Proposed FISA Statute Changes as at 150820

2019 version	2020 update	*Comments*
STATUTES AND RELATED BYE-LAWS	**STATUTES AND RELATED BYE-LAWS**	
DECLARATION OF PRINCIPLES	~~**DECLARATION OF PRINCIPLES**~~	Change in the order to now include Declaration of Principles as New Art. 2, to be an integral part of the Articles.
PART I – GENERAL PROVISIONS	**PART I – GENERAL PROVISIONS**	
Article 1 – Foundation, Name and Legal Status	**Article 1 – Foundation, Name, ~~and~~ Legal Status and Emblem**	
With the objective of encouraging the development of the sport of rowing and of strengthening the bonds of friendship that unite those who practise it, the Adriatic, Belgian, French, Italian and Swiss Federations founded the Fédération Internationale des Sociétés d'Aviron (FISA) on 25 June 1892, in Turin. FISA is a non-governmental, not-for-profit, international organisation constituted pursuant to Art. 60 and following of the Swiss Civil Code. It is recognised by the International Olympic Committee (IOC) and it respects the Olympic Charter.	With the objective of encouraging the development of the sport of rowing and of strengthening the bonds of friendship that unite those who practise it, the Adriatic, Belgian, French, Italian and Swiss Federations founded the Fédération Internationale des Sociétés d'Aviron (FISA) on 25 June 1892, in Turin. ~~Founded in 1892,~~ FISA was the first international sport federation to be established and rowing has been on the Olympic Programme since 1896, the first Olympic Games of the modern era. Para Rowing was integrated into the World Championships in 2002 and has been on the programme of the Paralympic Games since 2008. FISA is a non-governmental, not-for-profit, international organisation constituted pursuant to Art. 60 and following of the Swiss Civil Code. It is recognised by the International Olympic Committee (IOC) and it respects the Olympic Charter.	From Declaration of Principles, B1 – to keep the historical references together.

	World Rowing is the designation used operationally by FISA. Any reference to or use of the designation "World Rowing" in this Rulebook shall apply equally to FISA, Fédération Internationale des Sociétés d'Aviron. The emblem of FISA is the five oars, side by side, which are, from left to right coloured blue, yellow, black, green and red with or without the letters F-I-S-A. The World Rowing Executive Committee ("Executive Committee") may create additional emblems for specific goals, events or activities. Only the Executive Committee may authorise the use of the FISA emblems.	Proposal to use World Rowing as the name and brand to be used for all operational and communication matters. Please refer to the explanatory document "*FISA operating as World Rowing proposal*". Old Art.6 Emblem - text moved here to keep references to FISA in one Article.
	Article 2 – Declaration of Principles	Entire Declaration of Principles section is now brought into the Statutes, here under NEW Art.2
A. ROWING	**A. PRINCIPLES OF ROWING**	Section A – aligned with Core Values of Rowing (2018 Strategic Plan)
Rowing is one of the oldest sports and has strong traditions. Over the years certain values and characteristics have become connected with rowing, which rowers protect and reinforce. These characteristics and values which should inspire all activities and decisions are the following:	Rowing is as one of the oldest sports and has developed and maintained strong positive traditions. . Over the years certain values and characteristics have become connected with rowing, which rowers protect and reinforce. These characteristics and values which should inspire and align itsall activities and decisionss are. Tthey include the following:	Proposed wording changes to improve clarity.
A1. Development of the Individual	**A1. Development of the Individual**	
Individuals, through rowing, acquire a personal experience of determination,	Individuals, through rowing, acquire a personal experience in self-disciplineof,	Proposed wording changes to simplify and improve clarity.

teamwork, respect, commitment, integrity and a sense of fair play. By applying these principles in all circumstances, rowers become independent and responsible individuals, prepared to face the realities of life and willing to share the values gained with others.	determination, commitment, respect, teamwork, integrity ~~respect, commitment, integrity~~ and ~~a sense of~~ fair play. ~~By applying these principles in all circumstances, rowers become independent and responsible individuals, prepared to face the realities of life and willing to share the values gained with others.~~	
A2. International Understanding	**A2. ~~International Understanding~~Inclusiveness**	
International rowing competitions and meetings are organised in such a way as to be a means for friendly contact between the participants, contributing to a better understanding between people and nations, regardless of race, gender, frontiers or political systems. Rowers form a worldwide "family" based on the ideals of peace, friendship, fairness, understanding and mutual assistance. All rowers are encouraged to foster international understanding through the sport of rowing.	~~International r~~Rowing competitions and meetings are organised to provide ~~in such a way as to be a means for~~ friendly ~~contact~~ interaction between the participants~~,~~ and ~~contributing~~ to contribute to a better understanding between people and nations.~~,~~ ~~regardless of race, gender, frontiers or political systems. Rowers~~ The rowing community forms a worldwide "family" based on the ideals of peace, friendship, fairness, understanding and ~~mutual assistance~~solidarity. ~~All rowers are encouraged to foster international understanding through the sport of rowing.~~	Proposed wording changes to simplify and improve clarity.
A3. Lifetime Sport for All	**A3. Lifetime Sport for All**	
Rowing allows for the maintenance of physical fitness from youth through to old age. Rowing is a competitive and recreational activity for all, regardless of age, gender or ability.	Rowing ~~allows for the maintenance of~~promotes physical fitness, time honoured values and shared experiences ~~from youth through~~ to old age. Rowing is a competitive and recreational activity for all.~~, regardless of age, gender or ability.~~	Proposed wording changes to improve clarity.
A4. Environmental Responsibility	**A4. Environmental Responsibility**	
Rowing is a sport which requires clean air and clean water; the rowing community plays an important role in the responsible and	Rowing is a sport which requires, and is harmonious with, clean air and clean water.~~;~~ T~~t~~he rowing community is dedicated to ~~plays~~	Proposed wording changes to improve clarity.

sustainable management of natural and physical resources especially those which are necessary for rowing.	~~an important role in~~ the responsible and sustainable management of natural and physical resources especially ~~those which are necessary for~~ where rowing is practised.	
B. FISA	**B. WORLD ROWING'S~~FISA~~ GOVERNING PRINCIPLES**	Section B – aligned with Guiding Principles of Rowing (2018 Strategic Plan)
FISA is the international governing body for rowing and is the world association of national rowing federations. FISA governs rowing by defending its principles and by acting in accordance with the following:	~~FISA~~ World Rowing is the international governing body for rowing and is the world association of ~~national rowing~~member rowing f~~f~~ederations ("Member Federations"). ~~FISA~~ World Rowing governs rowing ~~by defending~~ and upholds ~~its~~ the following principles ~~and by acting in accordance with the following~~:	Proposed wording changes to improve clarity.
B1. Integral Part of World Sport	**B1. Integral Part of World Sport**	B1 & B2 are listed 8th and 7th respectively in the 8 Guiding Principles in the 2018 Strategic Plan
Founded in 1892, FISA was the first international sport federation to be established and rowing has been on the Olympic Programme since 1896, the first Olympic Games of the modern era. Para Rowing was integrated into the World Championships in 2002 and has been on the programme of the Paralympic Games since 2008. FISA is an active participant in the world of sport and co-operates with the other international federations and the various world sports organisations. It encourages any steps which serve to propagate sport and contribute to develop it, as well as to promote the Olympic and Paralympic Games and other international competitions. It seeks the inclusion of rowing in multi-sport international competitions and a presence on important international sports bodies.	~~Founded in 1892, FISA was the first international sport federation to be established and rowing has been on the Olympic Programme since 1896, the first Olympic Games of the modern era. Para Rowing was integrated into the World Championships in 2002 and has been on the programme of the Paralympic Games since 2008. FISA~~ World Rowing is committed to the goals and values of the Olympic and Paralympic Movements and is an active ~~participant~~ contributor to~~in~~ the world of sport ~~and co-operates~~in cooperation with the other international federations and ~~the various~~ world sports organisations. ~~It encourages any steps which serve to propagate sport and contribute to develop it, as well as to promote the Olympic and Paralympic Games and other~~World Rowing supports and promotes	First sentence now included in Art.1 to keep the historical references together. Proposed wording changes to improve clarity.

	international competitions. ~~. It seeks~~ the inclusion of rowing in multi-sport international competitions and ~~a presence~~representation on ~~important~~ international sports bodies.	
B2. Independence	**B2. Independence & Autonomy**	
FISA will keep rowing free from political and commercial restraints. Moreover, FISA undertakes, at all levels, to preserve the independence and autonomy of international sport.	~~FISA~~ World Rowing ~~will~~ endeavours to keep rowing free from political and commercial restraints. ~~Moreover, FISA~~and is committed ~~undertakes, at all levels,~~ to preserving ~~preserve~~ the independence and autonomy of ~~international~~ sport.	Proposed wording changes to improve clarity.
B3. Priority to Sport	**B3. Priority to ~~Sport~~Rowers and Rowing**	
FISA directs its work in the interest of rowers and rowing. It opposes any attempt to subordinate sport to any other interests.	~~FISA~~ World Rowing ~~directs its work in the interest~~is committed to ensuring the well-being, health and interests of rowers and rowing, present and future, is central in all decisions of World Rowing. ~~It opposes any attempt to subordinate sport to any other interests~~.	Proposed wording changes to improve clarity.
B4. Fairness and Equality of Opportunity in Competitions	**~~B4~~B5. Fairness and Equality of Opportunity ~~in Competitions~~**	
FISA always seeks to ensure that its competitions and participants respect the principles of fairness and equality of opportunity. In particular, it is committed to the fight against doping and seeks to prevent competition and technical manipulation by enforcing strict rules. FISA carries out worldwide anti-doping tests, in and out of competition, and supports all appropriate measures taken in that field at the national and international level.	~~FISA~~ World Rowing ~~always seeks to ensure that its~~is committed to ~~competitions and participants respect~~ the principles of fairness and equality of opportunity. ~~In particular, it is committed to the fight against doping and seeks to prevent competition and technical manipulation by enforcing strict rules. FISA carries out worldwide anti-doping tests, in and out of competition, and supports all appropriate measures taken in that field at the national and international level~~, both in competition and at all levels of the organisation.	Proposed wording changes to simplify and improve clarity. Doping & competition manipulation are now included in B5 Integrity below.

B5. Development of Rowing in all its Forms	~~**B5. Development of Rowing in all its Forms**~~	This is included under New Art. 3 Objects, point 4
FISA promotes and develops the sport of rowing. It establishes development programmes, organises training courses, and develops public relations and media opportunities. Thereby, FISA works to attract new rowers and members, improve the level, quality and appeal of its competitions, and ensure a leading position for rowing in world sport, in multi-sport events and, particularly, in the Olympic and Paralympic Games.	~~FISA promotes and develops the sport of rowing. It establishes development programmes, organises training courses, and develops public relations and media opportunities. Thereby, FISA works to attract new rowers and members, improve the level, quality and appeal of its competitions, and ensure a leading position for rowing in world sport, in multi-sport events and, particularly, in the Olympic and Paralympic Games.~~	
	B4. Integrity	
	World Rowing is committed to the highest ethical standards in all its activities and to ensuring that rowing is a safe, positive, respectful and inclusive environment, free from harassment and abuse. World Rowing is a recognised leader in the fight against doping and is committed to preventing the manipulation of competitions.	Integrity is the 5th point in the 8 Guiding Principles of the 2018 Strategic Plan. Included here as a new section of the Principles and also including the wording on the fight against doping & competition manipulation, previously in Principle B4.
B6. Inclusion and Non-Discrimination	~~**B6**~~**B6. ~~Inclusion and~~ Non-Discrimination**	
The enjoyment of the rights and freedoms set forth in these Statutes shall be secured without discrimination of any kind, such as race, colour, gender, sexual orientation, language, religion, political or other opinion, national or social origin, property, birth or other status. FISA is committed to inclusion and accessibility.	World Rowing is committed to diversity, inclusion, accessibility and non-discrimination. The enjoyment of the rights and freedoms set forth in these Statutes shall be secured without discrimination of any kind, such as race, colour, sex, ~~gender,~~ sexual orientation, age, disability, language, religion, political or other opinion, national or social origin, property, birth or other status. ~~FISA is committed to inclusion and~~	Proposed wording changes to improve clarity, align with IOC language, and place further emphasis on the importance of promoting diversity and gender equality.

	~~accessibility.~~World Rowing seeks gender equality in all aspects of the sport.	
B7. Sound environmental Practices	**~~B7~~B7. ~~Sound environmental~~ Sustainable Practices**	
FISA is committed to practices that respect and safeguard the environment in which the sport of rowing is conducted. FISA endorses responsible and sustainable environmental practices in the planning and staging of events, the design and construction of new rowing facilities and the refurbishment of existing rowing facilities. FISA promotes awareness and community consultation on rowing-related environmental issues.	~~FISA~~ World Rowing is committed to practices that respect and safeguard the ~~environment~~ communities and ecosystems in which the sport of rowing is conducted. ~~FISA~~ World Rowing ~~endorses~~ integrates responsible ~~and~~ and sustainable ~~environmental~~ practices into its own operations and in the planning and staging of its events. ~~, the design and construction of new rowing facilities and the refurbishment of existing rowing facilities. FISA~~It strives to educate its ~~promotes awareness and~~ communities ~~on~~ on sustainability principles and to advocate for sound sustainability practices throughout the global rowing community ~~consultation on rowing-related environmental issues~~.	Proposed wording changes to improve clarity and to be aligned with the development of the Sustainability Strategy.
Article 2 – Objectives	**Article ~~2~~ 3 – Object~~ive~~s**	
The objectives of FISA are:	The object~~ive~~s of ~~FISA~~ World Rowing are:	
1. To establish and enforce FISA's Declaration of Principles, Statutes, Rules of Racing, Bye-Laws and Event Regulations;	1. To establish and enforce ~~FISA's~~ World Rowing's ~~Declaration of Principles,~~ Statutes, Rules of Racing, Bye-Laws and Event Regulations;	
2. To encourage the universal development of rowing in all its forms;	2. To be the final authority for all international rowing competitions and, within the limits of its authority, at multi-sport competitions~~To encourage the universal development of rowing in all its forms~~;	Reordering to group governance related objects and those that are sport related. Previously point 6.
3. To promote rowing in all its forms;	3. To preserve the integrity of rowing by ensuring fair sporting competitions, a safe	Previously point 4. Proposed wording changes to improve clarity.

	environment and the protection of clean athletesTo promote rowing in all its forms;	
4. To ensure fair sporting competitions and protect clean athletes;	4. To ensure fair sporting competitions and protect clean athletes To promote rowing in all its forms and encourage its universal development. ;To establish development programmes, organise training courses, stage events and develop public relations and media opportunities;	Here, previous points 2 & 3 have been combined into 'new' point 4.
5. To conduct World Rowing Championships, other world-level rowing competitions, and the regattas staged at Olympic, Paralympic, Youth Olympic, regional, and continental Games and multi-sport competitions;	5. To conduct World Rowing Championships, and other world-level rowing competitions, and the regattasincluding those staged at Olympic, Paralympic, Youth Olympic, regional, and continental Games and multi-sport competitions. World Rowing may support rowing events at all levels for its recognised organisations.;	
6. To be the final authority for all international rowing competitions and, within the limits of its authority, at multi-sport competitions.	6. To be the final authority for all international rowing competitions and, within the limits of its authority, at multi-sport competitions.	
Article 3 – No Demonstrations or Propaganda	**Article 3 4 – No Demonstrations or Propaganda**	
No demonstrations or political, religious or racial propaganda are permitted in any rowing venue or in connection with any rowing activity.	No demonstrations or political, religious or racial propaganda are permitted in any rowing venue or in connection with any rowing activity.	
Article 4 – Autonomy of Member Federations	**Article 4 – Autonomy of Member Federations**	Proposal to move this Article with current wording to the Membership section, as New Art.11.
A FISA member federation shall be autonomous; it shall be organised and governed in accordance with its Statutes. When FISA determines these principles are being compromised, FISA may take any	A FISA member federation shall be autonomous; it shall be organised and governed in accordance with its Statutes. When FISA determines these principles are being compromised, FISA may take any	

appropriate measures. FISA shall otherwise respect the autonomy of member federations.	~~appropriate measures. FISA shall otherwise respect the autonomy of member federations.~~	
Bye-Laws to Article 4 – Claims by a Member Federation of External Interference (Appendix 1)	***~~Bye-Laws to Article 4 – Claims by a Member Federation of External Interference (Appendix 1)~~***	
Article 5 – Headquarters	**Article ~~5~~ 5 – Headquarters**	
The location of the FISA headquarters is decided by the Council.	The location of the ~~FISA~~ World Rowing headquarters is decided by the World Rowing Council ("Council").	
Bye-Law to Article 5 – Headquarters	***Bye-Law to Article ~~5~~ 5 – Headquarters***	
The headquarters are currently in Lausanne, Switzerland.	*The headquarters are currently in Lausanne, Switzerland.*	
Article 6 – Emblem	**~~Article 6 – Emblem~~**	
The emblem of FISA is: the five oars, side by side, which are, from left to right coloured blue, yellow, black, green and red with or without the letters F-I-S-A. The Executive Committee may create additional emblems for specific goals, events or activities. Only the Executive Committee may authorise the use of the FISA emblems.	~~The emblem of FISA is: the five oars, side by side, which are, from left to right coloured blue, yellow, black, green and red with or without the letters F-I-S-A.~~ ~~The Executive Committee may create additional emblems for specific goals, events or activities. Only the Executive Committee may authorise the use of the FISA emblems.~~	Proposal to move this Article to Art.1 to keep references to FISA in one Article, along with the Foundation, Name and Legal Status text.
Article 7 – Languages	**Article ~~7~~ 6 – Languages**	
The official languages of FISA are French and English. In case of divergence, the English text prevails. The use of other languages may be authorised by the Executive Committee in Congress or by the chair of the meeting on other occasions.	The official languages of ~~FISA~~ World Rowing are French and English. In case of divergence, the English text prevails. The use of other languages may be authorised by the Executive Committee in Congress or by the chair of the meeting on other occasions.	
Article 8 – Official Communications	**Article ~~8~~ 7 – Official Communications**	
Any communications required under these Statutes or Rules shall be made by post, fax, email or other electronic means (except for Art. 64). All communications to FISA shall be addressed to the Headquarters in one of FISA's official languages.	Any communications required under these Statutes or Rules shall be made by post, fax, email or other electronic means ~~(except for Art. 64)~~. All communications to ~~FISA~~ World Rowing shall be addressed to the	Wording in brackets is no longer applicable, considering the changes made to Old Art.64/New Art.63.

	~~Headquarters~~ headquarters in one of ~~FISA's~~ the official languages.	
Article 9 – Interpretation	**Article ~~9~~ 8 – Interpretation**	
The Executive Committee shall decide all questions of interpretation of the FISA Statutes, Rules of Racing, any related Bye-Laws and Event Regulations. All references to the masculine in the Statutes, Rules of Racing, any related Bye-Laws and Event Regulations and in all FISA documents, shall include the feminine and all references to "rowers" shall include scullers and coxswains unless the context otherwise requires.	The Executive Committee shall decide all questions of interpretation of the ~~FISA~~ World Rowing Statutes, Rules of Racing, ~~any related~~ Bye-Laws and Event Regulations. All references to the masculine in the Statutes, Rules of Racing, ~~any related~~ Bye-Laws and Event Regulations and in all ~~FISA~~ World Rowing documents, shall include the feminine and all references to "rowers" shall include scullers and coxswains unless the context otherwise requires.	
Article 10 – Binding Authority	**Article ~~10~~ 9 – Binding Authority**	
FISA is bound by the signatures of two members of the Executive Committee, one of whom shall be the President. If the President is not able to sign, the President's right shall pass first to the Vice President and, second, to the Treasurer.	~~FISA~~ World Rowing is bound by the signatures of two members of the Executive Committee, one of whom shall be the President. If the President is not able to sign, the President's right shall pass first to the Vice President and, second, to the Treasurer.	
PART II – MEMBERSHIP	**PART II – MEMBERSHIP**	
Article 11 – Members	**Article ~~11~~ 10 – Members**	
A member of FISA shall be a national rowing federation which, in principle, includes the majority of rowing clubs in its country and covers the territory of a country that is recognised as such and as an independent state by the international community. This requirement does not apply to members that were affiliated before 25 January 1993.	A M~~m~~ember Federation ~~of FISA~~ shall be a ~~national~~ rowing federation which, in principle, includes the majority of the active rowing clubs in its country and covers the territory of a country that is recognised as such and as an independent state by the international community. This requirement does not apply to members that were affiliated before 25 January 1993.	Proposed to include the word 'active' to underline that the MF's member rowing clubs should have confirmed activity. This Bye-Law was previously under Old Art.14 – Obligations of Member Federations. It is considered that this subject matter is

	Bye-Law to Art.10 - Challenges to a Member Federation's Eligibility (Appendix S1)	more appropriately included here under Art.10 Members.
	Article 4 11 – Autonomy of Member Federations	
	A FISA mMember Ffederation shall be autonomous; it shall be organised and governed in accordance with its Statutes. When FISA World Rowing determines these principles are being compromised, FISA it may take any appropriate measures. FISA World Rowing shall otherwise respect the autonomy of Mmember Ffederations.	Previously Art.4. No major wording changes. Proposal to include it here along with other Articles referring to the requirements of Member Federations.
	Bye-Laws to Article 4 11 – Claims by a Member Federation of External Interference (Appendix 1S2)	
Article 12 – Admission to Membership	**Article 142 – Admission to Membership**	Reordering of Articles 12-14 and related content, to bring the rights and obligations of Member Federations forward, and follow with the Admission to Membership Article.

To become a member of FISA, a national rowing federation shall provide: 1. A formal application to the Executive Committee at least three months before the date of the next Congress; 2. A formal undertaking to observe FISA's Statutes, Rules of Racing, Bye-Laws and Event Regulations; 3. A formal undertaking to accept and apply the World Anti-Doping Code; 4. A copy of its Statutes with a certified translation in one of FISA's official languages. A member federation's Statutes shall not be inconsistent with those of FISA; 5. A confirmation that the statutes of the federation are consistent with the principles of the Olympic Charter and a statement specifying whether the National Olympic Committee recognises the federation as a member; 6. A formal undertaking to accept as binding and final the decisions of the competent authorities within FISA and to recognise the Court of Arbitration for Sport in Lausanne as the only possible external judicial authority; 7. A formal undertaking to impose the obligations in 2 and 6 upon its affiliated clubs and their members in all those areas in which FISA has authority; 8. Evidence that the requirements for affiliation have been complied with and a detailed report on the activities of the clubs that it represents; 9. Details of the membership of its Committee and a request for approval of the	1.To become a member of ~~FISA~~World Rowing, a ~~national~~ rowing federation shall submit a written~~provide:~~ ~~1. A formal~~ application to the Executive Committee at least three months before the date of the next Congress. A new member shall be admitted by a vote of Congress, based on a recommendation from the Council. 2. The application must include the following:~~;~~ ~~2~~2.1 A written ~~formal u~~ undertaking in respect of all elements listed in Art.13, paragraphs 1 to 4; ~~to observe FISA's Statutes, Rules of Racing, Bye-Laws and Event Regulations;~~ ~~3. A formal undertaking to accept and apply the World Anti-Doping Code;~~ ~~4. A copy of its Statutes with a certified translation in one of FISA's official languages. A member federation's Statutes shall not be inconsistent with those of FISA;~~ ~~5. A confirmation that the statutes of the federation are consistent with the principles of the Olympic Charter and a statement specifying whether the National Olympic Committee recognises the federation as a member;~~ ~~6. A formal undertaking to accept as binding and final the decisions of the competent authorities within FISA and to recognise the Court of Arbitration for Sport in Lausanne as the only possible external judicial authority;~~	Proposed wording changes to improve clarity. Much of the wording in this Article has been replaced with a reference to similar text in New Art.13 listing the Obligations of Member Federations.

design and colours of its racing uniform and blades; 10. Any other information as required by FISA. A new member shall be admitted by a vote of Congress.	~~7. A formal undertaking to impose the obligations in 2 and 6 upon its affiliated clubs and their members in all those areas in which FISA has authority;~~ ~~8. Evidence that the requirements for affiliation have been complied with~~ 2.2 Provision of: i. A copy of its statutes with a certified translation in one of World Rowing's official languages. A Member Federation's statutes shall not be inconsistent with those of World Rowing; ii. Details of the governance structure of the federation and names of the office bearers ~~and a detailed report on the activities of the clubs that it represents~~; ~~9~~iii. A list of the clubs it represents, including addresses, and a detailed report on the activities of those clubs~~. Details of the membership of its Committee~~; iv. ~~and a~~A request for approval of the design and colours of its racing uniform and blades; v. ~~10.~~ Any other information as required by ~~FISA~~World Rowing. ~~A new member shall be admitted by a vote of Congress.~~	

Article 13 – Rights of Member Federations	**Article ~~13~~ 12 – Rights of Member Federations**	
Member federations have the following rights: 1. To appoint delegates to take part and cast their votes in Congress and other general meetings open to member federations; 2. To submit proposals for inclusion in the agenda of Congress; 3. To nominate candidates for election or appointment within FISA; 4. To enter athletes for participation in competitions organised under the authority of FISA; and 5. To exercise all other rights arising from these Statutes and other FISA Regulations. Member federations have no responsibility for any financial liabilities of FISA.	Member F~~f~~ederations have the following rights: 1. To appoint delegates to take part and ~~cast their~~ vote~~s~~ in Congress and other general meetings open to ~~member~~ Member ~~federations~~Federations; 2. To submit proposals for inclusion in the agenda of Congress; 3. To nominate candidates for election or appointment within ~~FISA~~World Rowing; 4. To enter athletes for participation in competitions organised under the authority of ~~FISA~~World Rowing; and 5. To exercise all other rights arising from these Statutes and other ~~FISA~~ World Rowing Regulations. Member F~~f~~ederations have no responsibility for any financial liabilities of ~~FISA~~World Rowing.	Proposed wording changes to improve clarity.
Article 14 – Obligations of Member Federations	**Article ~~14~~ 13 – Obligations of Member Federations**	
Member federations have the following obligations: 1. To comply fully with all duties and provisions of the Statutes, Rules, Bye-Laws and Regulations established by FISA and decisions taken by FISA; 2. To apply the World Anti-Doping Code;	Member F~~f~~ederations have the following obligations: 1. To abide by and comply fully and at all times ~~fully~~ with: 1.1 A~~a~~ll duties and provisions of the World Rowing Statutes, Rules, Bye-Laws and Regulations ~~established by~~	Reordering of these paragraphs and alignment with Old Art. 12 In line with previous point 1 and 2, with proposed changes for additional emphasis on safeguarding and safety matters.

3. To immediately notify the FISA Executive Committee of any material change made to its Statutes, change of President and/or Secretary General, its address and contact details, or of any other elements which affects its ability to fulfil its membership obligations; 4. To cause their own members to comply with the Statutes, Rules, Bye-Laws and Regulations established by FISA and decisions taken by FISA; 5. In the event that a change in the registered design or the colours of its racing uniform or blades is desired, to make a request to the FISA Executive Committee at least three months prior to the first proposed use in competition; 6. To manage their affairs in accordance with art 4; 7. To fulfil at all times all the conditions necessary for its admission to membership and to comply with all the undertakings given on that occasion; 8. To pay an annual subscription no later than 31 March of each year. The amount of the subscription shall be determined each year in advance by the Congress.	~~FISA and decisions taken by FISA,~~ including but not limited to: a. The World Anti-Doping Code; b. The World Rowing Safeguarding Policy and any supplementary guidance issued by World Rowing. c. The responsible organisation and management of activities with due regard to safety and safety guidance, policies or similar advice issued by World Rowing or other relevant safety advisory or regulatory bodies; ~~;~~ 1.~~2.~~2 ~~To apply the World Anti-Doping Code;~~All decisions taken by World Rowing. ~~3~~2. To accept as binding and final the decisions of the competent authorities within World Rowing and to recognise the Court of Arbitration for Sport in Lausanne as the only possible external judicial authority; 3. To impose the obligations in 1 and 2 upon its affiliated clubs and their members in all those areas in which World Rowing has authority; 4. To be governed by statutes that are consistent with the principles of the Olympic Charter and to be recognised as a member by the National Olympic Committee (NOC). To have the Member Federation president and executive board elections validated and recognised by their NOC;	Previously Art. 12.6 Previously Art. 12.7 Previously Art. 12.5 Proposed new wording here to reflect the requirements that the member be recognised, as well as its elections, by the NOC.

	5. To ~~immediately~~ notify the ~~FISA~~ World Rowing Executive Committee immediately of any material change made to its s~~S~~tatutes, change of p~~P~~resident and/or s~~S~~ecretary g~~G~~eneral, its address and contact details, or of any other elements which affect~~s~~ its ability to fulfil its membership obligations, and to confirm that any such change does not negatively affect the Member Federation's compliance with the requirements of World Rowing membership; ~~6.4. To cause their own members to comply with the Statutes, Rules, Bye-Laws and Regulations established by FISA and decisions taken by FISA;~~ ~~5.~~ In the event that a change in the registered design or the colours of its racing uniform or blades is desired, to make a request to the ~~FISA~~ World Rowing Executive Committee at least three months prior to the first proposed use in competition; 7. ~~6.~~ To manage their affairs in accordance with A~~a~~rt ~~4~~11 – Autonomy of Member Federations; ~~7. To fulfil at all times all the conditions necessary for its admission to membership and to comply with all the undertakings given on that occasion;~~and 8. To pay an annual subscription no later than 31 March of each year. The amount of	Previously Art. 14.3 Proposed new wording to improve clarity. Proposed to be included under point 3 above. Updated to reflect proposed move of Art 4 to New Art 11.

	the subscription shall be determined each year in advance by the Congress.	
Bye-Laws to Article 14 (Appendix 2)	***Bye-Laws to Article ~~14~~ 13 - Subscriptions~~(Appendix 2)~~***	
14.1. Subscriptions	*~~14.1. Subscriptions~~1. Member Federations in their first three years of membership shall pay no subscription.* *2. The amount of the subscription payable by each Member Federation shall be determined by reference to its level of participation in major events during the previous four-year Olympic period in a formula proposed by the Council for approval at the Congress.* *3. The Executive Committee may waive past due subscriptions of inactive Member Federations.*	Previously in BL to Art. 14 Appendix 2. Proposal to now include it here in the main part of the Statutes. '…for approval at the Congress.' Is the new proposed text.
14.2. Challenges to a Member Federation's Eligibility	*~~14.2. Challenges to a Member Federation's Eligibility~~*	Moved to New Art 10 as a BL in Appendix 1. This Bye-Law was previously under Art.14 – Obligations of Member Federations. It is considered that this subject matter is more appropriately included under New Art. 10 Members.
Article 15 – Sanctions, Suspensions and Expulsions	**Article ~~15~~ 15 – Sanctions, Suspensions and Expulsions**	
If a member federation does not fully comply with its obligations, the FISA Executive Committee may, after having given the member federation a warning including a deadline to adjust its status and correct its deficiency, take any of the following measures:	If a M~~m~~ember F~~f~~ederation does not fully comply with its obligations, the ~~FISA~~ Executive Committee may, after having given the ~~member~~ Member ~~federation~~ Federation a warning including a deadline to adjust its status and correct its deficiency, take any of the following measures:	

1. Impose a financial penalty upon the member federation; 2. Suspend the member federation from membership (totally or partially) for a fixed period or until a specified set of circumstances has changed or ceased to exist;	1. Impose a financial penalty upon the Mmember Ffederation; 2. Suspend the Mmember Ffederation from membership (totally or partially) for a fixed period or until a specified set of circumstances has changed or ceased to exist;	
3. Remove or deny accreditation to or exclude a member's athlete, official or representative from any activities of FISA;	3. Remove or deny accreditation to, or exclude a member's athlete, official or representative from, any activities of FISAWorld Rowing;	
4. Impose any other sanction it may deem to be appropriate. The FISA Executive Committee may also take appropriate measures against a member federation associated with a national organisation that has been sanctioned by the IOC, IPC, WADA, FISU or similar organisation. If a member federation does not continue to fulfil the current conditions of membership of FISA and does not rectify the situation by a date fixed by the Executive Committee, or if there are other justifiable reasons, the Congress may expel that federation.	4. Impose any other sanction it may deem to be appropriate. The FISA Executive Committee may also take appropriate measures against a Mmember Ffederation associated with a national organisation that has been sanctioned by the IOC, IPC, WADA, FISU or similar organisation. If a Mmember Ffederation does not continue to fulfil the current conditions of membership of FISA World Rowing and does not rectify the situation by a date fixed by the Executive Committee, or if there are other justifiable reasons, the Congress may expel that federation.	Proposed wording changes to improve clarity.
Bye-Law to Article 15 – Debts	***Bye-Law to Article 15 – Debts***	
Member federations that have subscriptions in arrears or that have unresolved debts to FISA or to an organising committee of a FISA event may be suspended by the Executive Committee or expelled by Congress. In any event, no member of that federation shall	*Member Ffederations that have subscriptions in arrears or that have unresolved debts to FISA World Rowing or to an organising committee of a FISA World Rowing event may be suspended by the Executive Committee or expelled by Congress. In any*	

stand for elections, their delegates shall forfeit their voting rights, and the Executive Committee may ban the federation's teams and officials from competition and other FISA events, and suspend umpires and commission members from participation at FISA events.	*event, no member of that federation ~~shall~~ may stand for elections, their delegates shall forfeit their voting rights, and the Executive Committee may ban or suspend the federation's teams, ~~and~~ officials, umpires and Commission members from competitive~~on~~ and other ~~FISA~~ World Rowing events~~, and suspend umpires and commission members from participation at FISA events~~.*	Proposed wording changes to improve clarity.
Article 16 – Resignation	**Article 16 – Resignation**	
A member federation wishing to withdraw from membership of FISA shall give notice of resignation by registered post to the Executive Committee. The Executive Committee shall immediately inform the remaining member federations.	A M~~m~~ember F~~f~~ederation wishing to ~~withdraw~~ resign from membership of ~~FISA~~ World Rowing shall give notice of resignation by registered post to the Executive Committee. The Executive Committee shall immediately inform the remaining ~~member~~ Member ~~federations~~Federations.	Proposed wording changes to improve clarity.
Article 17 – Obligations of Member Federations after Expulsion or Resignation	**Article 17 – Obligations of Member Federations after Expulsion or Resignation**	
A member federation having withdrawn from membership or been suspended or expelled remains bound by any obligation or liability related to the time it was a member of FISA.	A M~~m~~ember F~~f~~ederation having ~~withdrawn~~ resigned from membership or having been suspended or expelled remains bound by any obligation or liability related to the time it was a member of ~~FISA~~World Rowing.	Proposed wording changes to improve clarity.
Article 18 – Continental Rowing Confederations	**Article 18 – Continental Rowing Confederations**	

A Continental Rowing Confederation shall be an association which, in principle, includes all the member federations of that continent. The continents shall be the five continents recognised by the IOC. Continental Rowing Confederations shall be the unique partners of FISA for continental rowing competitions and cooperation on common projects. To be recognised as a Continental Rowing Confederation, an application shall be submitted in accordance with Bye-Laws to Art. 18 (Appendix 3). The Continental Rowing Confederation shall be recognised by a vote of Congress, upon recommendation by the Council, Continental Rowing Confederations shall have the following rights: 1. To appoint up to three delegates to attend the FISA Congress, in accordance with Art. 23 as appropriate. The delegates can take part in the discussions but have no voting right; 2. To submit proposals for inclusion in the agenda of the Congress in accordance with Art. 29 as appropriate; 3. To attend other FISA events, including member federation conferences, on invitation by the FISA President.	A Continental Rowing Confederation ~~shall be~~is an association which, in principle, includes all the M~~m~~ember F~~f~~ederations of that continent. The continents shall be the five continents recognised by the IOC. Continental Rowing Confederations ~~shall be~~are the unique partners of ~~FISA~~ World Rowing for continental rowing competitions and cooperation on common projects. To be recognised as a Continental Rowing Confederation, an application shall be submitted in accordance with Bye-Laws to Art. 18 (Appendix S3). ~~The~~ A Continental Rowing Confederation ~~shall be~~is recognised as such by a vote of Congress, upon recommendation by the Council.~~,~~ Continental Rowing Confederations shall have the following rights: 1. To appoint up to three delegates to attend the ~~FISA~~ World Rowing Congress, in accordance with Art. ~~23~~ 22 as appropriate. The delegates can take part in the discussions but have no voting rights; 2. To submit proposals for inclusion in the agenda of the Congress in accordance with Art. 2~~9~~8 as appropriate; 3. To attend other ~~FISA~~ World Rowing events, including ~~member~~ Member ~~federation~~ Federation conferences, on invitation by the ~~FISA~~ World Rowing President.	Proposed wording changes to improve clarity.
Continental Rowing Confederations shall have the following obligations:	Continental Rowing Confederations shall have the following obligations:	

1. To submit an annual report of its activities for inclusion in the FISA Congress Agenda Papers; 2. To comply fully with all duties and provisions of the Statutes, Rules, Bye-Laws and Event Regulations established by FISA and decisions taken by FISA. Recognised Continental Rowing Confederations have no responsibility for any financial liabilities of FISA.	1. To submit an annual report of its activities for inclusion in the ~~FISA~~ Congress aAgenda pPapers; 2. To comply fully with all duties and provisions of the Statutes, Rules, Bye-Laws and Event Regulations established by ~~FISA~~ World Rowing and decisions taken by ~~FISA~~World Rowing. 3. To provide for the World Rowing Continental Representative to be an ex-officio member of the Confederation's Executive Board. Recognised Continental Rowing Confederations have no responsibility for any financial liabilities of FISA.	Proposed new wording to strengthen collaboration between the Continental Rowing Confederations and World Rowing.
Bye-Laws to Article 18 – Recognition of Continental Rowing Confederations (Appendix 3)	***Bye-Laws to Article 18 – Recognition of Continental Rowing Confederations (Appendix S3)***	
Article 19 – Other Groupings of Member Federations	**Article 19 – Other Groupings of Member Federations**	

A Grouping of Member Federations (Member Grouping) shall, in principle, include member federations that share a common objective, for example, to promote rowing in any of its forms or to stage an event. To be recognised as a Member Grouping, an application shall be submitted in accordance with Bye-Laws to this Article (Appendix 4). The Member Groupings shall be recognised by a vote of the Council. Member Groupings shall have the following rights: 1. To appoint one delegate to attend the FISA Congress, in accordance with Art. 23 as appropriate. The delegate has no voting right and may take part in discussions at the discretion of the President; 2. To submit proposals to the FISA Council to be considered for inclusion in the agenda of the Congress, in accordance with Art. 29, as appropriate; 3. To attend other FISA events, including member federation conferences, on invitation by the FISA President.	A Grouping of Member Federations (“Member Grouping”) shall, in principle, include Mmember Ffederations that share a common objective, for example, to promote rowing in any of its forms or to stage an event. To be recognised as a Member Grouping, an application shall be submitted in accordance with Bye-Laws to this Art.icle19 (Appendix S4). The Member Groupings shall beare recognised as such by a vote of the Council. Member Groupings shall have the following rights: 1. To appoint one delegate to attend the FISA World Rowing Congress, in accordance with Art. 223 as appropriate. The delegate has no voting right and may take part in discussions at the discretion of the President but has no voting rights; 2. To submit proposals to the FISA Council to be considered for inclusion in the agenda of the Congress, in accordance with Art. 289, as appropriate; 3. To attend other FISA World Rowing events, including member Member federation Federation conferences, on invitation by the FISA World Rowing President.	Proposed wording changes to improve clarity.

Member Groupings shall have the following obligations: 1. To submit an annual report of its activities for inclusion in the FISA Congress Agenda Papers; 2. To comply fully with all duties and provisions of the Statutes, Rules, Bye-Laws and Event Regulations established by FISA and decisions taken by FISA. Member Groupings have no responsibility for any financial liabilities of FISA.	Member Groupings shall have the following obligations: 1. To submit an annual report of its activities for inclusion in the ~~FISA~~ Congress a~~A~~genda p~~P~~apers; 2. To comply fully with all duties and provisions of the Statutes, Rules, Bye-Laws and Event Regulations established by ~~FISA~~ World Rowing and decisions taken by ~~FISA~~World Rowing. Member Groupings have no responsibility for any financial liabilities of FISA.	
Bye-Law to Article 19 – Recognition of other Groupings of Member Federations (Appendix 4)	***Bye-Law to Article 19 – Recognition of other Groupings of Member Federations (Appendix S4)***	
PART III – GOVERNANCE	**PART III – GOVERNANCE**	
Article 20 - Governance	Article 20 - Governance	
FISA shall be governed by: 1. the Congress (Art. 21 to Art. 38); 2. the Council (Art. 39 to Art. 48); 3. the Executive Committee (Art. 49 to Art. 54).	~~FISA~~ World Rowing shall be governed by: 1. the Congress (Art. 21 to Art. ~~38~~37); 2. the Council (Art. ~~39~~ 38 to Art. ~~48~~47); 3. the Executive Committee (Art. ~~49~~ 48 to Art. ~~54~~53).	
PART III A. CONGRESS	**PART III A. CONGRESS**	
Article 21 – Congress	**Article 21 – Congress**	
The Congress is the general assembly of the member federations and the supreme authority of FISA whose activities shall be subject to its control.	The Congress is the ~~general assembly of the member federations and the~~ supreme authority of ~~FISA~~ World Rowing and is made up of the Member Federations. Its authority is set out by these statutes. ~~whose activities shall be subject to its control.~~ Member Federations in good standing may be represented at the Congress by up to three delegates, in accordance with Art. 22.	Proposed wording changes to improve clarity.

	Council members shall participate in the Congress but have no voting rights. The President is chair of the Congress or, if unable, the Vice President or another specific nominee of the President is chair.	
Article 22 – Composition and Presidency	~~**Article 22 – Composition and Presidency**~~	
The Congress shall consist of delegates of member federations that are currently members of FISA. The President of FISA shall preside or, if the President is not able to preside, the Vice President. The Council shall also participate in the Congress.	~~The Congress shall consist of delegates of member federations that are currently members of FISA. The President of FISA shall preside or, if the President is not able to preside, the Vice President. The Council shall also participate in the Congress.~~	This is now included in Art.21 above.
Article 23 – Delegates	**Article ~~23~~ 22 – Eligibility of Congress Delegates**	Proposed wording changes to improve clarity.
Each member federation shall have the right to accredit a maximum of three delegates. Member federations may at any time change their delegates but they may not be represented by a delegate who is the representative of another member federation or by a member of the Council. Each delegate shall satisfy the Executive Committee that the delegate is a citizen or bona fide resident of the country or territory of the member federation he represents. The delegate must be able to provide immediate proof of his authority to represent the member federation. In an exceptional case, the decision of the Executive Committee shall be final.	Each M~~m~~ember F~~f~~ederation ~~shall have~~has the right to accredit a maximum of three delegates, subject to the following: For a Member Federation to accredit more than one delegate to the Congress, both genders must be represented in the Member Federation's delegation. ~~Member federations may at any time change their delegates but they may not be represented by a delegate who is the representative of another member federation or by a member of the Council.~~ ~~Each delegate shall~~Any delegate must ~~satisfy the Executive Committee that the delegate is~~be ~~a~~ a citizen or bona fide resident of the	Proposed wording changes to improve clarity. Proposal to introduce gender related criteria to delegate participation, to promote diversity and gender equality, and encourage increased opportunities for women in decision making positions across the Member Federations and World Rowing.

	country or territory of the applicable Mmember Ffederation ~~he represents~~. Member Federations may not be represented by a delegate who is the representative of another Member Federation nor by a member of the Council. ~~The delegate must be able to provide immediate proof of his authority to represent the member federation.~~ The president of the Member Federation shall communicate the names of its federation's delegates by the registration deadline. The delegates must meet the requirements in accordance with this Article. A Member Federation's delegate may only be changed with the authorisation of the World Rowing President. ~~In an exceptional case, the decision of t~~The Executive Committee has the authority to determine the legitimacy of the proposed delegates and its decision shall be final.	Proposed wording changes to improve clarity.
Article 24 – Observers at the Congress	**Article 234 – Observers at the Congress**	
Observers may attend part or all of the Congress by invitation from the President.	Observers may attend in person part or all of the Congress with authorisation of the President. ~~by invitation from the President.~~	Proposed wording changes to improve clarity.
Article 25 – Ordinary Congress	**Article 245 – Ordinary Congress**	
Delegates shall meet annually as an Ordinary Congress to discuss items as listed under Art. 27, preferably at a time and place at	Delegates shall meet annually as an Ordinary Congress to discuss items ~~as~~ listed under Art. ~~27~~26, preferably at a time and place at	

which a World Rowing Championship regatta is held.	which a World Rowing Championship regatta is held.	
Article 26 – Convening Notice and Agenda	**Article 2~~5~~6 – Convening Notice and Agenda**	
1. Convening Notice – The Executive Committee shall send a convening notice to member federations at least four months before the date of an Ordinary Congress. The convening notice shall include a draft agenda. 2. Final Agenda – The Executive Committee shall send out the final agenda for the Congress at least two months before the date of the Congress. Where possible, the various reports, any observations on the agenda items, the accounts, the financial report, and the proposed budget shall be sent out with the agenda. Subsequent written material may be circulated by the Executive Committee.	1. Convening Notice – The Executive Committee shall send a convening notice to ~~member~~ Member ~~federations~~ Federations at least four months before the date of an Ordinary Congress. The convening notice shall include a draft agenda. 2. Final Agenda – The Executive Committee shall send out the final agenda for the Congress at least two months before the date of the Congress. Where possible, the various reports, any observations on the agenda items, the accounts, the financial report, and the proposed budget shall be sent out with the agenda. Subsequent written material may be circulated by the Executive Committee.	
Article 27 – Agenda for Ordinary Congress	**Article 2~~6~~7 – Agenda for Ordinary Congress**	
The agenda for an Ordinary Congress shall include:	The agenda for an Ordinary Congress shall include:	
1. Mandatory items	1. Mandatory items	
1.1 Opening of the session;	1.1 Opening of the session;	
1.2 Identification of the delegates and confirmation of their authority;	1.2 Identification of the delegates and confirmation of their authority;	
1.3 Appointment of scrutineers for the period of Congress;	1.3 Appointment of scrutineers for the period of Congress;	
1.4 Approval of the minutes of the last Congress; 1.5 President's report and reports from the Vice President, Treasurer and Executive Director;	1.4 Approval of the minutes of the last Congress; 1.5 President's report and reports from the Vice President, Treasurer and Executive Director;	

1.6 Reports of the Chairs of the specialist Commissions;	1.6 Reports of the Chairs of the specialist Commissions;	
1.7 Reports of the FISA Continental Representatives and Co-opted Members;	1.7 Reports of the ~~FISA~~ Continental Representatives and Co-opted Members;	
1.8 Accounts, financial report and auditors' report;	1.8 Presentation of the financial statements;~~Accounts, financial report and auditors' report;~~	1.8-1.13 proposed changes are based on Swiss Lawyers' recommendations, in consideration of corporate governance principles and Swiss Law.
1.9 Approval of accounts;	1.9 Auditors report~~Approval of accounts~~;	
	1.10 Approval of the financial statements;	
1.10 Determination of entrance fee and annual subscription;	1.~~10~~ 11 Determination of entrance fee and annual subscription;	
1.11 Budget for the following year;	1.~~11~~ 12 Budget for the following year;	
	1.13 Appointment of the external auditors	
1.12 Reports on future FISA events and Olympic and Paralympic regattas;	1.~~12~~ 14 Reports on future ~~FISA~~ World Rowing events and Olympic and Paralympic regattas;	
1.13 Place and date of the next Congress;	1.~~13~~ 15 Place and date of the next Congress;	
1.14 Attribution of future World Rowing Championships in accordance with Rule 6;	1.~~14~~ 16 Attribution of future World Rowing Championships in accordance with Rule ~~6~~5;	
1.15 Any other business.	1.~~15~~ 17 Reports of Continental Rowing Confederations and other Member Groupings;~~Any other business~~.	Proposed now as an obligatory item; moved up from 2.1
2. Additional items, as appropriate	~~2~~1.18~~.~~ Any other business ~~Additional items, as appropriate~~	
2.1 Reports of Continental Rowing Confederations and other Member Groupings;	2~~.1 Reports of Continental Rowing Confederations and other Member Groupings;~~ Additional items, as appropriate	
2.2 Reports on applications for affiliation and voting consequent thereon;	2.~~2~~ 1 Reports on applications for affiliation and voting consequent thereon;	
2.3 Reconsideration or confirmation of decisions (ref. Art. 31) taken by the Council in accordance with the provisions of Art. 33 and paragraph 4 of Art. 46 or by the Executive	2.~~3~~ 2 Reconsideration or confirmation of decisions (ref. Art. ~~31~~30) taken by the Council in accordance with the provisions of Art. ~~33~~ 32 and paragraphs 3b and 3c ~~4~~ of Art. ~~46~~ 45 or by the Executive Committee in	

Committee in accordance with the provisions of paragraph 3 of Art. 52;	accordance with the provisions of paragraph 3d of Art. 5251;	
2.4 Council and Executive Committee elections in accordance with Art. 40 and Art. 50; 2.5 Specific Proposals to an existing agenda item from the member federations, the Council or the Executive Committee;	2.4 3 Council and Executive Committee elections in accordance with Art. 40 39 and Art. 5049; 2.5 4 Specific Proposals proposals to an existing agenda item from the Mmember Ffederations, the Council or the Executive Committee;	
2.6 Other additional agenda items proposed by the member federations, the Council or the Executive Committee. A matter which is not listed on the agenda of a Congress may be discussed (but not voted on) if one third of the member federations represented at the Congress so request or if the President authorises it.	2.6 5 Other additional agenda items proposed by the Mmember Ffederations, the Council or the Executive Committee. A matter which is not listed on the agenda of a Congress may be discussed (but not voted on) if one third of the Mmember Ffederations represented at the Congress so request or if the President authorises it.	
Article 28 – Reports	**Article 278 – Reports**	
The Executive Committee or the Congress may appoint individuals to report on matters brought before the Congress. The Congress may also require the Executive Committee to submit to it its views on questions to which it may wish to give further consideration.	The Executive Committee or the Congress may appoint individuals to report on matters brought before the Congress. The Congress may also require the Executive Committee to submit to it its views on questions to which it may wish to give further consideration.	
Article 29 – Specific Proposals and Additional Agenda Items from Member Federations	**Article 289 – Specific Proposals and Additional Agenda Items from Member Federations**	
Member federations may submit a specific proposal to an existing agenda item as well as an additional agenda item, together with the reasoning behind the proposal or additional agenda item. Such submissions shall be made in writing in one of FISA's official languages and shall be received by the Executive Committee at least	Member Ffederations may submit a specific proposal to an existing agenda item as well as an additional agenda item, together with the reasoning behind the proposal or additional agenda item. Such submissions shall be made in writing in one of FISA's World Rowing's official languages and shall be received by the	

three months before the date of the Congress. If these are received at the FISA headquarters by the due date they will be included in the agenda for that Congress. The Executive Committee will decide whether late proposals may be included in the agenda.	Executive Committee at least three months before the date of the Congress. If these are received at the ~~FISA~~ World Rowing headquarters by the due date they will be included in the agenda for that Congress. The Executive Committee will decide whether late proposals may be included in the agenda.	
Article 30 – Proposals from the Council or Executive Committee	**Article ~~30~~ 29 – Proposals from the Council or Executive Committee**	
The Council or the Executive Committee may include on the Agenda any proposal which they consider to be appropriate. Unless there are exceptional circumstances, such proposal shall be included in the Agenda sent to the member federations in accordance with Art. 26. They may submit a proposal to the Congress at any time provided it relates to an item on the Agenda.	The Council or the Executive Committee may include on the a~~A~~genda any proposal which they consider to be appropriate. Unless there are exceptional circumstances, such proposal shall be included in the a~~A~~genda sent to the M~~m~~ember F~~f~~ederations in accordance with Art. 25~~6~~. They may submit a proposal to the Congress at any time provided it relates to an item on the a~~A~~genda.	
Article 31 – Reconsideration and Confirmation of Decisions of Council or the Executive Committee	**Article 301 – Reconsideration and Confirmation of Decisions of Council or the Executive Committee**	
Requests to reconsider decisions of the Council in accordance with Art. 33 or the provisions of paragraph 4 of Art. 46, or decisions of the Executive Committee in accordance with paragraph 3 of Art. 52 shall be submitted to FISA and, unless there are exceptional circumstances, received at least three months before the date of Congress. Each decision may be submitted only once to the Congress for reconsideration and shall be submitted within one year of the date of taking effect. Any alteration of a decision by	Requests to reconsider decisions of the Council in accordance with Art. 323 or the provisions of paragraphs 3b and 3c ~~4~~ of Art. 456, or decisions of the Executive Committee in accordance with paragraph 3d of Art. ~~52~~ 51 shall be submitted to ~~FISA~~ World Rowing and, unless there are exceptional circumstances, received at least three months before the date of Congress. Each decision may be submitted only once to the Congress for reconsideration and shall be submitted within one year of the date of	

the Council/Executive Committee following a vote for reconsideration by the Congress, will not have retroactive effect unless the Council/Executive Committee so decides. The Council and/or the Executive Committee may, on its own initiative, seek confirmation by the next Congress of any of their decisions made within their own competence. If confirmed, this decision may not be submitted again to the Congress for reconsideration.	taking effect. Any alteration of a decision by the Council/Executive Committee following a vote for reconsideration by the Congress, will not have retroactive effect unless the Council/Executive Committee so decides. The Council and/or the Executive Committee may, on its own initiative, seek confirmation by the next Congress of any of their decisions made within their own competence. If confirmed, this decision may not be submitted again to the Congress for reconsideration.	
Article 32 – Extraordinary Congress	**Article 3~~1~~2 – Extraordinary Congress**	
Delegates shall meet as an Extraordinary Congress, to address one or more specific matters, when the annual Ordinary Congress or the Executive Committee shall so decide or when at least one-fifth of the member federations submit a request in writing to the Executive Committee giving reasons therefor. The Executive Committee shall send a convening notice to all member federations within 14 days of deciding to hold an Extraordinary Congress or within two months of receiving a request, as mentioned above, to hold an Extraordinary Congress. In this case, the Extraordinary Congress shall be convened within two months of the date of the convening notice.	Delegates shall meet as an Extraordinary Congress, to address one or more specific matters, when the annual Ordinary Congress or the Executive Committee shall so decide or when at least one-fifth of the Mm~~m~~ember Ff~~f~~ederations submit a request in writing to the Executive Committee giving reasons therefor. The Executive Committee shall send a convening notice to all Mm~~m~~ember Ff~~f~~ederations within 14 days of deciding to hold an Extraordinary Congress or within two months of receiving a request, as mentioned above, to hold an Extraordinary Congress. ~~In this case, t~~The Extraordinary Congress shall be convened within two months of the date of the convening notice.	
Article 33 – Alterations to the Statutes and Rules of Racing	**Article 3~~2~~3 – Alterations to the Statutes and Rules of Racing – Quadrennial Congress**	New name for the “Statutes & Rules” Extraordinary Congress. To provide clarity and distinguish between an Extraordinary Congress and the Congress that is convened every four years to propose and vote on

		amendments to the Statutes and Rules of Racing.
The Statutes and Rules of Racing may only be altered by an Extraordinary Congress every four years in the year following the staging of the Summer Olympic Games and Paralympic Games. Art. 26 shall apply regarding the Convening Notice and Agenda. In the case of Force Majeure, a Congress may make an alteration at any time, and, if circumstances require it, the Council may make an alteration to take effect until the next Congress.	The Statutes and Rules of Racing may only be altered by a ~~an Extraordinary~~ Congress convened for that purpose, every four years in the year following the staging of the Summer Olympic Games and Paralympic Games. Art. 25~~6~~ shall apply regarding the c~~C~~onvening n~~N~~otice and a~~A~~genda. In the case of Force Majeure, a Congress may make an alteration at any time, and, if circumstances require it, the Council may make an alteration to take effect until the next Congress.	Proposed wording changes to improve clarity.
Article 34 – Auditing of Accounts & Risk Management	**Article 334 – Auditing of Accounts ~~& Risk Management~~**	Based on Swiss Lawyers' recommendations, it is proposed that this Article focuses on External Audit alone.
1. External Audit – FISA's accounts shall be audited each year by a professional auditor appointed by the Executive Committee. 2. Internal Audit and Risk Management – The Council shall appoint a Finance Sub-Committee to oversee FISA's internal financial and business controls, risk management and other matters appropriate to the committee, including operational and process audits as required. Its membership and scope is determined by the Council.	1. ~~External Audit – FISA's~~ World Rowing's ~~accounts~~ annual financial statements shall be audited each year by a professional external auditor. 2. The auditors' report shall be presented to the Ordinary Congress. 3. The auditors shall be appointed each year by the Congress, based on a recommendation from~~by~~ the Executive Committee. ~~2. Internal Audit and Risk Management – The Council shall appoint a Finance Sub-Committee to oversee FISA's internal financial and business controls, risk management and other matters appropriate to the committee, including operational and process audits as required. Its membership and scope is determined by the Council.~~	Internal audit and Finance Committee proposals are now included in New Arts 45 & 51

Article 35 – Quorum at Congress	**Article 3~~4~~5 – Quorum at Congress**	
Subject to the provisions of Art. 68, no quorum is required and the decisions of Congress shall be valid, irrespective of the number of member federations represented.	Subject to the provisions of Art. ~~68~~67, no quorum is required and the decisions of Congress shall be valid, irrespective of the number of M~~m~~ember F~~f~~ederations represented.	
Article 36 – Voting at Congress	**Article 3~~5~~6 – Voting at Congress**	
Voting at FISA Congresses shall be by a show of official voting cards which indicate the number of votes to which each member federation is entitled. If the Executive Committee so decides, voting may take place by electronic means. At a FISA Congress, voting shall be by secret ballot if the chair so decides, or if requested by a delegate supported by delegates of at least four other member federations. Each member federation shall be entitled to one vote, irrespective of the number of delegates representing it. If a member federation fulfils the following conditions, it shall instead be entitled to three votes for a period of four years commencing 1st January of the year following the Summer Olympic Games: 1. It has been a member of FISA for at least three years, 2. It has competed at any of the following regattas with a total of at least 12 crews during the previous four year Olympic period: 2.1 World Rowing Championships; 2.2 World Rowing Under 23 Championships; 2.3 World Rowing Junior Championships;	Voting at ~~FISA~~ Congresses shall be by a show of official voting cards which indicate the number of votes to which each M~~m~~ember F~~f~~ederation is entitled. ~~If the Executive Committee so decides, voting may take place by electronic means. At a FISA Congress, v~~V~~oting shall be by secret ballot if the chair so decides, or if requested by a delegate supported by delegates of at least four other M~~m~~ember F~~f~~ederations. Voting may take place by electronic means if the Executive Committee so decides. Each M~~m~~ember F~~f~~ederation shall be entitled to one vote, irrespective of the number of delegates representing it. If a M~~m~~ember F~~f~~ederation fulfils the following conditions, it shall instead be entitled to three votes for a period of four years commencing 1~~st~~ January of the year following the Summer Olympic and Paralympic Games: 1. It has been a member of ~~FISA~~ World Rowing for at least three years,	Proposed wording changes and reordering of text/paragraphs to improve clarity.

2.4 Olympic or Paralympic qualification regattas; 2.5 Continental Games regattas recognised by FISA; and for all crews having competed in the above regattas during the previous four year Olympic period, excluding mixed crews, at least 25% shall have been female crews and at least 25% shall have been male crews. By 31 December in the year of the Summer Olympic and Paralympic Games, the Council will notify all member federations of their voting entitlements.	2. It has competed at any of the following regattas with a total of at least 12 crews during the previous ~~four year~~four-year Olympic period: 2.1 World Rowing Championships; 2.2 World Rowing Under 23 Championships; 2.3 World Rowing Junior Championships; 2.4 Olympic or Paralympic qualification regattas; 2.5 Continental Games regattas recognised by ~~FISA~~World Rowing; and for all crews having competed in the above regattas during the previous ~~four year~~four-year Olympic and Paralympic period, excluding mixed crews, at least 25% shall have been female crews and at least 25% shall have been male crews. By 31 December in the year of the Summer Olympic and Paralympic Games, the Council will notify all M~~m~~ember F~~f~~ederations of their voting entitlements.	It is proposed that WR Coastal & Indoor Championship participation be included for the purposes of this calculation as a proposal for the next Extraordinary Congress, in 2024. % to be reviewed in the next cycle.
Article 37 – Majorities	**Article 3~~6~~7 – Majorities**	
Decisions of Congress shall be taken on the basis of an absolute majority (more than 50%) of valid votes cast. For alterations to the Statutes and Rules of Racing (Art. 33), a qualified majority of two-thirds is required. The majority required for Dissolution is explained in Art. 68. Abstentions and blank, incomplete or spoiled voting forms will not be considered “valid” votes. In the case of votes with more than two options, such as elections with multiple	Decisions of Congress shall be taken on the basis of an absolute majority (more than 50%) of valid votes cast. For alterations to the Statutes and Rules of Racing (Art. 3~~2~~3), a qualified majority of two-thirds is required. The majority required for Dissolution is explained in Art. ~~68~~67. Abstentions and blank, incomplete or spoiled voting forms will not be considered “valid” votes.	

candidates or the attribution of a FISA World Championship regatta, as long as the absolute majority is not reached, additional ballots will be required. In this case, the candidate or option obtaining the smallest number of votes shall be eliminated. In the case of a tie, a second ballot shall be taken. If the vote is still tied after two ballots, the Council shall immediately carry out an internal vote to determine the decision. In the case of an election with one single candidate, the absolute majority must nevertheless be reached.	In the case of votes with more than two options, such as elections with multiple candidates or the attribution of a ~~FISA~~ World Rowing ~~World~~ Championship regatta, as long as the absolute majority is not reached, additional ballots will be required. In this case, the candidate or option obtaining the smallest number of votes shall be eliminated. In the case of a tie, a second ballot shall be taken. If the vote is still tied after two ballots, the Council shall immediately carry out an internal vote to determine the decision. In the case of an election with one single candidate, the absolute majority must nevertheless be reached.	
Article 38 – Date of Taking Effect	**Article 3~~7~~8 – Date of Taking Effect**	
Elections and decisions of a Congress shall take effect from 1 January following that Congress unless Congress determines otherwise.	Elections and decisions of a Congress shall take effect from 1 January following that Congress unless Congress determines otherwise.	
PART III B. COUNCIL	**PART III B. COUNCIL**	
Article 39 – The Council	**Article 3~~8~~9 – The Council**	
FISA shall be managed by the Council, consisting of: 1. the President; 2. the Vice President; 3. the Treasurer; 4. the non-voting Executive Director; 5. the Chairs of the specialist Commissions; 6. the FISA Continental Representatives; and 7. the Co-opted Member(s). With the exception of the Executive Director, the members of Council are not remunerated	The Council is responsible for all sport matters of World Rowing in accordance with the Statutes and the Rules, and under the managerial direction of the Executive Committee. ~~FISA shall be managed by t~~The Council consists~~, consisting~~ of: 1. the President; 2. the Vice President; 3. the Treasurer; 4. the non-voting Executive Director;	Introductory paragraph now more clearly describes the role of the Council. To provide greater clarity and distinguish between the roles of the Council and those of the Executive Committee, and based on Swiss lawyer recommendations. Please refer to the "*Explanatory Note for proposed changes to Articles related to the division of responsibility between the Council and the Executive Committee and the Management. (Arts 38 and 48, Arts 45 and 51 and Appendices S6, S7 and S8)".*

by FISA but may receive reimbursement of expenses. FISA Council Members have no responsibility for any financial liabilities of FISA.	5. the Chairs of the specialist Commissions; 6. the ~~FISA~~ Continental Representatives; and 7. up to two~~the~~ Co-opted Member(s). The President is chair of the Council or, if unable, the Vice President or another specific nominee of the President is chair. ~~With the exception~~Except for ~~of~~ the President and the Executive Director~~,~~ the Council members ~~of Council~~ are not remunerated by ~~FISA~~ World Rowing but may receive reimbursement of expenses. ~~FISA Council Members have no responsibility for any financial liabilities of FISA~~.	Proposal to take this liability clause out, based on the legal opinion that has been received from the Swiss Lawyers.
Article 40 – Election of Members of the Council	**Article 3940 – Election of Council Members ~~of the Council~~**	
The members of the Council, with the exception of the Executive Director, the Co-opted Member(s) and the FISA Continental Representatives, shall be elected for four years by the Congress. Candidates for the position of President, Vice President and Treasurer must have participated a minimum of four times in total; (i) as a delegate/Council Member at a FISA Congress and/or (ii) as a rower in the following events: 1. World Rowing Championships, 2. Olympic Games rowing regatta, 3. Paralympic Games rowing regatta.	The Council members ~~of the Council~~, with the exception of the Executive Director, the Athletes' Commission Chair, ~~the Co-opted Member(s) and~~ the ~~FISA~~ Continental Representatives and the Co-opted Member(s), ~~shall be~~are elected for four~~-~~-year terms by the Congress. The elections for President, Vice President and Treasurer take place in the year following the Summer Olympic and Paralympic Games.	Proposed wording changes to improve clarity. Reference to the new Athletes' Commission proposal, which includes elected Commission membership (See Appendix S5 – Athletes' Commission Regulations). The AC Regulations propose a new structure for the AC with elected and appointed members in line with current practice at the IOC and other International Federations. The AC Regulations set out the details of membership, and the election & appointment process to the AC.

	The elections for the Chairs of the specialist Commissions take place in the second and third years after the Summer Olympic and Paralympic Games. The Athletes' Commission Chair is appointed for a four-year term in accordance with the Athletes' Commission Regulations as set out in Appendix S5 and in the Bye-Law to Art. 39. ~~Candidates for the position of President, Vice President and Treasurer must have participated a minimum of four times in total; (i) as a delegate/Council Member at a FISA Congress and/or (ii) as a rower in the following events:~~ ~~1. World Rowing Championships,~~ ~~2. Olympic Games rowing regatta,~~ ~~3. Paralympic Games rowing regatta.~~	Please also refer to the "*Explanatory Note for Proposed Commission Changes Arts. 39 and 54*". Proposal that all Council eligibility clauses are now included in a separate new Eligibility Article – Art.42. This section is now included in Art.42.
Bye-Laws to Article 40 – Election of Members of the Council	***Bye-Laws to Article ~~40~~39 – Election of Council Members ~~of the Council~~***	
1. The President, Vice President and Treasurer are elected at the Ordinary Congress in the year following each Summer Olympic Games.	*1. The President, Vice President and Treasurer are elected at the Ordinary Congress in the year following each Summer Olympic Games.*	
2. The Chairs of the following Commissions are elected in the second year after each Summer Olympic Games: *2.1 Competitive Rowing;* *2.2 Events;*	*2. The Chairs of the following Commissions are elected in the second year after each Summer Olympic Games:* *2.1 ~~Competitive Rowing;~~ Athletes';* *2.2 Events;*	Proposal to bring Athletes Commission forward to year 2, to avoid the year prior to the Olympic Games and the OG qualification period.

2.3 Event Promotion; *2.4 Master Rowing;* *2.5 Para Rowing;* *2.6 Umpiring.*	*2.3 ~~Event Promotion;~~Competitive Rowing;* *2.4 Master~~s~~ Rowing;* *2.5 Para Rowing;* *2.6 Umpiring.*	Please also refer to the "*Explanatory Note for Proposed Commission Changes Arts 39 and 54*".
3. The Chairs of the following Commissions are elected in the third year after each Summer Olympic Games: *3.1 Athletes;* *3.2 Equipment and Technology;* *3.3 Rowing for All;* *3.4 Sports Medicine;* *3.5 Women's Rowing;* *3.6 Youth Rowing;*	*3. The Chairs of the following Commissions are elected in the third year after each Summer Olympic Games:* *3.1 ~~Athletes~~ Coastal Rowing;* *3.2 Equipment and Technology;* *3.3 ~~Rowing for All~~Indoor Rowing;* *3.4 Sports Medicine;* *3.5 Women's ~~Rowing~~;* *3.6 Youth Rowing;*	Proposal to continue with the Women's Commission at this time due to its political importance and the need to further improve gender equality; Equity, Diversity and Inclusion to be established as a subset/working group of this Commission. Proposal for Recreational to be part of the new Coastal Rowing Commission for the cycle 2021 to 2024.
4. The Executive Committee shall give notice of those positions on the Council which are due for election at the time it sends the Convening Notice for the Congress.	*4. Except for the Chair of the Athletes' Commission, ~~T~~the Executive Committee shall give notice of those Council positions ~~on the Council~~ which are due for election at the time it sends the Convening Notice for the Congress.*	
5. The notice will call for nominations for the positions to be elected by the Congress. The nomination must be made by the member federation of the nominee and shall include a completed FISA Nomination Form. The nomination must be received at FISA headquarters no later than three months before the date of the Congress.	*~~5~~4.1~~.~~ The notice will call for nominations for the positions to be elected by the Congress.* *4.2 The nomination must be made by the M~~m~~ember F~~f~~ederation of the ~~nominee~~ candidate and shall include a completed ~~FISA~~ World Rowing Nomination Form.* *4.3 The nomination must be received at ~~FISA~~ World Rowing headquarters no later than three months before the date of the Congress.*	
6. No later than one month after the closing date for nominations FISA shall send to all member federations a list of all nominations received by the closing date.	*4.~~6~~. No later than one month after the closing date for nominations ~~FISA~~ World Rowing shall send to all M~~m~~ember*	

	*Ff*ederations a list of all valid nominations received by the closing date.	
	5. The appointment of the Chair of the Athletes' Commission shall be held in accordance with the Athletes' Commission Regulations as set out in Appendix S5.	Proposed new Appendix to describe membership, election and appointment procedures for the Athletes' Commission. NEW Appendix S5 – Athletes' Commission Regulations.
Article 41 – Appointment of the Executive Director	**Article 401 – Appointment of the Executive Director**	
The Executive Director shall be appointed by the Executive Committee. He shall be supported by administrative staff. He is also the Secretary General.	The Executive Director shall beis appointed by the Executive Committee. He The Executive Director, who will also act as Secretary General, shall be supported by administrative staff. He is also the Secretary General.	Proposed wording changes to improve clarity.
Article 42 – Appointment of the FISA Continental Representatives and Co-opted Members	**Article 412 – Appointment of the FISA Continental Representatives and Co-opted Members**	
FISA shall have a Continental Representative for each of the following continents: Africa, Asia, Europe, Oceania, The Americas. The FISA Continental Representatives shall be appointed by the elected members of the Council. Before making these appointments, the Council may consult the member federations concerned. FISA may appoint Co-opted Members, up to two, to complement the skill set of the Council. The Co-opted Members shall be appointed by the elected members of the Council, upon proposal by the Executive Committee.	FISA World Rowing shall have a Continental Representative for each of the following continents: Africa, Asia, Europe, Oceania, The Americas. The FISA Continental Representatives shall represent World Rowing in their continent. The Continental Representatives shall be appointed by the elected members of the Council, upon proposal by the Executive Committee. Before making these appointments, the Council may consult the Mmember Ffederations concerned.	Proposed wording changes to improve clarity.

These Council members shall be appointed in the year of the Summer Olympic and Paralympic Games and in the second year after the Summer Olympic and Paralympic Games, for a two year term, and may be reappointed.	~~FISA~~ World Rowing may appoint up to two Co-opted Members~~, up to two,~~ to complement the skill set of the Council. The Co-opted Members shall be appointed by the ~~elected members of the~~ Council, upon proposal by the Executive Committee. These Council members shall be appointed in the year of the Summer Olympic and Paralympic Games and in the second year after the Summer Olympic and Paralympic Games, for a ~~two year~~two-year term, and may be reappointed.	
Article 43 – Time in Office	**Article 4~~3~~23 – Eligibility of Council Members~~Time in Office~~**	Proposal to include all elements relating to Council eligibility under this article.
Council members, other than the Executive Director, are eligible for re-election or re-appointment, up to a maximum of 12 years in the same position. The 12 year period will commence from the Council member's next election date after the 2017 Extraordinary Congress in Tokyo, Japan. A member of the Council may hold office until 31 December of the year in which he reaches the age of 70.	1. Candidates for the position of President, Vice President and Treasurer must have participated a minimum of four times in total in any of the following events: 1.1 a World Rowing Congress (as a delegate or Council Member); 1.2 as a rower in the following events: 1.2.1 World Rowing Championships, 1.2.2 Olympic Games rowing regatta, 1.2.3 Paralympic Games rowing regatta. 2. Candidates for all Council positions must present skills and experience that are relevant to the Council position and the related duties as described in the Articles and Bye-Laws. 3. Council members, other than the Executive Director, are eligible for re-election or re-appointment, up to a maximum of 12	Previously under Old Art. 40 Proposed new text to emphasise the need for candidates for Council positions to have the relevant skills and experience for the role.

	years in the same position. The ~~12 year~~12-year period will commence from the Council member's next election date after the 2017 Extraordinary Congress in Tokyo, Japan. 4. ~~A member of the~~ Council members may hold office until 31 December of the year in which they reach~~es~~ the age of 70.	
Article 44 – Honorary Members	**Article 4~~3~~4 – Honorary Members**	
On the proposal of Council, Congress may confer the title "Honorary Council Member" or another appropriate Honorary title on a retired Council member who has rendered distinguished service to international rowing. Honorary Council Members shall not, however, be entitled to participate in the work of Council. Specifically, they shall have no voting rights.	On the proposal of Council, Congress may confer the title "Honorary Council Member" or another appropriate Honorary title on a retired Council member who has rendered distinguished service to international rowing. Honorary Council Members shall not, however, be entitled to participate in the work of Council or~~. Specifically, they shall~~ have ~~no~~ voting rights.	Proposed wording changes to improve clarity.
Article 45 – Decisions of the Council	**Article 4~~4~~5 – Decisions of the Council**	
Decisions of the Council shall be taken by a majority of the votes cast. In the case of a tie, the President, or in the absence of the President the chair of the meeting, shall have a casting vote. Voting shall be by show of hands unless a secret ballot is requested or may take place by correspondence. Determination of a majority shall be in accordance with Art. 37.	Decisions of the Council ~~shall be~~are taken by a majority of the votes cast. In the case of a tie, the President, the chair of the meeting, shall have a casting vote. Voting shall be by show of hands unless a secret ballot is requested or may take place by correspondence. Determination of a majority shall be in accordance with Art. 3~~6~~7.	
Article 46 – Duties of the Council	**Article 4~~5~~6 – Duties of the Council**	

The duties of the Council shall be: 1. To ensure the observance of the Statutes, Rules of Racing, Bye-Laws and Event Regulations; 2. To take such steps as may be necessary to achieve the Objectives laid down in Art. 2 of the Statutes; 3. To ensure the execution of decisions taken by Congress and to establish the duties of the individual members of the Council and the duties of the Commissions; 4. To adopt and amend Bye-Laws made under the Statutes and Rules of Racing and to adopt and amend Event Regulations; 5. To ensure the maintenance of proper standards in the organisation of FISA Events, International regattas, Olympic and Paralympic regattas and, in general, all events and competitions conducted under the authority of FISA; 6. To select the most suitable bids from candidate member federations for the organisation of World Championships and propose it (them) to the Congress for final approval (in accordance with Rule 6); 7. To propose three Commissions Chairs to Congress to be elected to the Executive Committee in accordance with Art. 50; 8. To appoint Continental Representatives and Co-opted Members in accordance with Art. 42 and members of the Commissions in accordance with Art. 55.	The ~~duties~~ authorities and responsibilities of the Council ~~shall be~~are: ~~1. To ensure the observance of the Statutes, Rules of Racing, Bye-Laws and Event Regulations;~~ ~~2~~1. Strategic Direction – a. To establish a strategic plan and take such steps as may be necessary to achieve the Object~~ive~~s laid down in Art. ~~2~~ 3 of the Statutes; ~~3~~b. To ensure the execution of decisions taken by Congress~~;~~ ~~and~~ c. ~~to establish the duties of the individual members of the Council and the~~To assign duties to~~of~~ the Commissions.~~;~~ ~~4. To adopt and amend Bye-Laws made under the Statutes and Rules of Racing and to adopt and amend Event Regulations;~~ ~~5~~2. Events – a. To ensure the maintenance of proper standards in the organisation of all ~~FISA~~ World Rowing ~~E~~events~~,~~ all events conducted under the authority of World Rowing in general, and, in particular,~~International regattas,~~ Olympic~~,~~ ~~and~~ Paralympic and Youth Olympic regattas ~~and, in general, all events and competitions conducted under the authority of FISA~~; b~~6~~. In accordance with Rule 5, ~~T~~to select the most suitable bids from candidate M~~m~~ember F~~f~~ederations for the organisation of World	Please refer to the "*Explanatory Note for proposed changes to Articles related to the division of responsibility between the Council and the Executive Committee and the Management (Arts 38 & 48, Arts 45 and 51 and Appendices S6, S7 and S8)"* Restructuring of the text to provide clarity.

	Championships and propose it (them) to ~~the~~ Congress for approval and ~~final approval~~attribution ~~(in accordance with Rule 6)~~; c. To attribute events based on the most suitable bids for World Rowing Cups, Coastal and Indoor Championships, and Masters Regattas. 3. Governance – a. To ensure the observance of the Statutes, Rules of Racing, Bye-Laws and Event Regulations; b. To adopt and amend Bye-Laws made under the Statutes and Rules of Racing; c. To adopt and amend Event Regulations. ~~7~~4. Membership – a. In accordance with Art. 49, ~~T~~to propose three ~~Commissions Chairs~~Council members to Congress to be elected to the Executive Committee ~~in accordance with Art. 50~~; ~~8~~b. In accordance with Art. 41, t~~T~~o appoint Continental Representatives and Co-opted Members; c. I~~i~~n accordance with Art. 54, to appoint~~in accordance with Art. 42 and members of the~~ Commission~~s~~ members ~~in accordance with Art. 55~~. The Council may appoint an Internal Audit Committee to provide an independent review of governance, processes and risk management. Membership and duties of the	Previously points 1 and 4. Previously points 7 and 8. Introduction of the Internal Audit Committee with majority independent representation, in line with good governance practices. Please refer to the "*Explanatory Note for proposed changes to Articles related to the*

	Internal Audit Committee shall be set out as Bye-Laws. ***Bye-Laws to Articles 45 – Internal Audit Committee (Appendix S6)***	*division of responsibility between the Council and the Executive Committee and the Management (Arts 38 and 48, Arts 45 and 51 and Appendices S6, S7 and S8)".*
Article 47 – Duties of the Council Members	**Article 467 – Duties of the Council Members**	
The duties of the members of the Council shall be set out as Bye-Laws.	The duties of the members of the Council members shall be set out as Bye-Laws.	
Bye-Laws to Article 47 – Duties of the Council Members (Appendix 5)	***Bye-Laws to Article 467 – Duties of the Council Members (Appendix 5S7)***	Updated to reflect recommendations of the Swiss lawyers. Please refer to the "*Explanatory Note for proposed changes to Articles related to the division of responsibility between the Council and the Executive Committee and the Management (Arts 38 and 48, Arts 45 and 51 and Appendices S6, S7 and S8)".*
Article 48 – Council Meetings	**Article 478 – Council Meetings**	
The Council shall normally meet at least three times per year as decided by the Executive Committee or when at least seven Council members submit a request in writing to the Executive Committee giving the reasons therefor. It may also meet when so required by the President. The Council may make decisions by correspondence. The Agendas for all meetings are established by the Executive Committee. Reports on Council meetings shall be circulated to all member federations and Council and Commission members within one month of the meeting.	The Council shall normally meet at least three times per year as decided by the Executive Committee or when at least seven Council members submit a request in writing to the Executive Committee giving the reasons therefor. It may also meet when so required by the President. The Council may make decisions by correspondence. The aAgendas for all meetings are established by the Executive Committee. Reports on Council meetings shall be circulated to all member Member federations Federations and Council and Commission members within one month of the meeting.	
PART III C. EXECUTIVE COMMITTEE	**PART III C. EXECUTIVE COMMITTEE**	
Article 49 – Executive Committee	**Article 489 – Executive Committee**	

The Executive Committee consist of 1. the President; 2. the Vice President; 3. the Treasurer; 4. the three Commission Chairs (elected according to Art. 50); and 5. the non-voting Executive Director.	1. The Executive Committee has oversight responsibility for the management, administration, finances and governance of World Rowing, and, when necessary, has the authority to make urgent decisions, including regarding sport related matters in accordance with the Statutes and Rules. It guides the activities of the Council, Commissions and Working Groups. The Executive Committee consists of: 1.1. the President; 1.2. the Vice President; 1.3. the Treasurer; 1.4. the non-voting Executive Directorthe three Commission Chairs (elected according to Art. 50); and 1.5. the non-voting Executive Director the three Council members (elected according to Art. 49); and. 1.6 the Athletes' Commission Chair. 2. The President is chair of the Executive Committee or, if unable, the Vice President or another specific nominee of the President is chair.	Introductory paragraph now more clearly describes the role of the EC. To provide greater clarity and distinguish between the roles of the Council and those of the Executive Committee, and based on Swiss lawyer recommendations. Please refer to the "*Explanatory Note for proposed changes to Articles related to the division of responsibility between the Council and the Executive Committee and the Management (Arts 38 and 48, Arts 45 and 51 and Appendices S6, S7 and S8)".* Proposed changes to the AC included proposal for the AC Chair to be ex-officio voting member of the Executive Committee.
Article 50 – Election of the Three Commission Chairs to the Executive Committee	**Article 50 49 – Election of the Three Commission Chairs to the three Council Members to the Executive Committee**	
At the Ordinary Congress in the year following each Summer Olympic and Paralympic Games, three Commission Chairs shall be elected individually to the	At the Ordinary Congress in the year following each Summer Olympic and Paralympic Games, three Commission Chairs Council members shall be elected	Proposed wording changes to improve clarity. Includes implications of proposed changes to AC.

Executive Committee based on a proposal from the Council. If one or more of the proposed Commission Chairs does not receive a majority according to Art. 37, there will be additional rounds of voting where all interested Commission Chairs shall be eligible for election to any unfilled position.	individually to the Executive Committee based on a proposal from the Council. The following Council Members are eligible for this election: 1. Chairs of the specialist Commissions 2. Continental Representatives 3. Co-opted Members Candidates for these three positions on the Executive Committee should have been in their Council role since 1 January of the year of this election. If one or more of the proposed ~~Commission Chairs~~candidates does not receive a majority according to Art. 3~~6~~7, there will be additional rounds of voting where all interested and eligible Council members~~Commission Chairs~~ shall be eligible to stand for election to ~~any~~ the unfilled position(s).	To increase the number and diversity of Council members eligible for a position on the Executive Committee.
Article 51 – Decisions of the Executive Committee	**Article ~~51~~ 50 – Decisions of the Executive Committee**	
Decisions of the Executive Committee shall be taken by a majority of the valid votes cast. In the case of a tie, the chair of the meeting shall have a casting vote. Voting shall be by show of hands unless a secret ballot is requested or may take place by correspondence. Determination of a majority shall be in accordance with Art. 37.	Decisions of the Executive Committee ~~shall be~~are taken by a majority of the valid votes cast. In the case of a tie, the chair of the meeting shall have a casting vote. Voting shall be by show of hands unless a secret ballot is requested or may take place by correspondence. Determination of a majority shall be in accordance with Art. ~~37~~36.	
Article 52 – Duties of the Executive Committee	**Article ~~52~~ 51 – Duties of the Executive Committee**	Restructuring of the text to provide clarity. Please refer to the "*Explanatory Note for proposed changes to Articles related to the*

		division of responsibility between the Council and the Executive Committee and the Management (Arts 38 and 48, Arts 45 and 51 and Appendices S6, S7 and S8)".
The duties of the Executive Committee shall be (inter alia):	The ~~duties~~ authorities and responsibilities of the Executive Committee ~~shall be~~are (inter alia):	
1. To be responsible for the directional guidance of FISA's programmes with the relevant Council Members, Commission members, working group members, organising committees and member federations; 2. To be responsible for the administrative and financial management of FISA. To this end, the Executive Committee may establish administrative offices with remunerated personnel; 3. To make any decisions appropriate to the circumstances in the interests of the sport of rowing; 4. To decide all questions of interpretation of the Statutes, Rules of Racing, Bye-Laws and Event Regulations; 5. To impose penalties, at any time, as provided for in Art. 65, on member federations, clubs or individuals who breach the Statutes, Rules, any related Bye-Laws or Event Regulations or who refuse to conform to instructions given, or who behave in a negligent or inappropriate manner; 6. To issue convening notices and the relevant Agenda Papers for Congresses and Council meetings, and to keep member federations informed of the affairs of FISA;	1. Management – a. To ~~be responsible for~~oversee the overall directional guidance of ~~FISA's~~ World Rowing's ~~programmes~~ activities with the relevant Council Members, Commission members, W~~w~~orking G~~g~~roup members, organising committees and M~~m~~ember F~~f~~ederations; ~~2~~b. To ~~be responsible for the~~ manage World Rowing administrative~~l~~y and financial~~l~~y ~~management of FISA~~. To this end, the Executive Committee may establish administrative offices with remunerated personnel; 2. Governance – a. To decide all questions of interpretation of the Statutes, Rules of Racing, Bye-Laws and Event Regulations b. In the case of a breach of the Statutes, Rules, Bye-Laws or Event Regulations, or in the case of negligent or inappropriate behaviour, to decide sanctions, at any time, as provided for in Art. 64, on Member Federations, clubs or individuals;	Proposed changes to wording, based on recommendations from the Swiss lawyers, in consideration of corporate governance principles and Swiss Law. Many of the proposed changes are reordering of clauses and reformatting changes.

7. To ensure FISA is represented by its President or by one of its Council members at important events and meetings of other organisations; 8. To perform all other duties of the Executive Committee as established in FISA's Statutes, Rules, any related Bye-Laws and Event Regulations; 9. To assume all responsibilities which are not expressly attributed to another entity within FISA.	3. ~~To make any decisions appropriate to the circumstances in the interests of the sport of rowing;~~General - ~~4. To decide all questions of interpretation of the Statutes, Rules of Racing, Bye-Laws and Event Regulations;~~ ~~5. To impose penalties, at any time, as provided for in Art. 65, on member federations, clubs or individuals who breach the Statutes, Rules, any related Bye-Laws or Event Regulations or who refuse to conform to instructions given, or who behave in a negligent or inappropriate manner;~~ ~~6~~a. To ~~issue convening notices and the relevant Agenda Papers for~~convene Congresses and Council meetings, prepare the agendas and supporting documentation; b. ~~and t~~To keep ~~member~~ Member ~~federations~~ Federations informed of ~~the~~ World Rowing's a~~ctivities~~~~ffairs of FISA~~; ~~7. To ensure FISA is represented by its President or by one of its Council members at important events and meetings of other organisations;~~ ~~8~~c. To perform all other duties of the Executive Committee as established in ~~FISA's~~ World Rowing's Statutes, Rules of Racing, ~~any related~~ Bye-Laws and Event Regulations; ~~9~~d. To make any decisions appropriate to the circumstances in the interests of the sport of rowing; e. To assume all responsibilities which are not expressly attributed to another entity within ~~FISA~~World Rowing.	

	The Executive Committee may establish a Finance Committee to oversee the financial management of World Rowing on behalf of the Executive Committee. Membership and duties of the Finance Committee shall be set out as Bye-Laws. ***Bye-Law to Article 51 – Finance Committee (Appendix S8)***	Transition of the Finance Sub-Committee to the Finance Committee (previously in Art. 34 Auditing of Accounts & Risk Management). Please refer to the "*Explanatory Note for proposed changes to Articles related to the division of responsibility between the Council and the Executive Committee and the Management (Arts 38 and 48, Arts 45 and 51 and Appendices S6, S7 and S8)*".
Article 53 – Executive Committee Meetings	**Article ~~53~~ 52 – Executive Committee Meetings**	
The Executive Committee shall normally meet at least three times per year as decided by the President or when at least three Executive Committee members submit a request in writing to the President giving the reasons therefor. The Executive Committee may make decisions by correspondence. The agendas for all meetings shall be established in advance by the chair of the meeting. Minutes of Executive Committee meetings shall be circulated to all Council members within one month of the meeting.	The Executive Committee shall normally meet at least three times per year as decided by the President or when at least three Executive Committee members submit a request in writing to the President giving the reasons therefor. The Executive Committee may make decisions by correspondence. The agendas for all meetings shall be established in advance by the chair of the meeting. Minutes of Executive Committee meetings shall be circulated to all Council members within one month of the meeting.	
Article 54 – Casual Vacancies	**Article ~~54~~ 53 – Casual Vacancies**	
In case of a casual vacancy in the Council or the Executive Committee, the Executive Committee may replace the member concerned until the next Congress.	In case of a casual vacancy in the Council or the Executive Committee, the Executive Committee may replace the member concerned until the next Congress.	
PART III D. COMMISSIONS	**PART III D. COMMISSIONS**	
Article 55 – Commissions	**Article ~~55~~ 54 – Commissions**	
The Council may establish Commissions having special duties and, in particular, in the following fields:	1. The Council may establish specialist Commissions to advise on and undertake	The list of Commissions has been moved to the Bye-Laws to provide flexibility in this rapidly changing environment, to adapt to the

• Athletes • Competitive Rowing • Equipment and Technology • Events • Event Promotion • Masters Rowing • Para Rowing • Rowing for All • Sports Medicine • Umpiring • Women's Rowing • Youth Rowing 1. These Commissions shall consist, in principle, of four to eight members appointed by the Council for a term of four years which may be renewed, in addition to the Chair who shall be a member of the Council. The Council shall determine from time to time the size of each Commission. 2. The Council shall seek to appoint the most qualified people to each commission having regard also to the desirability of achieving gender and geographical representation. 3. Commission members may no longer serve after 31 December following their 70th birthday. 4. The Women's Rowing Commission is a cross commission whose members are drawn from Council and/or other relevant Commissions. It is chaired by an elected Chair that shall be a member of Council and is not necessarily a member of another Commission.	sport related activities as required and on terms defined by the Council. 2. ~~having special duties and, in particular, in the following fields:~~ ~~• Athletes~~ ~~• Competitive Rowing~~ ~~• Equipment and Technology~~ ~~• Events~~ ~~• Event Promotion~~ ~~• Masters Rowing~~ ~~• Para Rowing~~ ~~• Rowing for All~~ ~~• Sports Medicine~~ ~~• Umpiring~~ ~~• Women's Rowing~~ ~~• Youth Rowing~~ 1. ~~Subject to paragraph 6 below and except for the Athletes' Commission, t~~~~T~~~~hese~~ Commissions shall consist, in principle, of four to eight members in addition to the Chair. The Chair shall be a member of the Council. ~~-~~The Council shall determine from time to time the size of each Commission. 3. Except for the elected members of the Athletes' Commission, the Commission members are appointed by the Council for a term of four years which may be renewed, ~~in addition to the Chair who shall be a member of the Council. The Council shall determine from time to time the size of each Commission.~~ 4~~2~~. The Council shall seek to appoint the most qualified people to each C~~c~~ommission having regard also to the desirability of	World Rowing strategy and efficient use of resources. Please refer to the "*Explanatory Note for Proposed Commission Changes Arts 39 and 54*". Proposed wording changes to improve clarity, and including references to the AC to reflect the implications of the AC proposal.

	achieving gender and geographical representation. 53. Commission members may no longer serve on the Commission untilafter 31 December of the year in which they reach the age of 70following their 70th birthday. 64. The Women's Rowing Commission is a cCross Ccommission whose mmembers are drawn from Council and/or other relevant Commissions. It isCross Commissions are chaired by an elected Chair that who shall be a member of Council and is shall not necessarily be a member of another Commission.	
The Council may also create working groups for specific tasks and to entrust assignments to non-members of the Council. FISA Commission Members have no responsibility for any financial liabilities of FISA.	The Council may also create Wworking Ggroups for specific tasks and to may entrust assignments to non-members of the Council. FISA Commission Members have no responsibility for any financial liabilities of FISA.	
Bye-Law to Article 55 – Appointments to Commissions	***Bye-Law to Article 55 54 – Commissions Appointments to Commissions***	Please refer to the "*Explanatory Note for Proposed Commission Changes Arts 39 and 54*".
For all Commissions, except Cross Commissions, FISA will call for nominations for Commission membership in the year of election of the Commission Chair. *Candidates, including current Commission members seeking reappointment, shall be nominated in writing by their member federations no later than the end of the Congress of that year.* *Appointments of Commission members are made by the Council on the recommendation of the newly elected Commission Chair.*	***1, World Rowing Commissions*** *The Council has established the following specialist Commissions:* *1.1 Discipline Commissions - experts on the competition and training aspects of the disciplines of the sport:* *• Competitive Rowing* *• Coastal Rowing* *• Indoor Rowing*	Proposal for creation of discipline commissions, in line with World Rowing's strategy for Coastal rowing and Indoor rowing. Proposal for Recreational Rowing to report through to Coastal Rowing for the cycle 2021-2024; this will be reviewed in the following cycle.

Member federations nominating candidates are expected to commit themselves to provide financial support for the travel and work of the Commission members, if they are appointed. Exceptionally, a current Commission member may be nominated for reappointment by the Executive Committee. In case of a casual vacancy in a Commission, the Executive Committee may replace the member concerned.	*1.2. Technical Commissions - experts on the specific subjects or categories of competition that take part in the disciplines of the sport listed above:* *• Athletes'* *• Coaching Development Cross Commission (the chair shall be the Chair of the Competitive Rowing Commission)* *• Equipment and Technology* *• Events* *• Masters Rowing* *• Para Rowing* *• Sports Medicine* *• Umpiring* *• Women's Cross Commission* *• Youth Rowing* ***2. Appointments to Commissions (except Athletes' Commission)*** *2.1 For all Commissions, except Cross Commissions, ~~FISA~~ the Executive Committee will call for nominations for Commission membership in the year of election of the Commission Chair. Candidates, including current Commission members seeking reappointment, ~~shall~~ must be nominated in writing by their M~~m~~ember F~~f~~ederations no later than the end of the Congress of that year.* *2.2 Appointments of Commission members are made by the Council on the recommendation of the newly elected Commission Chair.*	Reference to Cross Commission is included here now since, with the changes to New Art.54, para 6, we no longer mention there that the Women's Commission is a Cross Commission. Proposal to introduce a Coaching Development Cross Commission. The appointment process for the Cross Commissions will be as referred to in point 2.2.

	3. Athletes' Commission – Appointments & Elections *The Athletes' Commission shall consist of elected and appointed members.* *Elections and appointments of the members of the Athletes' Commission and the election and appointment of the Athletes' Commission Chair shall take place in the same year, in accordance with the Athletes' Commission Regulations. (see Appendix S5)* *4. Member Ffederations nominating candidates are ~~expected~~ required to commit ~~themselves~~ to provide financial support for the travel and work of the Commission members, if they are appointed.* *5. Exceptionally, a current Commission member may be nominated for reappointment by the Executive Committee.* *6. In case of a casual vacancy in a Commission, the Executive Committee may replace the member concerned. Any member thus appointed shall serve out the term of office of the replaced member.*	AC proposal to have both elected and appointed members. Details of the proposal are included in Appendix S5 Reordering to bring this section 3 above points 4, 5 and 6 below. Proposed wording changes to improve clarity
Article 56 – Duties of the Commissions and Working Groups	**Article ~~56~~ 55 – Duties of the Commissions and Working Groups**	Please refer to the "*Explanatory Note for Proposed Commission Changes Arts 39 and 54*".
The duties, authority and field of activity of each Commission and Working Group shall be set out in the Bye-Laws.	The duties, authority and field of activity of each Commission and Working Group shall be set out in the Bye-Laws.	The duties have been updated to improve clarity and also to include the proposed new Commissions.

Bye-Laws to Article 56 – Duties of the Commissions and Working Groups (Appendix 6)	***Bye-Laws to Article ~~56~~ 55 – Duties of the Commissions and Working Groups (Appendix ~~6~~S9)***	
PART IV – INDIVIDUAL OBLIGATIONS	**PART IV – INDIVIDUAL OBLIGATIONS**	
Article 57 – Commitment	**Article ~~57~~ 56 – Commitment**	
Any party that deals with FISA, is a member of FISA or shares in its activities including a party which:	Any party that deals with ~~FISA~~World Rowing, is a member of ~~FISA~~ World Rowing or shares in its activities including a party which:	
1. Participates in an events under the authority of FISA;	1. Participates in an event~~s~~ under the authority of ~~FISA~~World Rowing;	
2. Acts as an official (trainer, coach, team manager, delegate, representative etc.) of a team, a club, a member federation, continental rowing confederation or other member grouping;	2. Acts as an official (trainer, coach, team manager, delegate, representative or other related party~~etc.~~) of a team, a club, a M~~m~~ember F~~f~~ederation, ~~continental~~ Continental ~~rowing~~ Rowing ~~confederation~~ Confederation or other M~~m~~ember G~~g~~rouping;	
3. Officiates as an international umpire or in a similar role;	3. Officiates as an international umpire or in a similar role;	
4. Organises or participates in a competition which is placed under FISA's authority, according to the Statutes and Rules of Racing;	4. Organises or participates in a competition which is placed under ~~FISA's~~ World Rowing's authority, according to the Statutes and Rules of Racing;	
5. Assumes any role within FISA, within its Council, its Executive Committee, one of its Commissions or another Committee or Working Group;	5. Assumes any role within ~~FISA~~World Rowing, within its Council, its Executive Committee, one of its Commissions or another Committee or Working Group;	
recognises and accepts the following, subject to paragraph v:	recognises and accepts the following, subject to paragraph v:	
i. The FISA Statutes, Rules of Racing, any related Bye-Laws and Event Regulations;	i. The ~~FISA~~ World Rowing Statutes, Rules of Racing, ~~any related~~ Bye-Laws and Event Regulations;	
ii. FISA's authority on all matters concerning international rowing;	ii. ~~FISA's~~ World Rowing's authority on all matters concerning international rowing;	
iii. The mandatory nature of the Statutes, the Bye-Laws and other Rules regulating FISA,	iii. The mandatory nature of the Statutes, the Bye-Laws and other Rules regulating	

in their current version and as amended from time to time;	~~FISA~~World Rowing, in their current version and as amended from time to time;	
iv. FISA's jurisdiction to make any decision or impose any sanction within its field of competence;	iv. ~~FISA's~~ World Rowing's jurisdiction to make any decision or impose any sanction within its field of competence;	
v. The Court of Arbitration for Sport (CAS) in Lausanne as the only competent judicial authority external to FISA, to the exclusion of any ordinary court of law, any civil judicial authority of any country and any other arbitration body:	v. The Court of Arbitration for Sport (CAS) in Lausanne as the only competent judicial authority external to ~~FISA~~World Rowing, to the exclusion of any ordinary court of law, any civil judicial authority of any country and any other arbitration body:	
a. To settle any dispute which directly involves FISA, one of its bodies, one of its Executive Committee members, any person acting on its behalf (Council and Commission members, umpires, etc.), one of its members or an organising committee of a FISA event run under FISA's authority (see Art. 66);	a. Subject to Art. 60, t~~T~~o settle any dispute which directly involves ~~FISA~~World Rowing, one of its bodies, one of its Executive Committee members, any person acting on its behalf (Council and Commission members, umpires, ~~etc.~~and any others), one of its members or an organising committee of a ~~FISA~~ World Rowing event run under ~~FISA's~~ World Rowing's authority (see Art. ~~66~~65);	Proposed wording changes to improve clarity.
b. To review any decision alleged to violate any relevant law, any fundamental legal principles or FISA statutory clause (see Art. 67);	b. To review any decision alleged to violate any relevant law, any fundamental legal principles or ~~FISA~~ World Rowing statutory clause (see Art. ~~67~~66);	
c. To rule on any appeals from disciplinary sanctions or penalties of any kind, made by FISA or one of its bodies (see Art. 67).	c. To rule on any appeals from disciplinary sanctions or penalties of any kind, made by ~~FISA~~ World Rowing or one of its bodies (see Art. ~~67~~66).	
vi. The final and without appeal status of the decisions made by the CAS;	vi. The final and without appeal status of the decisions made by the CAS;	
vii. The requirement to abide by the decisions of FISA and CAS without attempting to hinder their application;	vii. The requirement to abide by the decisions of ~~FISA~~ World Rowing and CAS without attempting to hinder their application;	
viii. The application of Swiss law and the rules of Swiss federal procedure	viii. The application of Swiss law and the rules of Swiss federal procedure	

supplemental to FISA and CAS rules and regulations with Lausanne as the only place and seat of the arbitration.	supplemental to ~~FISA~~ World Rowing and CAS rules and regulations with Lausanne as the only place and seat of the arbitration.	
Article 58 – Individual and Written Confirmation of Commitments	**Article ~~58~~ 57 – Individual and Written Confirmation of Commitments**	
Although the commitment set out in Art. 57 is mandatory and automatic, FISA may, in addition, request individual and written confirmation of any commitment from the following individuals or entities, in accordance with the appropriate forms appended to these Statutes:	Although the commitment set out in Art. ~~57~~ 56 is mandatory and automatic, ~~FISA~~ World Rowing may, in addition, request individual and written confirmation of any commitment from the following individuals or entities, in accordance with the appropriate forms appended to these Statutes:	
1. Any FISA member federation or from any national rowing federation which wishes to become a member;	1. Any ~~FISA~~ M~~m~~ember F~~f~~ederation or from any ~~national~~ rowing federation which wishes to become a member;	
2. Any rower, club, official or international umpire likely to participate in a competition under FISA's authority;	2. Any rower, club, official or international umpire likely to participate in ~~a competition~~an event or activity under ~~FISA's~~ World Rowing's authority;	Proposed wording changes to extend this to cover all World Rowing elected and appointed individuals.
3. An organising committee of any event under FISA's authority. These confirmations are valid unless and until they have been formally revoked in writing and this written revocation has reached the FISA headquarters. Such revocation shall not be retroactive and therefore does not affect acts committed or liabilities incurred before the written revocation is communicated. Such revocation shall only be valid if the individual or entity has ceased all activities or relationships to which the commitment refers.	3. An organising committee of any event under ~~FISA's~~ World Rowing's authority. These confirmations are valid unless and until they have been formally revoked in writing and this written revocation has reached the ~~FISA~~ World Rowing headquarters. Such revocation shall not be retroactive and therefore does not affect acts committed or liabilities incurred before the written revocation is communicated. Such revocation shall only be valid if the individual or entity has ceased all activities or relationships to which the commitment refers.	
Bye-Laws to Article 58 – Rower's Commitment Form (Appendix 7)	***Bye-Laws to Article ~~58~~ 57 – ~~Rower's~~ Commitment Form~~s~~ (Appendix ~~7~~S10)***	It is proposed that the Rower's Commitment Form becomes a 'World Rowing Commitment

		Form' which will be applicable to all rowers, elected and appointed World Rowing officials, including umpires. The proposed changes include also references to Safeguarding, Safety and the WADA form - Appendix S10.
If a rower is not able to provide consent for the commitment form by reason of age, physical impairment or mental impairment then it may be necessary for a parent or guardian to provide consent by signing the commitment form on behalf of the rower.	*If a rower is not able to provide consent for the commitment form by reason of age, physical impairment or mental impairment then ~~it may be necessary for~~ a parent or guardian ~~to~~ must provide consent by signing the commitment form on behalf of the rower.*	Proposed wording changes to improve clarity.
PART V – INTEGRITY OF THE SPORT	**PART V – INTEGRITY OF THE SPORT**	
Article 59 – Ethical principles and integrity	**Article ~~59~~ 58 – Ethical P~~p~~rinciples and ~~I~~integrity**	
Any party which deals with FISA and/or shares in its activities, notably those referred to in Art. 57, commits to behave in a manner prescribed in the relevant Bye-Laws (Bye-Laws to Art. 59 – FISA Code of Ethics, Appendix 8) and according to all generally recognised ethical principles including the principles of the Code of Ethics of the IOC.	1. Any party which deals with ~~FISA~~ World Rowing and/or shares in its activities, notably those referred to in Art. ~~57~~56, commits to ~~behave~~ act in a manner prescribed in the relevant Bye-Laws (Bye-Laws to Art. ~~59~~ 58 – ~~FISA~~ World Rowing Code of Ethics, Appendix ~~8~~S11) and according to all generally recognised ethical principles including the principles of the IOC's Code of Ethics ~~of the IOC~~. 2. Taking into consideration the overall interests of World Rowing and its members, only individuals of high moral character and integrity may be nominated by Member Federations for elected or appointed positions. The Executive Committee has the sole discretion to make the final determination.	Proposed wording changes to improve clarity. Proposed new paragraph to emphasise the responsibility of Member Federations when nominating individuals for elective and appointed positions in World Rowing.

Bye-Laws to Article 59 – FISA Code of Ethics (Appendix 8)	***Bye-Laws to Article ~~59~~ 58 – ~~FISA~~ World Rowing Code of Ethics (Appendix ~~8~~S11)***	Proposed amendments in the Code of Ethics (Appendix S11) & Safeguarding Policy and Procedures (Appendix S11b) relate to the communication of sanctions and the introduction of a 'mutual recognition' of sanctions clause to minimise the risk of someone who has been sanctioned in relation to Safeguarding matters being able to move to another country and potentially put other individuals at risk.
Article 60 – Integrity in Competition	**Article ~~60~~ 59 – Integrity in Competition**	
Any party which deals with FISA and/or shares in its activities, notably those referred to in Art. 57, shall be bound by, and be required to comply with the Bye-Laws relating to Manipulation of Competition and Betting by virtue of such participation or assistance (Appendix 9).	Any party which deals with ~~FISA~~ World Rowing and/or shares in its activities, notably those referred to in Art. ~~57~~56, shall be bound by, and be required to comply with the Bye-Laws relating to Manipulation of Competition and Betting by virtue of such participation or assistance (Appendix ~~9~~S12).	
Bye-Laws to Article 60 – Manipulation of Competition and Betting (Appendix 9)	***Bye-Laws to Article ~~60~~ 59 – Manipulation of Competition and Betting (Appendix ~~9~~S12)***	
Article 61 – Right of Complaint	**Article ~~61~~ 60 – Right of Complaint**	
Any party claiming to have a valid complaint in relation to Art. 59 and Art. 60 concerning a party mentioned in Art. 57 may submit it to the Executive Committee or, in a case involving a member of the Executive Committee, to the IOC Ethics Commission. The Executive Committee has the authority to make decisions on all cases except cases involving members of the Executive Committee, in which case the IOC Ethics Commission has the authority to decide.	Any party claiming to have a valid complaint in relation to Art. ~~59~~ 58 and Art. ~~60~~ 59 concerning a party mentioned in Art. ~~57~~ 56 may submit it to the ~~Executive Committee~~World Rowing President or, in a case involving a member of the Executive Committee, to the IOC Ethics Commission. The Executive Committee has the authority to make decisions on all cases except cases involving members of the Executive Committee, in which case the IOC Ethics Commission has the authority to decide.	Proposed change is to ensure wording is aligned with Code of Ethics paragraph 9.2 which states that complaints should be submitted to the World Rowing President.

The relevant authority may make any decision it deems appropriate and the decision may be published.	The relevant authority may make any decision it deems appropriate and the decision may be published.	
Article 62 – Applicable Procedural Rules	**Article ~~62~~ 61 – Applicable Procedural Rules**	
The Executive Committee and the IOC Ethics Commission shall respect the principles stipulated in Art. 64.	The Executive Committee and the IOC Ethics Commission shall respect the principles stipulated in Art. 64.	
PART VI – JUDICIAL PROVISIONS	**PART VI – JUDICIAL PROVISIONS**	
Article 63 – Judicial Bodies of FISA	**Article ~~63~~ 62 – Judicial Bodies of ~~FISA~~World Rowing**	
The following bodies of FISA have judicial powers in accordance with FISA Statutes, Rules of Racing, any related Bye-Laws and Event Regulations: • the Congress; • the Council; • the Executive Committee; • the Board of the Jury (Rule 93); • the Doping Hearing Panel (Bye-Laws to Rule 100); and • the Ethics Panel (Bye-Laws to Art. 59). With the exception of the Board of the Jury and a Doping Hearing Panel, the body concerned may delegate its power to a smaller number of its members to undertake any investigation, hearing or imposition of penalty. In all cases the provisions of Art. 64 and Art. 65 shall be followed.	The following bodies of ~~FISA~~ World Rowing have judicial powers in accordance with ~~FISA~~ the Statutes~~, Rules of Racing,~~ and~~y~~ related Bye-Laws ~~and Event Regulations~~: • the Congress; • the Council; • the Executive Committee; ~~• the Board of the Jury (Rule 93);~~ ~~• the Doping Hearing Panel (Bye-Laws to Rule 100);~~ and • the Ethics Panel (Bye-Laws to Art. ~~59~~58). With the exception of the ~~Board of the Jury~~ Ethics Panel~~and a Doping Hearing Panel~~, the body concerned may delegate its power to a smaller number of its members to undertake any investigation, hearing or imposition of penalty. In all cases the provisions of Art. ~~64~~ 63 and Art. ~~65~~ 64 shall be followed.	The proposed changes in New Arts.62-64 are aimed to keep separate the disciplinary procedures & sanctions related to Statutes/integrity matters, from the in-competition related disciplinary matters that are included in the Rules of Racing. It is therefore proposed to delete reference to the Board of the Jury here as this relates to in-competition matters. The Doping Hearing Panel has been deleted here since all cases are now heard by the CAS Anti-Doping Division, since the end of 2019.
Article 64 – Procedural Rules Applicable to the Judicial Bodies of FISA	**Article ~~64~~ 63 – Procedural Rules Applicable to the Judicial Bodies of ~~FISA~~World Rowing**	
1. The judicial bodies of FISA shall provide fair procedures to all parties involved and	1. The judicial bodies of ~~FISA~~ World Rowing shall provide ~~fair procedures~~due process to all parties involved and shall respect their	Proposed wording changes to improve clarity.

shall respect their fundamental rights. They recognise in particular: 1.1 That a person who may have a conflict of interest shall not be a member of the decision-making body;	fundamental rights. They recognise in particular: 1.1 That a person who may have a conflict of interest shall not be a member of the decision-making body;	
1.2 The right of the person charged to know what he is charged with and to examine his file;	1.2 The right of the person charged to know ~~what he is~~the charge~~d with~~ and to examine ~~his~~ the file;	Proposed wording change to apply gender neutral language.
1.3 The right to know the penalties which might be imposed;	1.3 The right to know the penalties which might be imposed;	
1.4 The right to be heard, to present a defence, to produce evidence and to be assisted by counsel.	1.4 The right to be heard, to present a defence, to produce evidence and to be assisted by counsel.	
	1.5 The right to receive a written decision from World Rowing with reasons for that decision.	
2. The procedural rules applicable to the Board of the Jury are covered in the Rules of Racing. For all other cases, the following rules apply:	2. The procedural rules applicable to ~~the Board of the Jury~~ objections, protests and appeals relating to rowing competitions are covered in the Rules of Racing and related Bye-Laws. ~~For all other cases, the following rules apply:~~	Proposed wording changes to reflect changes to Art.62 above.
2.1 A protest or appeal shall be submitted in writing to the relevant body and shall set out the facts, reasons and evidence on which it is based. It shall be accompanied by a deposit of EUR 100 or equivalent, which amount shall be refunded if the protest or appeal is allowed.	~~2.1 A protest or appeal shall be submitted in writing to the relevant body and shall set out the facts, reasons and evidence on which it is based. It shall be accompanied by a deposit of EUR 100 or equivalent, which amount shall be refunded if the protest or appeal is allowed.~~	2.1 to 2.4 proposed deletions relate to the Board of the Jury and these elements are covered in the Rules of Racing, Section 11.
2.2 A protest or appeal is validly made if it is sent by registered post before midnight (FISA headquarters time) on the day of the deadline.	~~2.2 A protest or appeal is validly made if it is sent by registered post before midnight (FISA headquarters time) on the day of the deadline.~~	

2.3 The lodging of a protest or of an appeal shall not have the effect of suspending the decision at stake or any penalty imposed.	~~2.3 The lodging of a protest or of an appeal shall not have the effect of suspending the decision at stake or any penalty imposed.~~	
2.4 A decision is considered as delivered when received by the person concerned or his member federation. The protester or appellant may submit a request for suspension of the decision or penalty and the body hearing the appeal or the protest shall rule on the request. For all situations not covered by the Statutes, Rules, Bye-Laws and Event Regulations, the judicial bodies of FISA shall apply Swiss law and the rules of Swiss federal procedure.	~~2.4 A decision is considered as delivered when received by the person concerned or his member federation.~~ ~~The protester or appellant may submit a request for suspension of the decision or penalty and the body hearing the appeal or the protest shall rule on the request.~~ For all situations not covered by the Statutes, Rules, Bye-Laws and Event Regulations, the judicial bodies of ~~FISA~~ World Rowing shall apply Swiss law and the rules of Swiss federal procedure.	
Article 65 – Penalties and Financial Compensation	**Article ~~65~~ 64 – ~~Penalties~~ Sanctions and Financial Compensation**	Proposal to replace the word 'Penalties' with 'Sanctions' to reflect appropriate legal terms; this is consistent with the approach/language used in the Rules.
The judicial bodies of FISA have the power to make decisions and impose penalties in their areas of responsibility set out in the Statutes, Rules of Racing, Bye-Laws and Event Regulations. They can impose penalties including but not limited to the following:	The judicial bodies of ~~FISA~~ World Rowing have the power to make decisions and impose ~~penalties~~ sanctions in their areas of responsibility set out in the Statutes~~,~~ ~~Rules of Racing~~and~~,~~ Bye-Laws ~~and Event Regulations~~. They can impose ~~penalties~~ sanctions including but not limited to the following:	The proposal is that this section should relate only to governance/integrity related disciplinary matters; therefore in-competition related sanctions have been deleted.
1. Reprimand, which may be a public reprimand;	1. Reprimand, which may be a public reprimand;	
2. Yellow Card (according to Rules 72 and 84);	~~2. Yellow Card (according to Rules 72 and 84);~~	Proposal to take points 2 to 5 out as these are in-competition sanctions and are included in the Rules.
3. Relegation; where specifically provided in the rules;	~~3. Relegation; where specifically provided in the rules;~~	
4. Red Card (according to Rules 72 and 84);	~~4. Red Card (according to Rules 72 and 84);~~	

5. Disqualification;	~~5. Disqualification;~~	
6. Ban from competition;	~~6~~2. Ban from competition;	
7. Fine;	~~7~~3. Fine;	
8. Expulsion (according to Art. 15);	~~8~~4. Expulsion (according to Art. 15);	
9. Any other appropriate measure.	~~9~~5. Any other appropriate measure.	
If appropriate, the judicial body concerned may suspend, in part or in whole, the ban from competition or the payment of the fine and, in doping cases, only in accordance with the Anti-Doping Rules. The judicial body concerned may also order payment of money as financial compensation or fine against those (in particular member federations, clubs, rowers, or officials) who have behaved in a negligent or inappropriate manner including where such conduct has caused financial loss or damage to another party or breached these Statutes, Rules of Racing, Bye-Laws or Event Regulations.	If appropriate, the judicial body concerned may take the following actions: a) suspend for a definite period, in part or in whole, either the ban from competition or the payment of the fine on such conditions as it considers appropriate ~~and, in doping cases, only in accordance with the Anti-Doping Rules. The judicial body concerned may also~~; and, or, b) order payment of money as financial compensation or fine against those (in particular M~~m~~ember F~~f~~ederations, clubs, rowers, or officials) who have ~~behaved~~ been found to have acted in a negligent or inappropriate manner including where such conduct has caused financial loss or damage to another party or breached these Statutes and~~, Rules of Racing,~~ Bye-Laws ~~or Event Regulations~~; and, or, c) direct that all or part of a fine imposed by the judicial body be paid to the aggrieved or injured party not as compensation for loss but to reflect the judicial body's disapproval of the offending party's conduct.	Proposed wording changes to improve clarity.
Article 66 – Ordinary Arbitration Proceedings	**Article ~~66~~ 65 – Ordinary Arbitration Proceedings**	
Any party that alleges that a decision made by a FISA judicial body that it has not supported violates fundamental legal	Any party ~~that~~ who alleges that a decision made by a ~~FISA~~ World Rowing judicial body ~~that it has not supported~~ violates fundamental	

principles or FISA statutory clause(s), or that has a dispute with FISA, may submit a claim to the Court of Arbitration for Sport (CAS) in Lausanne only, to the exclusion of any court of law of any country or any other arbitration body. The claim shall set out the facts and reasons upon which it is based. It shall be sent to CAS within one month from the day of delivery of the decision or, in the case of dispute, from the day FISA formally refused to accept its views or request. The CAS conducts the arbitration and rules over the dispute in accordance with its own regulations. In addition, the CAS applies Swiss law and the rules of Swiss federal procedure. The seat and place of the arbitration is in Lausanne. The decisions made by the CAS are final and may not be appealed.	legal principles or ~~FISA~~ World Rowing statutory clause(s), or ~~that~~ who has a dispute with ~~FISA~~World Rowing, may submit a claim to the Court of Arbitration for Sport (CAS) in Lausanne only, to the exclusion of any court of law of any country or any other arbitration body. The claim shall set out the facts and reasons upon which it is based. It shall be sent to CAS within one month from the day of delivery of the decision or, in the case of dispute, from the day ~~FISA~~ World Rowing formally refused to accept its views or request. The CAS conducts the arbitration and rules over the dispute in accordance with its own regulations. In addition, the CAS applies Swiss law and the rules of Swiss federal procedure. The seat and place of the arbitration is in Lausanne. The decisions made by the CAS Ordinary Arbitration Division are final and may not be appealed.	
Article 67 – Appeal Arbitration Proceedings	**Article ~~67~~ 66 – Appeal Arbitration Proceedings**	
Any party penalised by a judicial body of FISA may appeal the decision to CAS in Lausanne only, to the exclusion of any court of law of any country or any other arbitration body. The appeal brief shall set out the facts and reasons on which it is based. It shall be sent to CAS within 21 days following receipt by the party of the decision in question. The CAS conducts the appeal and rules on it in accordance with its own regulations. In addition, the CAS applies Swiss law and the rules of Swiss federal procedure. The seat and place of the arbitration is in Lausanne.	Any party penalised by a judicial body of ~~FISA~~ World Rowing may appeal the decision to CAS in Lausanne only, to the exclusion of any court of law of any country or any other arbitration body. The appeal brief shall set out the facts and reasons on which it is based. It shall be sent to CAS within 21 days following receipt by the party of the decision in question. The CAS conducts the appeal and rules on it in accordance with its own regulations. In addition, the CAS applies Swiss law and the rules of Swiss federal procedure. The seat and place of the	

The decisions made by the CAS are final and may not be appealed.	arbitration is in Lausanne. The decisions made by the CAS Appeals Arbitration Division are final and may not be appealed.	
PART VII – DISSOLUTION	**PART VII – DISSOLUTION**	
Article 68 – Dissolution	**Article ~~68~~ 67 – Dissolution**	
The dissolution of FISA shall be valid only if carried by four-fifths of the valid votes cast at an Extraordinary Congress specially convened for the purpose. Furthermore, a quorum of two-thirds of the member federations is necessary.	The dissolution of ~~FISA~~ World Rowing shall be valid only if carried by four-fifths of the valid votes cast at an Extraordinary Congress specially convened for the purpose. Furthermore, a quorum of two-thirds of the member federations is necessary.	
Article 69 – Assets	**Article ~~69~~ 68 – Assets**	
If the motion for dissolution is carried, the Executive Committee shall be entitled to realise the assets of FISA which shall be divided equally between the member federations constituting FISA at the time the vote is taken.	If the motion for dissolution is carried, the Executive Committee shall be entitled to realise the assets of ~~FISA~~ World Rowing which shall be divided equally between the M~~m~~ember F~~f~~ederations constituting ~~FISA~~ World Rowing at the time the vote is taken.	
Article 70 – Exceptions	**Article ~~70~~ 69 – Exceptions**	
In no other circumstances shall any member federation have any claim to any share whatsoever in the assets and any federation ceasing to be a member shall forfeit its claim to any assets of FISA.	In no other circumstances shall any M~~m~~ember F~~f~~ederation have any claim to any share whatsoever in the assets and any federation ceasing to be a member shall forfeit its claim to any assets of ~~FISA~~World Rowing.	
PART VIII – CONCLUDING PROVISIONS	**PART VIII – CONCLUDING PROVISIONS**	
Article 71 – Concluding Provisions	**Article ~~71~~ 70 – Concluding Provisions**	
These Statutes were approved effective immediately by the FISA Extraordinary Congress, 10 to 11 February 2017, in Tokyo, Japan. Jean-Christophe Rolland Matt Smith President Executive Director	These Statutes were approved effective immediately by the ~~FISA~~ World Rowing Extraordinary Congress, ~~10 to 11 February 2017~~17-18 October 2020, organised from ~~in Tokyo, Japan~~Lausanne, Switzerland as a video conference meeting. Jean-Christophe Rolland Matt Smith President Executive Director	