in all these respects, and we welcome the continuing dialogue with coaches and technical directors, and the close cooperation with our fellow FISA Commissions in the lead up to London 2012.

**John BOULTBEE**

# EVENTS COMMISSION

## Membership of the Commission:

Joost de Geus (NED)

John Hedger (GBR)

Svetla Otzetova (BUL)

Bernd Schuhmacher (GER)

Eva Szanto (HUN)

Mike Tanner (HKG), Chair

## Meetings of the Commission:

Joint Commissions Meeting, March, Lyon

## Activities of the Commission

We are very pleased to welcome Eva Szanto to the Commission.

The Commission met during the Joint Commissions Meeting in Lyon but was not able to hold its usual Autumn meeting with the Umpiring Commission because of competing commitments.

During the year we have continued to refine our processes for those aspects of preparation and technical management of events which come under Events Commission responsibility. We have also updated the FISA Manual so that future organisers and venue developers can have the best and latest information available for their reference.

## Future work for the Commission

The Commission participated in the development of the World Rowing Knowledge Centre which is available on-line, showing examples of best practice in all areas of our operational work. The Knowledge Centre is intended to be a valuable knowledge transfer tool, being the home for not only the latest version of the FISA Manual, but also a platform through which best practice and experience from previous organisers can be made available to future Organising Committees, thereby helping to raise standards of venues and events throughout the world.

We will establish and implement a feedback system for Organising Committees to give feedback to FISA on their experiences with the processes and relationships of preparing and presenting a FISA event. As part of this feedback process, the opportunity will also be taken to have a more formal collection of statistical data from the event, including economic performance and environmental impact.

Members of the Commission will continue to take up the role of technical delegate at FISA events, sharing the Commission's workload and responsibility for preparation and management aspects of the events.

**Mike TANNER**

# MASTERS ROWING COMMISSION

## Membership of the Commission

Ron Chen (USA),

Zdena Norkova (CZE),

Tone Pahle (NOR),

Daniel Rutenberg (ISR)

Peter Morrison (GBR), Chair

## Meetings of the Commission

Joint Commissions Meeting, 11-14 March, Lyon

Masters Regatta Draw, 13-15 August, St. Catharines

Masters Regatta, 1-5 September, St. Catharines

Masters Regatta Planning, 3-5 December, Poznan

## Report on Activities in 2010

The 2010 World Rowing Masters Regatta was staged on Martindale Pond, the Royal Canadian Henley Regatta Course in St Catharines, Ontario, Canada, and the racing at three or four minutes intervals was handled very successfully. The weather was variable with some warm sunshine and calm waters. On the Friday, thunder and lightning caused a 90 minutes delay but the programme was still completed before nightfall. The edge of a severe storm on Saturday caused the cancellation of most of that day's racing programme. This was very sad, but everyone could see that the course was not rowable. It is remarkable that everyone's spirits remained high over all the days and there were untold numbers of competitors who expressed their support for

the difficult decisions which had to be made concerning racing cancellation. We are fortunate that many rowers who attend are also regatta organisers themselves, and it was some comfort that the Toronto International Air Show was also cancelled on the same day as a result of the same winds.

The Sunday programme was run in very nice weather. The organisers worked very hard for all the competitors and there was much deserved praise for their efforts. The number of competitors and entries exceeded all previous records for a Masters Regatta held outside of Europe, but the facilities on Henley Island coped extremely well with the large numbers. Thanks to the hard work of the Jury of umpires, the willing co-operation and understanding of the competitors, and the talents of the organisers, everyone was able to enjoy good racing. Boat rental was also extremely well organised.

The Masters Regatta Banquet in a marquee at the course was a fantastic success, with superb food and music on offer. The social programme was appreciated by all who participated, and quite a number of participants stayed on in Canada to enjoy the country afterwards. Once again, the one Euro added to each entry fee was universally welcomed and the rowers are always interested to learn from the Regatta Programme how the Euros have been used by the Youth Commission, even if in some years they are saved for the future.

Formal meetings with the Poznan Organising Committee for the 2011 Regatta have taken place and their preparations are going well. Additional meetings were held in St Catharines with representatives of several venues bidding or intending to bid for the Regatta in the future. Especially encouraging was the developing relationship with

the representatives from Duisburg who will host the 2012 Regatta.

Holding racing over four days is now essential, in view of the generally increasing number of entries and the complexities of the racing programme.

Our Working Plan describes the areas of responsibility of each member.

### **Accomplishments and Challenges for the future**

The “I” age category (75 years of age or over) and the “J” (80 years of age or over) races were well subscribed and it was again a highlight of the regatta that there was a ceremony where all the “over 80 years old” competitors were presented with a special medal for being active and still travelling and competing.

A decision was made to go to Varese in Italy for our 2013 regatta and there is much interest in this venue already.

All entries were made on-line, a remarkable achievement with such a wide range of age categories and a tribute to the sport of rowing on keeping even its oldest participants vital and alert.

This year’s entry was another record for a venue outside Europe mainly due to the appeal of St Catharines and its reputation for hosting exceptionally good regular regattas. A very large entry does challenge the structure of the event, and discussions become more intense on what changes could be made to its very popular structure, where the winning crew of each heat (or race) is presented with a medal. Any change made is likely to alter the very factors which make the event what it currently is, and will have to be very carefully planned.

All Commission members are also heavily involved in rowing activities in their own countries and internationally and almost all still train and compete regularly in regattas.

**Peter G. MORRISON**

# MATERIALS COMMISSION

## Members of the Commission

Paul Fuchs (USA), Chair

Mathias Binder (SUI)

Thanassis Mitrousis (GRE)

Stefan Piesik (GER)

## Meetings of the Commission

Joint Commission Meeting, March, Lyon, France

Phone Conferences

## Activities of the Commission

We have had another intense year in terms of controlling the materials, equipment and technology in our sport. We are pleased that we have had only a few infractions. During the year we have discussed new equipment with many manufacturers. The manufacturers seem to understand and accept our process and are pleased that we have not had to resolve any extreme issues after the fact as some sports have.

There is increased interest and activity in coastal rowing. There are a number of new boats being built and more on the way. The coastal rules are under review as experience has shown that we must refine the rules, make them clearer and specify some points with regard to safety. The basic rule will remain the same but the intent will be to encourage the best design practices. We are always ready to assist in new projects of this type.

The adaptive boat regulations, after many years of development are now stable. We are working

with the commission to ensure that the equipment allowed in the weight of the boat is clear. We are always looking at safety issues across the sport but especially in the area of adaptive equipment.

## Challenges for the Future

One of the biggest developing issues that we are addressing is in the area of electronics; both for sports measurements and communications. As computers become faster, smaller and less expensive the potential exists to gather and share a tremendous amount of information. We will continue to work to control the cost of participation on the highest level so that no one will be at a disadvantage because of electronic equipment.

We would like to remind you that if new technology is being considered, designed or researched, please contact our commission so that we can stay in contact with the development process and determine early on how, and in some cases if, it can be utilized in completion. All inquiries are kept confidential.

We would like to thank all the members of the FISA family who have assisted us in our duties this year.

**Paul FUCHS**

# MEDIA AND PROMOTIONS COMMISSION

## Membership of the Commission

Arno Boes (GER), Chair

Chris Baillieu (GBR)

Patricia Lambert (BEL)

Peter Ottiger (SUI)

Fred Schoch (USA)

Marc Ventouillac (FRA)

## Meetings of the Commission

Joint Commissions Meeting, March, Lyon

## Activities of the Commission

### Media

The Commission members actively supported FISA staff in media work at the venues of the Rowing World Cup regattas, the Youth Olympic Games and the various World Championship regattas. During the World Rowing Championships in Lake Karapiro (NZL) Arno Boes and Marc Ventouillac met to review the book outline.

### Promotion

The main item of promotion is the presentation of the races by the race commentators and sports presentation team as well as the victory ceremonies during the FISA events. The FISA sports presentation team was under the coordination of Christoph Socin and Peter Gissler, who were in charge of the commentary and the technical equipment.

The update and use of World Rowing Facebook and Twitter pages were developed by the FISA Staff; during the Youth Olympic Games in Singapore quick quotes of each heat winners (at every stage of the competition) were instantly put on Facebook; during the World Championships, a social media strategy was first tried out and proved successful to deliver the right message to the right audience at the right time.

Four press conferences were also organised in Karapiro and dragged a large number of journalists; it was the first time nearly all finalists of the men and women singles and representatives of the eights participated in their respective boat-class press conferences.

## Future Projects

According to the future program developed by the Council and the FISA staff, the commission will continue to find and support bases in “New Media”, TV and Internet to develop and publish more FISA stories and information around the world. Challenges are also given by the new program time schedules for the FISA events and the Olympic Program as this process was also influenced by media and TV.

## Challenges for the future

- The Commission, together with its new structure, has been assigned new objectives. The first challenge of the Commission will be to see whether these objectives can be met.
- FISA’s new website will require the generation of content for all the different communities of rowers. Another challenge

will be to support FISA staff in collecting the content.

- Widen FISA media & promotion activities in line with the developments of the digital era will also constitute a challenge.

### **Personalities**

I would like to thank Arno Boes for his work as Chair of the Media and Promotion Commission for these past many years, and the developments he made possible.

**Pat LAMBERT**

# ROWING FOR ALL COMMISSION

## Membership of the Commission

Lionel Girard (FRA)

Jens Chr. Kolberg (NOR)

Gwenda Stevens (BEL)

Carolyn Taylor-Smith (CAN)

Denis Masegla (FRA), Outgoing Chair

Guin Batten (GBR), Incoming Chair

## Meetings of the Commission:

Joint Commissions Meeting in Lyon, March

## Report on Activities in 2010:

### **FISA Tour: Brisbane River and Noosa River and Lakes, Queensland, Australia, October 09-17.**

#### **Summary:**

This was the second tour in Australia, after the 1997 Murray River Tour. Since then, tour rowing has gained widespread popularity in Australia, with a total of 43 Australians participating on tours since 1999. This time the Australians wanted to show us the more urban waterways around Brisbane, as well as the more quiet and serene waters of the Noosa recreational area and park. Noosa is about two hours drive north of Brisbane, just south of Fraser Island.

Unfortunately, the peculiar wet weather which a few months later would bring catastrophic floods to Brisbane and most of Southern Queensland had just started, with la Nina

pushing strong wind and heavy rainfall onto the coast.

We were all heartily welcomed to Brisbane by our local friends. The tour started upstream from Brisbane by the newly founded Centenary Rowing Club, where the opening ceremony included the official inauguration of their new club building. Two months later the building was completely submerged, but received no serious damage.

The first day took us down to Terrace Rowing club, where all further rowing had to be cancelled because of rain, heavy winds and waves too high for the old coxed racing/training shell we had to our disposal.

We were then greeted by the Lord Mayor of Brisbane in the city hall. As a compliment we offered our services to provide communal transportation in the streets with our rowing boats, in case the water level should continue to rise. Little did we know then, that this joke would later become reality.

We then got transferred up to Noosa, where a newly founded ocean rowing club had 6 French coastal boats for our disposal. The weather gradually improved, but as half of our boats still were regular outriggers, only the coastal boats could handle the conditions.

In spite of all the difficulties, the organizing crew, headed by Warwick Marler from Commercial Rowing Club in Brisbane, did an excellent job, while smiling and laughing all along the way! Great job!

One highlight of the tour, was an expedition to Fraser Island, a wooded sandbar 120 kms long, and recognized as the biggest sand island in the world.

Participants:

60 participants from 13 nations: Switzerland (11), The Netherlands (10), Canada (8), USA (7), Norway (5 including FISA repr.), Germany (4), Japan (3), Denmark (3), Australia (2), UK (2), Portugal (2), Austria (2) and Turkey (1). There were 31 females and 29 males, with an age span from 31 to 76. For 10 participants, this was their first experience on a FISA Tour.

## Coastal Rowing

### Istanbul WRCC 2010

The 2010 World Rowing Coastal Championships for Clubs was held in calm conditions this year in Istanbul. There were 424 athletes from 18 countries present; France brought the largest team of 139 with Turkey entering 40 athletes.

There were 18 members of the FISA Jury, one president and two spares (21 in total), with 14 national umpires.

The Organizing Committee met the boat-related FISA requirements, of 15 Coastal quads (C4x+), 15 Coastal doubles (C2x) and 15 Coastal Solos (C1x). The organisers will spread the boats along the coast and increase the number of rowers 15% within five years of the race.

### Calendar tour rowing

This year we created also a tour rowing calendar on the FISA website. We hope for the future that more federations can provide us their tour rowing calendars because it is a great help to inform all (recreational) rowers over the world about tour rowing.

### Bari WRCC 2011

Arrangements have been made with Bari to host the 2011 WRCC from October.

### WRCC 2012 & 2013

The Spanish Federation has expressed interested to bid, exploring Barcelona. Helsingborg (Sweden) is considering bidding for 2013. Israel, Greece and Korea are interested in future bids.

### FISA World Rowing Day

While the FISA World Rowing Day – Day of Recreational Rowing is still in its conceptual stage, the commission members would very much like to work toward it becoming a reality soon.

### Accomplishments and Challenges for the Future:

#### Upcoming Tours:

2011: Japan (Lake Biwa) 4th -12th July

2012: Canada (French River Delta, Sudbury, Northern Ontario) 25th August – 2nd September

2012: Belgium “Spring” Tour (Doornik – Oudenaarde – Gent) 20th May – 26th May

#### Coastal:

2011: Bari (ITA) 21st - 23rd October

2012: Spain (TBA) October

2013: Bidding has started

## **Future**

The organization of the Rowing for All Commission has been reviewed. There are 4 types of communities that come under the umbrella of the Rowing for All Commission:

### **Coastal Community:**

responsibility for the World Rowing Coastal Championships for Clubs & coastal rowing development programme.

### **Indoor Rowing Community:**

a working group for Indoor Rowing will identify the strategic ideas for future work.

### **Recreational and Touring Community:**

responsible for developing tour rowing and recreational events such as the World Rowing Day. A paper of recommendations will be provided by the Commission to Council in June 2011.

### **Extreme Rowing Community:**

Surf rowing, Ocean crossing, Ice rowing

The advent of social networking media has opened the door for FISA to engage with the wider rowing communities. It is an exciting time; we must make sure it does not pass us by.

## **Guin BATTEN**

# SPORTS MEDICINE COMMISSION

## Members of the Commission

Jo Hannafin (USA)

Peter Kokas (HUN)

Alain Lacoste (FRA), Chair

Henning Nielsen (DEN)

Jürgen Steinacker (GER)

Peter Thomas (GBR)

## Meetings of the Commission

Joint Commissions Meeting, March, Lyon

First World Cup regatta, June, Munich

Commission Meeting, October, London

## Activities of the Commission

The members of the Sports Medicine Commission provided medical coverage at:

- The three regattas of the Rowing World Cup (Bled, Munich, Lucerne)
- The three World Rowing Championships
  - Juniors at Racice (CZE)
  - Under 23s at Brest (BLR)
  - Seniors at Karapiro (NZL)
- The European Rowing Championships at Montemor (POR)

The Chair also attended seminars and conferences :

- The WADA Seminar in Lausanne,
- As a member of the ASOIF Medical Consultative Group in Lausanne

A meeting for the Team Doctors was organised during the World Championships in Karapiro on 4 November. During this meeting where we were happy to welcome our former Chair Fritz Hagerman, several subjects were discussed:

- Etiology of Low Back Pain in Young Athletes: Role of Sport Type
- Efficacy of epidural steroid injections for lumbar radiculopathy
- New aspects in overtraining
- WRCH 2010 Injury and Illness Surveillance Study
- The new prohibited list 2011

The members of the Commission continued to spend a great deal of time working on the medical files associated with the Therapeutic Use Exemptions available to athletes requiring medications through the World Anti-doping Code.

In cooperation with the International Cycling Union, FISA launched a “no-needles” policy to limit the use of injections to purely medically justified reasons under strict control. This was approved by the Council in principle at the January 2011 meeting.

My colleagues and I would like to thank, in particular, our long time member Dr. Peter Thomas who reached the age of 65 in 2010. We would also like to thank Natalie Schmutz, our FISA Anti-doping Coordinator, for her hard work.

**Alain LACOSTE**

# UMPIRING COMMISSION

## Membership of the Commission

Guylaine Bernier (CAN)

Fabio Bolcic (ITA)

Nicholas Ee (SIN)

Gabrielle Isenschmid-Weber (SUI)

Stanislaw Komornicki (POL)

Jérôme Mouly (FRA)

Stefanie Palfner (GER)

Jacomine Ravensbergen (NED)

Patrick Rombaut (BEL), Chair

## Meetings of the Commission

FISA Joint Commission Meeting, March, Lyon (FRA)

World Rowing Championships, November, Hamilton (NZL)

## Activities of the Commission

### World Rowing Event Juries

The Commission directed or advised the juries at the World Rowing Championships at Lake Karapiro, World Under 23 Rowing Championships in Brest and World Junior Rowing Championships in Racice as well as the World Cup regattas in Bled, Munich and Lucerne, the European Rowing Championships in Montemor-o-Velho, the World Coastal Rowing Championships for clubs in Istanbul and the Youth Olympic Games in Singapore.

## International Regatta Juries

Commission members attended the Memorial Paolo d'Aloja regatta (Piediluco – ITA), the Ghent International May Regatta (Gent – BEL), the Asian Cup I (Singapore), Hollandbekerregatta (Amsterdam-NED), the European Student-regatta (Amsterdam – NED), the Coupe de la Jeunesse (Hazewinkel – BEL), the FISA World Masters Regatta (St-Catharines – CAN), the Baltic Cup (Hamburg – GER), the Asian Games (Guangzhou – CHN).

## Examinations

Examinations were held in Piediluco (ITA), Singapore (SIN), Belgrade (SRB), Hazewinkel (BEL), Chung Ju (KOR), St-Catharines (CAN), Mexico (MEX), Guangzhou (CHN), Krakow (POL) and Madrid (ESP).

## Seminars or Clinics

Seminars and/or Clinics were held in Montreal (CAN), Chung ju (KOR), Piediluco (ITA), Belgrade (SRB), Brest (BLR), Racice (CZE), Singapore (SIN), Montemor-o-Velho (POR), St-Catharines (CAN), Lake Karapiro (NZL), Guangzhou (CHN), Canberra (AUS) and Madrid (ESP).

## Achievements and Milestones

- Thirty-eight new umpires were accepted (25 male – 13 female). The total number at Jan 1, 2011 was 449, from them 101 female (22,5%), representing 65 national federations (49,2%).
- 180 FISA umpires have attended a seminar in the year 2010. (40%)

- Having contributed to fair and safe 2010 FISA events.
- Continuing synergy and communication between the Umpiring commission and the various FISA commissions involved in the organisation of FISA events.

### **Changes in Commission Membership**

At the January Council meeting Jacomine Ravensbergen (NED) was appointed as new commission member. At the end of 2010 Guylaine Bernier expressed the wish to step down as member of the Umpiring commission after 16 year of excellent services. On behalf of her colleagues and myself I thank sincerely Guylaine for her much appreciated contribution to our commission's activities in general and the development of international umpiring in the Americas in particular.

I am pleased to report to the Congress that the Council accepted my proposal to appoint Kristopher Grudt (USA) as her successor and new member of our Commission from Jan 1, 2011 onwards.

**Patrick ROMBAUT**

# WOMEN'S COMMISSION

## Membership of the Commission

Guin Batten (GBR)  
Rowing for All Commission - Chair

Mary Ellen Conaboy (USA)  
Adaptive Commission member

Anita DeFrantz (USA)  
Vice President

Barbara Fenner (AUS)  
Youth Commission member

Paola Grizzetti-Calabrese (ITA)  
Adaptive Commission member

Barbara Grudt (USA)  
Youth Commission member

Amber Halliday (AUS)  
Athletes Commission member

Jo Hannafin (USA)  
Sports & Medicine Commission member

Kim Fai Ho (HKG)  
Adaptive Rowing Commission - Chair

Gabrielle Isenschmid Weber (SUI)  
Umpires Commission member

Pat Lambert (BEL)  
Media and Promotion Commission - Chair

Elisabeta Lipa (ROU)  
Athletes Commission member

Rosie Mayglothling (GBR)  
Competitive Commission member

Judy Morrison (USA)  
Adaptive Rowing Commission member

Zdenka Norkova (CZE)  
Masters Commission member

Colleen Orsmond (RSA)  
FISA Events Manager

Svetla Otzetova (BUL)  
FISA Events Director

Tone Pahle (NOR)  
Masters Commission - Chair

Stefanie Palfner (GER)  
Umpires Commission member

Jacomine Ravensbergen (NED)  
Umpiring Commission member

Tricia Smith (CAN)  
Women's Commission Chair

Sheila Stephens (CAN)  
FISA Development Manager

Gwenda Stevens (BEL)  
Rowing for All Commission member

Shirley Stokes (AUS)  
Adaptive Rowing Commission member

Carolyn Taylor-Smith (CAN)  
Rowing for All Commission member

Eva Szanto (HUN)  
Events Commission/ ERMB member

Lenka Wech (GER)  
Athletes Commission member

## Meeting of the Commission

Joint Commission Meeting, March in Lyon

## Activities

FISA Council Membership

Highlights include the recent elections and/or appointments which resulted in three new members of the FISA Council, Tone Pave, Guin Batten and Patricia Lambert. Not only do they bring a wealth of experience and skill to the leadership of FISA, they also double the number of women on the Council.

Their elections can be attributed to their dedication and hard work for our sport but also in some

part to the long term efforts we have made within FISA to ensure women are identified, recruited and encouraged so that when positions in FISA do become open there are qualified female as well as male candidates ready to take on the roles. The cross commission structure supports this policy as being one across all commissions, not just the initiative of an isolated group.

### **Women's Development Camp**

The Women's Development Camp was staged for the tenth year, led again by Penny Chuter, and with the ongoing support of Thor Nilson and Sheila Stephens Desbans The Commission acknowledges the great work of all. The Camp in Seville went very well, albeit with less numbers this year due to some last minute cancellations (largely due to funding and visa issues). Those who did attend were well looked after as usual by Penny Chuter and benefited greatly by the experience. Thanks again to Penny.

The plan for the Development Camp next year is not yet finalized but is tentatively scheduled for mid-February in Seville and will target nations with crews who are planning to attend Olympic qualification regattas.

### **Website Content**

Another initiative for the coming year is building the content for the FISA website. Members are working on adding relevant content which in many cases may also include links to other sites, for example, regarding medical or doping issues. FISA has already added a link to CAAWS (Canadian Association for the Advancement of Women in Sport) which is an excellent organization and site. (Adding the link was done as per an International Women's Day initiative of CAAWS whereby contacts were asked to contact all their

contacts to put the link on their sites-therby increasing the women in sport network) The CAAWS site has, for example, a photo library that includes images of girls and women playing sport that can be downloaded and used by anyone. We will be looking at adding additional photos from rowing. There are also a number of other resources on the site which can be used worldwide.

### **History Project**

Another long-term project is the continuation of the History of Women in Rowing project. A start was made with the first paper (by PhD student Amanda Schweinbenz) supported in part by FISA and the IOC. That paper focused on Europe and North America. There is no budget for this project in this fiscal year but it remains on the list for the future. A study of those parts of the world not yet documented needs to be done. This is an excellent area of study for a PhD student in search of a thesis topic.

### **Reports from Commissions:**

The following are some of the key items reported on by members of the Cross Commission. As these will be reported on in greater detail by the specific Commissions responsible, below is a brief summary and is not exhaustive:

#### **Adaptive**

Adaptive reported on numbers. There are more competitors in the men's 1x than in the women's. There are 10 male classifiers and 7 women. There are equal numbers of medical classifiers but more male technical classifiers-probably because tech classifiers often come from the coaching ranks where there are more men.

## **Athletes**

Lenka reported the athletes are currently analyzing the results of last season's questionnaire and designing this year's. They are asking for questions to include. She noted the return rate is higher for the women than for the men. She asked that we watch that any change to the new World Champ and Olympic schedule ensure that women's and men's events are treated equitably. She also noted that the perception still exists in some societies that women in sport are not attractive. There is a lot we can do to identify positive healthy strong role models to dispel these prejudices. It was suggested that profiles on our website would be a positive step, not only images but profiles of our successful athletes. The website could also deal with health issues and how to use sport to create strong healthy bodies.

## **Media and Promotion**

Pat reported that the FISA staff is very diligent in ensuring women and men are highlighted in all publications. Again stressed we have so many great ambassadors and positive role models for women in our sport e.g. Frieda Svenson last year's world champion 1X. Pat also highlighted the exceptional media centre last year in Karapiro led by some exceptional women.

## **Youth**

Barb reported the numbers were down last year for Junior women as the previous year had been high due to it being a qualifier for the YOG. There are about 35% women at the Juniors and about 30% at the Under 23s. The issues last year re scheduling of the events has been improved re Saturday and Sunday finals gender balance. The success of the US women

was noted and the relationship to the Title 9 scholarships as well as great coaching.

## **Masters**

Tone reported they are looking for a new member-someone who has some experience as a master and websites! The Masters in St Catharine's were a success. They noted the great numbers of women rowing masters in North America. For example, they had 36 coxed fours in category D whereas in Europe they would normally only have maybe 6 to 10.

## **Rowing For All**

Guin has two exceptional videos which we will endeavor to link to the FISA website-one of a young women sculling in Brazil and another of the rowing project Guin is involved in with the young women in the Maldives-where part of the project is trying to link sport and education. Guin said her Commission is reviewing the Coastal Rowing experience to make recommendations to FISA for the future. They are also managing an ergometer rowing working group which will include the major manufacturers.

## **Competitive**

Rosie reported they are still trying to increase the number of women at coaches' conferences. A conference for women only was discussed pros and cons. Another idea would be to have a women's conference the day before the main conference and then have the women stay on. The number of women coaching at World level is still very low.

## **Umpires**

Gabrielle reported of 449 International umpires, 102 or 23% are women. There will be quite a number of umpires retiring the next

three years (mostly men) and since there are more and more women becoming umpires the overall percentage should increase. Guylaine is retiring early and this is her last meeting. On behalf of the Commission we wish to thank Guylaine for her leadership and for being such a great role model for us all, often being asked to take over very difficult situations at events and always doing such an exemplary job, respected by all she works with. We know FISA will continue to call on her!

### **Events**

Eva reported on Events and the European Champs Management Committee and noted there are still a lower number of women at the Europeans although the numbers have been fairly stable around 33% since the event was reestablished in 2007. This is in part of course due to the Olympic event program. She noted the EU International leadership projects and will forward some links to assn. websites. She also suggested we profile the many amazing women in our various organizing committees. They often stay in the background but are key players.

### **Material**

This Commission is the only commission without a female member but not for lack of trying. There are currently no openings on the Commission but it is important to identifying qualified and interested women for this commission for the future.

### **Sports Medicine**

Jo reported they have three new members including a second woman for the commission. Ally Sanders from GB is currently in maternity leave but will be with Jo at the Jr. Champs in Eton. The Commission is focusing

on improving their webpage and can include links re major women's issues

### **Environment**

There are currently no women on this working group. Again, candidates should be identified should this group be expanded in future.

Thanks to all in FISA for support of the Commission.

**Tricia SMITH**

# YOUTH ROWING COMMISSION

## Membership of the Commission

Barbara Fenner (AUS)

Barbara Grudt (USA)

Axel Müller (GER)

Algirdas Raslanas (LTU), Chair

## Meetings of the Commission

Joint Commission Meeting, Lyon, March

U23 World Championships, Brest, July

Junior World Championships, Racice, August

Youth Coaches Conference, Tel Aviv, October

## Activities of the Commission

### Event support

The Commission fulfilled its functions at the World Rowing Under 23 Championships in Brest, and World Rowing Junior Championships in Racice including Fairness Committee. Primarily this supported the new and young coaches particularly those from development countries. At both events a coaches meeting was organized and statistics analyzed to provide future recommendations to the Executive Committee and other commissions.

### Youth Olympic Games

The inaugural Youth Olympic Games was successfully held in Singapore with equal emphasis on the Cultural Education Program and the 1000m competition. We also conducted some special events – the inaugural team

sprint relay over 250m and the promotion of rowing to all other sports using ergometers in the Olympic Village.

## Masters Fund (Development project)

Thanks to the money provided by the Masters Commission many coaches have now passed through the scholarship coach program to become fulltime professional coaches in their own national programs.

- Chokri Ben-Miled (TUN, 2002)
- Raihan Omar (SIN, 2004)
- Juvenalis Gitau Kariega (KEN, 2004)
- Ruben Scarpati (URU, 2006)
- Kerrie Mackie (ZIM, 2008)

## 15th Youth Coaches Conference

Axel Mueller and Ram Golombik (ISR) successfully conducted the conference in Tel Aviv, with the participation of over 40 attendees from 11 countries.

## Future Projects

Future World Rowing U23 Championships:

- 2011 Amsterdam, NDL
- 2012 Trakai, LTU
- 2013 Linz, AUT

Future World Junior Championships:

- 2011 Eton, GBR
- 2012 Plovdiv, BUL
- 2013 Trakai, LTU
- 2014 Hamburg, GER
- 2015 Rio Janeiro, BRA

Future Youth Coach Conference

- 2011 Princeton, USA (Oct 13-16)

## **Conclusion**

The Youth Commission members are actively involved in rowing and youth sport activities in all continents displaying their wide experience for their tasks in the Commission.

Thank you and farewell to Guin Batten who has been promoted to Rowing for All Commission Chair and welcome to Barbara Grudt as new member of the Youth Commission.

Finally I would like to thank all the Commission members as well as the national federations (especially Nicholas Ee from the Singapore Rowing Association for YOG 2010) for their excellent cooperation, proposals or suggestions. This is greatly appreciated.

**Algirdas RASLANAS**

# ENVIRONMENTAL WORKING GROUP

## Membership

Ranojoy Basu Ray (CAN)

Bruce Ford (CAN)

George Kazantzopoulos (GRE)

Timothy Richardson (NZL), Chair

## Meetings of the Commission

Joint Commissions Meeting in Lyon, March 2010

## Activities of the Working Group

- Dialogue with world rowing championship organising committees
- Reviewing and developing environmental section of world championship bid documents.
- Engaging with FISA regarding possible FISA and WWF strategic alliance.
- Meetings with Karapiro 2010 Organising Committee representatives.
- Advice and assistance with environmental enquiries to FISA.

## Accomplishments and Challenges

### Accomplishments:

- Environmental audit at Lucerne World Cup.
- Review of environmental performance at Karapiro World Championships and contributing to FISA review.
- Advice and input to FISA regarding WWF and possible alliance with FISA.
- Advice and input into a world rowing event Environmental Management System and assisting with “cook book” for coastal rowing.

### Challenges:

- To more adequately engage World Championship Organising Committees in terms of the protocols the EWG has developed prior to events and, in particular, during events, to evaluate effectiveness of their Environmental Management Systems.
- To maintain a strong working partnership with the Events Commission for the development of best practice management systems as an integral part of world rowing events.
- To engage with FISA and WWF representatives to further the strategic alliance under negotiation in 2010 and recently announced, in particular:
  - to establish a working relationship with local WWF organisations;
  - to work constructively with WWF in the review of environmental policy and guidelines to ensure positive clean water outcomes while assuring the ongoing availability of water bodies for the sport of rowing;
  - to resource the EWG to ensure that the appropriate level of FISA participation in audit, oversight and guidelines developments is established and maintained
- To broaden the gender and experience base of the EWG.

**Tim RICHARDSON**

# **AGENDA ITEM 7**

## **Reports of the Continental Representatives**

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# CONTINENTAL REPRESENTATIVE FOR AFRICA

## Meetings Attended

FISA Council Meeting, Munich, Germany.

FISA Council Meeting, Copenhagen, Denmark.

FISA Joint Commissions Meeting, Lyon, France.

## Activities

### The 7th African Rowing Championships

The 7th African Rowing Championships was organized in Tunisia from 1-3 July 2010, 103 Athletes from 14 African countries participated in this championships in 13 events (Algeria- Angola- Burkina Fasso- Cameroun- Cote D'Ivoire- Egypt- Kenya- Libya- Morocco- Nigeria- Somalia- Sudan- Tunisia - Togo).

The competition between all the teams was very strong and the Tunisian Federation arranged this championship very well.

Egypt won the championships with 13 Medals:

Rank	Country	Gold	Silver	Bronze
1st place	Egypt	7	6	--
2nd place	Tunis	3	4	6
3rd place	Algeria	3	2	6

We have to salute Cote D'Ivoire for her first Bronze Medal in the African Championship at the LW1X, so as Cameroun for her Silver Medal at the M1X.

### The 1st African Youth Games – Rabat 2010

The 1st African Youth Games was organized in Morocco from 13 – 18 July 2010. Rowing was included in the program of the games. 12 Athletes from 6 African countries participated in this championships (Algeria- Egypt – Morocco- Sudan- Togo- Tunisia).

Egypt won the championships with 2 gold Medals:

Rank	Country	Gold	Silver	Bronze
1st place	Egypt	2	--	--
2nd Place	Tunis	--	2	--
3rd Place	Algeria	--	--	--

## Development issues

### Umpiring

Two exams to obtain an International Umpire's Licence were conducted in Morocco and South Africa.

We have 21 international Umpires from Africa where twelve international umpires were chosen during 2010 international rowing events, in addition to 8 umpires at the African Championships held in Tunisia and 5 umpires at the 1st African Youth Games held in Morocco.

The boats were provided, as well as the equipment and spare parts for the Moroccan federation to host The 1st African Youth Games, also the Moroccan Rowing Federation was assisted in repairing the boats which he had.

## **International Championships**

We are trying to increase the African participation at the different international rowing events despite the shortage of financial resources.

**Khaled ZEIN ELDIN**

# CONTINENTAL REPRESENTATIVE FOR ASIA

## Meetings attended

- FISA Council Meeting, January, Copenhagen, Denmark
- Bidding meeting on the 2014 2nd Youth Olympic Games during the 122nd IOC Session in Vancouver, Canada, February
- Boao International Tourism Forum—Haikou Yachting Industry Forum, China, March
- Asian Rowing Federation (ARF) Executive Committee Meeting in Guangzhou, China, July
- FISA Council meeting and 2010 Ordinary Congress, Hamilton, New Zealand November
- Asian Rowing Federation 2010 Annual General Assembly, Guangzhou, China, November

## Activities

- Asian Junior Rowing Championships was held in Guangzhou, China in July 2010. This regatta was considered as a test event of 2010 Guangzhou Asian Games. There were 114 rowers with 64 boats from 11 NOCs taking part in the 10 events (20-23 July).
- 2010 International Inter-College Rowing Regatta was co-organized by CRA and Shunyi Olympic Rowing & Canoeing Park in Beijing with 10 Universities from USA, the Great Britain, New Zealand, Italy and China (31 July-01 Aug).
- World Rowing Championships, Karapiro, New Zealand (31 Oct-7 Nov).
- Guangzhou 16th Asian Games Rowing Regattas, China (14-19 Nov).

## Accomplishments

There were two achievements for the Asian rowing family that should be particularly mentioned:

- First was the successful organization of the 16th Asian Games Rowing Regattas in Guangzhou International Regattas Course, China. 17 Asian NOCs ( CHN, HKG, INA, IND, IRI, IRQ, JPN, KAZ, KOR, KUW, PHI, PRK, QAT, SIN, THA, TPE, UZB,) sent 209 rowers to participate in the 14 events including 6 lightweight events.
- Second one was successful transfer of the ARF Presidency during the Electoral General Assembly held in Guangzhou. The delegates from 20 Asian NOCs attended this GA. Mr. Wei Di, assisted by his vice-president Mr. Benj. Ramos, well conducted their last ARF Assembly. Mr. Jong-Chul LEE from Korea was elected as the new ARF President and Mr. Ken LEE was nominated as the new ARF Secretary General. After 3 rounds of voting, Mr. Li Quanhai (China), Mr. Achmad Sutjipto (Indonesia) and Mr. CP Singh Deo (India) were elected as the Vice Presidents of ARF for the new term.

## Challenges for the future

We are happy to note that more and more Asian rowers take part in the Asian and world important regattas. Besides China and Japan, quite a few rowers from Hong Kong, India, Iran, Korea, Chinese Taipei and Vietnam have made evident progress. But the challenge for the future is always to improve the training and competition level of our Asian coaches and rowers.

We are also happy to have taken notice of the enthusiasm showed by Korea Rowing Association in recent years. They will consecutively organize 5 upcoming events in different cities as following:

2011 14th Hwacheon Asian Rowing Championships and 16th Asian Junior Rowing Championships (4th—8th Oct)

- 2012 Chungju Olympic Continental Qualification Regatta for Asia (26th—28th Apr)
- 2013 Chungju World Rowing Championships (25th Aug.—1st Sep.)
- 2014 17th Incheon Asian Games in a new regattas course to be constructed. (23rd—30th Sep)
- 2015 Gwangju Universiade

This is not only a challenge for our Korea friends, but also for all our Asian rowing family. We will make our joint efforts and cooperate closely with FISA different commissions to make new and further contributions to the sport of rowing in Asia and in the world as well.

**ZHANG Qing**

# CONTINENTAL REPRESENTATIVE FOR NORTH AMERICA

## Meetings Attended

FISA Council Meeting, January, Copenhagen

CASO Congress and Central American Games, Panama April

PASO Congress, Merida, Mexico May 6.

CACSO Assembly, Mayaguez Puerto Rico and CAC Games, July

ACNO Congress, Acapulco, Mexico, October.

FISA Ordinary Congress, Hamilton, New Zealand, November.

## Activities

### Central American Games. Lake Ilopango, El Salvador, April 2011

Honduras, Costa Rica and El Salvador participated in a total of seven events and 45 rowers. This was the second time rowing officially was included in the program of the games. Especially encouraging was the participation of Honduras, Costa Rica and Nicaragua the last two countries have started their programs. Costa Rica received six boats from the FISA development program in 2011. Costa Rica will host the next Central American Games in 2013. The success of their program is critical for the continuity of our sport in the games. El Salvador took all seven gold followed by strong performances from very young rowers.

### Central American and Caribbean Games, Mayaguez Puerto Rico

Lake Cerrillos. July 18 to August 1.  
Lake Cerrillos held these games for the sec-

ond time. Mexico, Guatemala, Honduras, Nicaragua, Costa Rica, El Salvador, Colombia, Venezuela, Dominican Republic and Puerto Rico participated in this event. Mexico took 10 gold of a total of 11 events in close racing. There were photo-finishes in the LW1x and 1Wx and very close racing in the other events of the regattas. The course at Lake Cerrillos, without a doubt, provides excellent conditions in terms of wind, altitude and accommodations. The organizing committee was full of enthusiasm. The activity has increased in the area and deserves our support in coaching resources and material.

#	Country	Gold	Silver	Bronze	tot.
1	MEX	10	1	0	11
2	VEN	1	2	5	8
3	ESA	0	5	1	6
4	GUA	0	3	4	7
5	PUR	0	0	1	1
	Total	11	11	11	

### Ciudad Guzman Rowing Course, Guadalajara. Pan American Games 2011, September 2010.

The objective of the meeting was to evaluate the progress of the construction of infrastructure, albano system, resting areas, boat houses etc.

At the time of the visit we could only make superficial observations based on the prevailing conditions and further inspection is required. The testimonies that we obtained from the local coaches were positive.

During the visit we agreed with the Director of the Organizing Committee, Ivar Sisniega, Jorge Toruno President of the Pan-American

Confederation attended the meeting:

- A chronogram of activities that would be given proper follow up.
- The construction of a rest area for the teams that will travel from the Villa to the course every day.
- The construction of boat houses.
- The installation of an albano system.
- Schedule Svetla Otzetova's visit.

At the time this report was presented all the engineering work on land had begun, the albano system has been purchased in a meeting with Ivar Sisniega and the Pedro Cuervo NF President we were assured that all work was underway and on schedule.

## **Achievements**

We consider the following to be achievements in our area:

- The organization of the Regatta for the Central American and Central American Games would have not been possible without the support of the National Olympic Committee in Puerto Rico (with the leadership of Dr. David Bernier).
- The initiation of rowing in Nicaragua.
- Boat assistance for Costa Rica.
- The course at Ciudad Guzman is a now a reality and now under construction. Guadalajara is anxious to receive the best rowers in the Americas. We have to be grateful to Mario Vazquez Rana, Ivar Sisniega and their team who have supported our recommendations.

## **Challenges**

- Create a support system for development in the area.
- In spite of the support for Costa Rica, our sport is not included in the program for the 2013 Games in San Jose

- FISA Championships - Again, we must provide assistance with lodging and boats. We must work to encourage the NFs of our region to participate in World Junior and Under 23 Championships
- The creation of a permanent rowing center in Central America is one of the objectives for 2009. We have not been able to achieve this objective.
- Adaptive rowing has not started in our area.
- Youth programs are extremely weak.

We compete in the water against the elements, we have the most beautiful sport that women and man can enjoy. However, in developing nations we must invest additional resources in education, coaching, umpiring, boat building. We have not provided those resources at the same rate that we have asked for participation in regional events.

**Eduardo PALOMO**

## CONTINENTAL REPRESENTATIVE FOR OCEANIA

In late 2009 the rowing federations in Vanuatu, Australia and New Zealand combined to form the Oceania Rowing Confederation (ORCON), which was subsequently recognised by FISA in January 2010 and granted membership of the Olympic Sports Federations of Oceania (OSFO) in March 2010. Samoa joined prior to the 2010 World Championships in New Zealand.

ORCON's aim is to:-

*'Promote and support the sport of Rowing within the Oceania region.'*

Its first office bearers are President, Pat McNamara (Australia) and Secretary/ Treasurer, Matt Draper (Australia).

I will report on the activities of these four member federations and, in the case of New Zealand and Australia, their generous contribution to the development of rowing within the region during the year.

### **New Zealand**

The year's highlight for Oceania rowing was New Zealand's most successful hosting of the 2010 FISA World Championships on Lake Karapiro in the north island of New Zealand. While this was the same location as when NZ last hosted the Championships in 1978, much had changed with the venue rated by many as one of the most spectacular in the world. A 10,000 seat temporary grandstand (one of the largest ever constructed in NZ) gave the spectators a magnificent view over the whole course. 'Dawn to dusk' entertainment was provided for the public and a cultural program in Maori tradition provided international visitors with a unique insight into the rich heritage of the nation's original inhabitants.

The Championships set a new record for public attendance at FISA World Championships with 66,771 spectators over the eight day event.

The New Zealand team were outstanding for such a small nation, winning three gold, three silver and four bronze. There were over 500 volunteers in addition to the paid staff, technical officials, umpires and FISA staff.

### **Rowing New Zealand support in Oceania**

The RNZ has provided 'in-kind' and financial support across a range of areas to the development of the sport in the region.

They provided coaching and athlete support for the Samoan sculler Bradley Jowitt while he was training and racing (whilst studying) in New Zealand for some time. And when equipment became available for Vanuatu, RNZ funded the travel of international oar-maker, Howard Croker to Vanuatu to ready the donated boats for use and train the locals on repairs.

### **Australia**

During 2010 RA focused its operations on high performance, resourced and serviced under the National Rowing Centre of Excellence (NRCE) at the Australian Institute of Sport in Canberra, and community development.

The creation of a separate community development business unit will hopefully result in a substantial expansion of the participation, club and development programs available to the rowing community in Australia.

At the World Championships, the Australian Team won one gold, four silver and three bronze medals.

### **Rowing Australia support in Oceania**

RA has played a key role in the establishment of ORCON including organising and funding, staffing and international representation. Further support for ORCON and specifically, Vanuatu comprised the:-

- support of Vanuatu coaches to attend the 2010 RA Coaches Conference;
- support for the Secretary of ORCON to attend and participate in regional conferences as a member of the OSFO Education Advisory Panel;
- support of the ORCON President to attend OSFO/ONOC meetings; and
- ongoing office support in respect of the accounts of ORCON.

### **Vanuatu Rowing Association (VRA)**

Rowing in Vanuatu has come a long way in the two years since RA and ORCON first combined to assist a small group of ex-patriots with a vision for rowing in their region.

Perhaps the most productive support was when Paul Coates from Australia was located there as a Regional Development coach through an Olympic Solidarity grant to the Vanuatu Olympic Committee. At that time there were 9 schools participating in rowing and a membership base of around 90, of whom 60 are regularly active. However, ongoing funding for a coach has stalled and with it further progress.

In the meantime, the VRA plans to compete with a small group of athletes in Rowing Australia's Youth Cup in Sydney in July and to return with that group for a summer training camp at the Australian Institute of Sport later in the year.

And FISA Coaching Development consultant, Reinhold Batschi again visited Vanuatu in March.

### **Samoan Rowing Association (SRA)**

Although flat water (or Olympic class) rowing is minimal in Samoa, the program has some profile following the participation of Samoan national, Bradley Jowitt at the 2010 World Championships. Bradley was placed 5th in the D final of the Men's Single Scull – an incredible result for an athlete with minimal financial and technical support. Publicity of Bradley's results has created large interest in the sport amongst the younger athletes in Samoa.

New Zealand's West End Club adopted Bradley wholeheartedly and provided him with a training base and coach, Chris White. FISA provided accommodation and meals for Bradley during the Championships.

As a new member of ORCON, the SRA's development plans include visiting the new rowing centre in Vanuatu and an exchange program to develop potential coaches and athletes with Australia and NZ.

### **John COATES**

# **SOUTH AMERICAN CONTINENTAL REPRESENTATIVE**

To follow later

# EUROPEAN ROWING MANAGEMENT BOARD CHAIR

## Membership of the ERMB

Dag Danzglock (GER)

Nebojsa Jevremovic (SRB )

Algirdas Raslanas (LTU)

Patrick Rombaut (BEL)

Eva Szanto (HUN)

Roland Weill (FRA)

Ryszard Stadniuk (POL),Chair

## Meetings of the ERMB

Joint Commissions Meeting, March, Lyon

Rowing World Cup - Munich, 19 June

World Rowing Cup - Lucerne, 10 July

European Rowing Championships – Montemor-o-Velho, 9-10 September

## Activities of the Working Group

The European Championships in Montemor-o-Velho, Portugal were successfully staged following some financial and organisational difficulties in the preparation period. The lead up to the Championships faced serious problems including delays in the construction work which raised the question of taking the European Championships away from Portugal and finding another organiser. Even with having a substitute organiser the ERMB gave its full trust to the Portuguese organisers and Montemor-o-Velho. The 2010 European Championships had the biggest entries in all events since the re-establishment in 2007.

There was also a great improvement in the level of competition which was partly due to the different 2010 FISA Regatta Calendar. The legacy of the European Championships in Portugal is one more excellent regatta course in Europe to be used for future national and international events, training camps.

Authorised by the General Assembly of the European National Rowing Federations the ERMB selected the organiser of the first European Junior Rowing Championships to be held in 2011. We received three excellent bids (Kruszwica – POL, Minsk – BLR, Racice – CZE). After analysing the bids and listening to the presentations of the bidders the event was attributed to Kruszwica, where there is a course offering good racing conditions and the prices of accommodation are low enough to attract the junior rowers from the European countries.

The General Assembly of the European National Rowing Federations was held on 11 September. The most important decisions include the allocation of the future European Rowing Events, approval of the amended Constitution and Rules of Racing of European Rowing Championships, re-election of Nebojsa Jevremovic as member of the ERMB for another four year term. Following a complete bid procedure conducted with the professional help of FISA staff, the 2012 European Championships were awarded to Varese, and the 2012 European Junior Rowing Championships to Bled.

As the operation of the ERMB is getting more structured we aimed to determine the responsibilities of each ERMB member. These responsibilities would include documentation of the ERMB activities/meetings, doing site visits, contacts with the OC, task of a TD, contacts with the Jury, keeping statistics, etc.

## **Challenges**

The top priority is to ensure that the 2011 European Rowing Championships in Plovdiv, Bulgaria will be well run. Following the decision made by the General Assembly in 2008, our task is to stage the first edition of the European Junior Rowing Championships successfully. The biggest challenge with this event is to find a better date because the current one prevents a number of nations from participation due to school and exam obligations.

The ERMB is involved in the bid process for the 2013 European Championships and our responsibility is to ensure the fair bidding procedure. We see a good opportunity for the further development and growth of the European Rowing Championships in the possibility of a shift of its place in the International Regatta Calendar to an earlier date.

The ERMB is considering establishing a European Indoor Rowing Championships in close cooperation with the equipment suppliers.

As a body responsible for the European development of our sport we are trying to establish formal links with the European Commission, so that FISA or ERMB is also involved in the structured dialogue about sport issues in the EU.

**Ryszard STADNIUK**

# **Agenda Items 8,9,10,11**

## **Financial Reports**

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# 2010 FISA FINANCIAL REPORT

## A. RESULT FOR 2010

The result reported in the 2010 annual accounts before provision is a surplus of CHF 351'001 compared with a break-even budget. This positive performance is due to several factors. In 2010, FISA's income was boosted with the signature of a sponsorship agreement with Samsung Electronics. In addition, investment income from our securities portfolio was higher than expected. And finally, the budget allocated for development activities was partially underspent.

Despite extreme currency appreciation in 2010 of the Swiss Franc against the US Dollar and the Euro, which made achieving any positive return in Swiss Franc terms extremely difficult, the final result after provision for unrealised loss on securities and foreign exchange is positive, with a surplus of CHF 185'926

The additional income from our new sponsor allowed FISA to increase its effort and expenditure in the Marketing and Promotion area. In 2010, FISA signed a partnership agreement with Quattro Media for TV Production and Distribution consultancy. Among other services, they will contribute with the distribution of more targeted highlights and interviews during our major events. Furthermore, FISA has continued engaging external help in order to respond to the requirements of current and future stakeholders.

The underspend on development activities reflects the timing in the Olympic quadrennial cycle, and the underspend in 2010 will most likely be used during 2011 for preparation of athletes for regional qualification regattas, if past experience is a guide.

A more detailed analysis of the 2010 accounts now follows.

## B. ANALYSIS OF THE 2010 ACCOUNTS

### 1. Events

<b>Income</b>	<b>2010 Actual</b>	<b>2010 Budget</b>	<b>Net Result</b>	<b>2009 Actual</b>
World Rowing Events	1'319'954	751'500	568'454	1'026'385
European Championships	72'552	10'000	62'552	68'223
Other Events	4'741	0	4'741	7'638
Youth Olympics	195'574	0	195'574	0
<b>Total Income</b>	<b>1'592'821</b>	<b>761'500</b>	<b>831'321</b>	<b>1'102'246</b>
<b>Expenses</b>				
World Rowing Events	1'146'165	771'204	374'961	1'040'473
European Championships	103'030	57'573	45'457	105'452
Other Events	22'112	27'500	-5'388	10'107
Olympics	0	0	0	6'806
Paralympics	0	0	0	741
Youth Olympics	183'987	0	183'987	0
<b>Total Expenses</b>	<b>1'455'294</b>	<b>856'277</b>	<b>599'017</b>	<b>1'163'578</b>
<b>Net Result</b>	<b>137'527</b>	<b>-94'777</b>	<b>232'304</b>	<b>-61'332</b>

Before the beginning of the 2010 World Rowing Championships in Karapiro (NZL), FISA concluded a sponsorship agreement on a two-year term basis with Samsung Electronics. This additional source of revenue along with the sales of commercial rights sold to future Championships Organising Committees and new TV rights agreements, will allow FISA to have a better financial situation than we had previously anticipated through to the end of 2012.

As in 2009, commercial rights income from the 2013 World Championships in Chungju in Korea was partially received and recognised in 2010.

For each rowing event, the actual income includes a portion of re-invoicing of expenditures, when FISA re-invoices Organising Committees for expenditure incurred on their behalf. This results in both actual income and expenditure being inflated above the numbers originally budgeted, although these numbers offset each other in the final balance.

In 2010, the Executive Committee approved the proposal for introducing a bidding and hosting fee for staging any future World Rowing Championships event. These amounts will be included in our accounts in the year when the fee is payable as offsets to costs occurred in event preparation by FISA.

Rowing participated at the 1st Youth Olympic Games in Singapore. The figures were not budgeted as income and expenses were expected to balance and were unknown at the time of preparation of the budget, and in the event a small surplus was the result.

## 2. Development Programme

<b>Income</b>	<b>2010 Actual</b>	<b>2010 Budget</b>	<b>Net Result</b>	<b>2009 Actual</b>
Masters Fund	10'903	0	10'903	14'799
Development Programme	137'364	92'000	45'364	123'327
<b>Total Income</b>	<b>148'268</b>	<b>92'000</b>	<b>56'268</b>	<b>138'126</b>
<b>Expenses</b>				
Masters Fund	0	0	0	8'346
Development Programme	294'204	350'000	-55'796	221'312
<b>Total Expenses</b>	<b>294'204</b>	<b>350'000</b>	<b>-55'796</b>	<b>229'658</b>
<b>Net Result</b>	<b>-145'937</b>	<b>-258'000</b>	<b>112'063</b>	<b>-91'531</b>

The underspend on development activities reflects the timing in the Olympic quadrennial cycle. Primary activity is training camps before Continental Olympic Qualification regattas in years 3 (2011) and 4 (2012). The contribution received from Olympic Solidarity, the IOC's development organisation, towards the training camp held in Tunisia amounted to CHF 37'350. The net costs for staging the 2010 Women's Camp in Seville amounted to CHF 18'004. A more detailed report about the FISA Development Programme activity is included in the agenda papers.

## 3. Anti-Doping Programme

<b>Expenses</b>	<b>2010 Actual</b>	<b>2010 Budget</b>	<b>Net Result</b>	<b>2009 Actual</b>
Anti-doping	57'282	51'000	6'282	68'260

Anti-doping actual expenditures are 12 % higher than budget and include the cost of the anti-doping Real Winner software programme for CHF 10'291. Nevertheless, actual costs decreased by 16% (- CHF 10'978) compared with 2009 figures, where some targeted additional testing had been authorised by the Executive Committee.

## 4. Marketing & Communications

<b>Income</b>	<b>2010 Actual</b>	<b>2010 Budget</b>	<b>Net Result</b>	<b>2009 Actual</b>
Advertising	110'759	150'000	-39'241	103'225
Merchandising	87'819	100'000	-12'181	95'701
Other Income	43'538	0	43'538	186'805
<b>Total Income</b>	<b>242'116</b>	<b>250'000</b>	<b>-7'884</b>	<b>385'731</b>
<b>Expenses</b>				
Publications	150'571	166'000	-15'429	204'701
Website	180'265	153'200	27'065	144'017
Promotion/Media	475'367	222'500	252'867	363'559
Commercial	23'563	36'700	-13'137	26'096
<b>Total Expenses</b>	<b>829'766</b>	<b>578'400</b>	<b>251'366</b>	<b>738'373</b>
<b>Net Result</b>	<b>-587'650</b>	<b>-328'400</b>	<b>-259'250</b>	<b>-352'641</b>

As in 2009, FISA registered less income in the World Rowing Partnership Programme, principally due to slightly fewer partners than originally planned, perhaps as the result of difficult conditions in the economies of some large rowing nations. The merchandising revenue decreased by 8% compared with last year. Sales were lower at the U23 and World Junior Championships and two events (Seniors and Masters) were held outside Europe. Other income includes CHF 37'605 of re-invoicing of sponsorship servicing costs.

Significant efforts were made in order to reduce Publications expenditures by more extensive use of electronic media. This resulted in a 9% cost reduction compared with budget and 27% (- CHF 54'130) compared with 2009 figures (- CHF 13'269 for the e-Magazine and - CHF 23'764 for the Events Media Guide).

The Website total costs, including all internet related services, increased by 42% (CHF 64'565) compared with budget. In 2010 FISA provided a GPS support service at all rowing events. FISA also invested in a central online system (extranet) wherein reference documents for event organisers and FISA Staff can be uploaded and consulted.

Promotion and Media figures are substantially higher than originally planned. This is partially explained by unbudgeted expenditures of CHF 89'707 for sponsor servicing costs (connected with the signature of a new sponsorship contract) and CHF 45'016 for the supply of giant screens at the three World Cup events which was only approved once we were assured of the additional income to pay for them. In 2010, FISA also appointed Quattro Media as TV production consultants and distributor of TV and Electronic Media Rights outside the EBU territory. This expansion of unbudgeted TV offers amounts to CHF 120'500. The provision of Virtual TV Graphics at the 2010 World Rowing Championships in Karapiro (NZL) cost CHF 25'111.

## 5. Governance

<b>Expenses</b>	<b>2010 Actual</b>	<b>2010 Budget</b>	<b>Net Result</b>	<b>2009 Actual</b>
Executive Committee	71'819	81'600	-9'781	78'002
Council / Commissions	267'991	376'400	-108'409	205'042
Congress / Extra Congress	39'380	10'200	29'180	60'336
<b>Total Expenses</b>	<b>379'190</b>	<b>468'200</b>	<b>-89'010</b>	<b>343'379</b>

The 2010 Joint Commissions Meeting was held in Lyon (FRA). Thanks to the support of our hosts (hotel and meeting rooms) FISA was able to reduce its expenditure budgeted for this meeting. Some trips planned by commission members were cancelled and/or postponed in 2010. This resulted in a reduction of the travel costs booked in our accounts at the end of the year. The costs for the 2010 Ordinary Congress in New Zealand amounted to CHF 39'380, of which CHF 20'000 were covered by the Organizing Committee.

## 6. Administration

Expenses	2010 Actual	2010 Budget	Net Result	2009 Actual
Salaries & Staff Expenses	947'814	967'300	-19'486	934'016
Office Expenses	279'072	335'700	-56'628	281'198
Legal & Insurance	65'320	50'000	15'320	118'857
Contingency	0	50'000	-50'000	0
<b>Total Expenses</b>	<b>1'292'207</b>	<b>1'403'000</b>	<b>-110'793</b>	<b>1'334'071</b>

Actual Office Expenses figures were reduced by 17% (- CHF 56'628) compared with budget. This is mainly due to savings on office furniture, internet connections and amortisation costs. Unbudgeted legal services in connection with commercial rights agreements amounted to CHF 15'080.

## 7. Part-Time Administration

Expenses	2010 Actual	2010 Budget	Net Result	2009 Actual
Consulting Fees and Exp.	516'877	383'000	133'877	460'650
<b>Total Expenses</b>	<b>516'877</b>	<b>383'000</b>	<b>133'877</b>	<b>460'650</b>

FISA uses external consultant help to fulfil a number of roles including anti-doping, data base management, development programme, events, information technology, marketing, media and television where special technical skills are needed, but we do not have the need for full time employees in these areas. Such targeted services have increased recently as needed to complete tasks, up 12% compared with 2009 and up 26% compared with 2008. In 2010 the principal increases came from the Marketing area (sponsorship, rebranding and advisory panel services).

## 8. Finances

Income	2010 Actual	2010 Budget	Net Result	2009 Actual
Securities Revenues	296'620	126'000	170'620	118'085
Capital Gain (Loss)	-167'967	0	-167'967	5'926
Release of Provision	94'699	0	94'699	26'973
Exchange Rate Gain	0	0	0	8'094
<b>Total Income</b>	<b>223'351</b>	<b>126'000</b>	<b>97'351</b>	<b>159'077</b>

Expenses	2010 Actual	2010 Budget	Net Result	2009 Actual
Bank fees and Charges	77'056	110'000	-32'944	139'627
Prov. Unrealized Loss Sec.	165'075	0	165'075	94'699
Exchange Rate Loss	51'659	0	51'659	0
<b>Total Expenses</b>	<b>293'790</b>	<b>110'000</b>	<b>183'790</b>	<b>234'326</b>

<b>Net Result</b>	<b>-70'438</b>	<b>16'000</b>	<b>-86'438</b>	<b>-75'249</b>
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The good result in revenues on securities, split between interest, coupons and dividends, is partially offset by the loss on sales of foreign currency positions in the FISA portfolio. The provision for unrealized loss on US Dollar and Swiss Franc securities has a significant impact in the final Net Result (for accounting purposes the securities are valued at the lower of the purchase price and the current market value at year end). The exchange rate loss is due to the weakness of the US Dollar and Euro versus the Swiss Franc all through 2010. During 2010, the US Dollar devalued by 9.8% and the Euro by 15.7%

## 9. Other

<b>Income</b>	<b>2010 Actual</b>	<b>2010 Budget</b>	<b>Net Result</b>	<b>2009 Actual</b>
Subscriptions fees	84'211	55'000	29'211	89'366
Other Invoicing	67'933	0	67'933	96'407
Foreign VAT recovered	33'087	0	33'087	52'087
Exceptional Items	0	0	0	5'087
<b>Total Income</b>	<b>185'231</b>	<b>55'000</b>	<b>130'231</b>	<b>242'947</b>
<b>Expenses</b>				
Coaches Conf. / Forum	19'118	20'400	-1'282	49'537
Subscriptions	8'767	8'200	567	7'184
Unrecoverable Swiss VAT	3'343	0	3'343	3'851
<b>Total Expenses</b>	<b>31'227</b>	<b>28'600</b>	<b>2'627</b>	<b>60'571</b>
<b>Net Result</b>	<b>154'004</b>	<b>26'400</b>	<b>127'604</b>	<b>182'375</b>

Since 2009 the annual subscription fees are payable based on participation over the previous four-year period. This change resulted in an increase of income compared with budget.

The "Other Invoicing" item includes the 2010 International Paralympic Committee's annual grant (CHF 9'358), re-invoicing of services at the Ordinary Congress in Karapiro, New Zealand (CHF 20'000) and site visits re-invoicing (CHF 30'584).

The reimbursement of VAT that had been paid to foreign suppliers concerns France (2008 + 2009), Germany (2008), and Italy (2008).

## C. CHANGES TO THE 2011 BUDGET

Due to the strategic reassessment exercise, we have undertaken significant projects such as the development of the new brand, the new website and many other related projects. We are carefully controlling these costs against new sources of income to be sure not to overspend. At the time of writing this report, we propose no changes to the original budget approved last year, and will inform the delegates about all these projects and any major financial impact arising therefrom at the Ordinary Congress.

## D. 2012 BUDGET

The 2012 budget is presented with the accounts in the usual format in these Congress papers. This is based on the budget contained in the four-year plan presented at the 2009 Ordinary Congress in Poznan. As FISA's income and expenditure are both increasing significantly during 2011 and 2012, we will prepare a revised 2012 budget and circulate it a short time before the Congress.

## **E. OUTLOOK AND CONCLUSION**

The signing of Samsung Electronics, along with investments to attract future partners, will ensure solvency through the end of the four year financial period, ending in 2012. At the time of writing this report, a major partnership with Gazprom-bank has been announced and other negotiations are continuing.

**Mike WILLIAMS**  
Treasurer

**Emilio PASTORELLO**  
Controller

**Fédération Internationale des Sociétés d'Aviron**  
**International Rowing Federation**  
**2010 Financial Statements**  
**Balance Sheet as of December 31, 2010**  
**Accounts presented in Swiss Francs**

	<u>2010</u>	<u>2009</u>		<u>2010</u>	<u>2009</u>
<b><u>Assets</u></b>			<b><u>Liabilities and funds</u></b>		
Cash and cash equivalents	250'283	151'695	Accrued expenses and provisions	190'983	89'307
Marketable Securities	6462'932	9'210'313	Provision for unrealised loss on securities	165'075	94'699
Debtors (net of provision)	218'135	123'606	Reserves for future expenses	5'463'788	8'407'765
Rent deposit	1'350	1'344	Capital	1'277'113	1'091'187
Prepaid expenses and other receivable	127'136	139'423			
Furniture and equipment	37'123	56'577			
	<u>7'096'959</u>	<u>9'682'958</u>		<u>7'096'959</u>	<u>9'682'958</u>

**Financial Report for the 2010 FISA Ordinary Congress**  
(amounts in Swiss Francs)

**Fédération Internationale des Sociétés d'Aviron**  
**International Rowing Federation**

**Statement of Income and Expenses**

<b>INCOME</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
Subscription fees	89'366	55'000	84'211	55'000	55'000
Olympics, Paralympics, Youth Olympics	0	0	195'574	0	250'000
Rowing Events	1'094'608	761'500	1'393'135	761'500	61'500
Merchandising	95'701	100'000	87'819	100'000	70'000
Advertising	103'225	150'000	110'759	150'000	150'000
Development Programme	138'126	92'000	148'268	92'000	92'000
Income from Marketable Securities	118'085	126'000	296'620	61'000	15'500
Result on Marketable Securities Sales	5'926	0	-167'967	0	0
Release Provison Unreal. Loss Mktbl. Secs	26'973	0	94'699	0	0
Exchange Rate Gain	8'094	0	0	0	0
Transfer from Reserves for Future Expenses	2'621'962	2'943'977	2'943'977	2'871'082	3'462'542
Other income	348'024	0	148'668	0	0
<b>TOTAL INCOME</b>	<b>4'650'090</b>	<b>4'228'477</b>	<b>5'335'763</b>	<b>4'090'582</b>	<b>4'156'542</b>
<b>EXPENDITURE</b>	<b>2009 Actual</b>	<b>2010 Budget</b>	<b>2010 Actual</b>	<b>2011 Budget</b>	<b>2012 Budget</b>
Olympics and Paralympics	7'547	0	183'987	0	250'000
Senior World Championships	471'029	313'947	652'297	299'942	0
Jr. World Championships	175'704	142'200	170'159	145'000	155'900
U23 World Championships	72'677	35'100	70'752	35'800	36'500
World Cup Series	305'918	279'957	252'957	289'067	298'239
Other Rowing Events	130'703	85'073	125'142	86'773	88'473
Anti Doping Programme	68'260	51'000	57'282	52'000	53'000
Development Programme	229'658	350'000	294'204	350'000	350'000
Marketing & Communications	738'373	578'400	829'766	601'200	560'130
Congress & Extraordinary Congress	60'336	10'200	39'380	10'400	10'600
Coaches Conference/Forum	49'537	20'400	19'118	800	21'200
Executive Committee	78'002	81'600	71'819	83'200	84'800
Council & Commissions	205'042	376'400	267'991	232'900	319'500
Administration	1'334'071	1'353'000	1'292'207	1'356'100	1'374'600
Consultancy Fee and Related Expenses	460'650	383'000	516'877	389'000	395'000
Subscriptions	7'184	8'200	8'767	8'400	8'600
Bank Fees & Charges	139'627	110'000	77'056	100'000	100'000
Exchange Rate Loss	0	0	51'659	0	0
Unrecoverable Swiss VAT	3'851	0	3'343	0	0
Contingency	0	50'000	0	50'000	50'000
<b>TOTAL EXPENDITURE</b>	<b>4'538'167</b>	<b>4'228'477</b>	<b>4'984'761</b>	<b>4'090'582</b>	<b>4'156'542</b>
Surplus (Deficit)	111'923		351'001		
Prov. for unreal. loss on mktbl sec.	-94'699		-165'075		
<b>CHANGE IN RESERVES</b>	<b>17'224</b>	<b>0</b>	<b>185'926</b>	<b>0</b>	<b>0</b>
Reserves for future expenses	8'407'765	5'463'788	5'463'788	2'592'706	0
Capital	1'091'187	1'091'187	1'277'113	1'277'113	407'277
<b>TOTAL RESERVES</b>	<b>9'498'952</b>	<b>6'554'975</b>	<b>6'740'901</b>	<b>3'869'819</b>	<b>407'277</b>

**Fédération Internationale des  
Sociétés d’Aviron (FISA)  
Lausanne**

**Report of the auditor  
to the Congress  
on the financial statements 2010**

May 13, 2011/55017881/10/LDO/BLT

With offices in Aarau, Basel, Berne, Chur, Geneva, Lausanne, Lugano, Lucerne, Neuchâtel, Sitten, St. Gallen, Thun, Winterthur, Zurich, PricewaterhouseCoopers AG is a provider of auditing services and tax, legal and business consultancy services. PricewaterhouseCoopers AG is a member of a global network of companies that are legally independent of one another; the network is represented in 150 countries throughout the world.

Report of the auditor  
to the Congress of  
Fédération Internationale des Sociétés d'Aviron (FISA)  
Lausanne

On your instructions, we have audited the financial statements of Fédération Internationale des Sociétés d'Aviron (FISA), which comprise the balance sheet, statement of income and expenses, statement of changes in capital, statement of changes in the reserves for future expenses and notes, for the year ended December 31, 2010.

*Executive Committee's Responsibility*

The Executive Committee is responsible for the preparation of the financial statements in accordance with the requirements of Swiss law. This responsibility includes designing, implementing and maintaining an internal control system relevant to the preparation of financial statements that are free from material misstatement, whether due to fraud or error. The Board of Directors is further responsible for selecting and applying appropriate accounting policies and making accounting estimates that are reasonable in the circumstances.

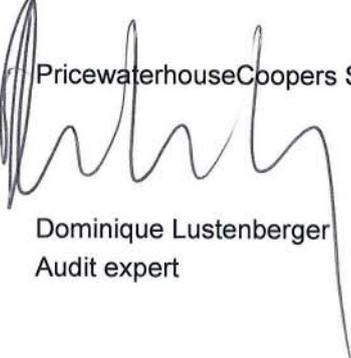
*Auditor's Responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Swiss Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers the internal control system relevant to the entity's preparation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the existence and effectiveness of the entity's internal control system. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

*Opinion*

In our opinion, the financial statements for the year ended December 31, 2010 comply with Swiss law.

  
PricewaterhouseCoopers SA  
Dominique Lustenberger  
Audit expert

  
Stacha Balmat  
Audit expert

Lausanne, May 13, 2011

Enclosure:

- I Balance sheet
- II Statement of income and expenses
- III Statement of changes in capital,  
Statement of changes in the "reserves for future expenses"
- IV Notes

**BALANCE SHEET AS OF DECEMBER 31, 2010 AND 2009**

<b>ASSETS</b>	<b>31.12.2010</b>	<b>31.12.2009</b>
	CHF	CHF
Cash and cash equivalents	250'283	151'695
Marketable securities	6'462'932	9'210'313
Debtors (net of provision)	218'135	123'606
Rent deposit	1'350	1'344
Prepaid expenses and accounts receivable	127'136	139'423
<b>Current assets</b>	<b>7'059'836</b>	<b>9'626'380</b>
Furniture and equipment	37'123	56'577
<b>Fixed assets</b>	<b>37'123</b>	<b>56'577</b>
<b>TOTAL ASSETS</b>	<b>7'096'959</b>	<b>9'682'958</b>
<b>LIABILITIES AND FUNDS</b>		
Accrued expenses and provisions	190'983	89'307
Provision for unrealised loss on marketable securities	165'075	94'699
<b>Liabilities</b>	<b>356'058</b>	<b>184'006</b>
Reserves for future expenses	5'463'788	8'407'765
Capital	1'277'113	1'091'187
<b>Funds</b>	<b>6'740'901</b>	<b>9'498'952</b>
<b>TOTAL LIABILITIES AND FUNDS</b>	<b>7'096'959</b>	<b>9'682'958</b>

STATEMENT OF INCOME AND EXPENSES FOR 2010 AND 2009

<b>INCOME</b>	<b>2010</b>	<b>2009</b>
	CHF	CHF
Subscription fees	84'211	89'366
Olympics, Paralympics and Youth Olympics	195'574	-
Rowing Events	1'393'135	1'094'608
Merchandising	87'819	95'701
Advertising	110'759	103'225
Development Programme	148'268	138'126
Income from marketable securities	296'620	118'085
Result on marketable securities sales	-167'967	5'926
Release provision unrealised loss on marketable securities	94'699	26'973
Exchange rate gain	-	8'094
Transfer from Reserves for future expenses	2'943'977	2'621'962
Other	148'668	348'024
<b>Total Income</b>	<b>5'335'763</b>	<b>4'650'090</b>
 <b>EXPENDITURE</b>		
Olympics, Paralympics and Youth Olympics	183'987	7'547
World Championships & Congress	932'588	779'746
Coaches Conference, Forum	19'118	49'537
World Cup Series	252'957	305'918
Other Rowing Events	125'142	130'703
Development Programme	294'204	229'658
Anti-Doping Programme	57'282	68'260
Marketing & Communications	829'766	738'373
Executive Committee	71'819	78'002
Council & Commissions	267'991	205'042
Administration	1'292'207	1'334'071
Salaries and related expenses	947'814	934'016
Rent and office expenses	279'072	281'198
Legal, insurance	65'320	118'857
Consultancy fees and related expenses	516'877	460'650
Subscriptions	8'767	7'184
Bank fees & charges	77'056	139'627
Exchange rate loss	51'659	0
Unrecoverable Swiss VAT	3'343	3'851
<b>Total Expenditure</b>	<b>4'984'761</b>	<b>4'538'167</b>

STATEMENT OF INCOME AND EXPENSES FOR 2010 AND 2009 (con't)

	2010 CHF	2009 CHF
Excess of surplus / charges for the year before allocation to provisions	351'001	111'923
Add / Less :		
Allocation to provision for unrealised loss on marketable securities	-165'075	-94'699
Add :		
None		
Excess of income / loss for the year	185'926	17'224

**STATEMENT OF CHANGES IN CAPITAL FOR THE YEARS ENDED  
DECEMBER 31, 2010 AND 2009**

	<b>2010</b>	<b>2009</b>
	CHF	CHF
Capital at the beginning of the year	1'091'187	1'073'963
<b>to add :</b>		
Result for the year	185'926	17'224
<b>Capital at the end of the year</b>	<b>1'277'113</b>	<b>1'091'187</b>

**STATEMENT OF CHANGES IN THE "RESERVES FOR FUTURE  
EXPENSES" FOR THE YEAR ENDED DECEMBER 31, 2010 AND 2009**

	<b>2010</b>	<b>2009</b>
	CHF	CHF
Reserves at the beginning of the year	8'407'765	11'029'727
<b>less :</b>		
Allocation against operating expenditure for the year 2010 / 2009	-2'943'977	-2'621'962
<b>Reserves for future expenses at the end of of the year</b>	<b>5'463'788</b>	<b>8'407'765</b>

## NOTES TO THE FINANCIAL STATEMENT 2010

### 1. Summary of significant accounting policies

#### **Basis of Accounting**

FISA uses the accruals basis of accounting, with the exception of subscriptions since 2001, which are booked on a cash basis.

#### **Marketable Securities**

Marketable securities are stated at the lower of cost and market value, determined on an individual basis. Fluctuations are recognised in income for the year.

#### **Olympic Solidarity**

Funds received from Olympic Solidarity (O.S.) in the form of grants for the purpose of the development of the sport are available for expenditure only on activities defined by O.S. Such funds are recognised as income only when expenditure in line with the defined purpose is incurred.

#### **Taxation**

FISA is exempt from Federal, Cantonal and Municipal taxation on its income and net assets.

#### **Salaries and Social Charges**

Salaries and social charges have not been allocated to the various activities of FISA and its departments.

#### **IOC Contribution**

FISA receives a contribution from the International Olympic Committee (IOC) following the Summer Olympic Games. These funds, which are only received every four years, represent core financing of FISA. They are therefore allocated against operating expenditure in predetermined instalments over the subsequent four year period with the balance being credited to capital. The IOC contribution from the 2008 Olympic Games was received in 2008.

## **AGENDA ITEM 13**

### **Place and Date of the 2012 Ordinary Congress**

The FISA Council proposes that the 2012 Ordinary Congress be held on Friday, 17 August 2012 in Plovdiv, Bulgaria.

# **AGENDA ITEM 14**

## **Attribution of future FISA Events**

### **1. 2015 WORLD ROWING CHAMPIONSHIPS**

#### **Candidates**

- a. British Rowing Federation  
Strathclyde
- b. French Rowing Federation  
Aiguebelette
- c. Italian Rowing Federation  
Varese

The Council, in accordance with Rule 5, has selected Aiguebelette as the most suitable candidate and hereby presents it to the Congress for final approval.

### **2. 2014 WORLD ROWING UNDER 23 CHAMPIONSHIPS**

#### **Candidate**

- a. Italian Rowing Federation  
Varese

The Council, in accordance with Rule 5, has selected Varese as the most suitable candidate and hereby presents it to the Congress for final approval.

# **AGENDA ITEM 17**

## **Council Elections in accordance with Articles 39 and 48**

### **1. Chair of the Athletes Commission**

Candidates: Lenka Wech (GER)  
Iain Brambell (CAN)

### **2. Chair of the Materials Commission**

Candidate: Paul Fuchs (USA)

### **3. Chair of the Rowing for All Commission**

Candidate: Guin Batten (GBR)

### **4. Chair of the Sports Medicine Commission**

Candidate: Dr. Alain Lacoste (FRA)

### **5. Chair of the Youth Commission**

Candidates: Algirdas Raslanas (LTU)

# **AGENDA ITEM 19**

## **Other Items proposed by Member Federations, the Council or the Executive Committee**

### **1. Two-day finals at the Junior and Under 23 Championships**

As promised at the 2010 Congress, following the World Rowing Under 23 and Junior Championships this year, a review of the two-day finals format will be presented to the Congress for discussion and debate. A paper will be prepared following the event in Eton and circulated.

### **2. Adaptive Rowing race distance**

As discussed on several occasions recently, the Council would like to have a preliminary discussion on the proposal to extend the Adaptive (this Paralympic) race distance to 2000 metres. This can only be finally settled at the February 2013 Extraordinary Congress. FISA Adaptive and Events commissions have been asked to present an analysis of the benefits and detriments and this will be circulated by 5 August 2011.

# DEVELOPMENT PROGRAMME REPORT

## Background

Over the past seven years, the FISA Development Programme has used the four- year Olympic cycle to structure its activities and measure the effectiveness of these projects. This approach was developed upon suggestion from the International Olympic Committee's Programme Commission that rowing's universality statistics were relatively low. The quadrennial approach provides a structured tool for consistent review of changes in quantity and quality in the delivery of services and programmes.

This means of measurement has allowed FISA to clearly identify that the continental and regional activities for both junior and senior athletes are more and more significant as well as the work done in the continents towards the ultimate goal of increased universality. Our observation is that if there is not a strong system in place on a regional level, then the overall level of rowing from the continent will also not be optimal. The results that national federations and their crews achieve on the regional and continental level reflect on the overall level internationally. The competitions offered at the continental level are becoming more and more important and we, as FISA, must respect that these events, their delivery and the team's activities at them are a key factor to the successful development of a universal rowing sport.

FISA has always been in contact with the continental confederations as well as the organizing committees of regional and continental events. Over the years though, it has become apparent that a more systematic approach to the collaboration with these different organizations would benefit all.

More and more of the activities FISA supports in cooperation with the IOC Sports Department and Olympic Solidarity are those that are linked to continental activities.

As we go into the next Olympic Qualification period, the Development Programme would like to do more to work with the continental associations as well as respect and enhance the regional and continental championships and games. These events will play a much more significant and logical role in the progress of rowing and provide a better system for teams to evolve.

## Overview

As stated in previous reports, the FISA Development Programme has focused its activities over the past quadrennium on coaching and athlete education courses, training camps related to regional and continental games, equipment donation and cooperation with the other FISA Commissions to best deliver regional events (Umpire, Events, Junior and Competitive Commission). By working with partners in the International Olympic Committee such as Olympic Solidarity, NOC Relations and the Sports Department, FISA continues to improve on the delivery of support to national federations, and to protect and strengthen its position in the Olympic movement.

In 2010 as in 2009, there was a reduction in the number of nations taking part in some of the FISA Championship events that can be attributed to the normal post-Olympic year decrease and the fact that for many teams in the development category the travel to New Zealand for the World Championships was not possible with their focus being on Continental events and limited budgets. Specifically, in the case of Asia, the Asian Games followed the 2010 World Championships by only

a few days therefore teams in Asia were almost completely absent in Karapiro.

## Continental Events

In 2010, the following continental events have taken place:

- South American Games
- Central American and Caribbean Games
- African Championships
- First Youth Olympic Festival in Africa
- Asian Games

In the case of all the South American Games and the Youth Olympic Festival in Africa the organizing committees needed support from the Continental Association and FISA to help organize the event.

## Activities

### Coach Education - Update

In 2009 the FISA Development Programme proposed to review the FISA Coaching Education System and look at ways to better define the role of FISA as the International Federation and its delivery of coaching education. Included in this was the need to establish a plan to improve on this important aspect of rowing education and certification.

Within this review we approached Olympic Solidarity as our key partner in delivery of coaching education to assist in recommendations on the process. During this process we looked at existing structures in certain international and national federations and the European Framework for coach education that is being established by ICCE (International Council for Coach Education) that aims to provide a recognized standardization.

It is important to note that FISA believes that it needs to play a role in the management and delivery of coach education to developing federations. However, for overall rowing

coach education, FISA feels it needs to work as closely as possible with well established rowing nations as well as the ICCE to use the existing structures that are already well defined and functional. These existing systems are active and evolving with much more support than FISA would be able to deliver. As well, the hope is that an internationally recognized certification will at some point in the near future be available for coaches wishing to pursue their education formally and that FISA would like to recommend this pathway to coaches seeking to achieve a high level of certification.

FISA now has a better established protocol and measurement of competencies for Level I and II as well as a database for tracking the people who have participated in coaching education courses. At the 2011 FISA Coaches Conference in January a discussion with established rowing federations 'Coach Educators' was hosted in London by the GB Rowing Federation with the hopes of moving some of these points further along.

Olympic Solidarity has recommended that FISA confer with other International Federations regarding their evaluation processes, database and tracking of coaches in order to learn from best practices. As well, anti-doping education, if possible, should be included within the education process for coaches.

We thank all the member national rowing federations as well as Olympic Solidarity and the ICCE with their input and direction on this process.

Vanuatu Project – a special project was initiated by the newly formed ORCON (Oceania Rowing Confederation) that involved an equipment donation, and coach and athlete development through direct support of the nations in the Oceania region. The activities will be covered in the report from the Oceania Continental Representative.

## **Athlete Training Camps - Update**

FISA has received support for a series of athlete training camps that will be linked with the above coaching projects. The provisional calendar for these activities is below. All support for these activities is coming through Olympic Solidarity and IOC Sports Department.

March 2011 – Cameroon – West and East African Training Camp and Regatta

March 2012 – Mexico – Latin American Training Camp and Olympic Qualification Regatta

October 2011 –Egypt - African Training Camp and Regatta

October/November – Qatar – Arab Training Camp and Pan Arab Games Regatta

November 2011 – Egypt – African Training Camp and Olympic Qualification Regatta

April 2012 – Korea – Asian Training Camp and Olympic Qualification Regatta

FISA has been working to encourage national federations to look at designing their own long term strategic plans linked to coach education and athlete development if they do not already exist. This will allow sustained development to continue but this process will be aided by younger, less developed national federations partnering with stronger national federations with similar conditions to best learn from their experiences.

## **Equipment**

FISA will be distributing equipment to several new member federations that have waited for several years to receive a donation and that are needed in order to stimulate activity.

In 2010, equipment support has been limited to a shipment of boats to Vanuatu that was donated by Rowing Australia and was part of a larger Oceania development project.

## **Review Beijing Group and London Focus**

FISA has a group of 56 nations that has been named the 'Beijing Group'. These are nations that took part in the 2008 Olympic Qualification process, many for the first time, and we want to do everything to encourage and support them to do so for London:

Afghanistan,  
Albania,  
Algeria,  
Armenia,  
Azerbaijan,  
Burkina Faso,  
Ivory Coast,  
Cameroon,  
Colombia,  
Costa Rica,  
Cyprus,  
Dominican Republic,  
Ecuador,  
El Salvador,  
Georgia,  
Guatemala,  
Honduras,  
Indonesia,  
India,  
Iran,  
Iraq,  
Jamaica,  
Kazakhstan,  
Kenya,  
Korea,  
Libya,  
Lebanon,  
Malaysia,  
Moldova,  
Mexico,  
FYR Macedonia,  
Myanmar,  
Nicaragua,  
Nigeria,  
Pakistan,  
Panama,  
Paraguay,  
Peru,

Philippines,  
Palestine,  
DPR Korea,  
Puerto Rico,  
Qatar,  
Senegal,  
Singapore,  
Sri Lanka,  
Thailand,  
Togo,  
Chinese Taipei,  
Tunisia,  
United Arab Emirates,  
Uruguay,  
Uzbekistan,  
Venezuela,  
Vietnam  
Zimbabwe.

Another group has been identified that have the potential to become active or reactivated:

Angola,  
Ghana,  
Kuwait,  
Morocco,  
Mozambique,  
Samoa,  
Somalia,  
Sudan,  
Tonga,  
Turkmenistan,  
Uganda,  
Vanuatu  
Zambia

Finally, a group of FISA members exist which have either very little or no activity and whom we are limited in the support we are able to provide at the moment.

Barbados,  
Bermuda,  
Cayman Islands,  
Gibraltar,

Iceland,  
Madagascar,  
Niger,  
Swaziland,  
Bangladesh,  
Bahrain,  
Jordan  
Kyrgyzstan

## Events

The FISA Development Programme through the generous support of the host organizing committees for the World Championships was able offer development teams the opportunity to compete at these events with free accommodation and access to low cost or free equipment.

The Organizing Committees through this support and in cooperation with FISA assisted the following nations:

Racice - Juniors: A training camp for up to 25 persons was organized before the event due to the generous support of the local rowing clubs and organizing committee: Albania, Armenia, El Salvador, Georgia, Pakistan, Peru, Tunisia and Zimbabwe. 8 nations and 36 persons.

Brest - U23: Albania, Algeria, Angola, Egypt, Georgia, Iraq, Moldova, Peru, Paraguay, Tunisia, Uruguay and Venezuela. 12 nations and 41 persons.

Karapiro - Seniors: Egypt, Singapore, Samoa Thailand, U.A.E and Venezuela. Due to the cost of travel to Karapiro and the Asian Games beginning one week after the FISA World Championships the participation in Karapiro from the development nations was very limited. Six nations participated in this programme with 39 persons.

## Conclusion

The next year will be a critical year for development and for consolidating more of the regional and continental activities, and working closer with the continental bodies.

With the beginning of the London 2012 Olympic Qualification process there will be a great deal of focus on the events linked to the games but we must remember that the work and activities to take part in the Olympic process must start many years before at a national and regional level in order for the results to be seen on the continental and international stage.

As always, we thank all of the people who make up the Development Programme 'Team' from the Council and Commission internally, to the external partners of IOC, Olympic Solidarity, Host Organizing Committees, Boat Builders, the National Federations who are actively involved in development activities and the Greater Rowing Community.

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