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2025 Ordinary Congress

Shanghai, China
29 September 2025



21. Strategic projects Confederation Collaboration project

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Update: Findings & Recommendations

Background

Understand and acknowledge the current realities faced by each region

Strengthen collaboration between World Rowing and Confederations for the collective benefit of all

Respect independence and autonomy

- Clarify relationship between World Rowing and Confederations
- Achieve cohesion of purpose, objectives and practice across all regions
- Clarify the role of the Continental Representatives

Issues

- Need for improved governance
- Lack of funding and resources
- Differing expectations of roles
- Unrealized potential of enhanced collaboration

Key Findings

- Wide disparities in governance practices and quality
- Lack of strategic approach to funding and resources
- Weaknesses in relationships within the structure
- Variations in international standards: voice and vote

Recommendations

- Align governance around best practices (short term)
- Develop realistic and achievable goals to increase funding capabilities (medium term)
- Address voice, representation and structure issues (long term)

Updates

- Meeting among Continental Representatives and Confederation Presidents (16 March 2025)
- Continental Representatives annual report template (April 2025)
- Leadership debrief (6 May 2025)
- Confederation statutes analysis and calls (June-September 2025 (ongoing))